



**TOWNSHIP OF  
CENTRE WELLINGTON**

**2018 BUDGET**

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2018  
TAX SUPPORTED  
OPERATING BUDGET



## Township of Centre Wellington 2018 Tax Supported Operating Budget Summary

Description	2017 Budget			2018 Budget			Budget Change 2017/2018	
	Expenditures	Revenues	Net	Expenditures	Revenues	Net	\$	%
<b><u>General Government</u></b>								
Mayor and Council	202,360	-	202,360	199,706	-	199,706	(2,654)	-1.3 %
Office of the CAO, Human Resources & Communications	605,500	-	605,500	620,524	-	620,524	15,024	2.5 %
Legislative Services (Corporate)	532,041	(35,300)	496,741	671,846	(166,500)	505,346	8,605	1.7 %
Financial Services (Corporate)	875,272	(74,000)	801,272	924,828	(92,600)	832,228	30,956	3.9 %
Information Technology and Services (Corporate)	912,045	(10,500)	901,545	806,809	(12,000)	794,809	(106,736)	-11.8 %
General Administration (Corporate)	(131,873)	(157,700)	(289,573)	10,077	(316,900)	(306,823)	(17,250)	6.0 %
<b><u>Protection to Persons and Property</u></b>								
Fire (Community)	1,293,357	(96,500)	1,196,857	1,466,572	(100,500)	1,366,072	169,215	14.1 %
Municipal FD Training Officer (Community)	147,300	(147,300)	-	150,100	(150,100)	-	-	0.0 %
Building (P&D)	817,453	(1,003,300)	(185,847)	949,644	(1,138,800)	(189,156)	(3,308)	1.8 %
Property Standards Committee (P&D)	750	-	750	-	-	-	(750)	-100.0 %
Stray Animal Control (Corporate)	120,100	(91,750)	28,350	119,700	(91,500)	28,200	(150)	-0.5 %
By-law Enforcement (Corporate)	-	-	-	111,627	(1,000)	110,627	110,627	0.0 %
Crossing Guards (Infrastructure)	55,850	-	55,850	55,950	-	55,950	100	0.2 %
Livestock Act (Corporate)	500	(400)	100	500	(400)	100	-	0.0 %
Grand River Conservation Authority	116,639	(116,639)	-	115,330	(115,330)	-	-	0.0 %
Emergency Operations Centre	4,000	-	4,000	4,000	-	4,000	-	0.0 %
Protection to Persons and Property - Miscellaneous	1,000	-	1,000	1,000	-	1,000	-	0.0 %
<b><u>Transportation Services</u></b>								
Transportation Services - Administration (Infrastructure)	927,270	-	927,270	963,290	-	963,290	36,020	3.9 %
Transportation Services - Operations (Infrastructure)	3,774,750	(580,250)	3,194,500	3,667,150	(441,300)	3,225,850	31,350	1.0 %
<b><u>Health Services</u></b>								
Cemeteries (Corporate/Infrastructure)	167,800	(168,000)	(200)	191,200	(193,400)	(2,200)	(2,000)	1,000.0 %
Other Health Services	30,000	-	30,000	32,941	-	32,941	2,941	9.8 %
Health and Safety Committee	5,500	-	5,500	4,500	-	4,500	(1,000)	-18.2 %



## Township of Centre Wellington 2018 Tax Supported Operating Budget Summary

Description	2017 Budget			2018 Budget			Budget Change 2017/2018	
	Expenditures	Revenues	Net	Expenditures	Revenues	Net	\$	%
<b><u>Parks and Recreation</u></b>								
Parks, Recreation and Culture Administration (Community)	1,238,248	(84,500)	1,153,748	1,290,495	(60,250)	1,230,245	76,497	6.6 %
Centre Wellington Community Sportsplex (Community)	2,197,599	(1,569,090)	628,509	2,272,519	(1,574,300)	698,219	69,710	11.1 %
Elora Community Centre (Community)	589,400	(369,160)	220,240	563,528	(341,560)	221,968	1,728	0.8 %
Belwood Hall (Community)	22,786	(6,800)	15,986	22,847	(6,800)	16,047	61	0.4 %
Belwood Ball Diamond (Community)	6,466	(1,300)	5,166	6,261	(1,900)	4,361	(805)	-15.6 %
Bissel Park (Community)	42,931	(3,500)	39,431	43,894	(4,500)	39,394	(37)	-0.1 %
CWCS Ball Diamond (Community)	-	-	-	1,708	(260)	1,448	1,448	0.0 %
ECC Ball Diamond (Community)	16,753	(8,200)	8,553	19,146	(9,500)	9,646	1,092	12.8 %
Tower Street Tennis Courts (Community)	2,753	-	2,753	3,266	-	3,266	513	18.6 %
Tye Park (Community)	16,161	(1,400)	14,761	17,426	(1,400)	16,026	1,265	8.6 %
Victoria Park (Fergus) (Community)	48,819	(7,500)	41,319	52,034	(6,200)	45,834	4,515	10.9 %
South Ridge Park (Community)	27,453	(2,200)	25,253	27,067	(2,200)	24,867	(386)	-1.5 %
Strathallan Park (Community)	6,997	(1,100)	5,897	6,953	(1,100)	5,853	(44)	-0.7 %
St. Mary's School Park (Community)	4,280	-	4,280	3,262	-	3,262	(1,018)	-23.8 %
Passive Parks (Community)	158,607	(9,500)	149,107	152,901	(9,500)	143,401	(5,706)	-3.8 %
Parks - General (Community)	4,150	-	4,150	5,600	-	5,600	1,450	34.9 %
Urban Forestry (Community)	-	-	-	50,000	-	50,000	50,000	0.0 %
Greenhouses (Community)	22,843	-	22,843	22,643	-	22,643	(200)	-0.9 %
Parks and Recreation - Other Expenditures (Community)	-	(1,260)	(1,260)	-	(1,260)	(1,260)	-	0.0 %
<b><u>Social Services</u></b>								
Victoria Park Seniors Centre (Community)	470,893	(211,000)	259,893	518,923	(246,600)	272,323	12,430	4.8 %
Heritage Centre Wellington (P&D)	14,300	-	14,300	14,300	-	14,300	-	0.0 %
Fergus Weigh Scale Building (Infrastructure)	13,579	-	13,579	16,286	-	16,286	2,708	19.9 %
Fergus Downtown (Community/Infrastructure)	54,400	-	54,400	74,000	-	74,000	19,600	36.0 %
Elora Public Washrooms (Community)	21,893	-	21,893	23,562	-	23,562	1,669	7.6 %
Elora Downtown (Community/Infrastructure)	52,700	-	52,700	59,500	-	59,500	6,800	12.9 %
Grants to Community Groups - Specific Annual Grants (C	20,050	-	20,050	20,050	-	20,050	-	0.0 %





## Township of Centre Wellington 2018 Tax Supported Operating Budget Summary

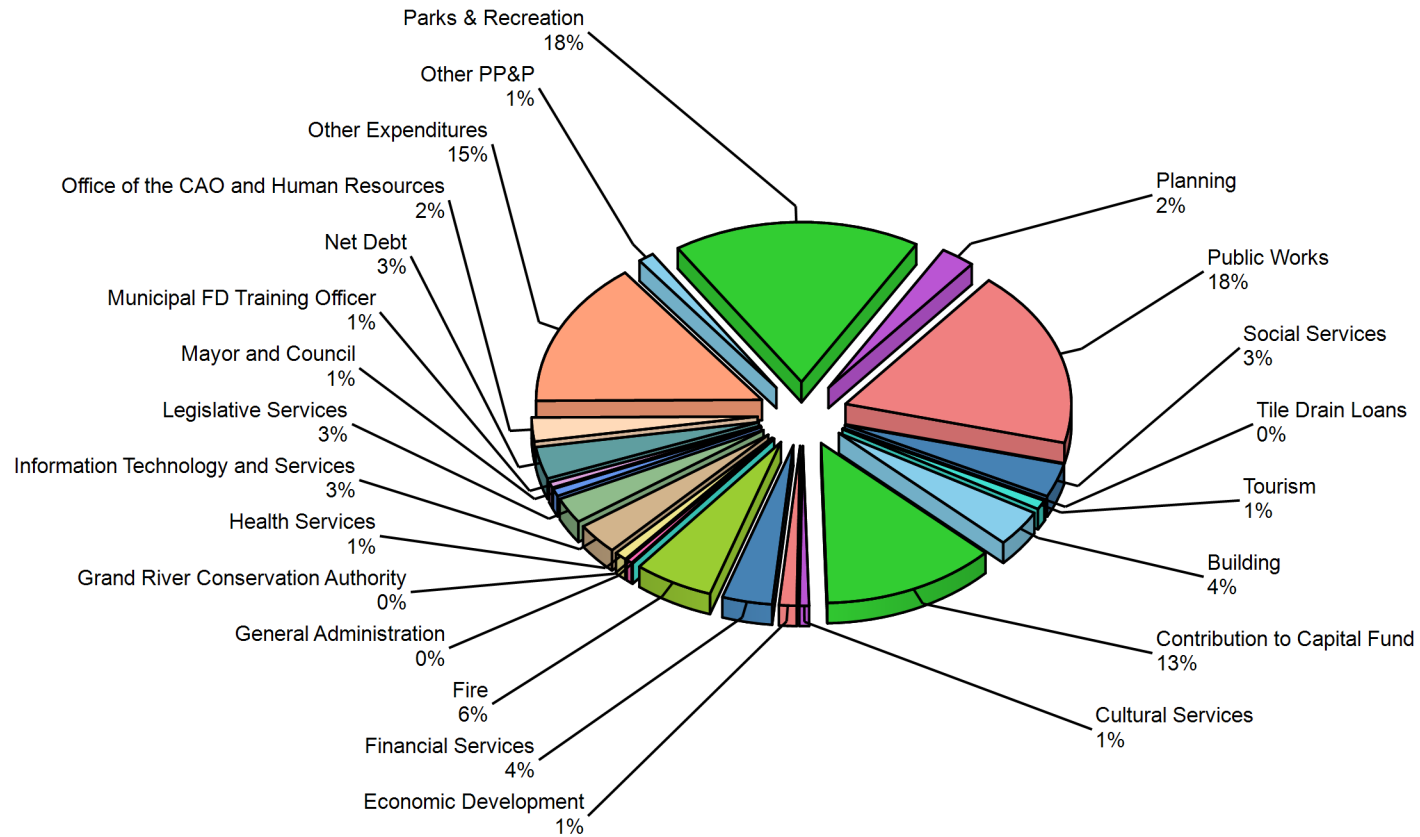
Description	2017 Budget			2018 Budget			Budget Change 2017/2018	
	Expenditures	Revenues	Net	Expenditures	Revenues	Net	\$	%
<b><u>Social Services</u></b>								
Grants to Community Groups - Community Impact Grants	31,950	-	31,950	34,950	-	34,950	3,000	9.4 %
<b><u>Cultural Services</u></b>								
Fergus Grand Theatre (Community)	134,370	(68,750)	65,620	156,005	(83,500)	72,505	6,885	10.5 %
Celebrations (Community)	35,000	(15,000)	20,000	20,000	-	20,000	-	0.0 %
<b><u>Planning, Development and Other</u></b>								
Planning (P&D)	586,043	(220,000)	366,043	631,422	(230,000)	401,422	35,379	9.7 %
Economic Development (P&D)	238,854	(75,000)	163,854	322,679	(147,000)	175,679	11,825	7.2 %
Committee of Adjustment (P&D)	3,950	(15,000)	(11,050)	4,050	(15,000)	(10,950)	100	-0.9 %
Tourism (Community)	221,774	(1,500)	220,274	242,478	(1,500)	240,978	20,703	9.4 %
Tile Drain Loans (Corporate/Infrastructure)	9,990	(9,990)	-	9,990	(9,990)	-	-	0.0 %
Contribution to Capital Fund	2,700,400	-	2,700,400	3,227,800	-	3,227,800	527,400	19.5 %
<b><u>General Revenue</u></b>								
Taxation - Township Purposes	-	(12,692,932)	(12,692,932)	-	(13,799,600)	(13,799,600)	(1,106,668)	8.7 %
Taxation - Payments in Lieu	-	(182,500)	(182,500)	-	(208,000)	(208,000)	(25,500)	14.0 %
Fergus BIA	65,000	(65,000)	-	65,000	(65,000)	-	-	0.0 %
Elora BIA	56,774	(56,774)	-	56,774	(56,774)	-	-	0.0 %
Ontario Non-Specific Grants	-	(442,200)	(442,200)	-	(375,900)	(375,900)	66,300	-15.0 %
Other Revenues and Expenses	3,491,080	(4,902,520)	(1,411,440)	3,787,880	(5,252,520)	(1,464,640)	(53,200)	3.8 %
Net Debt	835,162	(416,706)	418,456	834,658	(416,706)	417,952	(504)	-0.1 %
<b>Total 2018 Operating Budget</b>	<b>23,922,021</b>	<b>-23,922,021</b>	<b>-</b>	<b>25,749,150</b>	<b>-25,749,150</b>	<b>-</b>		



# TOWNSHIP OF CENTRE WELLINGTON

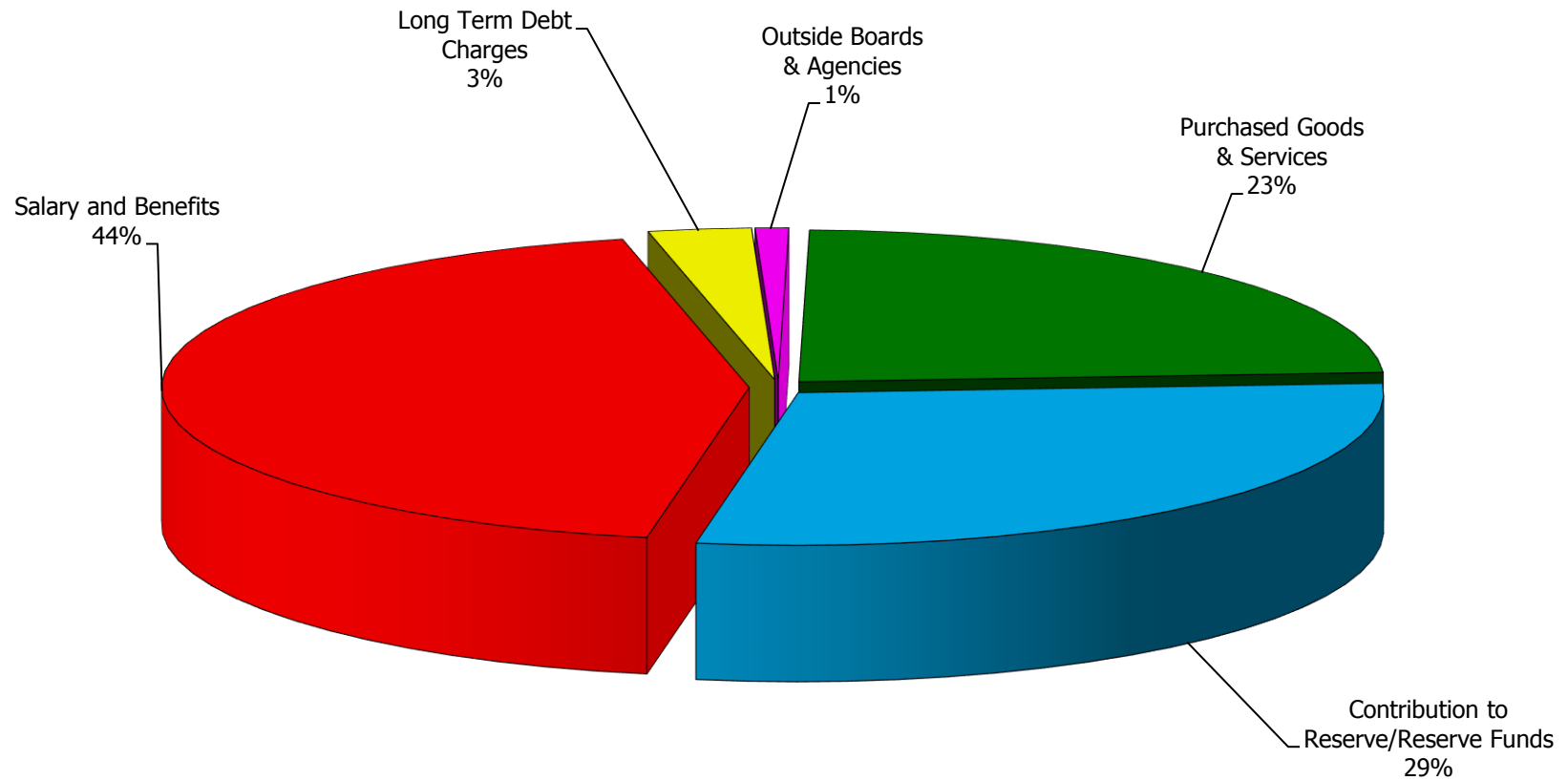
## 2018 Tax Supported Operating Budget

### Gross Expenditures by Department





## Township of Centre Wellington 2018 Tax Supported Operating Budget Gross Expenditures by Function

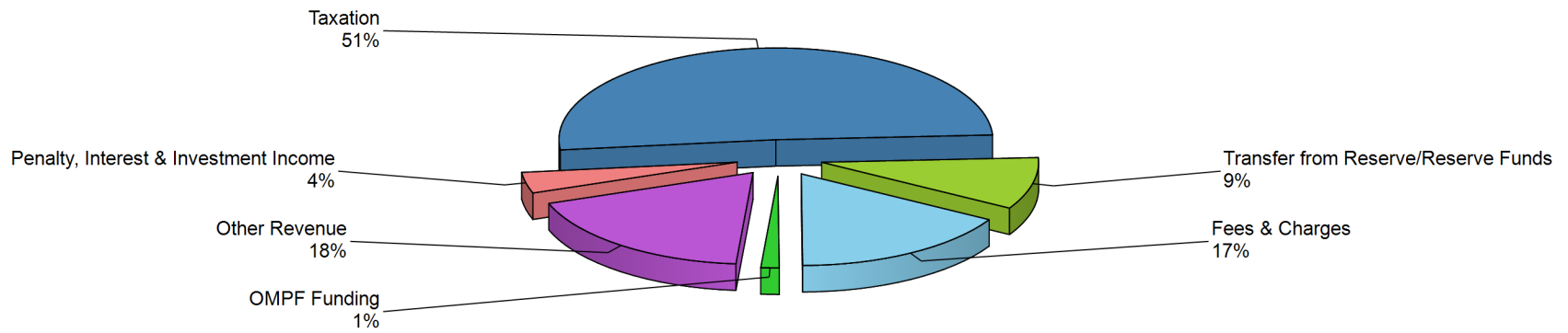




# TOWNSHIP OF CENTRE WELLINGTON

## 2018 Tax Supported Operating Budget

### Gross Revenue by Function





**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Mayor and Council**

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5210 - Mayor and Council - Wages & Benefits	165,660	161,757	166,606	946	0.6 %
5225 - Mayor and Council - Conferences/Training/Communications	20,000	11,679	15,000	(5,000)	-25.0 %
5240 - Mayor and Council - Administration	16,700	18,215	18,100	1,400	8.4 %
<i>Total Expenses</i>	202,360	191,651	199,706	(2,654)	-1.3 %
<b><i>Net Budget Mayor and Council</i></b>	<b>202,360</b>	<b>191,651</b>	<b>199,706</b>	<b>(2,654)</b>	<b>-1.3 %</b>

**Major Changes Impacting This Budget**

1. Wages and benefits line item includes a \$1,500 reduction in estimated meeting per diem expenditures.
2. There is a \$5,000 reduction to the conferences and training line to make the budget comparable to the historical utilization for this account during this term of Council.
3. Increase in administration line is due to various minor expenditures and costs including the Mayor's Breakfast, "Town Hall" rentals, and an estimated increase in the Township's annual AMO membership.



## Township of Centre Wellington 2018 Operating Budget Summary With 2017 Budget and Actual Results

### Office of the CAO, Human Resources & Communications

The Chief Administrative Officer is responsible for providing a strategic vision and effective leadership to the whole organization and is the administrative representative to the community.

Human Resources is responsible for the development, implementation and coordination of policies, programs and practices covering employment, recruitment and retention, orientation and training, labour/employee relations, compensation, organizational development, health and safety, worker's compensation, training and development, benefits and employee services for all management and employees. The Human Resources and Payroll Coordinator also performs executive secretary duties for the Mayor, CAO, and Human Resources.

The Communications Coordinator develops and manages clear and consistent communications on behalf of the Township through our website, social media, e-newsletters, surveys, presentations, news releases, etc. The position supports the Mayor and Council and all staff in internal and external communications throughout the year as well as during emergency situations.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5210 - Office of the CAO, Human Resources, and Communications - Wages & Benefits	550,250	567,031	564,174	13,924	2.5 %
5240 - Office of the CAO, Human Resources, and Communications - Administration	27,250	33,482	28,850	1,600	5.9 %
5250 - Office of the CAO, Human Resources, and Communications - Operations & Maintenance	28,000	19,274	27,500	(500)	-1.8 %
<i>Total Expenses</i>	605,500	619,787	620,524	15,024	2.5 %
<b><i>Net Budget Office of the CAO, Human Resources &amp; Communications</i></b>	<b>605,500</b>	<b>619,787</b>	<b>620,524</b>	<b>15,024</b>	<b>2.5 %</b>

### Major Changes Impacting This Budget

1. Increase in wages and benefits is due to the movement of staff in the salary grid.
2. A \$2,200 increase to conferences and training in the administration line is offset by minor reductions to numerous expenditures included in the administration and operations and maintenance lines.



## Township of Centre Wellington 2018 Operating Budget Summary With 2017 Budget and Actual Results

### Legislative Services (Corporate)

The primary role of Legislative Services is to provide administrative support to Council and Committees, and ensure compliance with Statutes of Ontario, County and Township by-laws. In addition, Legislative Services is responsible for access and privacy, vital statistics, municipal elections, records management, licensing, accessibility and cemetery administration. A team of customer service associates provide a variety of front line services to customers.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4140 - Legislative Services - Revenue	(33,500)	(45,043)	(36,500)	(3,000)	9.0 %
4820 - Legislative Services - Transfers from Reserves	(1,800)	(1,781)	(130,000)	(128,200)	7,122.2 %
<i>Total Revenues</i>	(35,300)	(46,824)	(166,500)	(131,200)	371.7 %
<b><u>Expenses</u></b>					
5210 - Legislative Services - Wages & Benefits	469,005	475,835	480,560	11,555	2.5 %
5240 - Legislative Services - Administration	20,736	20,770	19,786	(950)	-4.6 %
5250 - Legislative Services - Operations & Maintenance	6,800	1,781	132,500	125,700	1,848.5 %
5820 - Legislative Services - Transfers to Reserves	35,500	35,500	39,000	3,500	9.9 %
<i>Total Expenses</i>	532,041	533,886	671,846	139,805	26.3 %
<b><i>Net Budget Legislative Services (Corporate)</i></b>	<b>496,741</b>	<b>487,061</b>	<b>505,346</b>	<b>8,605</b>	<b>1.7 %</b>

### Major Changes Impacting This Budget

1. The revenue line reflects increased estimates from lottery licences, civil marriage ceremonies and commissioner of oath.
2. Increase in wages and benefits is due to the movement of staff in the salary grid and a \$2,500 increase in estimated overtime.
3. The increase in operations and maintenance is due to the expected costs associated with the municipal election in 2018. The election is expected to cost approximately \$130,000. The cost of election expenditures is offset by a transfer from the Election Reserve.
4. The transfer to reserves is required to accumulate sufficient election reserve funds for the 2018 election.



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Financial Services (Corporate)**

The primary role of Financial Services is to manage the Township's financial resources in a fiscally responsible manner. Key services include budgeting, property taxation and assessment, purchasing and risk management, accounting and financial reporting, investment and borrowing, and development charges administration.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4150 - Financial Services - Revenue	(74,000)	(75,694)	(92,600)	(18,600)	25.1 %
<i>Total Revenues</i>	(74,000)	(75,694)	(92,600)	(18,600)	25.1 %
<b><u>Expenses</u></b>					
5210 - Financial Services - Wages & Benefits	801,672	757,510	849,228	47,556	5.9 %
5240 - Financial Services - Administration	30,600	28,557	32,600	2,000	6.5 %
5250 - Financial Services - Operations & Maintenance	43,000	43,392	43,000	-	0.0 %
<i>Total Expenses</i>	875,272	829,458	924,828	49,556	5.7 %
<b><i>Net Budget Financial Services (Corporate)</i></b>	<b>801,272</b>	<b>753,764</b>	<b>832,228</b>	<b>30,956</b>	<b>3.9 %</b>

**Major Changes Impacting This Budget**

1. Revenue has been increased to reflect an increased fee charged for tax certificates and a new fee in 2018 for ownership change requests. This is offset by a reduction in tax arrear notice revenue due to an increase in the minimum outstanding arrears balance for which the charge applies.
2. Increase in wages and benefits is due to the inclusion of the Financial Analyst position for a full year in 2018 at a cost increase of \$34,000. Furthermore, the increase is due to the movement of staff in the salary grid.
3. Increase in the administration line is due to a \$2,000 increase in conferences and training.





**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Information Technology and Services (Corporate)**

Information Technology and Services (IT) is responsible for delivering secure and strategic technology services across the Township. The IT Department provides core infrastructure for Township service delivery, such as automation of business processes and efficient and effective communications. IT manages the use of network and operating systems, and assists Township staff by providing the required functionality and communication tools, (Email, Websites, Social Media). IT continues to deliver new emerging technologies throughout the Township.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4160 - Information Technology and Services - Revenue	(10,500)	(14,215)	(12,000)	(1,500)	14.3 %
<i>Total Revenues</i>	(10,500)	(14,215)	(12,000)	(1,500)	14.3 %
<b><u>Expenses</u></b>					
5210 - Information Technology and Services - Wages & Benefits	557,895	480,317	451,509	(106,386)	-19.1 %
5240 - Information Technology and Services - Administration	17,750	7,829	15,800	(1,950)	-11.0 %
5255 - Information Technology and Services - Corporate Support	336,400	337,584	339,500	3,100	0.9 %
<i>Total Expenses</i>	912,045	825,730	806,809	(105,236)	-11.5 %
<b><i>Net Budget Information Technology and Services (Corporate)</i></b>	<b>901,545</b>	<b>811,515</b>	<b>794,809</b>	<b>(106,736)</b>	<b>-11.8 %</b>

**Major Changes Impacting This Budget**

1. The revenue line includes fees for services to be provided by the Information Technology and Services (IT) division to Centre Wellington Communications Inc. in 2018.
2. Restructuring of the IT department in 2017 resulted in the elimination of the Chief Information Officer position. \$34,000 of funding from this position remains in the wages and benefits line to further restructure the department in 2018. This line is also impacted by movement of staff in the salary grid.
3. Minor reductions in various expenditures including equipment repairs and maintenance, subscriptions, courier and meetings and luncheons accounts for the decrease in the administration line.
4. The change in the corporate support line is mainly due to charges for various software maintenance and licencing including: Bang the Table and ActiveNet. Increases are offset by a reduction in the anticipated cost of tax supported internet services provided by Centre Wellington Communications Inc. (CWCI). This is due to an updated allocation of CWCI charges based on the number of connections to Township facilities and reduced expenditures forecasted for CWCI in 2018.



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**General Administration (Corporate)**

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4170 - General Administration - Revenue	(32,000)	(57,137)	(37,000)	(5,000)	15.6 %
4820 - General Administration - Transfers from Reserves	(125,700)	(328,211)	(279,900)	(154,200)	122.7 %
<i>Total Revenues</i>	(157,700)	(385,348)	(316,900)	(159,200)	101.0 %
<b><u>Expenses</u></b>					
5220 - General Administration - Retiree Benefits	30,000	26,071	35,000	5,000	16.7 %
5240 - General Administration - Administration	80,200	83,837	86,800	6,600	8.2 %
5250 - General Administration - Operations & Maintenance	448,375	624,841	595,725	147,350	32.9 %
5820 - General Administration - Transfers to Reserves	68,250	68,250	83,000	14,750	21.6 %
5860 - General Administration - Cost Recovery	(758,698)	(758,698)	(790,448)	(31,750)	4.2 %
<i>Total Expenses</i>	(131,873)	44,301	10,077	141,950	-107.6 %
<b>Net Budget General Administration (Corporate)</b>	<b>(289,573)</b>	<b>(341,047)</b>	<b>(306,823)</b>	<b>(17,250)</b>	<b>6.0 %</b>

**Major Changes Impacting This Budget**

1. Increased revenues expected from various rebates including LAS and US Bank and other miscellaneous revenue sources.
2. Transfers from reserves includes a \$209,900 transfer from the WSIB reserve, a \$35,000 transfer from the employee future benefits reserve, and a \$35,000 transfer from the insurance claims reserve. Increased reserve transfers are mainly due to an increase in anticipated WSIB expenditures in 2018 resulting from WSIB presumptive claims for firefighters.
3. As more long-term staff retire, an increase in retiree health benefit costs paid to the age of 65 are anticipated.
4. Increase in administration line is due to the centralization of all tax supported courier accounts and some subscription accounts in this cost centre. Also an increase in postage is budgeted due to new mailings started in 2017 for pre-authorized payment of taxes and reminder notices for outstanding dog tags. A Canada Post rate increase is also included in postage expenditures in 2018.
5. The change in the operations and maintenance line is mainly due to a \$144,200 increase in estimated WSIB expenditures in 2018 due to WSIB presumptive claims for firefighters. There is also a \$5,000 increase in estimated insurance claims based on historical results and a \$4,000 increase in hydro and water costs for the Municipal Office in Elora.
6. Transfers to reserves includes a \$35,000 transfer to the employee future benefits reserve, a \$26,000 contribution to the WSIB reserve and a \$22,000 transfer to the wpd reserve. The \$14,750 increase is due to the contributions this cost centre makes to the WSIB reserve (\$9,750) and the retiree benefit reserve (\$5,000).
7. General administration cost recovery represents the proportion of all General Government department net expenditures incurred for administering the Environmental Services operating budgets and the Municipal FD Training Officer and Risk Management Official budgets.



## Township of Centre Wellington 2018 Operating Budget Summary With 2017 Budget and Actual Results

### Fire (Community)

The Centre Wellington Fire Department is an essential service as deemed by the Ministry of Community Safety and Correctional Services. Under this umbrella is the branch of the Office of the Fire Marshal (OFM). The OFM creates the standards with which to govern how a Municipal Fire Department must operate and the minimum standards of Public Education, Fire Prevention/Fire Protection, Training, and Fire Investigation.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4205 - Fire - Revenue	(96,500)	(128,740)	(100,500)	(4,000)	4.1 %
4820 - Fire - Transfers from Reserves	-	(1,192)	-	-	0.0 %
<i>Total Revenues</i>	(96,500)	(129,932)	(100,500)	(4,000)	4.1 %
<b><u>Expenses</u></b>					
5210 - Fire - Wages & Benefits	1,086,519	1,130,801	1,230,959	144,440	13.3 %
5240 - Fire - Administration	32,800	41,679	36,800	4,000	12.2 %
5250 - Fire - Operations & Maintenance	51,625	51,209	75,950	24,325	47.1 %
5260 - Fire - Fleet Repair & Maintenance	76,300	73,484	77,400	1,100	1.4 %
5270 - Fire - Fergus Fire Station	38,913	38,509	39,163	250	0.6 %
5271 - Fire - Elora Fire Station	19,700	19,295	19,300	(400)	-2.0 %
5820 - Fire - Transfers to Reserves	-	46,109	-	-	0.0 %
5860 - Fire - Cost Recovery	(12,500)	(12,500)	(13,000)	(500)	4.0 %
<i>Total Expenses</i>	1,293,357	1,388,586	1,466,572	173,215	13.4 %
<b><i>Net Budget Fire (Community)</i></b>	<b>1,196,857</b>	<b>1,258,654</b>	<b>1,366,072</b>	<b>169,215</b>	<b>14.1 %</b>

### Major Changes Impacting This Budget

1. An increase in burn permit revenue accounts for the change in the revenue line.
2. Recommendations of the fire master plan completed in 2017 have been phased in over 2018-2020. Option 1 (increased complement and on call schedule) has been included over this period. Implications for 2018 are as follows:
  - a new Fire Inspector/Life Safety Educator position for 7 months at a cost of \$72,000 plus \$2,900 of other costs included in the administration line; and
  - the creation of 2 deputy chief positions for half a year in 2018 at an estimated cost of \$10,000.
 Total impact of the fire master plan on wages and benefits in 2018 is \$82,000. The impact in 2019 and 2020 is \$149,300 and \$69,000 respectively.
- The wages and benefits line also includes a \$10,000 increase in VFF wage costs, a \$10,000 increase in VFF standby costs, a \$3,500 increase in overtime for full time staff, and a \$25,750 increase in the contribution the fire department makes to the WSIB reserve as a result of recent WSIB claims experience.
3. Increase in the administration line is due to costs associated with the new Fire Inspector/Life Safety Educator position and a \$2,400 increase in training expenditures.
4. A move to full-service dispatch provided by the City of Guelph in 2018 results in an additional \$26,500 of costs included in the operations and maintenance line.
5. Fire department cost recovery represents the proportion of all Fire department expenditures incurred for administering the Municipal FD Training Officer budget.



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Municipal FD Training Officer (Community)**

This position is fully funded by the County of Wellington and managed by Centre Wellington Fire department. The Municipal Fire Department (FD) Training Officer function is to assist all County of Wellington Fire departments with their staff training needs. This position will prepare lesson plans and teaching plans as well as facilitate or provide Provincial fire service courses to County fire departments.

	<b>2017 Budget</b>	<b>2017 Actual</b>	<b>2018 Approved Budget</b>	<b>2017/2018 Budget Change</b>	
				<b>\$</b>	<b>%</b>
<b><u>Revenues</u></b>					
4207 - Municipal FD Training Officer - Revenue	(147,300)	(148,452)	(150,100)	(2,800)	1.9 %
<i>Total Revenues</i>	(147,300)	(148,452)	(150,100)	(2,800)	1.9 %
<b><u>Expenses</u></b>					
5210 - Municipal FD Training Officer - Wages & Benefits	110,625	111,003	112,675	2,050	1.9 %
5240 - Municipal FD Training Officer - Administration	7,250	7,680	7,250	-	0.0 %
5260 - Municipal FD Training Officer - Fleet Repair & Maintenance	4,425	4,769	4,675	250	5.6 %
5820 - Municipal FD Training Officer - Transfers to Reserves	6,000	6,000	6,000	-	0.0 %
5860 - Municipal FD Training Officer - Cost Recovery Applied	19,000	19,000	19,500	500	2.6 %
<i>Total Expenses</i>	147,300	148,452	150,100	2,800	1.9 %
<b><i>Net Budget Municipal FD Training Officer (Community)</i></b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0 %</b>

**Major Changes Impacting This Budget**

1. The transfer to reserves is for the future replacement of the Municipal FD Training Officer's vehicle.
2. Cost recovery applied represents an estimate of the administration expenses and Fire department overhead costs allocated to the Municipal FD Training Officer department.



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Building (P&D)**

The main role and responsibility of the Building and Development Services Department is to ensure that the building environment in which we all live, work and play is safe and healthy. This is accomplished through the administration and enforcement of various Provincial Regulations and Policies such as the Ontario Building Code Act, Planning Act, Water Resources Act and Heritage Act, as well as numerous municipal bylaws such as the Building, Zoning, Site Plan Development Control, Minimum Property and Occupancy Standards, Termite Control and Demolition Control Bylaws. The department also coordinates the maintenance and repair of several municipal buildings.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4210 - Building - Revenue	(1,003,300)	(1,367,043)	(1,138,800)	(135,500)	13.5 %
<i>Total Revenues</i>	(1,003,300)	(1,367,043)	(1,138,800)	(135,500)	13.5 %
<b><u>Expenses</u></b>					
5210 - Building - Wages & Benefits	776,878	775,701	906,194	129,317	16.6 %
5240 - Building - Administration	25,775	23,701	26,875	1,100	4.3 %
5250 - Building - Operations & Maintenance	3,500	2,951	3,600	100	2.9 %
5260 - Building - Fleet Repair & Maintenance	11,300	11,775	12,975	1,675	14.8 %
5820 - Building - Transfers to Reserves	-	450,544	-	-	0.0 %
<i>Total Expenses</i>	817,453	1,264,671	949,644	132,192	16.2 %
<b><i>Net Budget Building (P&amp;D)</i></b>	<b>(185,847)</b>	<b>(102,372)</b>	<b>(189,156)</b>	<b>(3,308)</b>	<b>1.8 %</b>

**Major Changes Impacting This Budget**

1. Building permit revenue is budgeted at the five year annualized average. The Township is required to maintain a building permit reserve fund under Bill 124 in the event of a loss from permitting activities.
2. The wages and benefits line increase is due to the inclusion of a new building official that was approved by Council in July 2017 and hired in 2017. This accounts for approximately \$111,000 of the increase. This line is also impacted by the movement of staff in the salary grid. Wages and benefits includes the extension of a contract for a Building Customer Service Associate that was approved in 2016 and 2017 at a full year cost of \$57,300.
3. \$1,000 of the increase in the administration line is for training costs for the new building official hired in 2017.
4. The fleet repairs and maintenance line increase is due to costs related to the additional building vehicle purchased in 2017.



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Property Standards Committee (P&D)**

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Property Standards Committee - Operations & Maintenance	750	-	-	(750)	-100.0 %
<i>Total Expenses</i>	750	-	-	(750)	-100.0 %
<b><i>Net Budget Property Standards Committee (P&amp;D)</i></b>	<b>750</b>	<b>-</b>	<b>-</b>	<b>(750)</b>	<b>-100.0 %</b>

**Major Changes Impacting This Budget**

1. Residential Tenancy enforcement will be downloaded to municipalities on January 1, 2018 from the Province of Ontario. The By-law Enforcement cost centre will look after future inspections beginning in 2018.



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Stray Animal Control (Corporate)**

The Township annually licenses dogs, encourages responsible pet ownership and provides animal control services and enforcement in partnership with the Guelph Humane Society.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4225 - Stray Animal Control - Revenue	(91,750)	(93,165)	(91,500)	250	-0.3 %
<i>Total Revenues</i>	(91,750)	(93,165)	(91,500)	250	-0.3 %
<b><u>Expenses</u></b>					
5250 - Stray Animal Control - Operations & Maintenance	120,100	123,760	119,700	(400)	-0.3 %
<i>Total Expenses</i>	120,100	123,760	119,700	(400)	-0.3 %
<b>Net Budget Stray Animal Control (Corporate)</b>	<b>28,350</b>	<b>30,594</b>	<b>28,200</b>	<b>(150)</b>	<b>-0.5 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**By-law Enforcement (Corporate)**

By-law enforcement carries out inspections, identifies and investigates alleged municipal by-law violations; negotiates and strives to gain voluntary compliance through verbal and written communications and proceeds with legal action in accordance with applicable legislation and regulations.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4245 - By-law Enforcement - By-Law Enforcement Revenue	-	-	(1,000)	(1,000)	0.0 %
<i>Total Revenues</i>	-	-	(1,000)	(1,000)	0.0 %
<b><u>Expenses</u></b>					
5210 - By-law Enforcement - Wages & Benefits	-	-	98,827	98,827	0.0 %
5240 - By-law Enforcement - Administration	-	-	7,300	7,300	0.0 %
5250 - By-law Enforcement - Operations & Maintenance	-	-	4,000	4,000	0.0 %
5260 - By-law Enforcement - Fleet Repair and Maintenance	-	-	1,500	1,500	0.0 %
<i>Total Expenses</i>	-	-	111,627	111,627	0.0 %
<b><i>Net Budget By-law Enforcement (Corporate)</i></b>	-	-	<b>110,627</b>	<b>110,627</b>	<b>0.0 %</b>

**Major Changes Impacting This Budget**

1. New service provided by the Township. Includes a full year of estimated costs to enforce Township by-laws in 2018.
2. Revenue line represents a small provision for fines. This will be reviewed in more detail for 2019, once applicable Township by-laws have been updated.





**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Crossing Guards (Infrastructure)**

The Township is responsible for seven (7) crossing guards at the following locations: Belsyde Ave at JD Hogarth Public School; Tower Street at Belsyde Ave; Millburn Street at McTavish Street; Garafraxa Street at Victoria Terrace; Hill Street at Tower Street; Garafraxa Street at Perry Street; and St. David Street at St. Joseph's Catholic School. Crossing guards are present at these locations before and after school from September to June.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5210 - Crossing Guards - Wages & Benefits	55,850	54,076	55,950	100	0.2 %
<i>Total Expenses</i>	55,850	54,076	55,950	100	0.2 %
<b><i>Net Budget Crossing Guards (Infrastructure)</i></b>	<b>55,850</b>	<b>54,076</b>	<b>55,950</b>	<b>100</b>	<b>0.2 %</b>

**Major Changes Impacting This Budget**



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Livestock Act (Corporate)**

The Ontario Wildlife Damage Compensation Program (OWDCP) provides compensation to eligible producers whose livestock and/or poultry have been injured or killed as a result of wildlife predation. The Township provides the services of a Livestock Investigator and ensures the application for compensation is completed and filed with the Ministry of Agriculture, Food & Rural Affairs.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4235 - Livestock Act - Revenue	(400)	(3,024)	(400)	-	0.0 %
<i>Total Revenues</i>	(400)	(3,024)	(400)	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Livestock Act - Expenses	500	1,597	500	-	0.0 %
<i>Total Expenses</i>	500	1,597	500	-	0.0 %
<b><i>Net Budget Livestock Act (Corporate)</i></b>	<b>100</b>	<b>(1,427)</b>	<b>100</b>	<b>-</b>	<b>0.0 %</b>

**Major Changes Impacting This Budget**



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Grand River Conservation Authority**

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4220 - GRCA - Special Levy	(116,639)	(114,178)	(115,330)	1,309	-1.1 %
<i>Total Revenues</i>	(116,639)	(114,178)	(115,330)	1,309	-1.1 %
<b><u>Expenses</u></b>					
5250 - GRCA - Capital & Operating Levy	116,639	113,068	115,330	(1,309)	-1.1 %
5820 - GRCA - Transfer to Reserves	-	1,110	-	-	0.0 %
<i>Total Expenses</i>	116,639	114,178	115,330	(1,309)	-1.1 %
<b><i>Net Budget Grand River Conservation Authority</i></b>	-	-	-	-	<b>0.0 %</b>

**Major Changes Impacting This Budget**

1. The GRCA levy is distributed between the Environmental Services budget and the tax supported budget based on the assessed value of properties connected or not connected to municipal water/wastewater services. Properties not connected to municipal water/wastewater services are assessed a special levy to cover the cost of the GRCA levy allocated to the tax supported budget.
2. The Township of Centre Wellington's portion of the total levy assessed by the GRCA in 2018 is \$318,063 (1.9% increase from 2017).



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Emergency Operations Centre**

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5240 - Emergency Operations Centre - Expenses	4,000	2,995	4,000	-	0.0 %
<i>Total Expenses</i>	4,000	2,995	4,000	-	0.0 %
<b><i>Net Budget Emergency Operations Centre</i></b>	<b>4,000</b>	<b>2,995</b>	<b>4,000</b>	-	<b>0.0 %</b>

**Major Changes Impacting This Budget**



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Protection to Persons and Property - Miscellaneous**

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Protection to Persons and Property - Miscellaneous - Operations & Maintenance	1,000	653	1,000	-	0.0 %
<i>Total Expenses</i>	1,000	653	1,000	-	0.0 %
<b><i>Net Budget Protection to Persons and Property - Miscellaneous</i></b>	<b>1,000</b>	<b>653</b>	<b>1,000</b>	-	<b>0.0 %</b>

**Major Changes Impacting This Budget**



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Transportation Services - Administration (Infrastructure)**

Transportation Services (Public Works Division) maintains all aspects of the Township's roads and rights-of-way. This includes the maintenance and operation of the Township's road and storm water management systems including, snow plowing and removal for 918 lane km of roads, grading, dust suppression, gravel shoulder maintenance, pothole repairs, street sweeping, maintenance gravel, regulatory and warning signage (3,300 signs), traffic signals, line markings, leaf pickup, stormwater conveyance channel, ditch and catchbasin cleanouts, culverts and bridge maintenance. Transportation Services also maintains municipal trees, 106 km of sidewalks, crosswalks, and boulevards.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5210 - PW Administration - Wages & Benefits	560,282	550,201	597,277	36,995	6.6 %
5240 - PW Administration - Administration	45,988	45,721	45,138	(850)	-1.8 %
5250 - PW Administration - Operations & Maintenance	333,500	327,439	333,875	375	0.1 %
5860 - PW Administration - Cost Recovery	(12,500)	(12,500)	(13,000)	(500)	4.0 %
<i>Total Expenses</i>	927,270	910,861	963,290	36,020	3.9 %
<b><i>Net Budget Transportation Services - Administration (Infrastructure)</i></b>	<b>927,270</b>	<b>910,861</b>	<b>963,290</b>	<b>36,020</b>	<b>3.9 %</b>

**Major Changes Impacting This Budget**

1. Overall increase for the Transportation Services budget is \$67,370 (1.63%).
2. Increase in wages and benefits is due to the movement of staff in the salary grid, a \$10,000 increase in the amount of funding this department contributes to the WSIB reserve, an increase in the standby rate of \$25/week effective January 1, 2018, and the inclusion of \$11,000 for a summer co-op student that was distributed to various cost centres in the 2017 budget.
3. Transportation services cost recovery represents the proportion of all transportation services expenditures incurred for administering the Municipal Risk Management Official's budget.



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Transportation Services - Operations (Infrastructure)**

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4310 - PW Operations - Revenue	(580,250)	(623,093)	(441,300)	138,950	-23.9 %
<i>Total Revenues</i>	(580,250)	(623,093)	(441,300)	138,950	-23.9 %
<b><u>Expenses</u></b>					
5260 - PW Operations - Fleet Repair & Maintenance	(439,450)	(128,874)	(470,400)	(30,950)	7.0 %
5275 - PW Operations - Fergus Works Garage	47,800	38,115	45,300	(2,500)	-5.2 %
5276 - PW Operations - Elora Works Garage	54,800	52,119	56,850	2,050	3.7 %
5277 - PW Operations - West Garafraxa Works Garage	35,000	30,193	33,100	(1,900)	-5.4 %
5278 - PW Operations - Pilkington Works Garage	26,100	24,914	26,400	300	1.1 %
5305 - PW Operations - Bridges & Culverts	113,300	138,920	119,700	6,400	5.6 %
5308 - PW Operations - Grass Cutting/Weed Spray	109,200	114,544	111,900	2,700	2.5 %
5311 - PW Operations - Brush & Tree Removal	256,800	154,897	212,400	(44,400)	-17.3 %
5314 - PW Operations - Tree Planting	13,400	13,718	12,100	(1,300)	-9.7 %
5317 - PW Operations - Ditching	72,300	55,303	76,300	4,000	5.5 %
5320 - PW Operations - Curb/Gutter/Basin	66,000	37,859	64,900	(1,100)	-1.7 %
5323 - PW Operations - Bituminous Pavement Patch	108,600	141,495	131,000	22,400	20.6 %
5326 - PW Operations - Crack Sealing and Asphalt Repair	35,000	32,767	35,000	-	0.0 %
5329 - PW Operations - Street Cleaning	89,600	95,189	91,700	2,100	2.3 %
5332 - PW Operations - Shoulder Maintenance	85,400	85,642	115,100	29,700	34.8 %
5334 - PW Operations - Road Patrol	51,300	49,995	51,000	(300)	-0.6 %
5335 - PW Operations - Debris Pick Up	38,300	28,002	38,900	600	1.6 %
5338 - PW Operations - Leaf Pick Up	30,400	27,477	31,200	800	2.6 %
5341 - PW Operations - Grading	264,100	227,689	268,500	4,400	1.7 %
5344 - PW Operations - Dustlaying	318,200	312,249	322,900	4,700	1.5 %
5347 - PW Operations - Gravel Resurfacing	371,400	351,286	383,200	11,800	3.2 %
5350 - PW Operations - Snow Removal	90,700	33,641	91,300	600	0.7 %
5353 - PW Operations - Plowing, Sanding & Scarifying	1,048,700	933,687	1,067,400	18,700	1.8 %
5356 - PW Operations - Snow Fence/Culvert Thawing	4,200	2,570	3,600	(600)	-14.3 %



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Transportation Services - Operations (Infrastructure)**

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change \$	2017/2018 Budget Change %
5359 - PW Operations - Safety Devices	136,400	143,112	140,500	4,100	3.0 %
5362 - PW Operations - Street Lighting-Elora	136,000	136,155	111,000	(25,000)	-18.4 %
5363 - PW Operations - Street Lighting-Fergus	245,000	246,869	167,000	(78,000)	-31.8 %
5364 - PW Operations - Street Lighting-Rural	93,000	92,917	52,000	(41,000)	-44.1 %
5370 - PW Operations - Municipal Parking Lots	10,200	13,471	10,000	(200)	-2.0 %
5373 - PW Operations - Sidewalk Winter Maintenance	107,500	85,229	117,200	9,700	9.0 %
5374 - PW Operations - Sidewalk Cleaning	10,100	8,887	10,900	800	7.9 %
5375 - PW Operations - Sidewalk-Other	20,400	6,978	20,600	200	1.0 %
5379 - PW Operations - Line Painting	58,700	59,758	70,500	11,800	20.1 %
5382 - PW Operations - Storm Sewer	46,600	22,909	25,800	(20,800)	-44.6 %
5385 - PW Operations - Storm Water Pond Maintenance	10,400	16,503	10,700	300	2.9 %
5387 - PW Operations - Municipal Drains	9,300	2,714	8,300	(1,000)	-10.8 %
5389 - PW Operations - Snow Removal - Fergus County Roads	-	(5,036)	-	-	0.0 %
5391 - PW Operations - Snow Removal - Elora County Roads	-	5,036	-	-	0.0 %
5820 - PW Operations - Transfers to Reserves	-	3,341	3,300	3,300	0.0 %
<i>Total Expenses</i>	3,774,750	3,692,239	3,667,150	(107,600)	-2.9 %
<b>Net Budget Transportation Services - Operations (Infrastructure)</b>	<b>3,194,500</b>	<b>3,069,146</b>	<b>3,225,850</b>	<b>31,350</b>	<b>1.0 %</b>

**Major Changes Impacting This Budget**

1. Revenue includes \$330,000 collected through a separate levy for the operation of streetlights in the urban and rural areas of Centre Wellington. This is a \$141,750 reduction from 2017 due to the repayment of the loan from reserves for the installation of LED lights.
2. The increase in the fleet repair and maintenance line is mainly due to additional estimated machine time recovery in 2018. The majority of the increase is for machine time required to complete a rural road capital project in 2018.
3. The reduction in the brush and tree removal line is the result of reallocating costs for urban forestry to Parks and Recreation in 2018.
4. Increase in bituminous pavement patching is due to rural road capital project deferrals over the past few years. This leads to additional patching of road surfaces due to asphalt deterioration.
5. Shoulder maintenance increase is due to Minimum Maintenance Standards that require the Township to address shoulder discontinuities.
6. Additional gravel resurfacing expenditures in 2018 to address an inflationary increase for gravel in the current supply contract. This line item represents the application of 12,100 tonnes of maintenance gravel for approximately 20% to 25% of the rural roads in the Township each year.
7. Plowing, sanding and scarifying, sidewalk winter maintenance, and snow removal budgets approximate the annualized five year average. Increases have been included for additional sidewalks and roads that the Township is required to maintain as a result of new subdivisions assumed.
8. A new maintenance program for storm sewer inspection and flushing implemented in 2017 to improve drainage of storm water runoff was less costly than anticipated and results in a decrease to the storm sewer line.





## Township of Centre Wellington 2018 Operating Budget Summary With 2017 Budget and Actual Results

### Cemeteries (Corporate/Infrastructure)

The Township is responsible for the administration and maintenance of Elora Cemetery and Belsyde Cemetery (Fergus). Operations and maintenance activities include lawn, vegetation, tree and gravel access road maintenance, burial plot openings and closings, garbage removal, chapel maintenance and repairs, and monument foundation repairs (approximately 25 per year).

The Township also maintains four rural cemeteries located at the following locations: Mount Pleasant Cemetery (Wellington Rd22), Ponsonby Pioneer Cemetery (Wellington Rd 7), Mount Carmel Cemetery (Sixth Line, West Garafraxa) and Bon Accord Cemetery (Irvine St). Maintenance includes grass cutting at all locations and only openings/closings at Mount Carmel.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4410 - Cemeteries - Revenue	(168,000)	(222,690)	(193,400)	(25,400)	15.1 %
<i>Total Revenues</i>	(168,000)	(222,690)	(193,400)	(25,400)	15.1 %
<b><u>Expenses</u></b>					
5250 - Cemeteries - Operations & Maintenance	140,800	158,643	153,100	12,300	8.7 %
5820 - Cemeteries - Transfers to Reserves	27,000	47,110	38,100	11,100	41.1 %
<i>Total Expenses</i>	167,800	205,753	191,200	23,400	13.9 %
<b>Net Budget Cemeteries (Corporate/Infrastructure)</b>	<b>(200)</b>	<b>(16,937)</b>	<b>(2,200)</b>	<b>(2,000)</b>	<b>1,000.0 %</b>

### Major Changes Impacting This Budget

1. Budgeted revenue is consistent with annualized historical averages. Includes an increase for sales of columbarium niches at the Belsyde cemetery and an increase in interest income.
2. An increase in labour applied for maintaining the new Belsyde expansion area accounts for the majority of the increase in the operations and maintenance line.
3. An increase in expected revenues from columbarium niche and interment rights sales results in increased transfers to the cemetery expansion reserve. This reserve is used to fund future capital projects for expansion and sustainability of the Elora and Belsyde cemeteries.



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Other Health Services**

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4425 - Other Health Services - Miscellaneous Revenue	-	(750)	-	-	0.0 %
<i>Total Revenues</i>	-	(750)	-	-	0.0 %
<b><u>Expenses</u></b>					
5800 - Other Health Services - Health Professional Recruitment	30,000	23,400	32,941	2,941	9.8 %
5820 - Other Health Services - Transfers to Reserves	-	8,071	-	-	0.0 %
<i>Total Expenses</i>	30,000	31,471	32,941	2,941	9.8 %
<b><i>Net Budget Other Health Services</i></b>	<b>30,000</b>	<b>30,721</b>	<b>32,941</b>	<b>2,941</b>	<b>9.8 %</b>

**Major Changes Impacting This Budget**

1. The health professional recruitment budget of \$20,000 remains the same in 2018. The estimated cost of snow removal and lawn care at the Centre Wellington Community Medical Office (CWCMO) location has been increased to approximately \$13,000 in 2018.



## Township of Centre Wellington 2018 Operating Budget Summary With 2017 Budget and Actual Results

### Health and Safety Committee

The Health and Safety Committee is a legislated requirement under the provincial Occupational Health & Safety Act and has certain contributions in relation to the Worker's Safety and Insurance Act and the Ministry of Labour.

The Township of Centre Wellington Joint Health & Safety Committee promotes safety in the workplace and ensures that each employee is provided with the necessary equipment and training required to complete their prescribed duties in a safe and educated manner.

The duties of the committee include, but are not limited to, the following:

- 1) establishing policies and procedures which will encourage the active participation of all employees in the prevention of accidents and the promotion of health and safety in the workplace;
- 2) providing up-to-date information, training, and assistance as required to ensure the regulations set out in the Occupational Health and Safety Act are adhered to and when possible exceeded;
- 3) identify situations that may be a source of danger or hazard to the workers and make recommendations to the employer for improvement; and
- 4) conduct monthly site inspections and hold monthly meetings to discuss matters pertaining to health and safety.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5240 - Health and Safety Committee - Administration	5,500	4,225	4,500	(1,000)	-18.2 %
<i>Total Expenses</i>	5,500	4,225	4,500	(1,000)	-18.2 %
<b><i>Net Budget Health and Safety Committee</i></b>	<b>5,500</b>	<b>4,225</b>	<b>4,500</b>	<b>(1,000)</b>	<b>-18.2 %</b>

### Major Changes Impacting This Budget

1. The training budget was reduced by \$1,000 as there will not be a First Aid refresher course offered in 2018.



## Township of Centre Wellington 2018 Operating Budget Summary With 2017 Budget and Actual Results

### Parks, Recreation and Culture Administration (Community)

Community Services is comprised of the following direct public health and safety services: Parks and Recreation, Horticultural and Community Beautification, Older Adults, Tourism, Culture, Marketing, Theatre and Fire/Rescue. The department objective is to promote and facilitate healthy activities and public safety through direct and indirect programming along with community organizations and groups with similar objectives. Community building is achieved through the objective of the department through the implementation and delivery of enhancements and maintenance of the diversified services provided by Community Services. Connecting with the community is achieved through the transparent and effective communication and delivery of these services to ensure the department remains relevant to the present day and future requirements of the community within the allocated resources based on revenue production and tax base contributions.

Parks and Recreation facilitates direct and indirect program opportunities through a range of indoor and outdoor community facilities. Accessibility to program opportunities is balanced through a combination of user fee based programs, sponsored programs, private sector programs, community programs and service club and special interest organizations. The development and maintenance of passive green spaces and trails is a key responsibility of this section of Community Services.

Direct program servicing includes: aquatics, fitness centre, day and seasonal youth camps, special event coordination and facilitation, community guide and registration services and facility maintenance operations.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4505 - Parks, Recreation and Culture Administration - Revenue	(84,500)	(34,022)	(60,250)	24,250	-28.7 %
<i>Total Revenues</i>	(84,500)	(34,022)	(60,250)	24,250	-28.7 %
<b><u>Expenses</u></b>					
5210 - Parks, Recreation and Culture Administration - Wages & Benefits	988,092	995,196	1,012,732	24,639	2.5 %
5240 - Parks, Recreation and Culture Administration - Administration	51,100	52,695	56,100	5,000	9.8 %
5250 - Parks, Recreation and Culture Administration - Operations & Maintenance	175,781	177,925	199,061	23,281	13.2 %
5260 - Parks, Recreation and Culture Administration - Fleet Repair & Maintenance	23,275	24,097	22,602	(673)	-2.9 %
<i>Total Expenses</i>	1,238,248	1,249,912	1,290,495	52,247	4.2 %
<b><i>Net Budget Parks, Recreation and Culture Administration (Community)</i></b>	<b>1,153,748</b>	<b>1,215,890</b>	<b>1,230,245</b>	<b>76,497</b>	<b>6.6 %</b>

### Major Changes Impacting This Budget

1. Overall increase for the Parks, Recreation and Culture budget is \$200,083 (8.55%).
2. Revenue includes \$25,000 from sponsorship of parks and recreation facilities. This revenue is to be transferred to the parks and recreation facilities replacement reserve. The budgeted sponsorship revenue was reduced from \$50,000 to \$25,000 for 2018. Revenue also includes \$34,000 for administration services provided by the Township to local festivals and events during the year.
3. Increase in wages and benefits is due to the movement of staff in the salary grid.
4. Due to an increase in Parks and Recreation revenue for 2018, the administration line has been increased accordingly for a rise in ActiveNet facility booking software processing fees.
5. \$13,000 of the increase to the operations and maintenance line is the result of increasing on call staffing from one to two in 2017 and a \$25/week increase in the standby rate. Furthermore, an increase of \$11,000 is budgeted in 2018 for additional hours of front desk coverage at the Sportsplex.



## Township of Centre Wellington 2018 Operating Budget Summary With 2017 Budget and Actual Results

### Centre Wellington Community Sportsplex (Community)

Located at 550 Belsyde Avenue this multi use facility includes twin pad surfaces, aquatic facility, large hall and meeting rooms along with considerable open space which is ideal for hosting large outdoor events such as the Fergus Truck Show and Scottish Festival. The administration offices for Community Services are located at this site.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4510 - Centre Wellington Community Sportsplex - Revenue	(964,590)	(949,372)	(943,700)	20,890	-2.2 %
4514 - Centre Wellington Community Sportsplex - Aquatic Centre Revenue	(521,400)	(546,771)	(540,400)	(19,000)	3.6 %
4520 - Centre Wellington Community Sportsplex - Program Revenue - Fitness	(52,000)	(54,289)	(53,000)	(1,000)	1.9 %
4522 - Centre Wellington Community Sportsplex - Program Revenue - Summer Program	(28,000)	(33,922)	(34,000)	(6,000)	21.4 %
4529 - Centre Wellington Community Sportsplex - Program Revenue - March Break	(3,100)	(3,001)	(3,200)	(100)	3.2 %
<i>Total Revenues</i>	(1,569,090)	(1,587,354)	(1,574,300)	(5,210)	0.3 %
<b><u>Expenses</u></b>					
5510 - Centre Wellington Community Sportsplex - P&R Facilities: Operating Costs	696,013	673,410	704,613	8,600	1.2 %
5511 - Centre Wellington Community Sportsplex - P&R Facilities: Repairs & Maintenance	513,242	544,419	567,465	54,223	10.6 %
5512 - Centre Wellington Community Sportsplex - P&R Facilities: Concessions	132,191	127,951	117,907	(14,285)	-10.8 %
5513 - Centre Wellington Community Sportsplex - P&R Facilities: Halls	2,500	2,615	2,500	-	0.0 %
5514 - Centre Wellington Community Sportsplex - P&R Facilities: Aquatic Centre	664,147	694,257	685,931	21,784	3.3 %
5516 - Centre Wellington Community Sportsplex - P&R Facilities: Grounds	80,911	73,746	81,575	664	0.8 %
5520 - Centre Wellington Community Sportsplex - P&R Fitness Program	49,491	45,030	47,484	(2,007)	-4.1 %
5521 - Centre Wellington Community Sportsplex - P&R Weight Room	33,198	34,610	32,264	(934)	-2.8 %
5522 - Centre Wellington Community Sportsplex - P&R Summer Program	21,706	27,816	28,380	6,674	30.7 %



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Centre Wellington Community Sportsplex (Community)**

Located at 550 Belsyde Avenue this multi use facility includes twin pad surfaces, aquatic facility, large hall and meeting rooms along with considerable open space which is ideal for hosting large outdoor events such as the Fergus Truck Show and Scottish Festival. The administration offices for Community Services are located at this site.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
5529 - Centre Wellington Community Sportsplex - P&R Programs - Other	4,200	2,936	4,400	200	4.8 %
<i>Total Expenses</i>	2,197,599	2,226,791	2,272,519	74,920	3.4 %
<b>Net Budget Centre Wellington Community Sportsplex (Community)</b>	<b>628,509</b>	<b>639,436</b>	<b>698,219</b>	<b>69,710</b>	<b>11.1 %</b>

**Major Changes Impacting This Budget**

1. A \$15,000 reduction in concession revenue is offset by a corresponding decrease in concession expenditures. The reduction in revenue also includes a \$22,700 decrease in special events revenue due to the loss of some significant events in 2017 and others expected in 2018.
2. The \$6,000 increase in the summer program revenue line is offset by a corresponding increase in the summer program expenditure line.
3. Additional hours allocated for internal maintenance to reduce outside maintenance expenditures and the impact of the legislated minimum wage increase account for the increase in the repairs and maintenance line.
4. The increase in aquatic centre costs is mainly due to the impact of the legislated minimum wage increase.



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Elora Community Centre (Community)**

The Elora Community Centre is located at 29 David Street and is comprised of a 185' by 85' ice pad with 900 capacity seating, meeting room, and medium size banquet hall.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4513 - Elora Community Centre - Revenue	(369,160)	(324,293)	(341,560)	27,600	-7.5 %
<i>Total Revenues</i>	(369,160)	(324,293)	(341,560)	27,600	-7.5 %
<b><u>Expenses</u></b>					
5510 - Elora Community Centre - P&R Facilities: Operating Costs	254,202	263,061	264,677	10,475	4.1 %
5511 - Elora Community Centre - P&R Facilities: Repairs & Maintenance	280,538	233,318	262,557	(17,980)	-6.4 %
5512 - Elora Community Centre - P&R Facilities: Concessions	53,160	31,476	34,793	(18,367)	-34.5 %
5513 - Elora Community Centre - P&R Facilities: Halls	1,500	823	1,500	-	0.0 %
<i>Total Expenses</i>	589,400	528,677	563,528	(25,872)	-4.4 %
<b>Net Budget Elora Community Centre (Community)</b>	<b>220,240</b>	<b>204,384</b>	<b>221,968</b>	<b>1,728</b>	<b>0.8 %</b>

**Major Changes Impacting This Budget**

1. The reduction in revenue includes a \$19,000 decrease in concession revenue which is offset by a corresponding decrease in the concession expense line. The revenue line also includes a \$12,000 reduction in general ice rental revenue.
2. Increase in the operating costs line is due to a \$5,200 increase in utility costs estimated for 2018 and a \$4,000 increase in refrigeration plant costs in order to bring the plant up to code and do more preventative maintenance.
3. The decrease in the repairs and maintenance line is mainly due to a reallocation of internal maintenance staff resources to other cost centres to carry out general maintenance duties traditionally performed through contract services in the Parks and Recreation department.



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Belwood Hall (Community)**

Belwood Hall is a rural community hall with a small banquet hall, meeting room and small kitchen. It is located in the community of Belwood adjacent to Lake Belwood.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4516 - Belwood Hall - Revenue	(6,800)	(5,533)	(6,800)	-	0.0 %
<i>Total Revenues</i>	(6,800)	(5,533)	(6,800)	-	0.0 %
<b><u>Expenses</u></b>					
5510 - Belwood Hall - P&R Facilities: Operating Costs	22,786	21,700	22,847	61	0.3 %
<i>Total Expenses</i>	22,786	21,700	22,847	61	0.3 %
<b><i>Net Budget Belwood Hall (Community)</i></b>	<b>15,986</b>	<b>16,167</b>	<b>16,047</b>	<b>61</b>	<b>0.4 %</b>

**Major Changes Impacting This Budget**





**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Belwood Ball Diamond (Community)**

Softball diamond in community of Belwood with full field lighting, bleachers and gravel parking lot. Small winter ice rink operated in park by local volunteers.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4538 - Belwood Ball Diamond - Revenue	(1,300)	(1,987)	(1,900)	(600)	46.2 %
<i>Total Revenues</i>	(1,300)	(1,987)	(1,900)	(600)	46.2 %
<b><u>Expenses</u></b>					
5250 - Belwood Ball Diamond - Operations & Maintenance	6,466	5,839	6,261	(205)	-3.2 %
<i>Total Expenses</i>	6,466	5,839	6,261	(205)	-3.2 %
<b><i>Net Budget Belwood Ball Diamond (Community)</i></b>	<b>5,166</b>	<b>3,853</b>	<b>4,361</b>	<b>(805)</b>	<b>-15.6 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Bissel Park (Community)**

The park is the site of an old foundry. This park hosts major annual events such as Riverfest Concert series and Canada Day celebrations. It provides a winter ice rink which is supported by volunteers and hosts the weekly seasonal Farmers Market.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4541 - Bissell Park - Revenue	(3,500)	(4,014)	(4,500)	(1,000)	28.6 %
<i>Total Revenues</i>	(3,500)	(4,014)	(4,500)	(1,000)	28.6 %
<b><u>Expenses</u></b>					
5250 - Bissell Park - Operations & Maintenance	42,931	39,104	43,894	963	2.2 %
<i>Total Expenses</i>	42,931	39,104	43,894	963	2.2 %
<b><i>Net Budget Bissel Park (Community)</i></b>	<b>39,431</b>	<b>35,091</b>	<b>39,394</b>	<b>(37)</b>	<b>-0.1 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**CWCS Ball Diamond (Community)**

Located behind the Sportsplex, this hard ball diamond provides a large fenced in playing field with lights and players benches.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4535 - CWCS Ball Diamond - Revenue	-	(261)	(260)	(260)	0.0 %
<i>Total Revenues</i>	-	(261)	(260)	(260)	0.0 %
<b><u>Expenses</u></b>					
5250 - CWCS Ball Diamond - Operations & Maintenance	-	3,164	1,708	1,708	0.0 %
<i>Total Expenses</i>	-	3,164	1,708	1,708	0.0 %
<b><i>Net Budget CWCS Ball Diamond (Community)</i></b>	-	<b>2,904</b>	<b>1,448</b>	<b>1,448</b>	<b>0.0 %</b>

**Major Changes Impacting This Budget**

1. Hardball returned in 2017 and is anticipated to continue in 2018.



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**ECC Ball Diamond (Community)**

Located adjacent to the Elora Community Centre the two lit and fenced softball fields provide opportunities for children, youth and adults.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4526 - ECC Ball Diamond - Revenue	(8,200)	(9,357)	(9,500)	(1,300)	15.9 %
<i>Total Revenues</i>	(8,200)	(9,357)	(9,500)	(1,300)	15.9 %
<b><u>Expenses</u></b>					
5250 - ECC Ball Diamond - Operations & Maintenance	16,753	16,990	19,146	2,392	14.3 %
<i>Total Expenses</i>	16,753	16,990	19,146	2,392	14.3 %
<b><i>Net Budget ECC Ball Diamond (Community)</i></b>	<b>8,553</b>	<b>7,633</b>	<b>9,646</b>	<b>1,092</b>	<b>12.8 %</b>

**Major Changes Impacting This Budget**

1. General ball diamond rentals at this location are anticipated to continue to increase in 2018.



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Tower Street Tennis Courts (Community)**

Three colour coated courts with lights are owned by the Township but operated and maintained through a partnership with the Fergus Tennis Club.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Tower Street Tennis Courts - Operations & Maintenance	2,753	4,812	3,266	513	18.6 %
<i>Total Expenses</i>	2,753	4,812	3,266	513	18.6 %
<b><i>Net Budget Tower Street Tennis Courts (Community)</i></b>	<b>2,753</b>	<b>4,812</b>	<b>3,266</b>	<b>513</b>	<b>18.6 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Tye Park (Community)**

Community park with one regular sized lit softball field and two small children's softball fields. Includes a small washroom and concession stand. Fields are operated and maintained in partnership with Centre Wellington Softball Association.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4526 - Tye Park - Revenue	(1,400)	(1,322)	(1,400)	-	0.0 %
<i>Total Revenues</i>	(1,400)	(1,322)	(1,400)	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Tye Park - Operations & Maintenance	16,161	15,911	17,426	1,265	7.8 %
<i>Total Expenses</i>	16,161	15,911	17,426	1,265	7.8 %
<b>Net Budget Tye Park (Community)</b>	<b>14,761</b>	<b>14,589</b>	<b>16,026</b>	<b>1,265</b>	<b>8.6 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Victoria Park (Fergus) (Community)**

This community park is home to 2 lighted sports fields with irrigation and 1 unlighted sports field, Highland Rugby Clubhouse and public washrooms, parking lot, play equipment, outdoor walking track, and the Victoria Park Seniors Centre.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4523 - Victoria Park (Fergus) - Revenue	(7,500)	(4,889)	(6,200)	1,300	-17.3 %
<i>Total Revenues</i>	(7,500)	(4,889)	(6,200)	1,300	-17.3 %
<b><u>Expenses</u></b>					
5250 - Victoria Park (Fergus) - Operations & Maintenance	48,819	43,501	52,034	3,215	6.6 %
<i>Total Expenses</i>	48,819	43,501	52,034	3,215	6.6 %
<b>Net Budget Victoria Park (Fergus) (Community)</b>	<b>41,319</b>	<b>38,611</b>	<b>45,834</b>	<b>4,515</b>	<b>10.9 %</b>

**Major Changes Impacting This Budget**

1. Reduction in revenue is mainly due to a decrease in soccer rentals.



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**South Ridge Park (Community)**

South Ridge Park is a 4.25 hectare (10.5 acre) park. It includes 3 irrigated sports fields, a large accessible play structure, parking lot and landscaped berm.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4530 - South Ridge Park - Revenue	(2,200)	(1,946)	(2,200)	-	0.0 %
<i>Total Revenues</i>	(2,200)	(1,946)	(2,200)	-	0.0 %
<b><u>Expenses</u></b>					
5250 - South Ridge Park - Operations & Maintenance	27,453	22,691	27,067	(386)	-1.4 %
<i>Total Expenses</i>	27,453	22,691	27,067	(386)	-1.4 %
<b>Net Budget South Ridge Park (Community)</b>	<b>25,253</b>	<b>20,745</b>	<b>24,867</b>	<b>(386)</b>	<b>-1.5 %</b>

**Major Changes Impacting This Budget**





**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Strathallan Park (Community)**

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4531 - Strathallan Park - Revenue	(1,100)	(1,088)	(1,100)	-	0.0 %
<i>Total Revenues</i>	(1,100)	(1,088)	(1,100)	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Strathallan Park - Operations & Maintenance	6,997	6,796	6,953	(44)	-0.6 %
<i>Total Expenses</i>	6,997	6,796	6,953	(44)	-0.6 %
<b><i>Net Budget Strathallan Park (Community)</i></b>	<b>5,897</b>	<b>5,707</b>	<b>5,853</b>	<b>(44)</b>	<b>-0.7 %</b>

**Major Changes Impacting This Budget**



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**St. Mary's School Park (Community)**

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5250 - St. Mary's School Park - Operations & Maintenance	4,280	3,214	3,262	(1,018)	-23.8 %
<i>Total Expenses</i>	4,280	3,214	3,262	(1,018)	-23.8 %
<b>Net Budget St. Mary's School Park (Community)</b>	<b>4,280</b>	<b>3,214</b>	<b>3,262</b>	<b>(1,018)</b>	<b>-23.8 %</b>

**Major Changes Impacting This Budget**



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Passive Parks (Community)**

A variety of passive parks are spread throughout Centre Wellington. Many parks include natural areas, river front open space, trails, and areas for socialization.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4550 - Passive Parks - Revenue	(9,500)	(7,562)	(9,500)	-	0.0 %
<i>Total Revenues</i>	(9,500)	(7,562)	(9,500)	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Passive Parks - Operations & Maintenance	158,607	153,563	152,901	(5,706)	-3.6 %
<i>Total Expenses</i>	158,607	153,563	152,901	(5,706)	-3.6 %
<b><i>Net Budget Passive Parks (Community)</i></b>	<b>149,107</b>	<b>146,002</b>	<b>143,401</b>	<b>(5,706)</b>	<b>-3.8 %</b>

**Major Changes Impacting This Budget**

1. Reduction in hydro and water costs for the operation of two splash pads in the Township accounts for \$2,000 of the decrease in the operations and maintenance line. The remainder is a reduction in the allocation of hourly labour costs to this cost centre.



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Parks - General (Community)**

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Parks - General - Operations & Maintenance	4,150	5,939	5,600	1,450	34.9 %
<i>Total Expenses</i>	4,150	5,939	5,600	1,450	34.9 %
<b><i>Net Budget Parks - General (Community)</i></b>	<b>4,150</b>	<b>5,939</b>	<b>5,600</b>	<b>1,450</b>	<b>34.9 %</b>

**Major Changes Impacting This Budget**

1. Increased costs are due to additional dumping fees at the Belwood dump for garbage disposal.



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Urban Forestry (Community)**

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Urban Forestry	-	-	50,000	50,000	0.0 %
<i>Total Expenses</i>	-	-	50,000	50,000	0.0 %
<b><i>Net Budget Urban Forestry (Community)</i></b>	-	-	<b>50,000</b>	<b>50,000</b>	<b>0.0 %</b>

**Major Changes Impacting This Budget**

1. New cost centre in 2018 for costs associated with removal, replanting, and pruning of the public urban forest and the implementation of the Public Urban Forest Policy.



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Greenhouses (Community)**

Located at the Centre Wellington Community Sportsplex the two poly greenhouses are home base for the Township's horticultural operations. Our Horticulturist grows the various annuals, hanging baskets, and prepares plant material for the many planting displays throughout the community including the two downtowns. Groups like the Fergus Horticultural Society and Elora Horticultural Society assist in maintaining the many horticultural planting beds throughout the community.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Greenhouses - Operations & Maintenance	22,843	27,561	22,643	(200)	-0.9 %
<i>Total Expenses</i>	22,843	27,561	22,643	(200)	-0.9 %
<b>Net Budget Greenhouses (Community)</b>	<b>22,843</b>	<b>27,561</b>	<b>22,643</b>	<b>(200)</b>	<b>-0.9 %</b>

**Major Changes Impacting This Budget**



**Township of Centre Wellington  
2018 Operating Budget Summary  
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**Parks and Recreation - Other Expenditures (Community)**

These expenditures fund the debt payments for the Centre Wellington Community Sportsplex and the Department's replacement reserve funds.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4820 - Parks and Recreation - Other Expenditures - Transfers from Reserves	(1,260)	(1,260)	(1,260)	-	0.0 %
<i>Total Revenues</i>	(1,260)	(1,260)	(1,260)	-	0.0 %
<b><u>Expenses</u></b>					
	-	-	-	-	0.0 %
<i>Total Expenses</i>	-	-	-	-	0.0 %
<b><i>Net Budget Parks and Recreation - Other Expenditures (Community)</i></b>	<b>(1,260)</b>	<b>(1,260)</b>	<b>(1,260)</b>	<b>-</b>	<b>0.0 %</b>

**Major Changes Impacting This Budget**

1. Transfers from reserves includes a \$1,260 transfer from the Newdon Public Swim reserve for the funding of public swimming at the Sportsplex.



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Victoria Park Seniors Centre (Community)**

The Parks and Recreation Department is responsible for the management and operations of the Victoria Park Seniors Centre located at 150 Albert Street West in Fergus. The facility provides a home for a variety of programs and services for seniors in the community including fitness programs, computer training, line dancing, cards, trips, billiards, darts, a foot care clinic, and lunch program to name only a few. The facility is assisted in the operations through many senior volunteers and is supported by the Victoria Park Advisory Committee.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4760 - Victoria Park Seniors Centre - Revenue	(207,000)	(262,988)	(242,600)	(35,600)	17.2 %
4820 - Victoria Park Seniors Centre - Transfer from Reserves	(4,000)	(4,000)	(4,000)	-	0.0 %
<i>Total Revenues</i>	(211,000)	(266,988)	(246,600)	(35,600)	16.9 %
<b><u>Expenses</u></b>					
5210 - Victoria Park Seniors Centre - Wages & Benefits	228,039	231,849	232,154	4,115	1.8 %
5240 - Victoria Park Seniors Centre - Administration	13,279	11,072	13,294	15	0.1 %
5250 - Victoria Park Seniors Centre - Operations & Maintenance	90,875	94,829	99,175	8,300	9.1 %
5701 - Victoria Park Seniors Centre - VPC - Programs	97,400	142,365	128,100	30,700	31.5 %
5820 - Victoria Park Seniors Centre - Transfers to Reserves	41,300	52,336	46,200	4,900	11.9 %
<i>Total Expenses</i>	470,893	532,451	518,923	48,030	10.2 %
<b><i>Net Budget Victoria Park Seniors Centre (Community)</i></b>	<b>259,893</b>	<b>265,463</b>	<b>272,323</b>	<b>12,430</b>	<b>4.8 %</b>

**Major Changes Impacting This Budget**

1. Revenue increase is due to the approval of a \$15,000 provincial special grant for 2018 and a \$20,000 increase in program revenue.
2. Increase in the operations and maintenance line is mainly due to a \$5,500 increase in anticipated building repair and maintenance costs and a \$4,000 increase in the snow removal budget at the facility.
3. Program expenditures line includes \$15,000 for costs associated with the provincial special grant revenue and an increase in program costs due to additional planned programming.
4. The transfer to reserves is a function of the expected net surplus from programs at the Seniors Centre. These reserve funds are set aside for the purchase/repair of furniture or equipment at the Centre and are to be utilized based on the recommendations of the Victoria Park Advisory Committee.





**Township of Centre Wellington  
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With 2017 Budget and Actual Results**

**Heritage Centre Wellington (P&D)**

Heritage Centre Wellington is a committee of citizen members appointed by Council to advise Council on all matters relating to the legal designation and conservation of property of cultural heritage value or interest.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5240 - Heritage Centre Wellington - Administration	2,700	129	2,800	100	3.7 %
5250 - Heritage Centre Wellington - Operations & Maintenance	9,100	7,471	9,000	(100)	-1.1 %
5820 - Heritage Centre Wellington - Transfers to Reserves	2,500	2,500	2,500	-	0.0 %
<i>Total Expenses</i>	14,300	10,100	14,300	-	0.0 %
<b><i>Net Budget Heritage Centre Wellington (P&amp;D)</i></b>	<b>14,300</b>	<b>10,100</b>	<b>14,300</b>	<b>-</b>	<b>0.0 %</b>

**Major Changes Impacting This Budget**



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Fergus Weigh Scale Building (Infrastructure)**

The Fergus Weigh Scale Building is located at 150 Provost Lane. The building/property is designated under the Ontario Heritage Act and houses public washrooms for the Fergus downtown area.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5210 - Fergus Weigh Scale Building - Wages & Benefits	5,099	6,853	9,921	4,823	94.6 %
5250 - Fergus Weigh Scale Building - Operations & Maintenance	8,480	5,134	6,365	(2,115)	-24.9 %
<i>Total Expenses</i>	13,579	11,988	16,286	2,708	19.9 %
<b>Net Budget Fergus Weigh Scale Building (Infrastructure)</b>	<b>13,579</b>	<b>11,988</b>	<b>16,286</b>	<b>2,708</b>	<b>19.9 %</b>

**Major Changes Impacting This Budget**

1. Increase in wages and benefits line is due to the hiring of a new contract person to clean and maintain the facility.
2. The hiring of the new contract attendant results in a reduction in labour allocated to this cost centre.



**Township of Centre Wellington  
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With 2017 Budget and Actual Results**

**Fergus Downtown (Community/Infrastructure)**

The Township's Infrastructure and Community Services Departments provide a variety of services to support the beautification of the Fergus downtown. These services include, however are not limited to; litter pickup, banner, flag and street furniture installation and removal, planters and hanging baskets installation, maintenance and removal. The Fergus Horticultural Society provides ongoing maintenance and care of the beautification of the downtown with volunteer labour and support.

The River Walk parking lot, walkway and exterior walkways around the Fergus Library maintenance and snow clearing are included in this budget.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Fergus Downtown - Operations & Maintenance	54,400	72,984	74,000	19,600	36.0 %
<i>Total Expenses</i>	54,400	72,984	74,000	19,600	36.0 %
<b>Net Budget Fergus Downtown (Community/Infrastructure)</b>	<b>54,400</b>	<b>72,984</b>	<b>74,000</b>	<b>19,600</b>	<b>36.0 %</b>

**Major Changes Impacting This Budget**

1. \$15,000 of the increase is due to costs associated with contracted snow clearing at the Fergus Riverlands parking lot. The remaining increase is mainly due to additional labour and machine time costs allocated to this cost centre, including \$1,700 of a new horticultural student's time to maintain flowers and shrubs in the downtown area.



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With 2017 Budget and Actual Results**

**Elora Public Washrooms (Community)**

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Elora Public Washrooms - Operations & Maintenance	21,893	22,232	23,562	1,669	7.6 %
<i>Total Expenses</i>	21,893	22,232	23,562	1,669	7.6 %
<b>Net Budget Elora Public Washrooms (Community)</b>	<b>21,893</b>	<b>22,232</b>	<b>23,562</b>	<b>1,669</b>	<b>7.6 %</b>

**Major Changes Impacting This Budget**

1. Increase in expenditures is mainly due to additional labour allocated to this cost centre to clean and maintain the washroom.



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Elora Downtown (Community/Infrastructure)**

The Township's Infrastructure and Community Services Departments provide a variety of services to support the beautification of the Elora downtown. These services include, however are not limited to; litter pickup, banner, flag and street furniture installation and removal, planters and hanging baskets installation, maintenance and removal.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Elora Downtown - Operations & Maintenance	52,700	54,895	59,500	6,800	12.9 %
<i>Total Expenses</i>	52,700	54,895	59,500	6,800	12.9 %
<b>Net Budget Elora Downtown (Community/Infrastructure)</b>	<b>52,700</b>	<b>54,895</b>	<b>59,500</b>	<b>6,800</b>	<b>12.9 %</b>

**Major Changes Impacting This Budget**

1. Increase is mainly due to additional labour costs allocated to this cost centre, including \$3,400 of a new horticultural student's time to maintain the flowers and shrubs in the downtown area.



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Grants to Community Groups - Specific Annual Grants (Community)**

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Grants to Community Groups - Specific Annual Grants	20,050	20,042	20,050	-	0.0 %
<i>Total Expenses</i>	20,050	20,042	20,050	-	0.0 %
<b><i>Net Budget Grants to Community Groups - Specific Annual Grants (Community)</i></b>	<b>20,050</b>	<b>20,042</b>	<b>20,050</b>	-	<b>0.0 %</b>

**Major Changes Impacting This Budget**

1. Total grants budgeted for community groups in the 2018 budget are \$55,000. This represents an increase of \$3,000 from the 2017 budget.



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Grants to Community Groups - Community Impact Grants (Community)**

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Grants to Community Groups - Community Impact Grants	30,000	31,950	33,450	3,450	11.5 %
5800 - Grants to Community Groups - Emergency Relief	1,950	-	1,500	(450)	-23.1 %
<i>Total Expenses</i>	31,950	31,950	34,950	3,000	9.4 %
<b><i>Net Budget Grants to Community Groups - Community Impact Grants (Community)</i></b>	<b>31,950</b>	<b>31,950</b>	<b>34,950</b>	<b>3,000</b>	<b>9.4 %</b>

**Major Changes Impacting This Budget**



**Township of Centre Wellington  
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**Fergus Grand Theatre (Community)**

The Community Services Department is responsible for the management and operations of the Fergus Grand Theatre located at 244 St. Andrew Street West. The facility provides a venue for a variety of cultural activities including live theatre, music, and special events. The facility is approximately 90 years old, thus having significant historical value to the community.

	<b>2017 Budget</b>	<b>2017 Actual</b>	<b>2018 Approved Budget</b>	<b>2017/2018 Budget Change</b>	
				<b>\$</b>	<b>%</b>
<b><u>Revenues</u></b>					
4610 - Fergus Grand Theatre - Revenue	(68,750)	(60,714)	(83,500)	(14,750)	21.5 %
<i>Total Revenues</i>	(68,750)	(60,714)	(83,500)	(14,750)	21.5 %
<b><u>Expenses</u></b>					
5210 - Fergus Grand Theatre - Wages & Benefits	84,145	83,266	88,855	4,710	5.6 %
5240 - Fergus Grand Theatre - Administration	7,750	10,652	9,300	1,550	20.0 %
5250 - Fergus Grand Theatre - Operations & Maintenance	37,975	36,022	53,350	15,375	40.5 %
5820 - Fergus Grand Theatre - Transfers to Reserves	4,500	5,229	4,500	-	0.0 %
<i>Total Expenses</i>	134,370	135,169	156,005	21,635	16.1 %
<b><i>Net Budget Fergus Grand Theatre (Community)</i></b>	<b>65,620</b>	<b>74,455</b>	<b>72,505</b>	<b>6,885</b>	<b>10.5 %</b>

**Major Changes Impacting This Budget**

1. The increase in revenue is due to a \$15,000 increase in new in-house productions.
2. Increase in wages and benefits is due to the movement of staff in the salary grid.
3. An increase in the estimate for costs associated with processing transactions in the TixHub ticketing system accounts for the administration line increase.
4. \$15,000 of expenditures associated with new in-house productions accounts for the majority of the increase in the operations and maintenance line.
5. Transfers to reserves represents a transfer to the repairs and maintenance reserve for the Fergus Grand Theatre. This transfer is funded from user fees and is incorporated into the Township's Fees and Charges By-law annually.





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**Celebrations (Community)**

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4820 - Celebrations - Transfer from Reserves	(15,000)	(15,000)	-	15,000	-100.0 %
<i>Total Revenues</i>	(15,000)	(15,000)	-	15,000	-100.0 %
<b><u>Expenses</u></b>					
5250 - Canada Day Celebrations - Expenses	32,000	40,125	17,000	(15,000)	-46.9 %
5800 - Victoria Day Celebrations - Expenses	3,000	3,292	3,000	-	0.0 %
<i>Total Expenses</i>	35,000	43,416	20,000	(15,000)	-42.9 %
<b><i>Net Budget Celebrations (Community)</i></b>	<b>20,000</b>	<b>28,416</b>	<b>20,000</b>	<b>-</b>	<b>0.0 %</b>

**Major Changes Impacting This Budget**

1. The 2017 budget amount represented a one-time increase of \$15,000, funded by a transfer from the general capital reserve, for expanding celebrations in 2017 for Canada's 150th. This one-time cost (and corresponding transfer from reserve) was removed for 2018.



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**Planning (P&D)**

The Planning Department is responsible for both short term and long range community planning within the Township. Long range planning involves the preparation of a new Municipal Official Plan and Zoning Bylaw. Short term planning includes the processing of Official Plan and Zoning Bylaw amendments, site plan approvals, and plans of subdivision.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4810 - Planning - Revenue	(120,000)	(141,951)	(180,000)	(60,000)	50.0 %
4820 - Planning - Transfers from Reserves	(100,000)	(187,191)	(50,000)	50,000	-50.0 %
<i>Total Revenues</i>	(220,000)	(329,142)	(230,000)	(10,000)	4.5 %
<b><u>Expenses</u></b>					
5210 - Planning - Wages & Benefits	461,168	466,336	552,447	91,279	19.8 %
5240 - Planning - Administration	9,875	6,619	13,975	4,100	41.5 %
5250 - Planning - Operations & Maintenance	115,000	200,997	65,000	(50,000)	-43.5 %
<i>Total Expenses</i>	586,043	673,951	631,422	45,379	7.7 %
<b><i>Net Budget Planning (P&amp;D)</i></b>	<b>366,043</b>	<b>344,809</b>	<b>401,422</b>	<b>35,379</b>	<b>9.7 %</b>

**Major Changes Impacting This Budget**

1. Planning revenue is budgeted based on a five year annualized average and has been increased \$15,000. Revenue also includes the addition of nine months of lot grading inspection revenue in 2018, with inspections to be done in-house by a new Development Engineering Technologist position.
2. The inclusion of a new Development Engineering Technologist position for nine months in 2017 at a cost of \$75,000 plus \$4,500 of other costs included in the administration line item, in addition to the re-evaluation of an existing position in the planning department accounts for the increase in the wages and benefits line.
3. The decrease in the operations and maintenance line is due to a reduction in OMB costs that are expected to take place in 2018. OMB costs are funded by a transfer from the Reserve for Legal Matters.



## Township of Centre Wellington 2018 Operating Budget Summary With 2017 Budget and Actual Results

### Economic Development (P&D)

Economic development priorities are focused on encouraging business retention and expansion; facilitating external business attraction; facilitating commercial and industrial development projects and investment; managing the community's employment lands; marketing/collaboration with key stakeholders; providing economic and community information; promoting our innovative and thriving economy.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4820 - Economic Development - Transfer from Reserves	(75,000)	(48,466)	(147,000)	(72,000)	96.0 %
4830 - Economic Development - Revenue	-	(3,750)	-	-	0.0 %
<i>Total Revenues</i>	(75,000)	(52,216)	(147,000)	(72,000)	96.0 %
<b><u>Expenses</u></b>					
5210 - Economic Development - Wages & Benefits	107,726	107,873	109,629	1,903	1.8 %
5240 - Economic Development - Administration	8,200	7,197	7,550	(650)	-7.9 %
5250 - Economic Development - Operations & Maintenance	122,928	62,280	205,500	82,572	67.2 %
5820 - Economic Development - Transfers to Reserves	-	3,750	-	-	0.0 %
<i>Total Expenses</i>	238,854	181,100	322,679	83,825	35.1 %
<b><i>Net Budget Economic Development (P&amp;D)</i></b>	<b>163,854</b>	<b>128,884</b>	<b>175,679</b>	<b>11,825</b>	<b>7.2 %</b>

### Major Changes Impacting This Budget

1. The estimated \$30,000 cost of implementing the Township's Community Improvement Plan (CIP) and \$117,000 cost of implementing the Jobs and Investments Incentive Grant program in 2018 are included in the operations and maintenance line. The anticipated CIP and Jobs and Investments Incentive Grant expenditures are funded by a transfer from their respective reserves. Due to the unpredictability of the expenditures, the two reserves are fully funded by a transfer from the General Capital reserves either through the annual capital budget or subsequent to a report to Council during the year.
2. The change in the operations and maintenance line is due to a \$117,000 inclusion of costs associated with the Jobs and Investments Incentive Grant program and \$10,500 for costs associated with small business training and support provided by the Business Centre Guelph-Wellington. These increases are offset by a \$45,000 reduction in the estimated expenditures for implementing the CIP grant program in 2018.



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Committee of Adjustment (P&D)**

The Committee of Adjustment is a committee of citizen members appointed by the Municipal Council pursuant to the Ontario Planning Act to make decisions on requested minor variances to the Municipal Zoning By-law, and to allow alterations to legal nonconforming uses and noncomplying buildings and properties. This committee generally meets on a monthly basis (or as required).

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4825 - Committee of Adjustment - Revenue	(15,000)	(15,500)	(15,000)	-	0.0 %
<i>Total Revenues</i>	(15,000)	(15,500)	(15,000)	-	0.0 %
<b><u>Expenses</u></b>					
5210 - Committe of Adjustment - Wages & Benefits	2,700	2,258	2,700	-	0.0 %
5240 - Committe of Adjustment - Administration	1,250	489	1,350	100	8.0 %
<i>Total Expenses</i>	3,950	2,747	4,050	100	2.5 %
<b><i>Net Budget Committee of Adjustment (P&amp;D)</i></b>	<b>(11,050)</b>	<b>(12,753)</b>	<b>(10,950)</b>	<b>100</b>	<b>-0.9 %</b>

**Major Changes Impacting This Budget**

1. Committee of Adjustment revenue is consistent with the annualized historical average.



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Tourism (Community)**

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4835 - Tourism - Revenue	(1,500)	(9,852)	(1,500)	-	0.0 %
<i>Total Revenues</i>	(1,500)	(9,852)	(1,500)	-	0.0 %
<b><u>Expenses</u></b>					
5210 - Tourism - Wages & Benefits	149,961	176,354	155,465	5,503	3.7 %
5240 - Tourism - Administration	28,813	33,580	29,013	200	0.7 %
5250 - Tourism - Operations & Maintenance	43,000	30,999	58,000	15,000	34.9 %
<i>Total Expenses</i>	221,774	240,933	242,478	20,703	9.3 %
<b><i>Net Budget Tourism (Community)</i></b>	<b>220,274</b>	<b>231,081</b>	<b>240,978</b>	<b>20,703</b>	<b>9.4 %</b>

**Major Changes Impacting This Budget**

1. Wages and benefits increase is mainly due to the impact of the legislated minimum wage increase on the part-time staff at the Tourism office.
2. The inclusion of \$15,000 for wayfinding signage repair and replacement accounts for the increase in the operations and maintenance line.



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Tile Drain Loans (Corporate/Infrastructure)**

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4040 - Tile Drain Loans - Debt Repayments	(9,990)	(9,986)	(9,990)	-	0.0 %
<i>Total Revenues</i>	(9,990)	(9,986)	(9,990)	-	0.0 %
<b><u>Expenses</u></b>					
5850 - Tile Drain Loans - Debt Payments	9,990	9,986	9,990	-	0.0 %
<i>Total Expenses</i>	9,990	9,986	9,990	-	0.0 %
<b><i>Net Budget Tile Drain Loans (Corporate/Infrastructure)</i></b>	-	-	-	-	<b>0.0 %</b>

**Major Changes Impacting This Budget**

1. Tile drain loans are fully recovered by the Township.



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Contribution to Capital Fund**

This cost centre identifies the minimum tax supported budget transfers that will directly fund current and future capital budgets.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5800 - Contribution to General Capital Reserve	700,500	700,500	800,500	100,000	14.3 %
5801 - Transfer to Dedicated Capital Levy Reserve	695,900	671,991	915,300	219,400	31.5 %
6000- PW Transfer to Vehicle Replacement Reserve	475,000	475,000	550,000	75,000	15.8 %
6001 - P&R Transfer to Vehicle Replacement Reserve	45,000	45,000	60,000	15,000	33.3 %
6002 - Fire Transfer to Vehicle Replacement Reserve	305,000	305,000	325,000	20,000	6.6 %
6003 - BLDG Transfer to Vehicle Replacement Reserve	13,000	13,000	14,000	1,000	7.7 %
6100 - PW Transfer to Equipment Replacement Reserve	15,000	15,000	25,000	10,000	66.7 %
6101 - Fire Transfer to Equipment Replacement Reserve	105,000	105,000	110,000	5,000	4.8 %
6102 - IT&S Transfer to Equipment Replacement Reserve	65,000	65,000	70,000	5,000	7.7 %
6103 - IT&S Transfer to Software Replacement Reserve	15,000	15,000	30,000	15,000	100.0 %
6104 - P&R Transfer to Facility Replacement Reserve	171,000	126,651	193,000	22,000	12.9 %
6105 - P&R Transfer to Parks Replacement Reserve	95,000	95,000	135,000	40,000	42.1 %
<i>Total Expenses</i>	2,700,400	2,632,142	3,227,800	527,400	19.5 %
<b><i>Net Budget Contribution to Capital Fund</i></b>	<b>2,700,400</b>	<b>2,632,142</b>	<b>3,227,800</b>	<b>527,400</b>	<b>19.5 %</b>

**Major Changes Impacting This Budget**

1. Increase in contribution to the general capital reserve of \$100,000. This reinstates the contribution to the 2008 amount.
2. A 2% dedicated capital levy was introduced in 2015 in an effort to reduce the Township's infrastructure deficit. The levy is transferred to a reserve fund and allocated in the capital budget to fund bridge/culvert replacement and major rehabilitation based on priority determined in the Township's Asset Management Plan.
3. The total increase in transfers to vehicle replacement reserves is \$111,000.
4. The total increase in transfers to equipment replacement reserves is \$97,000.



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Taxation - Township Purposes**

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4030 - Taxation - Regular Taxation	(11,817,032)	(11,817,030)	(12,704,300)	(887,268)	7.5 %
4031 - Taxation - Dedicated Capital Levy	(695,900)	(671,990)	(915,300)	(219,400)	31.5 %
4035 - Taxation - Supp/Omits	(180,000)	(240,739)	(180,000)	-	0.0 %
<i>Total Revenues</i>	(12,692,932)	(12,729,760)	(13,799,600)	(1,106,668)	8.7 %
<b><u>Expenses</u></b>					
	-	-	-	-	0.0 %
<i>Total Expenses</i>	-	-	-	-	0.0 %
<b><i>Net Budget Taxation - Township Purposes</i></b>	<b>(12,692,932)</b>	<b>(12,729,760)</b>	<b>(13,799,600)</b>	<b>(1,106,668)</b>	<b>8.7 %</b>

**Major Changes Impacting This Budget**

1. Assessment growth of 5.60% in 2018. The 2018 tax levy change is 1.80% plus a 2% dedicated capital levy for a total increase of 3.80%.





**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Taxation - Payments in Lieu**

The Provincial and Federal Governments provide payments in lieu of taxation for Provincially and Federally owned properties.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4055 - Taxation - Payments in Lieu	(182,500)	(183,584)	(208,000)	(25,500)	14.0 %
<i>Total Revenues</i>	(182,500)	(183,584)	(208,000)	(25,500)	14.0 %
<b><u>Expenses</u></b>					
	-	-	-	-	0.0 %
<i>Total Expenses</i>	-	-	-	-	0.0 %
<b><i>Net Budget Taxation - Payments in Lieu</i></b>	<b>(182,500)</b>	<b>(183,584)</b>	<b>(208,000)</b>	<b>(25,500)</b>	<b>14.0 %</b>

**Major Changes Impacting This Budget**

1. The reclassification of some properties from farm rate - regular taxation to full rate payments in lieu (PIL) accounts for \$22,000 of the increase in PIL revenue forecast for 2018.



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Fergus BIA**

		2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
					\$	%
<b><u>Revenues</u></b>						
4045 - Fergus BIA - Fergus BIA Levy		(65,000)	(64,628)	(65,000)	-	0.0 %
	<i>Total Revenues</i>	(65,000)	(64,628)	(65,000)	-	0.0 %
<b><u>Expenses</u></b>						
5250 - Fergus BIA - Levy		65,000	64,627	65,000	-	0.0 %
	<i>Total Expenses</i>	65,000	64,627	65,000	-	0.0 %
<b><i>Net Budget Fergus BIA</i></b>		-	(1)	-	-	<b>0.0 %</b>

**Major Changes Impacting This Budget**

1. No change in the Fergus BIA levy for 2018.



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Elora BIA**

		2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change		
						\$	%
<b><u>Revenues</u></b>							
4050 - Elora BIA - Elora BIA Levy		(56,774)	(55,039)	(56,774)	-		0.0 %
	<i>Total Revenues</i>	(56,774)	(55,039)	(56,774)	-		0.0 %
<b><u>Expenses</u></b>							
5250 - Elora BIA - Levy		56,774	55,041	56,774	-		0.0 %
	<i>Total Expenses</i>	56,774	55,041	56,774	-		0.0 %
<b><u>Net Budget Elora BIA</u></b>		-	2	-	-		<b>0.0 %</b>

**Major Changes Impacting This Budget**

1. No change in the Elora BIA levy for 2018.



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Ontario Non-Specific Grants**

The Province implemented the Community Reinvestment Fund program (CRF) in 1998. The purpose of the CRF was to provide funding to municipalities to offset the loss of revenues, and increase in expenditures that are a result of the Local Services Realignment initiative which was implemented in 1998. In 2005, the Province replaced the CRF with the Ontario Municipal Partnership Fund (OMPF).

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4070 - Ontario Non-Specific Grants - OMPF Program	(442,200)	(442,200)	(375,900)	66,300	-15.0 %
<i>Total Revenues</i>	(442,200)	(442,200)	(375,900)	66,300	-15.0 %
<b><u>Expenses</u></b>					
	-	-	-	-	0.0 %
<i>Total Expenses</i>	-	-	-	-	0.0 %
<b>Net Budget Ontario Non-Specific Grants</b>	<b>(442,200)</b>	<b>(442,200)</b>	<b>(375,900)</b>	<b>66,300</b>	<b>-15.0 %</b>

**Major Changes Impacting This Budget**

1. A \$66,300 (15%) decrease in OMPF funding is anticipated for 2018.



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Other Revenues and Expenses**

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4802 - Other Revenue - Tax Interest/Penalties	(350,000)	(325,283)	(335,000)	15,000	-4.3 %
4809 - Other Revenue - Investment Earnings	(586,300)	(742,794)	(654,500)	(68,200)	11.6 %
4811 - Other Revenue - Building Rentals	(68,640)	(68,640)	(68,640)	-	0.0 %
4812 - Other Revenue - OCIF Proceeds	(560,280)	(560,277)	(793,380)	(233,100)	41.6 %
4813 - Other Revenue - Aggregate Resources	(60,000)	(50,691)	(60,000)	-	0.0 %
4815 - Other Revenue - CW Hydro-Interest on Equity	(365,800)	(365,890)	(365,800)	-	0.0 %
4817 - Other Revenue - OLG Gaming Proceeds	(2,100,000)	(2,234,049)	(2,125,000)	(25,000)	1.2 %
4818 - Other Revenue - Gas Tax Proceeds	(811,500)	(825,919)	(850,200)	(38,700)	4.8 %
4819 - Other Revenue - Year-End (Surplus)/Deficit	-	(272,186)	-	-	0.0 %
<i>Total Revenues</i>	(4,902,520)	(5,445,729)	(5,252,520)	(350,000)	7.1 %
<b><u>Expenses</u></b>					
5804 - Other Expenses - Elora LCBO Expenditures	9,800	10,897	9,800	-	0.0 %
5806 - Other Expenses - West Garafraxa Office Expenditures	9,500	6,988	9,500	-	0.0 %
5820 - Other Expenses - Transfers to Reserves	3,471,780	3,892,431	3,768,580	296,800	8.5 %
<i>Total Expenses</i>	3,491,080	3,910,315	3,787,880	296,800	8.5 %
<b><i>Net Budget Other Revenues and Expenses</i></b>	<b>(1,411,440)</b>	<b>(1,535,414)</b>	<b>(1,464,640)</b>	<b>(53,200)</b>	<b>3.8 %</b>

**Major Changes Impacting This Budget**

1. A \$15,000 reduction in interest revenue from overdue tax accounts is expected in 2018 and accounts for the decrease in the tax interest/penalties line.
2. The increase in investment earnings is mainly due to an increase in interest rates in 2017. This results in an increase in budgeted GIC and bank interest revenue.
3. In 2018, the Township will receive \$793,380 from the Ontario Community Infrastructure Fund (formula based component). 100% of these funds are transferred to a reserve for the purpose of funding 2018 capital projects in accordance with the funding agreement.
4. 100% of OLG gaming proceeds are transferred to a reserve which is used to fund capital projects in the following year's capital budget.
5. In 2018, the Township will receive Federal Gas Tax funding of \$850,200. 100% of these funds are transferred to a reserve fund for the purpose of funding capital projects in accordance with the funding agreement.
6. Centre Wellington's policy calls for the year end surplus/deficit to be directed to the general capital reserve. The 2016 surplus was \$272,186.



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Net Debt**

This cost centre includes the total tax supported debt payments for the Township net of the development charges allocated to fund the growth related portion of the payments.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4821 - Transfer from P&R DC Reserve Fund	(389,593)	(389,593)	(389,593)	-	0.0 %
4823 - Transfer from Corporate DC Reserve Fund	(14,850)	(14,850)	(14,850)	-	0.0 %
4824 - Transfer from PW DC Reserve Fund	(12,263)	(12,263)	(12,263)	-	0.0 %
<i>Total Revenues</i>	(416,706)	(416,706)	(416,706)	-	0.0 %
<b><u>Expenses</u></b>					
5851 - P&R Debt Payments	581,606	581,337	581,606	-	0.0 %
5853 - Planning Debt Payments	14,850	14,850	14,850	-	0.0 %
5854 - PW Debt Payments	133,867	131,426	133,363	(504)	-0.4 %
5855 - Social Debt Payments	104,839	104,839	104,839	-	0.0 %
<i>Total Expenses</i>	835,162	832,451	834,658	(504)	-0.1 %
<b><i>Net Budget Net Debt</i></b>	<b>418,456</b>	<b>415,746</b>	<b>417,952</b>	<b>(504)</b>	<b>-0.1 %</b>

**Major Changes Impacting This Budget**

1. 49.9% of tax supported debt is funded from development charges in 2018.



2018  
USER PAY  
OPERATING BUDGET



## Township of Centre Wellington 2018 Operating Budget Summary With 2017 Budget and Actual Results

### Environmental Services - Administration (Infrastructure)

Environmental Services operates and maintains the Township's water treatment, storage and distribution systems, and wastewater collection and treatment systems. The Township owns, operates and maintains nine (9) water supply wells, 107 km of watermain, 644 hydrants, four (4) elevated water storage tanks, two (2) wastewater treatment plants, seven (7) sewage pumping stations, 101 km of wastewater main, 117 km of storm sewers, 3,570 catch basins, and 1,976 maintenance holes. Along with Transportation Services, Environmental Services also maintains the Township's storm sewer collection system.

The Risk Management Inspector (RMI) is a shared services position supporting the Township and five other municipalities, for the purposes of implementing and enforcing the Clean Water Act and source protection plans. A portion of the RMI cost centre is offset by revenue from partner municipalities.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5210 - Environmental Services - Administration - Wages & Benefits	968,609	914,256	1,022,708	54,099	5.6 %
5240 - Environmental Services - Administration - Administration	82,956	47,008	77,056	(5,900)	-7.1 %
5250 - Environmental Services - Administration - Operations & Maintenance	1,346,195	1,356,325	1,401,181	54,986	4.1 %
5260 - Environmental Services - Administration - Fleet Repair & Maintenance	(69,900)	(55,155)	(28,425)	41,475	-59.3 %
5860 - Environmental Services - Administration - Cost Recovery	(2,327,860)	(2,262,434)	(2,472,520)	(144,660)	6.2 %
<i>Total Expenses</i>	-	-	-	-	0.0 %
<b><u>Net Budget Environmental Services - Administration (Infrastructure)</u></b>	-	-	-	-	<b>0.0 %</b>

### Major Changes Impacting This Budget

1. Environmental Services cost recovery represents the allocation of environmental services administration costs to the waterworks and sanitary sewer system budgets.
2. Increase in wages and benefits is due to the movement of staff in the salary grid, and a \$19,500 increase in the amount of funding this department contributes to the WSIB reserve.
3. The decrease in the administration line is mainly due to a \$5,000 reduction in the conferences, seminars and training budget.
4. The increase in operations and maintenance is due to a \$29,350 increase in the allocation of administrative costs from the tax supported operating budget. Furthermore there is a \$10,500 increase in the allocation of wide area network costs charged by Centre Wellington Communications Inc. (CWC) to the Township's Environmental Services budget. This is due to an updated allocation of CWC charges based on the number of connections to Township facilities.
5. The increase in fleet repair and maintenance costs is due to a reduction in estimated machine time recovery in 2018.





**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Environmental Services - Waterworks (Infrastructure)**

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4330 - Environmental Services - Waterworks - Revenue	(4,186,600)	(4,237,915)	(4,297,200)	(110,600)	2.6 %
4348 - Environmental Services - Waterworks - RMI Municipal Partner Revenue	(45,800)	(31,430)	(65,100)	(19,300)	42.1 %
4820 - Environmental Services - Waterworks - Transfers from Reserves	(363,382)	(363,382)	(363,331)	51	0.0 %
<i>Total Revenues</i>	(4,595,782)	(4,632,728)	(4,725,631)	(129,849)	2.8 %
<b><u>Expenses</u></b>					
5450 - Environmental Services - Waterworks - Pump Plant R&M	615,500	647,346	620,900	5,400	0.9 %
5453 - Environmental Services - Waterworks - Hydrants & Mains R&M	345,100	312,730	326,200	(18,900)	-5.5 %
5456 - Environmental Services - Waterworks - SCADA R&M	40,100	32,777	40,000	(100)	-0.2 %
5459 - Environmental Services - Waterworks - Purification	188,000	182,143	187,200	(800)	-0.4 %
5462 - Environmental Services - Waterworks - Services	152,300	98,875	141,500	(10,800)	-7.1 %
5465 - Environmental Services - Waterworks - Backflow Prevention and Other	125,200	132,426	153,000	27,800	22.2 %
5468 - Environmental Services - Waterworks - Locates	68,800	58,965	69,800	1,000	1.5 %
5470 - Environmental Services - Waterworks - Risk Management Inspector	67,347	44,868	95,756	28,409	42.2 %
5820 - Environmental Services - Waterworks - Transfers to Reserves	1,411,422	1,571,866	1,449,227	37,805	2.7 %
5850 - Environmental Services - Waterworks - Debt Payments	604,312	600,508	603,590	(722)	-0.1 %



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Environmental Services - Waterworks (Infrastructure)**

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
5865 - Environmental Services - Waterworks - Cost Recovery Applied	977,701	950,222	1,038,458	60,757	6.2 %
<i>Total Expenses</i>	4,595,782	4,632,728	4,725,631	129,849	2.8 %
<b>Net Budget Environmental Services - Waterworks (Infrastructure)</b>	-	-	-	-	<b>0.0 %</b>

**Major Changes Impacting This Budget**

1. The cost recovery applied line item represents the proportionate share of environmental administration costs that are allocated to the waterworks budget.
2. The Risk Management Inspector (RMI) position and costs were approved by Council in 2016. Per an agreement with participating lower tier municipalities in the County of Wellington, the Township is responsible for 32% of the costs. As such a corresponding RMI Municipal Partner Revenue line has been included to reflect the recovery of 68% of the total RMI cost from the participating municipalities.
3. \$25,000 is included in the backflow prevention and other line for costs associated with permit to take water monitoring and reporting. This cost was funded in prior years in the capital budget.
4. The transfers to reserves line reflects an increase to the water general capital reserve of \$147,600. This is offset by a reduction in the transfer to the meter maintenance reserve of \$112,000.
5. 60.2% of waterworks debt is funded from development charges in 2018.



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Environmental Services - Sanitary Sewer System - Fergus (Infrastructure)**

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4340 - Environmental Services - Sanitary Sewer System - Fergus - Revenue	(2,780,000)	(2,808,594)	(2,918,000)	(138,000)	5.0 %
<i>Total Revenues</i>	(2,780,000)	(2,808,594)	(2,918,000)	(138,000)	5.0 %
<b><u>Expenses</u></b>					
5405 - Environmental Services - Sanitary Sewer System - Fergus - Mains R&M	59,400	59,608	58,700	(700)	-1.2 %
5408 - Environmental Services - Sanitary Sewer System - Fergus - Laterals	43,000	31,482	43,800	800	1.9 %
5411 - Environmental Services - Sanitary Sewer System - Fergus - SCADA R&M	2,000	622	2,000	-	0.0 %
5414 - Environmental Services - Sanitary Sewer System - Fergus - Pumping Stations	36,900	36,942	36,400	(500)	-1.4 %
5417 - Environmental Services - Sanitary Sewer System - Fergus - WWTP	635,100	598,066	632,400	(2,700)	-0.4 %
5423 - Environmental Services - Sanitary Sewer System - Fergus - Other	107,000	108,629	110,100	3,100	2.9 %
<i>Total Expenses</i>	883,400	835,348	883,400	-	0.0 %
<b><i>Net Budget Environmental Services - Sanitary Sewer System - Fergus (Infrastructure)</i></b>	<b>(1,896,600)</b>	<b>(1,973,246)</b>	<b>(2,034,600)</b>	<b>(138,000)</b>	<b>7.3 %</b>

**Major Changes Impacting This Budget**

1. Repairs and maintenance expenditures at the Fergus wastewater treatment plant (WWTP) have been reduced by \$10,000 as replacements of large components will be considered for funding from the Environmental equipment replacement reserve in the future. This reduction is offset by a \$5,500 increase in utility costs forecast for 2018.



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Environmental Services - Sanitary Sewer System - Elora (Infrastructure)**

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4345 - Environmental Services - Sanitary Sewer System - Elora - Revenue	(1,471,000)	(1,451,517)	(1,547,000)	(76,000)	5.2 %
4346 - Environmental Services - Sanitary Sewer System - Elora - LPSS Revenue	(264,000)	(277,048)	(278,000)	(14,000)	5.3 %
4347 - Environmental Services - Sanitary Sewer System - Elora - GRAS Service Revenue	(18,000)	(5,549)	(18,300)	(300)	1.7 %
<i>Total Revenues</i>	(1,753,000)	(1,734,113)	(1,843,300)	(90,300)	5.2 %
<b><u>Expenses</u></b>					
5405 - Environmental Services - Sanitary Sewer System - Elora - Mains R&M	88,400	18,135	66,700	(21,700)	-24.5 %
5408 - Environmental Services - Sanitary Sewer System - Elora - Laterals	15,000	9,371	15,700	700	4.7 %
5411 - Environmental Services - Sanitary Sewer System - Elora - SCADA R&M	1,000	622	1,000	-	0.0 %
5414 - Environmental Services - Sanitary Sewer System - Elora - Pumping Stations	66,800	62,383	65,200	(1,600)	-2.4 %
5415 - Environmental Services - Sanitary Sewer System - Elora - GRAS Pumping Station	16,811	4,846	17,145	335	2.0 %
5417 - Environmental Services - Sanitary Sewer System - Elora - WWTP	472,050	399,405	468,200	(3,850)	-0.8 %
5420 - Environmental Services - Sanitary Sewer System - Elora - LPSS Expense	91,000	95,314	101,000	10,000	11.0 %
5423 - Environmental Services - Sanitary Sewer System - Elora - Other	47,200	47,057	47,750	550	1.2 %
<i>Total Expenses</i>	798,261	637,132	782,695	(15,565)	-1.9 %
<b><i>Net Budget Environmental Services - Sanitary Sewer System - Elora (Infrastructure)</i></b>	<b>(954,739)</b>	<b>(1,096,982)</b>	<b>(1,060,605)</b>	<b>(105,865)</b>	<b>11.1 %</b>

**Major Changes Impacting This Budget**

1. A reduction in the mains repairs and maintenance line is due to a \$25,000 decrease in external services and materials allocated to this line item.
2. The Low Pressure Sanitary System (LPSS) expense line has been increased to reflect the amount of maintenance required to operate the aging system.



**Township of Centre Wellington  
2018 Operating Budget Summary  
With 2017 Budget and Actual Results**

**Environmental Services - Sanitary Sewer - Other (Infrastructure)**

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4820 - Environmental Services - Sanitary Sewer - Transfers from Reserves	(1,124,019)	(1,124,019)	(1,123,969)	50	0.0 %
<i>Total Revenues</i>	(1,124,019)	(1,124,019)	(1,123,969)	50	0.0 %
<b><u>Expenses</u></b>					
5820 - Environmental Services - Sanitary Sewer - Other - Transfers to Reserves	1,461,296	1,760,358	1,622,821	161,525	11.1 %
5850 - Environmental Services - Sanitary Sewer - Other - Debt Payments	1,163,903	1,121,677	1,162,291	(1,612)	-0.1 %
5865 - Environmental Services - Sanitary Sewer - Other - Cost Recovery Applied	1,350,159	1,312,212	1,434,062	83,903	6.2 %
<i>Total Expenses</i>	3,975,358	4,194,247	4,219,174	243,816	6.1 %
<b><i>Net Budget Environmental Services - Sanitary Sewer - Other (Infrastructure)</i></b>	<b>2,851,339</b>	<b>3,070,228</b>	<b>3,095,205</b>	<b>243,866</b>	<b>8.6 %</b>

**Major Changes Impacting This Budget**

1. The cost recovery applied line item represents the proportionate share of environmental administration costs that are allocated to the sanitary sewer budget.
2. The transfers to reserves line reflects an increase to the sanitary sewer general capital reserve of \$272,400. This is offset by a reduction in the transfer to the meter maintenance reserve of \$114,400.
3. 96.7% of sanitary sewer debt is funded from development charges in 2018.



## Township of Centre Wellington 2018 Operating Budget Summary With 2017 Budget and Actual Results

### Municipal Risk Management Official (Infrastructure)

The Municipal Risk Management Official is a shared services position supporting all municipalities within Wellington County. This cost centre is funded by the County of Wellington through their Planning Budget. The RMO and Risk Management Inspectors implement and enforce the Clean Water Act and source protection plans. The purpose of the Clean Water Act and the source protection program is to protect existing and future sources of municipal drinking water from quality and quantity threats.

	2017 Budget	2017 Actual	2018 Approved Budget	2017/2018 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4207 - Municipal RMO - Revenue	(170,000)	(168,403)	(179,300)	(9,300)	5.5 %
<i>Total Revenues</i>	(170,000)	(168,403)	(179,300)	(9,300)	5.5 %
<b><u>Expenses</u></b>					
5210 - Municipal RMO - Wages & Benefits	121,050	119,832	123,300	2,250	1.9 %
5240 - Municipal RMO - Administration	7,650	5,581	7,550	(100)	-1.3 %
5250 - Municipal RMO - Operations & Maintenance	14,500	15,877	18,000	3,500	24.1 %
5260 - Municipal RMO - Fleet Repair & Maintenance	2,800	3,113	2,950	150	5.4 %
5820 - Municipal RMO - Transfers to Reserves	5,000	5,000	5,000	-	0.0 %
5860 - Municipal RMO - Cost Recovery Applied	19,000	19,000	22,500	3,500	18.4 %
<i>Total Expenses</i>	170,000	168,403	179,300	9,300	5.5 %
<b><i>Net Budget Municipal Risk Management Official (Infrastructure)</i></b>	-	-	-	-	<b>0.0 %</b>

### Major Changes Impacting This Budget

1. Cost recovery applied represents an estimate of the administration expenses and Transportation department overhead costs allocated to the Municipal RMO division.
2. The transfer to reserves is for the future replacement of the Municipal RMO's vehicle.
3. The increase in the operations and maintenance line is due to the inclusion of annual software charges that were previously funded under a SPMIF grant funded capital project.



2018  
CAPITAL BUDGETS  
(TAX SUPPORTED & USER PAY)



## TOWNSHIP OF CENTRE WELLINGTON SUMMARY OF CAPITAL PROJECT FINANCING 2018 CAPITAL BUDGET

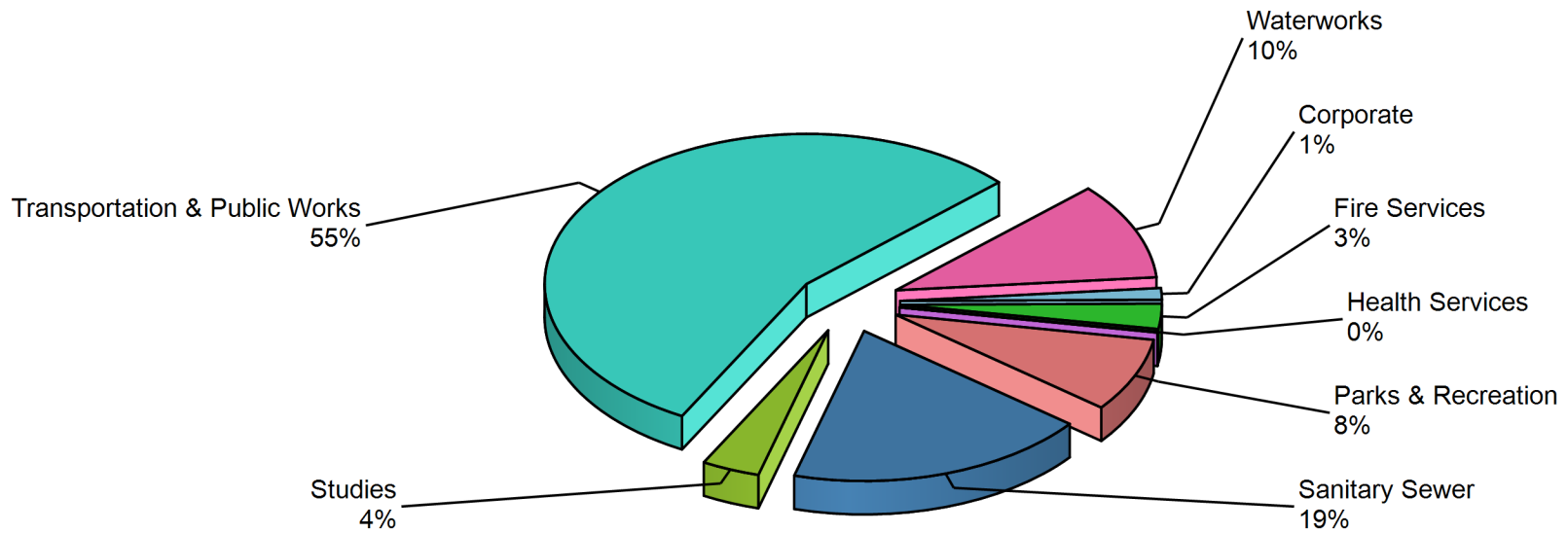
Financing Method	Corporate	Fire Services	Health Services	Parks & Recreation	Studies	Transportation & Public Works	Municipal Buildings	Total
Debenture	-	-	-	-	-	-	-	-
Developer/Partner Contribution	-	-	-	-	25,000	2,838,800	-	2,863,800
Development Charges (DC's)	-	95,000	-	209,250	573,500	230,000	-	1,107,750
Other	-	-	-	-	-	-	-	-
Reserves	257,100	457,900	20,000	1,406,750	96,500	5,396,000	-	7,634,250
Subsidies	-	-	-	-	35,000	2,787,000	-	2,822,000
<b>TOTAL</b>	<b>257,100</b>	<b>552,900</b>	<b>20,000</b>	<b>1,616,000</b>	<b>730,000</b>	<b>11,251,800</b>	<b>-</b>	<b>14,427,800</b>

Financing Method	Sanitary Sewer	Waterworks	Total
Debenture	-	-	-
Developer/Partner Contribution	1,894,850	58,500	1,953,350
Development Charges (DC's)	35,000	-	35,000
Other	-	-	-
Reserves	1,872,950	2,026,200	3,899,150
Subsidies	-	46,500	46,500
<b>TOTAL</b>	<b>3,802,800</b>	<b>2,131,200</b>	<b>5,934,000</b>



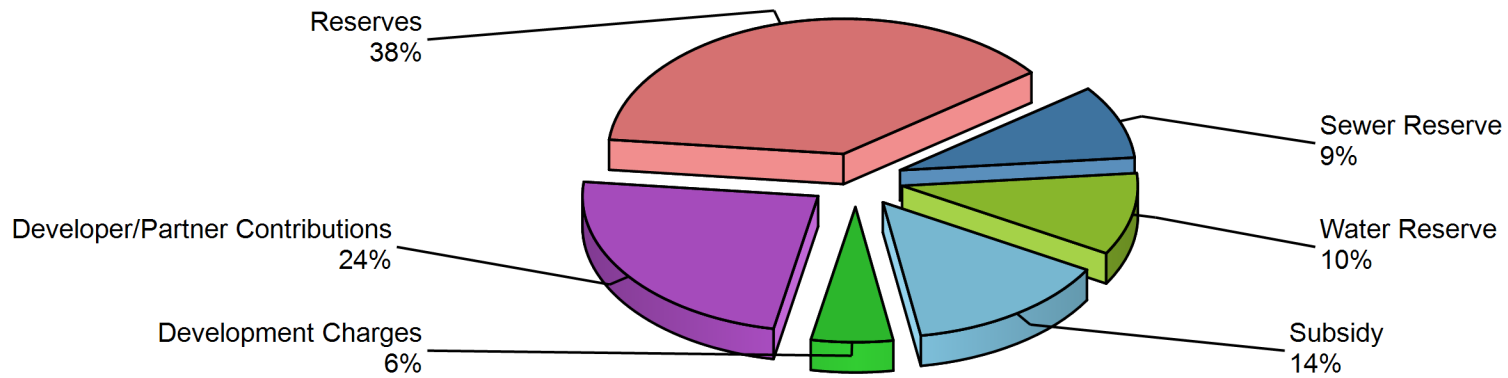


# Township of Centre Wellington 2018 Capital Budget Gross Expenditures (\$20,361,800)





# Township of Centre Wellington 2018 Capital Budget Sources of Financing (\$20,361,800)





## TOWNSHIP OF CENTRE WELLINGTON 2018 CAPITAL BUDGET (in '000s)

REF #	PROJECT #	PROJECT TITLE	2018 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING		
				SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	SEWER RESERVE	WATER RESERVE	WATER/SEWER DEBT
<b><u>STUDIES</u></b>														
<u>Studies</u>														
1	105-0010	Long-Term Water Supply Master Plan	200.0		200.0									
2	105-0563	Development Charges Study - 2017-18	15.0		13.5		1.5	1.5						
3	105-0641	Purchasing By-Law Review	10.0				10.0	10.0						
4	105-0643	Mayor and Council Remuneration Review	10.0				10.0	10.0						
5	755-0639	Rural and Cultural Heritage Landscape Registry	50.0		22.5		27.5	27.5						
6	810-0640	South Fergus Secondary Plan	375.0		337.5		37.5	37.5						
7	810-0642	Economic Development Action Plan	70.0	35.0		25.0	10.0	10.0						
	Total Studies		730.0	35.0	573.5	25.0	-	96.5	96.5	-	-	-	-	-
			<b>730.0</b>	<b>35.0</b>	<b>573.5</b>	<b>25.0</b>	<b>-</b>	<b>96.5</b>	<b>96.5</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b><u>CORPORATE</u></b>														
<u>Corporate - IT&amp;S</u>														
8	105-0644	Downtown Public WIFI Pilot Project	15.0				15.0	15.0						
9	105-0645	Microsoft Office 365 Cloud 15 Users Pilot	10.0				10.0	10.0						
	Total Corporate - IT&S		25.0	-	-	-	25.0	25.0	-	-	-	-	-	-
<u>Corporate - Other</u>														
10	105-0646	By-law Inspector Vehicle	30.0				30.0	30.0						
	Total Corporate - Other		30.0	-	-	-	30.0	30.0	-	-	-	-	-	-
			<b>55.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>55.0</b>	<b>55.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b><u>FIRE SERVICES</u></b>														
<u>Fire Services</u>														
11	205-0647	Fire House Software Upgrade	20.0		20.0									
12	205-0648	Elora Fire Station Renovation/Expansion	100.0		75.0		25.0	25.0						
13	205-0649	Portable Radios and Chargers - 2018	8.0				8.0	8.0						
	Total Fire Services		128.0	-	95.0	-	-	33.0	33.0	-	-	-	-	-
			<b>128.0</b>	<b>-</b>	<b>95.0</b>	<b>-</b>	<b>-</b>	<b>33.0</b>	<b>33.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



# TOWNSHIP OF CENTRE WELLINGTON

## 2018 CAPITAL BUDGET (in '000s)

REF #	PROJECT #	PROJECT TITLE	2018 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING		
				SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	SEWER RESERVE	WATER RESERVE	WATER/SEWER DEBT
<b>HEALTH SERVICES</b>														
<u>Cemeteries</u>														
14	410-0650	Belsyde Cemetery - Columbarium "C"	20.0					20.0	20.0					
		Total Cemeteries	20.0	-	-	-	-	20.0	20.0	-	-	-	-	-
			<b>20.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>20.0</b>	<b>20.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TRANSPORTATION &amp; PUBLIC WORKS</b>														
<u>Capital Levy/OCIF Funded Projects</u>														
15	301-0557	St David St Bridge (Highway #6) - 2-F	2,731.2	1,597.5				1,133.7	1,133.7					
16	301-0624	Victoria Street Pedestrian Bridge	295.0					295.0	295.0					
17	301-0651	Sixth Line Bridge - 5-WG	140.0					140.0	140.0					
		Total Capital Levy/OCIF Funded Projects	3,166.2	1,597.5	-	-	-	1,568.7	1,568.7	-	-	-	-	-
<u>Public Works - Other</u>														
18	303-0652	Sidewalk Machine - Snowblower & Blade	135.0		135.0									
19	303-0653	Chipper	35.0		35.0									
20	303-0654	Infrastructure Services - Pre-Engineering and Approvals for Future Years' Projects - 2018	250.0					250.0	187.0			31.5	31.5	
21	303-0655	Pilkington Office Window and Carpet Replacement	30.0					30.0	30.0					
		Total Public Works - Other	450.0	-	170.0	-	-	280.0	217.0	-	-	31.5	31.5	-
<u>Roadways - Rural</u>														
22	301-0656	Eramosa/WG Townline– Third Line WG to Fifth Line WG - Paving	460.0					460.0	460.0					
23	301-0657	Rural Road Rebuild	135.0					135.0	135.0					
		Total Roadways - Rural	595.0	-	-	-	-	595.0	595.0	-	-	-	-	-
<u>Roadways - Urban</u>														
24	301-0296	St David St - Bridge St to St Andrew St	495.0	247.5				247.5	247.5					
25	301-0558	West Mill Street	660.0					660.0	660.0					
26	301-0591	Colborne St - Phase II - Geddes St to North Queen St - Surface Asphalt	100.0		60.0			40.0	40.0					
27	301-0592	Princess St (Elora) - Church St to Grand River	-350.0					-350.0	-350.0					
28	301-0615	Churchill Crescent	1,385.0	655.4				729.6				364.8	364.8	
29	301-0629	Tom St - St Andrew St to Garafraxa St {SFA}	1,075.0			537.5		537.5	537.5					



## TOWNSHIP OF CENTRE WELLINGTON 2018 CAPITAL BUDGET (in '000s)

REF #	PROJECT #	PROJECT TITLE	2018 BUDGET	EXTERNAL FINANCING			NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING			
				SUBSIDY	DEV CHGS	DEV CONTR		OTHER	RESERVES	OTHER	DEBT	SEWER RESERVE	WATER RESERVE	WATER/SEWER DEBT
30	301-0630	St Andrew St - Gartshore St to Tom St {SFA}	1,137.0			1,137.0								
31	301-0631	St. Andrew St E - Tom St to Lamond St {SFA}	961.0			576.6	384.4	384.4						
32	301-0632	Sidewalk on North Side of Garafraxa St from Gartshore St to West Limit of Summerfields Phase 2 {SFA}	185.0			185.0								
33	301-0633	Sidewalk on North Side of Garafraxa St Across Frontage of Summerfields Phase 2 {SFA}	62.0			62.0								
34	301-0634	Sidewalk on the East Side of Gartshore St from Garafraxa St to the South Limit of Ph I	80.0				80.0	80.0						
35	301-0635	Sidewalk on the East Side of Gartshore Street from the South Limit of Phase 1 to the Trail {SFA}	43.7			43.7								
36	301-0658	2018 Sidewalk Condition Survey and Replacement	20.0				20.0	20.0						
37	301-0659	Pavement Management - 2018	200.0				200.0	200.0						
38	301-0660	St Andrew St Sidewalk Replacement	35.0				35.0	35.0						
39	301-0677	James St (Fergus) - Churchill Cres to Forfar St	190.0	90.0			100.0	100.0						
40	301-0678	Cuthbert St - Wellington Dr to Wellington Dr	50.0				50.0	25.0					25.0	
		Total Roadways - Urban	6,328.7	992.9	60.0	2,541.8	-	2,734.0	1,979.4	-	-	364.8	389.8	-
		<u>Storm Drainage</u>												
41	302-0596	Trunk Storm - Moir St. to the Gorge		196.6			-196.6	-196.6						
42	302-0661	Swan Creek Storm Outlet Relocation	425.0			297.0	128.0	128.0						
43	302-0662	Drainage Area D5 Flood Protection Facility (Wellington Place)	70.0				70.0	70.0						
44	302-0663	Catch Basin Rebuilds - 2018	40.0				40.0	40.0						
		Total Storm Drainage	535.0	196.6	-	297.0	-	41.4	41.4	-	-	-	-	-
		<u>Structures</u>												
45	301-0431	Bridge and Culvert Structure Inspection	90.0				90.0	90.0						
46	301-0664	Redside Dace Monitoring Program Implementation	60.0				60.0	60.0						
47	301-0679	Bridge Repairs and Remediation	85.0				85.0	85.0						
		Total Structures	235.0	-	-	-	-	235.0	235.0	-	-	-	-	-
		<b>Total</b>	<b>11,309.9</b>	<b>2,787.0</b>	<b>230.0</b>	<b>2,838.8</b>	<b>-</b>	<b>5,454.1</b>	<b>4,636.5</b>	<b>-</b>	<b>-</b>	<b>396.3</b>	<b>421.3</b>	<b>-</b>



# TOWNSHIP OF CENTRE WELLINGTON

## 2018 CAPITAL BUDGET (in '000s)

REF #	PROJECT #	PROJECT TITLE	2018 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING		
				SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	SEWER RESERVE	WATER RESERVE	WATER/SEWER DEBT
<b>SANITARY SEWER</b>														
<u>Sanitary Sewer System</u>														
48	360-0296	St David St - Bridge St to St Andrew St	50.0					50.0				50.0		
49	360-0615	Churchill Crescent	385.0					385.0				385.0		
50	360-0629	Tom St - St Andrew St to Garafraxa St {SFA}	867.0			780.3		86.7				86.7		
51	360-0630	St Andrew St E - Gartshore St to Tom St {SFA}	1,335.0			974.6		360.5				360.5		
52	360-0636	Garafraxa St - Tom St to Summerfields Phase II {SFA}	350.0			140.0		210.0				210.0		
53	360-0665	Raw Sludge Pump Replacement	40.0					40.0				40.0		
54	360-0666	Fergus WWTP Headworks Roof Replacement	55.0					55.0				55.0		
55	360-0667	Fergus WWTP Digester Roof Alternatives Review	50.0					50.0				50.0		
56	360-0668	Fergus WWTP - UV Building Backup Power	40.0					40.0				40.0		
57	360-0669	Inflow and Infiltration Study	50.0					50.0				50.0		
58	360-0670	New Pick-up Truck for Special Projects Supervisor	35.0		35.0									
59	360-0677	James St (Fergus) - Churchill Cres to Forfar St	50.0					50.0				50.0		
60	360-9650	LPS Grinder Pumps	20.0					20.0				20.0		
		Total Sanitary Sewer System	3,327.0	-	35.0	1,894.9	-	1,397.2	-	-	-	1,397.2	-	-
			<b>3,327.0</b>	<b>-</b>	<b>35.0</b>	<b>1,894.9</b>	<b>-</b>	<b>1,397.2</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,397.2</b>	<b>-</b>	<b>-</b>
<b>WATERWORKS</b>														
<u>Waterworks System</u>														
61	330-0296	St David St - Bridge St to St Andrew St	230.0					230.0					230.0	
62	330-0496	Well Highlift Pumps - Variable Frequency Drive Controllers	15.0					15.0					15.0	
63	330-0592	Princess St (Elora) - Church St to Grand River	-100.0					-100.0					-100.0	
64	330-0615	Churchill Crescent	360.0					360.0					360.0	
65	330-0629	Tom St - St Andrew St to Garafraxa St {SFA}	420.0					420.0					420.0	
66	330-0630	St Andrew St - Gartshore St to Tom St {SFA}	390.0			58.5		331.5					331.5	
67	330-0671	Scotland Tower Interior Recoating and Repairs	25.0					25.0					25.0	
68	330-0672	Fergus Well F1 Chlorine Room Relocation	140.0					140.0					140.0	



## TOWNSHIP OF CENTRE WELLINGTON 2018 CAPITAL BUDGET (in '000s)

REF #	PROJECT #	PROJECT TITLE	2018 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING			
				SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	SEWER RESERVE	WATER RESERVE	WATER/SEWER DEBT	
69	330-0677	James St (Fergus) - Churchill Cres to Forfar St	50.0	46.5				3.5						3.5	
70	330-0678	Cuthbert St - Wellington Dr to Wellington Dr	155.0					155.0						155.0	
		Total Waterworks System	1,685.0	46.5	-	58.5	-	1,580.0	-	-	-	-	-	1,580.0	-
			<b>1,685.0</b>	<b>46.5</b>	<b>-</b>	<b>58.5</b>	<b>-</b>	<b>1,580.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,580.0</b>	<b>-</b>
		<b><u>PARKS &amp; RECREATION</u></b>													
		<u>Facilities - CW Community Sportsplex</u>													
71	510-0605	Sportsplex Pad A Roof Replacement	100.0					100.0	100.0						
72	510-0638	Light Replacement in the Pool	30.0					30.0	30.0						
73	510-0673	Sportsplex Pad B Roof Beam Painting	65.0					65.0	65.0						
		Total Facilities - CW Community Sportsplex	195.0	-	-	-	-	195.0	195.0	-	-	-	-	-	-
		<u>Facilities - Elora Community Centre</u>													
74	513-0572	Elora Community Centre - Skateboard Area	150.0		67.5			82.5	82.5						
		Total Facilities - Elora Community Centre	150.0	-	67.5	-	-	82.5	82.5	-	-	-	-	-	-
		<u>Facilities - Victoria Park Senior's Centre</u>													
75	760-0619	VPSC - Roof Reengineering and Construction (Original Building)	40.0					40.0	40.0						
		Total Facilities - Victoria Park Senior's Centre	40.0	-	-	-	-	40.0	40.0	-	-	-	-	-	-
		<u>Parks</u>													
76	505-0550	Neighbourhood Interconnections - Active Transportation, Trails and Sidewalk Enhancements	40.0					40.0	40.0						
77	505-0674	Southridge Development Park - Washroom Building	150.0		135.0			15.0	15.0						
78	505-0675	Tye Park Sewer Lateral Repair/Replace	40.0					40.0	40.0						
79	550-0450	Park Identification - All Parks	5.0					5.0	5.0						
		Total Parks	235.0	-	135.0	-	-	100.0	100.0	-	-	-	-	-	-
		<u>Parks and Recreation - Other</u>													
80	505-0453	Urban Forestry	200.0					200.0	200.0						
81	505-0611	Barrier Free Path of Travel in Community Service Buildings	95.0					95.0	95.0						
82	505-0676	Turf Comb	15.0		6.8			8.3	8.3						
		Total Parks and Recreation - Other	310.0	-	6.8	-	-	303.3	303.3	-	-	-	-	-	-
			<b>930.0</b>	<b>-</b>	<b>209.3</b>	<b>-</b>	<b>-</b>	<b>720.8</b>	<b>720.8</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## TOWNSHIP OF CENTRE WELLINGTON 2018 CAPITAL BUDGET (in '000s)

REF #	PROJECT #	PROJECT TITLE	2018 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING		
				SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	SEWER RESERVE	WATER RESERVE	WATER/SEWER DEBT
<b><u>VEHICLE REPLACEMENT</u></b>														
83	505-9500	P&R Vehicle Replacement	56.0					56.0	56.0					
84	303-9500	Public Works Vehicle Replacement	665.0					665.0	665.0					
85	360-9500	Sanitary Sewer Vehicle Replacement	52.5					52.5			52.5			
86	330-9500	Water Vehicle Replacement	17.5					17.5				17.5		
			<b>791.0</b>	-	-	-	-	<b>791.0</b>	<b>721.0</b>	-	-	<b>52.5</b>	<b>17.5</b>	-
<b><u>EQUIPMENT REPLACEMENT</u></b>														
87	205-9600	Fire Equipment Replacement	424.9					424.9	424.9					
88	105-9601	IT&S Hardware Equipment Replacement	162.1					162.1	162.1					
89	105-9600	IT&S Software Replacement	40.0					40.0	40.0					
90	505-9600	P&R Facilities Equipment Replacement	255.4					255.4	255.4					
91	505-9700	P&R Parks Equipment Replacement	374.6					374.6	374.6					
92	303-9600	Public Works Equipment Replacement	94.5					94.5	94.5					
93	360-9600	Sanitary Sewer Equipment Replacement	27.0					27.0			27.0			
94	330-9600	Water Equipment Replacement	7.4					7.4				7.4		
			<b>1,385.9</b>	-	-	-	-	<b>1,385.9</b>	<b>1,351.5</b>	-	-	<b>27.0</b>	<b>7.4</b>	-
<b>GRAND TOTAL</b>			<b>20,361.8</b>	<b>2,868.5</b>	<b>1,142.8</b>	<b>4,817.2</b>	-	<b>11,533.4</b>	<b>7,634.3</b>	<b>0.0</b>	<b>0.0</b>	<b>1,873.0</b>	<b>2,026.2</b>	<b>0.0</b>





2018  
VEHICLE REPLACEMENT  
SCHEDULES



**TOWNSHIP OF CENTRE WELLINGTON  
VEHICLE REPLACEMENT FORECAST  
PUBLIC WORKS  
2018 - 2028**

Vehicle Description	Inflation Factor = 2% 2018 COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)	(1.219)
		2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>SMALL TRUCKS</b>												
1 12-31 Dodge Ram Pick-up (Elora)	35,000			36,400								42,700
2 16-03 Chev Silverado Pick-up (Rosso) - 2016	35,000							39,400				
3 11-05 Dodge Pick-up (Swift)	35,000		35,700								41,800	
4 09-06 Dodge Journey (Baker)	30,000	30,000								35,100		
5 15-04 Chev Pick-up (Heseltine) - 2015	35,000						38,600					
6 16-27 Chev Silverado Pick-up (Fergus) - 2016	35,000							39,400				
7 12-37 Ford F350 1 1/2 ton	75,000					81,200						
8 11-83 Chev 4X4 1 1/2 ton (Elora Shop Truck)	75,000			78,000								
9 12-36 Ford F350 1 1/2 ton	75,000					81,200						
10 11-75 4x4 Chev 1 1/2 ton	75,000			78,000								
11 16-47 Chev Silverado (Fergus) - 2016	35,000							39,400				
<b>HEAVY EQUIPMENT</b>												
1 06-23 Volvo Grader - retire	420,000											
2 11-15 John Deere 870G Grader	420,000				445,700							
3 08-32 Volvo 960 Grader	420,000	420,000										512,000
4 17-77 John Deere Grader	420,000									501,900		
5 12-35 John Deere Rubber Tire Loader	180,000					194,800						
6 17-81 Case 580 Backhoe	135,000											164,600
7 08-30 John Deere SJ 4WD Backhoe - retire	135,000											
8 15-38 Case Backhoe 4WD - 2015	135,000								155,100			
9 08-16 John Deere Backhoe SJ 4WD	135,000	135,000										
10 13-56 Elgin Pelican Street Sweeper (Elora) - 2013	200,000						220,800					
11 05-19 Broombear Sweeper (Fergus)	275,000		280,500								328,700	
12 09-20 Pelican Sweeper (Elora)	200,000					216,500						
<b>DUMP TRUCKS &amp; SNOW PLOWS</b>												
1 05-98 International Single Axle - retire	235,000											
2 12-33 International Single Axle	235,000				249,400							
3 15-68 International Single Axle - 2014	235,000							264,600				
4 15-79 International Single Axle - 2014	235,000							264,600				
5 16-85 International Single Axle - 2015	235,000								269,900			
6 16-82 International Single Axle - 2016	235,000									275,300		
7 16-42 International 7600 Tandem - 2016	260,000									304,600		
8 10-63 International 7300 Tandem	260,000		265,200									
9 14-71 International 7600 Tandem - 2013	260,000						287,100					
10 14-72 International 7600 Tandem - 2013	260,000						287,100					
11 16-99 International 7600 Tandem -2016	260,000									304,600		
12 11-66 International 7600 Tandem	260,000			270,500								



**TOWNSHIP OF CENTRE WELLINGTON  
VEHICLE REPLACEMENT FORECAST  
PUBLIC WORKS  
2018 - 2028**

Vehicle Description	Inflation Factor = 2%	(1.000)	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)	(1.219)
	2018 COST	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	
<b><u>SIDEWALK &amp; GRASS</u></b>													
1 09-64 Trackless (Fergus)	175,000			182,100									
2 10-51 Kubota 3080 (Fergus)	40,000	40,000								46,900			
3 09-62 Kubota (Elora)	40,000	40,000								46,900			
5 12-34 Kubota 3080 Mower (Fergus)	40,000			41,600									48,800
6 16-29 Kubota Zero Turn Mower (Fergus) - 2016	23,000							25,900					
7 12-07 3748 Kubota Tractor	60,000					64,900							
8 06-25 Trackless (Elora)	175,000										209,100		
9 14-40 Trackless - 2014	175,000								201,000				
<b>TOTAL VEHICLE REPLACEMENT</b>	<b>7,313,000</b>	<b>665,000</b>	<b>581,400</b>	<b>686,600</b>	<b>695,100</b>	<b>638,600</b>	<b>833,600</b>	<b>673,300</b>	<b>626,000</b>	<b>1,013,400</b>	<b>1,081,500</b>	<b>768,100</b>	
<b><u>Reserve Forecast</u></b>													
<b>January 1 Reserve Balance</b>		<b>142,970</b>	<b>100,470</b>	<b>156,570</b>	<b>139,970</b>	<b>134,870</b>	<b>228,770</b>	<b>162,670</b>	<b>259,370</b>	<b>438,370</b>	<b>272,470</b>	<b>53,470</b>	
<b>Less: Vehicle replacements</b>		<b>(665,000)</b>	<b>(581,400)</b>	<b>(686,600)</b>	<b>(695,100)</b>	<b>(638,600)</b>	<b>(833,600)</b>	<b>(673,300)</b>	<b>(626,000)</b>	<b>(1,013,400)</b>	<b>(1,081,500)</b>	<b>(768,100)</b>	
<b>Add: Revenues from sale of vehicles</b>		<b>72,500</b>	<b>62,500</b>	<b>70,000</b>	<b>65,000</b>	<b>82,500</b>	<b>92,500</b>	<b>70,000</b>	<b>80,000</b>	<b>97,500</b>	<b>87,500</b>	<b>70,000</b>	
<b>Add: Operating budget contribution</b>		<b>550,000</b>	<b>575,000</b>	<b>600,000</b>	<b>625,000</b>	<b>650,000</b>	<b>675,000</b>	<b>700,000</b>	<b>725,000</b>	<b>750,000</b>	<b>775,000</b>	<b>775,000</b>	
<b>December 31 Reserve Balance</b>		<b>100,470</b>	<b>156,570</b>	<b>139,970</b>	<b>134,870</b>	<b>228,770</b>	<b>162,670</b>	<b>259,370</b>	<b>438,370</b>	<b>272,470</b>	<b>53,470</b>	<b>130,370</b>	

Estimated Useful Life	
Trucks	8 yrs.
1.5 Ton Trucks	10 yrs.
Heavy Equipment	10 yrs.
Dump Trucks & Snow Plows	10 yrs.
Trackless	10 yrs.
Lawn Equipment	8 yrs.



**TOWNSHIP OF CENTRE WELLINGTON  
VEHICLE REPLACEMENT FORECAST  
PARKS & RECREATION  
2018 - 2028**

Vehicle Description	Inflation Factor = 2%	(1.000)	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)	(1.219)
	2018 COST	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	
<b>SMALL TRUCKS</b>													
1 E06-48 - Blue Dodge 4X4 truck (2006 - Parks & Watering)	31,000			32,300									
2 E13-53 - Blue Chev truck (2013 - Mgr P&FO)	30,000								34,500				
3 E04-51 - Chev Duel Wheel With Box (2004 - Parks)	56,000	56,000											
4 E06-07 - Blue Dodge truck with cap (2006 - Horticulturist)	30,000			31,200									
5 E18-50 - Blue Ford truck (2002 - Parks)	40,000												
6 E11-52 - Blue Ford Ranger 4X4 truck (2011 - Sportsplex)	30,000							33,800					
<b>TRACTORS &amp; MOWERS</b>													
1 EGF1800 - Kubota Tractor/Mower (2002)	25,000		25,500										
2 EM5030 - Kubota Tractor FE Loader (1999)	40,000					43,300							
3 E16-3GTM - Gang Turf Mower (2016)	76,000												92,600
4 E08-43 - John Deere Tractor FE Loader (2009)	46,000							51,800					
5 EF2560 - Kubota Tractor (4WD) Mower (2002)	25,000												
6 E09-36GTM - Gang Turf Mower (2009)	76,000			79,100									
7 EF2260 - Kubota Mower (2001)	25,000												
8 E13-3080 - Kubota F3080 60" Riding Mower (2013)	25,000									29,300			
<b>ICE RESURFACERS</b>													
1 CWCS Olympia (2012)	90,000						99,400						
2 Elora Olympia (2016)	90,000												
<b>TOTAL VEHICLE REPLACEMENT</b>	<b>735,000</b>	<b>56,000</b>	<b>25,500</b>	<b>142,600</b>	<b>-</b>	<b>43,300</b>	<b>99,400</b>	<b>85,600</b>	<b>34,500</b>	<b>29,300</b>	<b>-</b>	<b>92,600</b>	
<b>Reserve Forecast</b>													
<b>January 1 Reserve Balance</b>		<b>27,970</b>	<b>36,970</b>	<b>77,470</b>	<b>15,870</b>	<b>90,870</b>	<b>125,070</b>	<b>103,170</b>	<b>97,570</b>	<b>143,070</b>	<b>189,770</b>	<b>264,770</b>	
<b>Less: Vehicle replacements</b>		<b>(56,000)</b>	<b>(25,500)</b>	<b>(142,600)</b>	<b>-</b>	<b>(43,300)</b>	<b>(99,400)</b>	<b>(85,600)</b>	<b>(34,500)</b>	<b>(29,300)</b>	<b>-</b>	<b>(92,600)</b>	
<b>Add: Revenues from sale of vehicles</b>		<b>5,000</b>	<b>1,000</b>	<b>6,000</b>	<b>-</b>	<b>2,500</b>	<b>2,500</b>	<b>5,000</b>	<b>5,000</b>	<b>1,000</b>	<b>-</b>	<b>1,000</b>	
<b>Add: Operating budget contribution</b>		<b>60,000</b>	<b>65,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	
<b>December 31 Reserve Balance</b>		<b>36,970</b>	<b>77,470</b>	<b>15,870</b>	<b>90,870</b>	<b>125,070</b>	<b>103,170</b>	<b>97,570</b>	<b>143,070</b>	<b>189,770</b>	<b>264,770</b>	<b>248,170</b>	

Estimated Useful Life	
Trucks	12-13 yrs.
Tractors & Mowers	12-14 yrs.
CWCS Ice Resurfacer	10 yrs.
Elora Ice Resurf.	15 yrs.



**TOWNSHIP OF CENTRE WELLINGTON  
VEHICLE REPLACEMENT FORECAST  
FIRE DEPARTMENT  
2018 - 2028**

Vehicle Description	2018 COST	Inflation Factor = 2%										
		(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)	(1.219)
		2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>FERGUS STATION</b>												
1 E1 Pumper Rescue - 2005	600,000					662,400						
2 Timberwolf Mini Pumper - 2007	500,000								574,300			
3 Tanker-47 (Freightliner FL-80) - 1997	450,000		459,000									
4 Rescue-45 (Freightliner FL-80) - 1996	550,000											
5 Boat - B49 - 2012	18,000										21,500	
6 Argo 750HDI 8x8 ATV (E48) and Trailer (E48T) - 2015	35,000											
7 Truck-45B (2007 Dodge Ram)	35,000			36,400								
<b>ELORA STATION</b>												
1 Pump/Rescue-61 (KME) - 2011	600,000											
2 Aerial-64 (E-One Custom Cab) - 2001 (Note 1)	1,200,000				150,000					1,406,000		
3 Tanker-67 (International 7500) KME - 2014	375,000											
4 Rescue-65 (International 4700) - 1994	550,000											
5 Boat - B69 - 2013	18,000											21,900
6 Truck-65B (2003 Silverado)	35,000			36,400								
<b>ADMINISTRATION</b>												
1 2012 Dodge Ram (T. Mulvey) - 2012	40,000					43,300						
2 2013 Expedition (B. Patton) - 2012	40,000					43,300						
3 2012 Dodge Caravan (L. Bolen) - 2012	35,000					37,900						
<b>TOTAL VEHICLE REPLACEMENT</b>	<b>5,081,000</b>	<b>-</b>	<b>459,000</b>	<b>72,800</b>	<b>150,000</b>	<b>124,500</b>	<b>662,400</b>	<b>-</b>	<b>574,300</b>	<b>1,406,000</b>	<b>21,500</b>	<b>21,900</b>
<b>Reserve Forecast</b>												
<b>January 1 Reserve Balance</b>		<b>(6,190)</b>	<b>208,810</b>	<b>94,810</b>	<b>392,010</b>	<b>622,010</b>	<b>912,510</b>	<b>655,110</b>	<b>1,065,110</b>	<b>905,810</b>	<b>9,810</b>	<b>403,310</b>
<b>Less: Vehicle replacements</b>		<b>-</b>	<b>(459,000)</b>	<b>(72,800)</b>	<b>(150,000)</b>	<b>(124,500)</b>	<b>(662,400)</b>	<b>-</b>	<b>(574,300)</b>	<b>(1,406,000)</b>	<b>(21,500)</b>	<b>(21,900)</b>
<b>Add: Revenues from sale of vehicles</b>		<b>-</b>	<b>5,000</b>	<b>10,000</b>	<b>-</b>	<b>15,000</b>	<b>5,000</b>	<b>-</b>	<b>5,000</b>	<b>10,000</b>	<b>5,000</b>	<b>5,000</b>
<b>Add: Operating budget contribution</b>		<b>325,000</b>	<b>340,000</b>	<b>360,000</b>	<b>380,000</b>	<b>400,000</b>	<b>400,000</b>	<b>410,000</b>	<b>410,000</b>	<b>410,000</b>	<b>410,000</b>	<b>410,000</b>
<b>Add: Transfer from Structural Fire Revenue Reserve</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>90,000</b>	<b>-</b>	<b>-</b>
<b>Less: Transfer to Fire Equipment Replacement Reserve</b>		<b>(110,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>December 31 Reserve Balance</b>		<b>208,810</b>	<b>94,810</b>	<b>392,010</b>	<b>622,010</b>	<b>912,510</b>	<b>655,110</b>	<b>1,065,110</b>	<b>905,810</b>	<b>9,810</b>	<b>403,310</b>	<b>796,410</b>

Note 1 - Refurbishment of Aerial 64 in 2021 is planned to extend the life of the vehicle beyond 2021.

Estimated Useful Life	
Pumper	18 yrs.
Aerial	20 yrs.
Tanker	20 yrs.
Rescue	20 yrs.
Boat	15 yrs.
Argo	15 yrs.
Truck	10 yrs.



**TOWNSHIP OF CENTRE WELLINGTON  
VEHICLE REPLACEMENT FORECAST  
BUILDING  
2018 - 2028**

Vehicle Description	Inflation Factor = 2% (1.000) 2018 COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)	(1.219)
		2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
1 12-01 Chrysler 200	32,000		32,600								38,200	
2 14-02 Jeep Cherokee - 2014	32,000					34,600						
3 15-04 Chevrolet Equinox - 2015	32,000						35,300					
4 16-03 Chevrolet Equinox - 2016	32,000							36,000				
5 18-05 Chevrolet Equinox - 2018	32,000									37,500		
<b>TOTAL VEHICLE REPLACEMENT</b>	160,000	-	32,600	-	-	34,600	35,300	36,000	-	37,500	38,200	-
<b>Reserve Forecast</b>												
January 1 Reserve Balance		12,560	26,560	12,960	30,960	50,960	39,360	29,060	18,060	40,060	29,560	18,360
Less: Vehicle replacements		-	(32,600)	-	-	(34,600)	(35,300)	(36,000)	-	(37,500)	(38,200)	-
Add: Revenues from sale of vehicles		-	3,000	-	-	3,000	3,000	3,000	-	3,000	3,000	-
Add: Operating budget contribution		14,000	16,000	18,000	20,000	20,000	22,000	22,000	22,000	24,000	24,000	24,000
December 31 Reserve Balance		26,560	12,960	30,960	50,960	39,360	29,060	18,060	40,060	29,560	18,360	42,360

Note - The above schedule is based on the future replacement of small cars with small SUVs

Estimated Useful Life	
Small Car/SUV	8 yrs.



**TOWNSHIP OF CENTRE WELLINGTON  
VEHICLE REPLACEMENT FORECAST  
ENVIRONMENTAL SERVICES  
2018 - 2028**

Vehicle Description	Inflation Factor = 2%											
	(1.000)	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)	(1.219)
2018 COST	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	
<b>SMALL TRUCKS</b>												
1 14-44 Dodge 2500 Pick-up - Water - 2014	35,000					37,900						
2 16-09 Chev 4X4 Crew Pick-up - Waste Water - 2016	35,000							39,400				
3 11-02 Dodge RAM Pick-up (Chilton) - Water - 2011	35,000		35,700								41,800	
4 10-14 Dodge Ram 3500 1 1/2 Ton - Water - 2010	55,000			57,200								
5 11-86 Chev Pick-up - Water - 2011	35,000		35,700								41,800	
6 16-87 Chev 4X4 Crew Pick-up - Water - 2016	35,000							39,400				
7 13-06 Dodge Grand Caravan - Water - 2013	30,000				31,800							
8 13-46 Chev Pick-up - Waste Water - 2012	35,000			36,400								42,700
9 11-08 GMC Pick-up - Waste Water - 2010	35,000		35,700								41,800	
10 15-41 Chev Silverado WT 1500 Pick-up - Water - 2015	35,000						38,600					
11 08-26 Dodge Dakota - Water/Waste Water - 2008	35,000	35,000							40,200			
12 10-11 Dodge Ram Pick-up (Kerr) - Waste Water - 2010	35,000	35,000									41,800	
<b>OTHER</b>												
1 14-80 Vactor Flusher Truck - Water/Waste Water - 2013	375,000						414,000					
2 10-17 Vactor Flusher Truck - Water/Waste Water - 2010	375,000			390,200								
3 04-28 GMC Camera Truck - Waste Water - 2004	40,000		40,800									
4 14-61 Kubota Mower - Waste Water - 2014	30,000							33,800				
5 14-60 Kubota Mower and Snowblower - Water - 2014	45,000							50,700				
<b>TOTAL VEHICLE REPLACEMENT</b>	<b>1,300,000</b>	<b>70,000</b>	<b>147,900</b>	<b>483,800</b>	<b>31,800</b>	<b>37,900</b>	<b>452,600</b>	<b>163,300</b>	<b>40,200</b>	<b>-</b>	<b>167,200</b>	<b>42,700</b>
<b>Reserve Forecast</b>												
January 1 Reserve Balance		491,510	559,510	555,610	253,810	356,010	452,110	173,510	152,210	246,010	376,010	354,810
Less: Vehicle replacements		(70,000)	(147,900)	(483,800)	(31,800)	(37,900)	(452,600)	(163,300)	(40,200)	-	(167,200)	(42,700)
Add: Revenues from sale of vehicles		8,000	14,000	52,000	4,000	4,000	44,000	12,000	4,000	-	16,000	8,000
Add: Operating budget contribution		130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000
December 31 Reserve Balance		559,510	555,610	253,810	356,010	452,110	173,510	152,210	246,010	376,010	354,810	450,110

Estimated Useful Life	
Trucks	8 yrs.
1.5 Ton Truck	10 yrs.
Larger Vehicles	10 yrs.



**TOWNSHIP OF CENTRE WELLINGTON  
VEHICLE REPLACEMENT FORECAST  
MUNICIPAL FD TRAINING OFFICER  
2018 - 2028**

Vehicle Description	Inflation Factor = 2%	(1.000)	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)	(1.219)
	2018 COST	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	
1 2012 Dodge Ram 1500 4X4 (Kam) - 2012	40,000		40,800							46,900			
<b>TOTAL VEHICLE REPLACEMENT</b>	40,000	-	40,800	-	-	-	-	-	-	46,900	-	-	
<b><i>Reserve Forecast</i></b>													
January 1 Reserve Balance		34,000	40,000	8,200	14,200	20,200	26,200	32,200	38,200	44,200	6,300	12,300	
Less: Vehicle replacements		-	(40,800)	-	-	-	-	-	-	(46,900)	-	-	
Add: Revenues from sale of vehicles		-	3,000	-	-	-	-	-	-	3,000	-	-	
Add: Operating budget contribution		6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	
December 31 Reserve Balance		40,000	8,200	14,200	20,200	26,200	32,200	38,200	44,200	6,300	12,300	18,300	

Estimated Useful Life	
Truck	7 yrs.





**TOWNSHIP OF CENTRE WELLINGTON  
VEHICLE REPLACEMENT FORECAST  
MUNICIPAL RISK MANAGEMENT OFFICIAL  
2018 - 2028**

Vehicle Description	Inflation Factor = 2%	(1.000)	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)	(1.219)
	2018 COST	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	
1 2014 Jeep Cherokee - 2014	32,000				34,000								39,000
<b>TOTAL VEHICLE REPLACEMENT</b>	32,000	-	-	-	34,000	-	-	-	-	-	-	-	39,000
<b><i>Reserve Forecast</i></b>													
January 1 Reserve Balance		21,000	26,000	31,000	36,000	10,000	15,000	20,000	25,000	30,000	35,000	40,000	
Less: Vehicle replacements		-	-	-	(34,000)	-	-	-	-	-	-	-	(39,000)
Add: Revenues from sale of vehicles		-	-	-	3,000	-	-	-	-	-	-	-	-
Add: Operating budget contribution		5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
December 31 Reserve Balance		26,000	31,000	36,000	10,000	15,000	20,000	25,000	30,000	35,000	40,000	6,000	

Estimated Useful Life	
SUV	7 yrs.



2018  
EQUIPMENT REPLACEMENT  
SCHEDULES



**TOWNSHIP OF CENTRE WELLINGTON  
EQUIPMENT REPLACEMENT FORECAST  
INFORMATION TECHNOLOGY & SERVICES  
2018 - 2028**

Description of Equipment	2018 Cost	Units	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Inflation factor = 0%			1.000	1.020	1.040	1.061	1.082	1.104	1.126	1.149	1.172	1.195	1.219
<b>Workstations</b>													
Desktops - Four Year Replacement Cycle - Based on 88 Units	1,200	17	20,400	20,800	21,200	21,600	22,100	22,500	23,000	23,400	23,900	24,400	24,900
Laptops - Four Year Replacement Cycle - Based on 32 Units	1,400	16	22,400	22,800	23,300	23,800	24,200	24,700	25,200	25,700	26,200	26,800	27,300
Monitors	210	12	2,500	2,600	2,600	2,700	2,700	2,800	2,800	2,900	3,000	3,000	3,100
Docking Stations	175	6	1,100	1,100	1,100	1,100	1,100	1,200	1,200	1,200	1,200	1,300	1,300
<b>Servers &amp; Storage</b>													
Primary Server 1	21,000	1					22,700						25,600
Primary Server 2	21,000	1					22,700						25,600
Continuity Server 1	17,000	1	17,000						19,100				
Continuity Server 2	17,000	1	17,000						19,100				
Domain Controller	5,000	1				5,300						6,000	
Primary Storage Area Network (SAN)	60,000	1					64,900						73,100
Continuity / Backup Storage	50,000	1	50,000										
<b>Network Devices</b>													
Corporate Firewalls	20,000	2		40,800						45,900			
Mail Gateway	4,000	1	4,000						4,500				
Web Gateway	6,500	1	6,500						7,300				
Voice Gateways	20,000	2			41,600						46,900		
Core Switches	16,000	4							72,100				
Corporate Access Switches 48-Port	4,500	6						29,800					
Corporate Access Switches 24-Port	2,200	14						34,000					
SCADA Access Switches	1,300	40				55,200							
Fibre Media Converters	10,000	3		30,600								35,900	
SFP - Corporate	200	40		8,200								9,600	
SFP - Environmental	200	70		14,300								16,700	
<b>Wireless Devices</b>													
802.1 Corporate Wireless Access Points	1,050	23				25,600					28,300		
802.1 Wireless Controller	4,600	1				4,900					5,400		
5GHz Wireless Backup Network	8,000	7				59,400							
<b>Uninterruptible Power Supply Devices (UPS)</b>													
Primary UPS	18,000	1	18,000									21,500	
Continuity / Recovery UPS	18,000	1					19,500						
Sportsplex	3,200	1	3,200					3,500					3,900
Fergus Wastewater	700	1		700					800				
Fire	700	3					2,200				2,500		
<b>Phones</b>													
Landline Phone Sets	425	135				59,700					67,200		
<b>TOTAL EQUIPMENT REPLACEMENT</b>			<b>162,100</b>	<b>141,900</b>	<b>149,500</b>	<b>201,800</b>	<b>179,900</b>	<b>118,500</b>	<b>175,100</b>	<b>99,100</b>	<b>204,600</b>	<b>145,200</b>	<b>184,800</b>
<b>Reserve Forecast</b>													
January 1 Reserve Balance			59,580	12,480	10,580	16,080	14,280	4,380	55,880	50,780	121,680	87,080	111,880
Less: Equipment replacements			(162,100)	(141,900)	(149,500)	(201,800)	(179,900)	(118,500)	(175,100)	(99,100)	(204,600)	(145,200)	(184,800)
Add: Revenues from sale of equipment			-	-	-	-	-	-	-	-	-	-	-
Add: Transfer from IT&S Software Replacement Reserve			45,000	-	-	30,000	-	-	-	-	-	-	-
Add: Operating budget contribution			70,000	140,000	155,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000
<b>December 31 Reserve Balance</b>			<b>12,480</b>	<b>10,580</b>	<b>16,080</b>	<b>14,280</b>	<b>4,380</b>	<b>55,880</b>	<b>50,780</b>	<b>121,680</b>	<b>87,080</b>	<b>111,880</b>	<b>97,080</b>

Estimated Useful Life			
Workstations:	4 Yrs	802.1 Wireless Devices	5 Yrs
Servers & Storage:	6 Yrs	5Ghz Wireless Devices	8 Yrs
Firewalls & Gateways:	6 Yrs	Large UPS Devices:	9 Yrs
Switches	8 Yrs	Small UPS Devices:	5 Yrs
Voice Gateways & Routers	6 Yrs	Phones	6 Yrs



**TOWNSHIP OF CENTRE WELLINGTON  
SOFTWARE REPLACEMENT FORECAST  
INFORMATION TECHNOLOGY & SERVICES  
2018 - 2028**

Description of Software	2018 Cost	Units	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Inflation Factor = 2%			1.000	1.020	1.040	1.061	1.082	1.104	1.126	1.149	1.172	1.195	1.219
<b>Workstation Software</b>													
Workstation Operating Systems	210	30	6,300						7,100				
Office Tools - Spreadsheet, Word Processing, etc.	310	120		38,000						42,800			
Workstation Document Graphics Tools	1,200	7	8,400						9,500				
Business and Technical Drawing Tools	400	5	2,000						2,300				
PDF Document Tools	250	45	11,300						12,700				
Workstation Security Tools	140	130		18,600				20,100				21,800	
<b>Server Software</b>													
Primary Operating Systems	21,900	1					23,700						26,700
Continuity Operating Systems	12,000	1	12,000						13,500				
Phone & Communications Systems	32,825	1			34,200						38,500		
eMail Systems	18,100	1			18,800						21,200		
Content Management Systems	12,300	1		12,500						14,100			
Database 1	7,000	1					7,600						8,500
Database 2	7,000	1		7,100						8,000			
Systems Management	26,700	1				28,300							32,500
<b>TOTAL SOFTWARE REPLACEMENT</b>			<b>40,000</b>	<b>76,200</b>	<b>53,000</b>	<b>28,300</b>	<b>31,300</b>	<b>20,100</b>	<b>45,100</b>	<b>64,900</b>	<b>59,700</b>	<b>21,800</b>	<b>67,700</b>
<b>Reserve Forecast</b>													
January 1 Reserve Balance			100,490	45,490	14,290	16,290	12,990	36,690	71,590	81,490	71,590	66,890	100,090
Less: Software replacements			(40,000)	(76,200)	(53,000)	(28,300)	(31,300)	(20,100)	(45,100)	(64,900)	(59,700)	(21,800)	(67,700)
Add: Revenues from sale of software			-	-	-	-	-	-	-	-	-	-	-
Less: Transfer to IT&S Equipment Replacement Reserve			(45,000)	-	-	(30,000)	-	-	-	-	-	-	-
Add: Operating budget contribution			30,000	45,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000
<b>December 31 Reserve Balance</b>			<b>45,490</b>	<b>14,290</b>	<b>16,290</b>	<b>12,990</b>	<b>36,690</b>	<b>71,590</b>	<b>81,490</b>	<b>71,590</b>	<b>66,890</b>	<b>100,090</b>	<b>87,390</b>

**Estimated Useful Life**

**Workstations:**

Operating System	6 Yrs
Office Tools	6 Yrs
Workstation Tools	6 Yrs
Security Tools	4 Yrs

**Servers:**

Operating Systems	6 Yrs
eMail & Phone Communications	6 Yrs
Content Management / Webserver	6 Yrs
Database Servers	6 Yrs
Systems Management Servers	6 Yrs



**TOWNSHIP OF CENTRE WELLINGTON  
EQUIPMENT REPLACEMENT FORECAST  
PUBLIC WORKS  
2018 - 2028**

Equipment Description	Inflation Factor = 2%	(1.000)	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)	(1.219)
	2018 COST	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	
<b>Hand Equipment</b>													
Hedge Trimmer - Gas (1)	1,200	1,200							1,400				
Weed Eaters (9)	500	1,000	1,000	1,000	1,000	1,000	1,200	1,200	1,200	1,200	1,200	1,200	1,200
Chain Saws (6)	800	1,600	1,600	1,600	1,600	1,800	1,800	1,800	1,800	1,800	1,800	2,000	2,000
Quick Cut Saws (2)	1,700	1,700		1,800			1,900		2,000				2,100
Push Mowers (2)	500			500	500				600	600			
<b>Small Equipment</b>													
Hydraulic Water Pump (2)	10,000					10,800	11,000						
Roadside Mower - Colvoy (1) - 2016	20,000					21,600					23,900		
Water Tanks (2)	18,000	36,000					39,800						43,800
Compactor (Jumping Jack) (1)	5,000		5,100				5,500				6,000		
Sidewalk Sanders (1)	5,000		5,100					5,600					
2008 Bandit Wood Chipper	50,000	50,000								58,600			
99-67 Linemarker Paint Machine - retire	8,000												
13-67 Linemarker Paint Machine	8,000					8,700							
Plate Tamper (1)	4,000				5,800					5,800			
Pressure Washer (2)	12,000		12,200	12,500				13,500	13,800				
Utility Trailers (4)	5,000				5,300								
Float Trailer	27,500		28,100										
Grader Packers (4)	21,500			22,400	22,800				24,700	25,200			
Kubota Tractor Snow Blower (2016)	20,000									23,400			
Asphalt Hot Box (2016)	50,000								57,400				
Provision for Miscellaneous Equipment		3,000	3,000	3,500	3,500	4,000	4,000	4,500	4,500	5,000	5,000	5,500	
<b>TOTAL EQUIPMENT REPLACEMENT</b>	<b>268,700</b>	<b>94,500</b>	<b>56,100</b>	<b>43,300</b>	<b>40,500</b>	<b>47,900</b>	<b>65,200</b>	<b>26,600</b>	<b>107,400</b>	<b>121,600</b>	<b>38,100</b>	<b>54,600</b>	
<b>Reserve Forecast</b>													
January 1 Reserve Balance		97,780	28,280	7,180	8,880	23,380	40,480	50,280	103,680	76,280	34,680	76,580	
Less: Equipment replacements		(94,500)	(56,100)	(43,300)	(40,500)	(47,900)	(65,200)	(26,600)	(107,400)	(121,600)	(38,100)	(54,600)	
Add: Revenues from sale of equipment		-	-	-	-	-	-	-	-	-	-	-	
Add: Operating budget contribution		25,000	35,000	45,000	55,000	65,000	75,000	80,000	80,000	80,000	80,000	80,000	
December 31 Reserve Balance		28,280	7,180	8,880	23,380	40,480	50,280	103,680	76,280	34,680	76,580	101,980	



**TOWNSHIP OF CENTRE WELLINGTON  
EQUIPMENT REPLACEMENT FORECAST  
ENVIRONMENTAL SERVICES  
2018 - 2028**

Equipment Description	Inflation Factor = 3%	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)	(1.219)
	2018 COST	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>WATERWORKS</b>												
Quick Cut Saw (2)	1,500			3,100					3,400			
Asphalt Saw (2)	700	1,400					1,500					1,700
Tapping Machine (1)	3,000		3,100						3,400			
Large Generator (2)	60,000			124,800								
Locator Equipment	5,000		5,100					5,600				
Leak Detection System	25,000						27,600					
Uninterruptible Power Supply Devices - Systems (14)	16,000			16,600				18,000				19,500
Small Generators (4)	1,500		6,000					6,800				
Automatic Valve Turning Device - 2011	30,000				31,800							
Water Meter Reader - 2015	6,000			6,200					6,900			
Watermain Flushing Meter (2) - 2015	2,200			2,300					2,500			
Hydrant Transmitters (3) - 2015	10,000				31,800			33,900				36,600
Valve Turner - 2011	40,000						44,200					
Provision for Miscellaneous Equipment		6,000	6,500	6,500	6,500	7,000	7,000	7,000	7,500	7,500	8,000	8,000
<b>Total - Waterworks</b>	<b>200,900</b>	<b>7,400</b>	<b>20,700</b>	<b>159,500</b>	<b>70,100</b>	<b>7,000</b>	<b>80,300</b>	<b>71,300</b>	<b>23,700</b>	<b>7,500</b>	<b>8,000</b>	<b>65,800</b>
<b>SANITARY SEWER</b>												
Sewer Machine - Flex Rods (Electric) (1)	2,000		2,000									
Small Generator (2)	1,000	2,000					2,200					2,400
Lateral Hand Sewer Camera (2)	10,000	10,000			10,600		11,000			11,700		12,200
Automatic Lateral Sewer Camera (1)	80,000		81,600								95,600	
Mainline Sewer Camera (1)	90,000						99,400					
Portable Generator (1)	1,500	1,500					1,700					1,800
Compactor (Jumping Jack) (1)	7,000		7,100					7,900				
Uninterruptible Power Supply Devices - Systems (23)	29,800				31,600				34,200			
Provision for Miscellaneous Equipment		6,000	6,500	6,500	6,500	7,000	7,000	7,000	7,500	7,500	8,000	8,000
<b>Total - Sanitary Sewer</b>	<b>221,300</b>	<b>19,500</b>	<b>97,200</b>	<b>6,500</b>	<b>48,700</b>	<b>7,000</b>	<b>121,300</b>	<b>14,900</b>	<b>41,700</b>	<b>19,200</b>	<b>103,600</b>	<b>24,400</b>
<b>WASTE WATER TREATMENT PLANTS</b>												
Weed Eater (2)	500		1,000				1,000		1,200			1,200
Hydraulic Ram Set	2,500										3,000	
Portable Generator (1)	50,000			52,000								
Truck Snow Blade - 2015	7,000								8,000			
Provision for Miscellaneous Equipment		7,500	8,000	8,000	8,000	9,000	9,000	9,000	10,000	10,000	10,000	10,500
<b>Total - Waste Water Treatment Plant</b>	<b>60,000</b>	<b>7,500</b>	<b>9,000</b>	<b>60,000</b>	<b>8,000</b>	<b>10,000</b>	<b>9,000</b>	<b>9,000</b>	<b>19,200</b>	<b>10,000</b>	<b>13,000</b>	<b>11,700</b>
<b>TOTAL EQUIPMENT REPLACEMENT</b>	<b>482,200</b>	<b>34,400</b>	<b>126,900</b>	<b>226,000</b>	<b>126,800</b>	<b>24,000</b>	<b>210,600</b>	<b>95,200</b>	<b>84,600</b>	<b>36,700</b>	<b>124,600</b>	<b>101,900</b>
<b>Reserve Forecast</b>												
January 1 Reserve Balance	496,640	537,240	495,340	354,340	312,540	378,540	257,940	252,740	263,140	321,440	291,840	
Less: Equipment replacements	(34,400)	(126,900)	(226,000)	(126,800)	(24,000)	(210,600)	(95,200)	(84,600)	(36,700)	(124,600)	(101,900)	
Less: WWTP equipment replacements included in capital budget	-	-	-	-	-	-	-	-	-	-	-	-
Add: Revenues from sale of equipment	-	-	-	-	-	-	-	-	-	-	-	-
Add: Operating budget contribution	75,000	85,000	85,000	85,000	90,000	90,000	90,000	95,000	95,000	95,000	105,000	
December 31 Reserve Balance	537,240	495,340	354,340	312,540	378,540	257,940	252,740	263,140	321,440	291,840	294,940	



**TOWNSHIP OF CENTRE WELLINGTON  
EQUIPMENT REPLACEMENT FORECAST  
FIRE SERVICES  
2018 - 2028**

Equipment Description	Inflation Factor = 2% (1.000)  2018 COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)	(1.219)
		2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>RESCUE &amp; MEDICAL EQUIPMENT</b>												
1 Gas Resuscitators & Detectors	N/A	-	16,320	2,705	8,490	-	-	12,388	2,987	9,373	-	-
2 Hydraulic Equipment	N/A	-	5,100	20,288	23,347	-	-	11,262	87,300	-	-	-
3 Rescue Equipment	N/A	-	25,908	14,774	-	-	3,312	3,378	-	-	22,707	-
4 Other	N/A	-	14,280	11,444	10,612	-	3,754	11,262	34,461	-	-	16,335
<b>SUPPRESSION EQUIPMENT</b>												
5 Portable Pumps	N/A	-	14,892	11,548	2,547	-	-	-	-	-	-	-
6 Exhaust Fans	N/A	3,500	5,100	-	-	5,412	-	-	4,020	-	-	4,266
7 Hoses	N/A	-	21,420	-	-	14,072	8,833	-	18,379	-	-	-
8 Nozzles	N/A	2,400	4,080	-	-	6,928	-	-	22,974	2,812	-	4,876
9 Generators	N/A	6,000	8,160	15,606	-	-	6,624	-	-	-	-	7,314
10 Ladders	N/A	-	-	-	-	2,165	2,208	2,252	3,446	-	-	-
11 Other	N/A	5,000	9,894	38,911	-	16,236	7,177	-	17,460	32,806	-	-
12 Station Supplies	N/A	8,000	4,080	10,404	-	-	8,833	-	11,487	9,373	-	-
<b>FIREFIGHTER PERSONNEL EQUIPMENT</b>												
13 Radios	N/A	-	-	-	-	55,204	-	-	-	-	-	-
15 S.C.B.A. & Cylinders	N/A	400,000	-	-	-	-	-	-	-	-	-	-
16 Bunker Gear	N/A	-	-	-	-	-	-	-	117,855	-	-	-
17 Personal Protective Equipment	N/A	-	-	-	-	-	-	-	114,581	-	-	-
<b>TOTAL EQUIPMENT REPLACEMENT</b>		424,900	129,234	125,680	44,995	100,017	40,741	40,542	434,950	54,365	22,707	32,791
<b>Reserve Forecast</b>												
January 1 Reserve Balance		238,450	33,550	24,316	18,636	103,640	133,624	232,883	332,341	47,391	143,026	270,320
Less: Equipment replacements		(424,900)	(129,234)	(125,680)	(44,995)	(100,017)	(40,741)	(40,542)	(434,950)	(54,365)	(22,707)	(32,791)
Add: Revenues from sale of equipment		-	-	-	-	-	-	-	-	-	-	-
Add: Transfer from Fire Vehicle Replacement Reserve		110,000	-	-	-	-	-	-	-	-	-	-
Add: Operating budget contribution		110,000	120,000	120,000	130,000	130,000	140,000	140,000	150,000	150,000	150,000	150,000
December 31 Reserve Balance		33,550	24,316	18,636	103,640	133,624	232,883	332,341	47,391	143,026	270,320	387,529



**TOWNSHIP OF CENTRE WELLINGTON**  
**Detailed Equipment Replacement**  
**FIRE SERVICES**

ITEM	STATION	QTY	2018 UNIT PRICE	Inflation LIFE	1.000	1.020	1.040	1.061	1.082	1.104	1.126	1.149	1.172	1.195	1.219	
					2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	
<b>RESCUE &amp; MEDICAL</b>																
<b>GAS RESUSCITATORS &amp; DETECTORS</b>																
Multi Gas Detector	Elora	2	4,000	5		4,080		4,245			4,505		4,687			
Multi Gas Detector	Fergus	2	4,000	5		4,080		4,245			4,505		4,687			
CO Detector	Elora	1	1,500	5				1,530			1,689					
CO Detector	Fergus	1	1,500	5				1,530			1,689					
First-Aid Mannequins		1	5,000	10		5,100										
Rescue litter	Elora	2	1,300	10				1,353					1,493			
Rescue litter	Fergus	2	1,300	10				1,353					1,493			
						-	16,320	2,705	8,490	-	-	12,388	2,987	9,373	-	-
<b>HYDRAULIC EQUIPMENT</b>																
Hydraulic Main Power Pack # 1	Elora	1	12,000	15				12,485								
Hydraulic Small Power Pack	Elora	1	10,000	15							11,262					
Hydraulic Cutter	Elora	1	7,500	15				7,803								
Hydraulic Spreader	Elora	1	8,000	15				8,490								
Hydraulic Ram - Large	Elora	1	6,000	15				6,367								
Hydraulic Ram - Small	Elora	1	5,000	15				5,306								
Manual Hydraulic Kit	Elora	1	2,500	15		2,550										
Manual Hydraulic Kit	Fergus	1	2,500	15		2,550										
Hydraulic Hoses - 50'	Elora	2	1,500	10				3,184								
Hurst E-Tool Spreader	Fergus	1	16,000	10									18,379			
Hurst E-Tool Cutter	Fergus	1	15,000	10									17,230			
Hurst E-Tool Ram	Fergus	1	13,000	10									14,933			
Hurst E-Tool Combi	Fergus	1	16,000	10									18,379			
Hurst E-Tool Combi	Elora	1	16,000	10									18,379			
						-	5,100	20,288	23,347	-	-	11,262	87,300	-	-	-
<b>RESCUE EQUIPMENT</b>																
Full Body Rescue Harnesses	Elora	8	700	10				5,826								
Full Body Rescue Harnesses	Fergus	8	700	10				5,826								
Ice Water Rescue Suits	Elora	8	1,000	8		8,160								9,561		
Ice Water Rescue Suits	Fergus	8	1,000	8		8,160								9,561		
Marsar Boards	Elora	1	4,700	10		4,794										
Marsar Boards	Fergus	1	4,700	10		4,794										
Rechargeable Scene Lights	Elora	3	1,500	7				1,561		1,656	1,689			1,793		
Rechargeable Scene Lights	Fergus	3	1,500	7				1,561		1,656	1,689			1,793		
						-	25,908	14,774	-	-	3,312	3,378	-	-	22,707	-







**TOWNSHIP OF CENTRE WELLINGTON**  
**Detailed Equipment Replacement**  
**FIRE SERVICES**

ITEM	STATION	QTY	2018 UNIT PRICE	Inflation LIFE	1.000	1.020	1.040	1.061	1.082	1.104	1.126	1.149	1.172	1.195	1.219
					2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>NOZZLES</b>															
Nozzles 1 1/2"	Elora	12	1,000	15		2,040			2,165			2,297			2,438
Nozzles 1 1/2"	Fergus	12	1,000	15		2,040			2,165			2,297			2,438
Nozzles 2 1/2"	Elora	6	1,200	15	1,200				1,299				1,406		
Nozzles 2 1/2"	Fergus	6	1,200	15	1,200				1,299				1,406		
Deck Gun 4"	Elora	1	3,000	15								3,446			
Deck Gun 4"	Fergus	1	3,000	15								3,446			
Blitz Fire	Elora	1	5,000	15								5,743			
Blitz Fire	Fergus	1	5,000	15								5,743			
					2,400	4,080	-	-	6,928	-	-	22,974	2,812	-	4,876
<b>GENERATORS</b>															
Portable Generator (6500wt)	Elora	1	7,500	10				7,803							
Portable Generator (6500wt)	Fergus	1	7,500	10				7,803							
Portable Generator (3500wt)	Elora	1	4,000	10		4,080									
Portable Generator (3500wt)	Fergus	1	4,000	10		4,080									
Portable Generator (1500wt)	Elora	2	3,000	10	3,000					3,312					3,657
Portable Generator (1500wt)	Fergus	2	3,000	10	3,000					3,312					3,657
					6,000	8,160	15,606	-	-	6,624	-	-	-	-	7,314
<b>LADDERS</b>															
Ladders 36'	Elora	2	1,500	20								1,723			
Ladders 36'	Fergus	1	1,500	20								1,723			
Ladders 24'	Elora	2	1,000	20						1,104					
Ladders 24'	Fergus	2	1,000	20						1,104					
Roof Ladder	Elora	2	1,000	20							1,126				
Roof Ladder	Fergus	2	1,000	20							1,126				
Attic Ladder	Elora	2	1,000	20				1,082							
Attic Ladder	Fergus	2	1,000	20				1,082							
					-	-	-	-	2,165	2,208	2,252	3,446	-	-	-
<b>OTHER</b>															
Chain Saw Vent Master	Elora	1	3,600	10				3,672							
Chain Saw Vent Master	Fergus	1	3,600	10				3,672							
Rescue Circular Saw	Elora	2	2,700	10				2,809				3,101			
Rescue Circular Saw	Fergus	1	2,700	10				2,809							
Port-A-Tank (2000 gal)	Elora	1	2,500	15								8,615			
Port-A-Tank (2000 gal)	Fergus	2	2,500	15		2,550				2,760					
Pressure Washer	Elora	1	4,000	10				4,162							
Pressure Washer	Fergus	1	4,000	10						4,416					
Air Compressor	Elora	1	5,000	15								5,743			
Air Compressor	Fergus	1	5,000	15	5,000										
Thermal Imaging Camera	Elora	2	14,000	10				14,566					16,403		
Thermal Imaging Camera	Fergus	2	14,000	10				14,566					16,403		
Fire Safety Trailer (Shared)	Fergus	1	15,000	15					16,236						
					5,000	9,894	38,911	-	16,236	7,177	-	17,460	32,806	-	-
<b>STATION SUPPLIES</b>															
Snow Blower	Fergus	1	2,000	10				2,040							
Riding Lawnmower	Fergus	1	2,000	10				2,040							
Bunker Gear Washing Machine	Elora	1	10,000	15				10,404							
Bunker Gear Washing Machine	Fergus	1	10,000	15								11,487			
Bunker Gear Dryer	Elora	1	4,000	8	4,000					4,416			4,687		
Bunker Gear Dryer	Fergus	2	4,000	8	4,000					4,416			4,687		
					8,000	4,080	10,404	-	-	8,833	-	11,487	9,373	-	-
<b>TOTAL SUPPRESSION EQUIPMENT</b>					<b>24,900</b>	<b>67,626</b>	<b>76,469</b>	<b>2,547</b>	<b>44,813</b>	<b>33,674</b>	<b>2,252</b>	<b>77,766</b>	<b>44,992</b>	<b>-</b>	<b>16,456</b>



**TOWNSHIP OF CENTRE WELLINGTON**  
**Detailed Equipment Replacement**  
**FIRE SERVICES**

ITEM	STATION	QTY	2018 UNIT PRICE	Inflation LIFE	1.000	1.020	1.040	1.061	1.082	1.104	1.126	1.149	1.172	1.195	1.219
					2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>FIREFIGHTER PERSONNEL EQUIPMENT</b>															
<b>RADIOS</b>															
Portable Radios	Elora	15	1,500	10					24,355						
Portable Radios	Fergus	19	1,500	10					30,849						
					-	-	-	-	55,204	-	-	-	-	-	-
<b>S.C.B.A. &amp; CYLINDERS</b>															
Self Contain Breathing Apparatus	Elora	17	7,500	15	127,500										
Self Contain Breathing Apparatus	Fergus	21	7,500	15	157,500										
SCBA Cylinders	Elora	17	1,500	15	25,500										
SCBA Cylinders	Fergus	21	1,500	15	31,500										
SCBA Air Compressor 10hp	Fergus	1	34,000	20	34,000										
SCBA Fill Station (3 cylinders)	Fergus	1	12,000	20	12,000										
SCBA Cascade (4 cylinders)	Fergus	1	12,000	20	12,000										
					400,000	-	-	-	-	-	-	-	-	-	-
<b>BUNKER GEAR</b>															
Bunker Gear	Elora	27	1,800	10								55,826			
Bunker Gear	Fergus	30	1,800	10								62,029			
					-	-	-	-	-	-	-	117,855	-	-	-
<b>PERSONAL PROTECTIVE EQUIPMENT</b>															
Personal Protective Equipment	Elora	27	1,750	10								54,275			
Personal Protective Equipment	Fergus	30	1,750	10								60,306			
					-	-	-	-	-	-	-	114,581	-	-	-
<b>TOTAL PERSONNEL EQUIPMENT</b>					<b>400,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>55,204</b>	<b>-</b>	<b>-</b>	<b>232,437</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>GRAND TOTAL - FIRE EQUIPMENT</b>					<b>424,900</b>	<b>129,234</b>	<b>125,680</b>	<b>44,995</b>	<b>100,017</b>	<b>40,741</b>	<b>40,542</b>	<b>434,950</b>	<b>54,365</b>	<b>22,707</b>	<b>32,791</b>



**TOWNSHIP OF CENTRE WELLINGTON  
PARKS EQUIPMENT REPLACEMENT FORECAST  
PARKS & RECREATION  
2018 - 2028**

Equipment Description	QTY	Year Install	LIFE	Inflation Factor = 2% (1.000) 2018 UNIT COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)	(1.219)
					2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>GENERAL PARK</b>															
<b>Bleachers</b>															
CWSC Grounds (80 seat unit)	30	old	10 years	26,000							29,300	59,800		31,100	31,700
Elora CC Diamonds (40 seat unit)	5	old	10 years	3,000			3,100	3,200					3,500	3,600	3,700
Elora Lion's Park (40 seat unit)	3	old	10 years	3,000			3,100	3,200					3,500		
Forfar Park (60 seat ut) - <b>DO NOT REPLACE</b>	2	old	10 years	3,000											
Highland Park - Tye (80 seat unit)	6	old	10 years	8,000				8,500					9,400		9,800
Highland Park - (40 seat unit)	4	old	10 years	3,000			3,100		3,200					3,600	
Belwood Ball Diamond (80 seat unit)	3	old	10 years	8,000				8,500	8,700						
St Mary's School (40 seat unit)	2	old	10 years	3,000			3,100				3,400				
					-	-	12,400	23,400	11,900	-	32,700	59,800	16,400	38,300	45,200
<b>Benches &amp; Tables</b>															
Picnic Tables (various locations)	50	old	10 years	500			1,000						1,200		4,800
Park Benches	25	old	10 years	600	600			600					700		
					600	-	1,000	600	-	-	-	-	1,900	-	4,800
<b>Fencing</b>															
Fencing					-	-	-	-	-	-	-	-	-	-	-
<b>Tennis Courts</b>															
Tower Street Tennis Courts (TSTC) - fencing		1999	20 years	25,000			26,000								
TSTC - Re-colour coat surface		2010	10 years	25,000	8,000										
TSTC - Re-asphalt & colour surface			15 years	32,000		32,600									
TSTC - Replace lights			old	45,000											54,900
CWSCS - fencing		2009	20 years	25,000											
CWSCS - re-colour coat surface		2009	5 years	7,500				8,100							
CWSCS - Re-asphalt & re-colour coat		2009	15 years	25,000							28,700				
CWSCS - replace lights		2009	15 years	45,000											54,900
					8,000	32,600	26,000	-	8,100	-	-	28,700	-	-	109,800
<b>Light Towers</b>															
ECC Diamonds - "A"		old	2018	100,000										119,500	
ECC Diamonds - "B"		old	2019	100,000							114,900				
CWSC - Hardball		old	2013	80,000											
Victoria Park Soccer		2003	2020	120,000											146,300
Victoria Park Rugby/Soccer		2003	2020	40,000											48,800
Tye/Highland Park Diamonds		old	2015	100,000			106,100								
Belwood Ball Diamond		1997	2021	100,000											
					-	-	-	106,100	-	-	-	114,900	-	119,500	195,100



**TOWNSHIP OF CENTRE WELLINGTON  
PARKS EQUIPMENT REPLACEMENT FORECAST  
PARKS & RECREATION  
2018 - 2028**

Equipment Description	QTY	Year Install	LIFE	2018 UNIT COST	Inflation Factor = 2%											
					(1.000) 2018	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)	(1.219)
					2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	
<b>Shelters (25 years)</b>																
Elora Community Centre	1	1990	25 years	50,000			52,000									
CWSC Centre	1	old		40,000							45,000					
Bissell Park	1	1995	25 years	40,000									46,900			
Hoffer Park	1	old	25 years	20,000					21,600							
Confederation Park - <b>DO NOT REPLACE</b>	1	old	not replace													
Veteran's Park (Salem) - <b>DO NOT REPLACE</b>	1	old	25 years	35,000												
Maple Park (Belwood)	1	old	10 years	50,000						55,200						
					-	-	52,000	-	21,600	55,200	45,000	-	46,900	-	-	-
<b>Playground Equipment</b>																
Belwood - Douglas Park (swings, spring toy, structure & slide)			15 years	50,000												60,900
Belwood - Maple Park (swings & slide)	1	2014	15 years	75,000												
ECC - play equipment	1		15 years	200,000									234,300			
Elora - Hoffer Park (swings, slide, mini-play structure)		2011	15 years	75,000												
Elora - O'Brien Park	1		15 years	100,000							112,600					
Elora - Keating Park - play equipment	1		15 years	45,000												
Elora - Drimie Park - play equipment	1		15 years	100,000											119,500	
Elora - Foote Park - play equipment	1		15 years	50,000						55,200						
Elora - Southridge - play equipment	1	2014	15 years	200,000												
CWSC - play equipment	1		15 years	150,000		153,000										
Fergus - Strathallan park - play equipment	1		15 years	75,000									87,900			
Fergus- Victoria Park (play structure)	1		15 years	150,000					162,400							
Fergus - Tait Park - play equipment	1		15 years	50,000						55,200						
Fergus- Stait Park - play equipment	1		15 years	200,000												
Fergus- Graham Park	1		15 years	50,000			52,000									
Fergus- Ferrier Park (play structure)	1		15 years	75,000				79,600								
Fergus- Wilkie Park (play structure)	1		15 years	75,000											100,000	
Fergus- Confederation Park (play structure)	1		15 years	50,000												
Fergus - Webster Park - play equipment	1	2008	15 years	50,000							56,300					
Fergus - Webster park - arch climber	1		15 years	4,000							4,500					
Fergus - Beatty Park - play equipment	1	2008	15 years	75,000						82,800						
Fergus - Holman Park - play equipment	1	2008	15 years	50,000								57,400				
Fergus - Strathlea - play equipment	1	2015	15 years	150,000												
Fergus - Westminster - play equipment	1	2015	15 years	200,000												
Salem - Veteran's Park - play equipment & swings	1		15 years	50,000	50,000											
					50,000	153,000	52,000	79,600	162,400	193,200	173,400	57,400	322,200	219,500	60,900	



**TOWNSHIP OF CENTRE WELLINGTON  
PARKS EQUIPMENT REPLACEMENT FORECAST  
PARKS & RECREATION  
2018 - 2028**

Equipment Description	QTY	Year Install	LIFE	Inflation Factor = 2%	(1.000) 2018 UNIT COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)	(1.219)	
						2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	
<b>SPORT SPECIFIC EQUIPMENT</b>																	
<b>Backstops (Baseball)</b>																	
Forfar Park Diamond - DO NOT REPLACE	1		not replace														
Tye/Highland Park Diamond	1	old	15 years		50,000			52,000									
Highland Park - small dia.	2	2002	15 years		5,000					10,800							
Webster Park	1	old															
St. Mary's School Diamond	1	2000	15 years		10,000			10,400									
Belwood Diamond - DO NOT REPLACE	1	old	15 years		50,000												
ECC Diamonds A	1	old	15 years		50,000							56,300					
ECC Diamond B	1	old	15 years		50,000						55,200						
FCC Diamond	1	old	15 years		50,000							56,300					
						-	-	62,400	-	10,800	55,200	112,600	-	-	-	-	-
<b>Portable/Permanent Uprights (Soccer/Rugby/Basketball)</b>																	
Soccer- Victoria Park North	1	set	2002 10 years		5,000							5,600					
Soccer- Victoria Park South	1	set	2002 10 years		7,000											8,400	
Soccer- Victoria Park West	1	set	2003 10 years		7,000					7,600							
Soccer- Strathallan Park	1	set	old 10 years		3,000								3,400				
Soccer- CWCS Grounds	2	set	old 10 years		5,000								5,700				
Basketball- Belwood Ball Diam	1	net	old 10 years		4,000									4,700			
Basketball- Douglas Park	1	net	old 10 years		4,000								4,600				
Basketball- Elora CC	2	nets	old 10 years		8,000					7,600	-	5,600	22,900	4,700	8,400		-
						-	-	-	-	7,600	-	5,600	22,900	4,700	8,400		-
<b>Ramps &amp; Other Equipment (Skateboard)</b>																	
Skateboard park	1	old	15 years		80,000					86,600							
<b>Splash Pads</b>																	
Elora - O'Brien Park	1	2003	15 years		315,000	315,000											
Fergus - Milburn Park	1	2014	15 years		300,000												
						315,000	-	-	-	-	-	-	-	-	-	-	-
<b>REPAIR &amp; MAINTENANCE EQUIPMENT</b>																	
<b>Lawn Mowers &amp; Weed Eaters</b>																	
Weedeaters (2 per 2 years)	4	vary	4 years		500	1,000	1,000			1,000	1,200			1,200	1,200		
Hand Mowers (1 per 4 years)	2	old	4 years		800		800		800		900		900		1,000		
Large Aerator	1	2015	10 yrs		12,000			12,500									
Aerator	1	old	5 years		2,000				2,100					2,300			
Lawn Roller	1	old	5 years		5,000		5,100										
FCC Ball Groomer	1	old	5 years		10,000				10,600					11,700			
ECC Ball Groomer	1	old	5 years		10,000						11,000						
						1,000	6,900	12,500	13,500	1,000	13,100	-	900	15,200	2,200		-



**TOWNSHIP OF CENTRE WELLINGTON  
PARKS EQUIPMENT REPLACEMENT FORECAST  
PARKS & RECREATION  
2018 - 2028**

Equipment Description	QTY	Inflation Factor = 2%		(1.000) 2018 UNIT COST	(1.000)	(1.020)	(1.040)	(1.061)	(1.082)	(1.104)	(1.126)	(1.149)	(1.172)	(1.195)	(1.219)	
		Year Install	LIFE		2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	
<b>Greenhouses</b>																
Polyhouse	2	2006	10 years	6,000				12,800								
Poly for Greenhouse				8,000				8,500					9,400			
Benches				10,000				10,600								
Heaters	5	2006	10 years	1,500				8,000								
					-	-	-	39,900	-	-	-	-	9,400	-	-	-
<b>Signage</b>																
Parks By-Laws			Operating Budget													
Park Identification			Capital Budget													
<b>TOTAL EQUIPMENT REPLACEMENT</b>					<b>374,600</b>	<b>192,500</b>	<b>218,300</b>	<b>263,100</b>	<b>310,000</b>	<b>316,700</b>	<b>369,300</b>	<b>284,600</b>	<b>416,700</b>	<b>387,900</b>	<b>415,800</b>	
<b>Reserve Forecast</b>																
<b>January 1 Reserve Balance</b>					<b>261,650</b>	<b>22,050</b>	<b>4,550</b>	<b>11,250</b>	<b>23,150</b>	<b>38,150</b>	<b>71,450</b>	<b>77,150</b>	<b>167,550</b>	<b>125,850</b>	<b>112,950</b>	
<b>Less: Equipment replacements</b>					<b>(374,600)</b>	<b>(192,500)</b>	<b>(218,300)</b>	<b>(263,100)</b>	<b>(310,000)</b>	<b>(316,700)</b>	<b>(369,300)</b>	<b>(284,600)</b>	<b>(416,700)</b>	<b>(387,900)</b>	<b>(415,800)</b>	
<b>Add: Revenues from sale of equipment</b>					<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>Add: Operating budget contribution</b>					<b>135,000</b>	<b>175,000</b>	<b>225,000</b>	<b>275,000</b>	<b>325,000</b>	<b>350,000</b>	<b>375,000</b>	<b>375,000</b>	<b>375,000</b>	<b>375,000</b>	<b>375,000</b>	
<b>December 31 Reserve Balance</b>					<b>22,050</b>	<b>4,550</b>	<b>11,250</b>	<b>23,150</b>	<b>38,150</b>	<b>71,450</b>	<b>77,150</b>	<b>167,550</b>	<b>125,850</b>	<b>112,950</b>	<b>72,150</b>	







**TOWNSHIP OF CENTRE WELLINGTON  
FACILITIES EQUIPMENT REPLACEMENT FORECAST  
PARKS & RECREATION  
2018 - 2028**

			Inflation Factor = 2%	(1.000)	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
			2018	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2028
Equipment Description	QTY	LIFE	UNIT COST	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2028
<b>Various Arena Equipment</b>															
Hockey Nets	2 set	15 years	3,000		3,100			3,400							
Lacrosse Nets	2 set	15 years	1,500		1,500			1,700							
Ice Surface Edger (propane)	1	5 years	6,000			6,400					7,400				
Score Clock	1	15 years	20,000												
30 Second Clocks	2	15 years	4,000		4,100										
Power Electrical Box (for shows)	1	20 years	10,000		10,300										
P.A. System- speakers	3	10 years	2,400							8,700					
P.A. System- amplifier	1	10 years	10,000							11,900					
Oscillating Fans	3	15 years	2,000						7,000						
				-	19,000	6,400	-	5,100	7,000	20,600	7,400	-	-	-	-
<b>Lobby Equipment</b>															
Display Case	1	40 years	5,000												
Benches	3	20 years	2,500												
				-	-	-	-	-	-	-	-	-	-	-	-
<b>Hall Equipment</b>															
Tables 6' rectangle)	50	5 years	125	1,000	1,000	1,000		1,000		1,000		2,000	2,000	2,000	2,000
Tables - round	25	5 years	200	1,000	1,000	1,000		1,000		1,000		1,500	1,500	1,500	1,500
Chairs	300	5 years	50		3,000	3,000		3,000		3,000		3,000	3,000	3,000	3,000
Sound System	1	10 years	3,000									3,800			
Speakers	2	10 years	1,000									1,300			
Acoustic Tiles	24	10 years	5,000	15,000									6,500		
Projector	1	5 years	1,000	1,000					1,200						1,300
Bar Freezer	1	10 years	1,000				1,100					1,300			
Dishwasher	1	10 years	25,000					28,100							
Double Door Fridge	1	10 years	5,000				5,500								
Beer Fridge	1	10 years	7,000			7,400									
				18,000	5,000	12,400	6,600	33,100	1,200	5,000	-	12,900	13,000	7,800	
<b>Cleaning Equipment</b>															
Floor Scrubbers	1	5 years	7,500				8,200					9,500			
Snow blower	1	5 years	1,000					1,100					1,300		
Carpet Cleaner	1	7 years	1,000								1,200				
Floor polisher	1	10 years	2,000		2,100										
				-	2,100	-	8,200	1,100	-	-	1,200	9,500	1,300	-	-
<b>ELORA COMMUNITY CENTRE SUB-TOTAL</b>				<b>118,000</b>	<b>98,400</b>	<b>75,500</b>	<b>54,400</b>	<b>59,350</b>	<b>58,100</b>	<b>75,600</b>	<b>58,600</b>	<b>122,400</b>	<b>14,300</b>	<b>7,800</b>	
<b>CENTRE WELLINGTON COMMUNITY SPORTSPLEX</b>															
<b>Building Exterior</b>															
Caulking															
Front Entrance Roof Painting															
Windows															
Doors						3,500		3,300							
				-	-	3,500	-	3,300	-	-	-	-	-	-	-



**TOWNSHIP OF CENTRE WELLINGTON  
FACILITIES EQUIPMENT REPLACEMENT FORECAST  
PARKS & RECREATION  
2018 - 2028**

Equipment Description	QTY	LIFE	Inflation Factor = 2% (1.000) 2018 UNIT COST	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
				2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>Building Interior</b>														
Ceilings-common and service areas														
Mezzanine upgrades												25,000		
Community hall washroom upgrades						10,000								
Fitness change rooms upgrades														
Walls - common and service areas						50,600								
Community hall folding door covering repairs														
Floors- common and service areas				25,000			45,750	44,000	34,000					
Interior Doors - common and service areas				1,700	1,700	1,700	1,800	34,000						
Lighting Fixtures - common and service areas					44,200	2,000								
Plumbing Fixtures - common and service areas														
T.V. Monitor Program														
Vending Machine										5,100		5,400		
Pool Windows														
Lighting for Streetscape												30,000		
Plumbing for Cross Connections												14,000		
Floor Scrubber														
Concession equipment (small, large & vending machines)				2,700				3,000						3,400
Cabinetry							19,200							
Storage Lockers						10,000		10,000						
				<b>29,400</b>	<b>45,900</b>	<b>74,300</b>	<b>66,750</b>	<b>91,000</b>	<b>34,000</b>	<b>5,100</b>	<b>14,000</b>	<b>60,400</b>	<b>3,400</b>	<b>-</b>
<b>Electrical Systems</b>														
Distribution Panel - Main/intermediate														
Fire Alarm - Panel														
Emergency Lighting					22,000									
Exterior Lighting System				30,000										
Pad B Lighting											54,000			
Door System/Entry System					12,000									
Security Surveillance													60,000	
				<b>30,000</b>	<b>34,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>54,000</b>	<b>-</b>	<b>60,000</b>	<b>-</b>
<b>Mechanical system</b>														
Heating system														
replace pad A arena gas heating				15,000										
Dehumidifier - Pad A											71,300			
Exhaust Systems														
Olympia Room Water Heater												20,000		
Unity Hall HVAC														
Pool Office HVAC														
Domestic Water - Hot Water Boilers and Tanks												40,000		
Domestic Water Recirculating System								1,700						
Condenser Replacement Pad B									36,900					
Compressor Replacement										139,400				
Domestic Water Treatment System						5,900								
Fire Hoses Cabinets														
Sanitary Waste Removal System														
Storm Water including Roof Drains					3,300	3,500								
				<b>15,000</b>	<b>3,300</b>	<b>9,400</b>	<b>-</b>	<b>1,700</b>	<b>36,900</b>	<b>139,400</b>	<b>71,300</b>	<b>60,000</b>	<b>-</b>	<b>-</b>



**TOWNSHIP OF CENTRE WELLINGTON  
FACILITIES EQUIPMENT REPLACEMENT FORECAST  
PARKS & RECREATION  
2018 - 2028**

			Inflation Factor = 2%	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
			2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	
Equipment Description	QTY	LIFE	UNIT COST	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>Pad A Arena, Dressing Room Equipment</b>														
Hockey Nets	2 sets	15 years	6,000	12,000										
Lacrosse Nets	2 sets	15 years	1,500						1,700					2,000
Ice Surface Edger	1	5 years	6,000		6,200					7,200				
Sound System														
Score Clocks	1	15 years	20,000			21,200								
30 Second Clocks	1	15 years	2,000											
Oscillating fan	2	15 years	2,000						2,300					
				<b>12,000</b>	<b>6,200</b>	<b>21,200</b>	<b>-</b>	<b>-</b>	<b>4,000</b>	<b>7,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,000</b>
<b>Pad B Arena, Dressing Room Equipment</b>														
Hockey Nets	2 sets	15 years	3,000				3,300							
Lacrosse Nets	2 sets	15 years	1,500				1,600							
Score Clocks	1	15 years	20,000				21,900							
30 Second Clocks	1	15 years	2,000					2,300						
				<b>-</b>	<b>-</b>	<b>-</b>	<b>26,800</b>	<b>2,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Aquatic Centre</b>														
Water Slide	1	20 years	25,000						29,000					
				<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>29,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Pool Equipment</b>														
Various Pool Toys		varies	250	300	300		300			300	300		300	
Lifeguard Equipment		varies	750	800	800		800			900	900		1,000	
Various Pool Equipment		varies	5,500		5,700		6,000			6,600	6,800		7,200	
Aquafit Equipment		varies	575	600	600		600			700	700		800	
Pool Maintenance Equipment		varies	5,000	5,000	5,200		5,500			6,000	6,100		6,500	
				<b>6,700</b>	<b>12,600</b>	<b>-</b>	<b>13,200</b>	<b>-</b>	<b>-</b>	<b>14,500</b>	<b>14,800</b>	<b>-</b>	<b>15,800</b>	<b>-</b>
<b>Hall Equipment</b>														
Tables - 8' rectangle	50	5 years	130	1,000		1,000	1,000	1,000	2,000		2,000		2,000	2,000
Tables - round	35	5 years	200	2,400		1,400	1,400	1,400	1,400		1,400		2,100	2,100
Chairs	500	5 years	50			2,500	2,500	2,500	2,500		2,500		2,500	2,500
Sound System	1	10 years	3,000	3,000										4,000
Speakers	4	10 years	500		2,000									
Flooring VCT	921 sq.m	15 years	60,000					67,500						
Dishwasher	1	10 years	50,000				54,600							
Convection Ovens	1	10 years	7,000							8,400				
Stovetop Ovens	1	10 years	21,000						24,300					
Double Door Fridge	3	10 years	5,000			15,900								
Freezers	2	10 years	3,500			7,400								
Dividing Wall	1	30 years	75,000									95,000		
				<b>6,400</b>	<b>2,000</b>	<b>28,200</b>	<b>59,500</b>	<b>72,400</b>	<b>30,200</b>	<b>8,400</b>	<b>5,900</b>	<b>95,000</b>	<b>6,600</b>	<b>10,600</b>
<b>Cleaning Equipment</b>														
Snow blower	1	5 years	1,000			1,100					1,200			
Floor Scrubber	1	5 years	10,000	10,000					11,600					13,400
				<b>10,000</b>	<b>-</b>	<b>1,100</b>	<b>-</b>	<b>-</b>	<b>11,600</b>	<b>-</b>	<b>1,200</b>	<b>-</b>	<b>-</b>	<b>13,400</b>
<b>Weight Room / Fitness Equipment</b>														
Weight Equipment		varies	15,000		15,500			16,900			18,400			20,200
Women's Sauna	1	7 years	5,000						5,800					
Cardio Equipment		varies	35,000		36,100			39,400			43,000			47,000
				<b>-</b>	<b>51,600</b>	<b>-</b>	<b>-</b>	<b>56,300</b>	<b>5,800</b>	<b>-</b>	<b>61,400</b>	<b>-</b>	<b>-</b>	<b>67,200</b>
<b>CWCS SUB-TOTAL</b>				<b>109,500</b>	<b>155,600</b>	<b>137,700</b>	<b>166,250</b>	<b>227,000</b>	<b>151,500</b>	<b>174,600</b>	<b>222,600</b>	<b>215,400</b>	<b>85,800</b>	<b>93,200</b>



**TOWNSHIP OF CENTRE WELLINGTON  
FACILITIES EQUIPMENT REPLACEMENT FORECAST  
PARKS & RECREATION  
2018 - 2028**

		Inflation Factor = 2%	(1.000) 2018 UNIT COST	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
Equipment Description	QTY	LIFE	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	
<b>VICTORIA PARK SENIOR CENTRE</b>														
<b>Site Works</b>														
Sidewalks						6,000								
			-	-	-	6,000	-	-	-	-	-	-	-	-
<b>Building Exterior</b>														
Re-roof with shingles and flat roofs		35 years												
Eaves Troughs		20 years		1,000										
Soffit & Fascia		35 years												
Exterior Walls				1,000										
			-	1,000	-	-	-	-	-	-	-	-	-	-
<b>Building Interior</b>														
Ceilings-common and service areas														
Walls - common and service areas														
Floors- common and service areas														
Lighting Fixtures - common and service areas					5,800									
Plumbing Fixtures - common and service areas								5,000						
Appliances - Other					1,700									
Cabinetry														
Countertops														
			-	-	7,500	-	-	5,000	-	-	-	-	-	-
<b>Electrical System</b>														
Distribution Panel - Main/intermediate														
Fire Alarm - Panel								5,000						
Fire Alarm System - Pull stations														
Emergency Lighting														
Exterior Lighting System														
Door System/Entry System														
Security Surveillance							2,100							
			-	-	-	-	2,100	5,000	-	-	-	-	-	-
<b>Mechanical Systems</b>														
Air Make-up Systems														
Domestic Water Shut-off Valves and Mains						3,600								
Domestic Water - Risers and Laterals														
Domestic Water - Hot water Boilers and Tanks								1,200			10,000			
Domestic Water Recirculating System								1,100						
Domestic Water Treatment System														
Other (Sump Pumps)														
			-	-	-	3,600	2,300	-	-	-	10,000	-	-	-
<b>VICTORIA PARK SENIOR CENTRE SUB-TOTAL</b>			-	1,000	7,500	9,600	4,400	10,000	-	-	10,000	-	-	-



**TOWNSHIP OF CENTRE WELLINGTON  
FACILITIES EQUIPMENT REPLACEMENT FORECAST  
PARKS & RECREATION  
2018 - 2028**

		Inflation Factor = 2%	(1.000) 2018 UNIT COST	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
Equipment Description	QTY	LIFE	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	
<b>FERGUS GRAND THEATRE</b>														
<b>Site Work</b>														
Sidewalks			-	-	-	-	-	-	-	-	-	-	-	-
<b>Building Exterior</b>														
Roof system														
front metal canopy		25 years												
main & secondary roof (EPDM)		25 years												
Caulking				2,500										
Eaves		30 years												
Exterior Walls														
Windows							3,600							
Doors			-	2,500	-	3,600	-	-	-	-	-	-	-	-
<b>Building Interior</b>														
Ceilings-common and service areas		10 years								15,000				
Walls - common and service areas		5 years												
Floors - common and service areas		5 years								4,200				
Plumbing Fixtures - common and service areas							4,800							
			-	-	-	4,800	-	-	-	19,200	-	-	-	-
<b>Electrical Systems</b>														
Distribution Panel - Main/intermediate					1,900									
Emergency Lighting														
Exterior Lighting System					1,900	-	-	-	-	-	-	-	-	-
<b>Mechanical Systems</b>														
Heating System - common and service areas			95,000						50,000	50,000				
Domestic Water Shut-off Valves and Mains				2,200			2,400							
Domestic Water - Risers and Laterals					4,600									
Domestic Water - Hot water Boilers and Tanks							1,200							
Storm Water including Roof Drains														
				2,200	4,600	1,200	3,600	-	50,000	50,000	-	-	-	-
<b>FERGUS GRAND THEATRE SUB-TOTAL</b>			<b>2,200</b>	<b>7,100</b>	<b>3,100</b>	<b>12,000</b>	<b>-</b>	<b>50,000</b>	<b>50,000</b>	<b>19,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>BELWOOD HALL</b>														
<b>Site Work</b>														
Sidewalks														
<b>Building Exterior</b>														
Paint siding														
Replace metal roof on entire building (\$22,500 in 2007)		40 years	25,000											
Eaves trough - Soffit & Fascia (\$3,500 in 2007)														
Windows (\$16,800 in 2007)				20,000										
Siding board & batten (\$17,750 in 2007)							20,000							
Caulking														
Doors														
				20,000	-	-	20,000	-	-	-	-	-	-	-



**TOWNSHIP OF CENTRE WELLINGTON  
FACILITIES EQUIPMENT REPLACEMENT FORECAST  
PARKS & RECREATION  
2018 - 2028**

Equipment Description	QTY	LIFE	Inflation Factor = 2% (1.000) 2018 UNIT COST	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
				2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
<b>Building Interior</b>														
Ceilings - common and services areas														
Floors - common and service areas										50,000	30,000			
Lighting Fixtures - common and service areas					2,000									
Plumbing Fixtures - common and service areas								2,500						
Stage Curtains				4,000										
Double Door Fridge							5,000							
Appliances - Other						850								
				4,000	2,000	850	5,000	2,500	-	50,000	30,000	-	-	-
<b>Electrical System</b>														
Distribution Panel - Main/intermediate														
Emergency Lighting														
				-	-	-	-	-	-	-	-	-	-	-
<b>Mechanical System</b>														
Heating System - common and service areas						1,000						15,000		
Domestic Water Supply and Distribution														
Domestic Water - Risers and Laterals														
Domestic Water Treatment System														
Sanitary Waste Removal System					1,150								50,000	
				-	1,150	1,000	-	-	-	-	-	15,000	50,000	-
<b>BELWOOD HALL SUB-TOTAL</b>				<b>24,000</b>	<b>3,150</b>	<b>1,850</b>	<b>25,000</b>	<b>2,500</b>	<b>-</b>	<b>50,000</b>	<b>30,000</b>	<b>15,000</b>	<b>50,000</b>	<b>-</b>
<b>CWCS CAMPGROUND WASHROOM</b>														
<b>Building Exterior</b>														
Roof systems														
Soffit and fascia														
<b>Building Interior</b>														
Walls - common and service areas				1,700										
				1,700	-	-	-	-	-	-	-	-	-	-
<b>CWCS CAMPGROUND SUB-TOTAL</b>				<b>1,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EQUIPMENT REPLACEMENT</b>				<b>255,400</b>	<b>265,250</b>	<b>225,650</b>	<b>267,250</b>	<b>293,250</b>	<b>269,600</b>	<b>350,200</b>	<b>330,400</b>	<b>362,800</b>	<b>150,100</b>	<b>101,000</b>
<b>Reserve Forecast</b>														
January 1 Reserve Balance				111,200	48,800	9,550	32,900	37,650	39,400	77,800	48,600	52,200	36,400	236,300
Less: Equipment replacements				(255,400)	(265,250)	(225,650)	(267,250)	(293,250)	(269,600)	(350,200)	(330,400)	(362,800)	(150,100)	(101,000)
Add: Revenues from sale of equipment				-	-	-	-	-	-	-	-	-	-	-
Add: Operating budget contribution				80,000	110,000	130,000	150,000	170,000	180,000	190,000	200,000	210,000	210,000	210,000
Sponsorship Revenue				25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
User Fee Contribution				55,000	85,000	105,000	125,000	145,000	155,000	165,000	175,000	185,000	185,000	185,000
December 31 Reserve Balance				48,800	9,550	32,900	37,650	39,400	77,800	48,600	52,200	36,400	236,300	488,300



# 10-YEAR CAPITAL FORECAST



# TOWNSHIP OF CENTRE WELLINGTON

## 10-Year Capital Forecast: 2018 - 2027

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
<b>STUDIES</b>											
Studies											
105-0010 - Long-Term Water Supply Master Plan	200,000	60,000	0	0	0	0	0	0	0	0	260,000
105-0563 - Development Charges Study - 2017-18	15,000	0	0	0	0	0	0	0	0	0	15,000
105-0641 - Purchasing By-Law Review	10,000	0	0	0	0	0	0	0	0	0	10,000
105-0643 - Mayor and Council Remuneration Review	10,000	0	0	0	0	0	0	0	0	0	10,000
2010-083 - Official Plan Review - 2022	0	0	0	0	20,000	0	0	0	0	0	20,000
2010-084 - Zoning By-Law Review - 2019	0	10,500	0	0	0	0	0	0	0	0	10,500
2010-085 - Zoning By-Law Review - 2024	0	0	0	0	0	0	10,500	0	0	0	10,500
2010-087 - Indoor Turf Training Facility Feasibility Study	0	0	0	0	0	0	0	0	43,000	0	43,000
2011-009 - Update Corporate Strategic Action Plan - 2018	0	35,000	0	0	0	0	0	0	0	0	35,000
2012-006 - Township Wide Job Evaluation Study - 2019	0	30,000	0	0	0	0	0	0	0	0	30,000
2013-019 - Update to Growth Strategy - 2021	0	0	0	186,000	0	0	0	0	0	0	186,000
2014-006 - Stormwater Master Plan	0	150,000	0	0	0	0	0	0	0	0	150,000
2014-007 - Official Plan Review - 2027	0	0	0	0	0	0	0	0	0	20,000	20,000
2014-038 - Update Corporate Strategic Action Plan - 2022	0	0	0	0	40,000	0	0	0	0	0	40,000
2014-072 - Water and Wastewater Rate Study - 2020	0	0	60,000	0	0	0	0	0	0	0	60,000
2015-054 - Development Charges Study - 2023	0	0	0	0	0	60,000	0	0	0	0	60,000
2016-012 - Water and Wastewater Rate Study - 2025	0	0	0	0	0	0	0	60,000	0	0	60,000
2016-013 - Township Wide Job Evaluation Study - 2026	0	0	0	0	0	0	0	0	30,000	0	30,000
2017-001 - Update Corporate Strategic Action Plan - 2026	0	0	0	0	0	0	0	0	40,000	0	40,000





## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2018 - 2027

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
2018-001 - Municipal Servicing Standards Update - 2021	0	0	0	5,000	0	0	0	0	0	0	5,000
2018-002 - Municipal Servicing Standards Update - 2026	0	0	0	0	0	0	0	0	5,000	0	5,000
2018-016 - Development Charges Ammendment - 2019	0	75,000	0	0	0	0	0	0	0	0	75,000
2018-051 - Municipal Building Audit Update	0	150,000	0	0	0	0	0	0	0	0	150,000
755-0639 - Rural and Cultural Heritage Landscape Registry	50,000	25,000	25,000	0	0	0	0	0	0	0	100,000
810-0640 - South Fergus Secondary Plan	375,000	375,000	0	0	0	0	0	0	0	0	750,000
810-0642 - Economic Development Action Plan	70,000	0	0	0	0	0	0	0	0	0	70,000
<b>Total for Studies</b>	<b>730,000</b>	<b>910,500</b>	<b>85,000</b>	<b>191,000</b>	<b>60,000</b>	<b>60,000</b>	<b>10,500</b>	<b>60,000</b>	<b>118,000</b>	<b>20,000</b>	<b>2,245,000</b>
<b>Total STUDIES</b>	<b>730,000</b>	<b>910,500</b>	<b>85,000</b>	<b>191,000</b>	<b>60,000</b>	<b>60,000</b>	<b>10,500</b>	<b>60,000</b>	<b>118,000</b>	<b>20,000</b>	<b>2,245,000</b>
<b>CORPORATE</b>											
Corporate - IT&S											
105-0644 - Downtown Public WIFI Pilot Project	15,000	0	0	0	0	0	0	0	0	0	15,000
105-0645 - Microsoft Office 365 Cloud 15 Users Pilot	10,000	0	0	0	0	0	0	0	0	0	10,000
2016-015 - New Photocopiers - 2021	0	0	0	50,000	0	0	0	0	0	0	50,000
<b>Total for Corporate - IT&amp;S</b>	<b>25,000</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75,000</b>
Corporate - Other											
105-0646 - By-law Inspector Vehicle	30,000	0	0	0	0	0	0	0	0	0	30,000
2018-015 - Street Renaming and Implementation	0	70,000	50,000	50,000	0	0	0	0	0	0	170,000
2018-056 - Financial System Review and Implementation	0	20,000	0	0	0	0	0	0	0	0	20,000
<b>Total for Corporate - Other</b>	<b>30,000</b>	<b>90,000</b>	<b>50,000</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>220,000</b>
<b>Total CORPORATE</b>	<b>55,000</b>	<b>90,000</b>	<b>50,000</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>295,000</b>
<b>MUNICIPAL BUILDINGS</b>											
Municipal Buildings											
2016-005 - Civic Centre - Renovation of South Wing Staircase and Lower Floor	0	0	0	0	125,000	0	0	0	0	0	125,000



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2018 - 2027

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
2016-021 - LCBO - HVAC Equipment Replacement	0	25,000	0	0	0	0	0	0	0	0	25,000
2016-035 - Council Chambers - Video Equipment Replacement - 2020	0	0	25,000	0	0	0	0	0	0	0	25,000
2016-036 - Council Chambers - Video Equipment Replacement - 2025	0	0	0	0	0	0	0	25,000	0	0	25,000
2016-037 - Council Chambers - Audio Equipment Replacement	0	0	0	0	0	0	0	25,000	0	0	25,000
<b>Total for Municipal Buildings</b>	<b>0</b>	<b>25,000</b>	<b>25,000</b>	<b>0</b>	<b>125,000</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>225,000</b>
<b>Total MUNICIPAL BUILDINGS</b>	<b>0</b>	<b>25,000</b>	<b>25,000</b>	<b>0</b>	<b>125,000</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>225,000</b>
<b><u>FIRE SERVICES</u></b>											
Fire Services											
2010-002 - Equipment for Additional Firefighters	0	0	0	0	0	0	0	0	0	132,000	132,000
2010-078 - Tanker	0	0	0	0	0	0	0	0	0	700,000	700,000
2010-079 - Pumper	0	0	0	0	0	0	0	0	0	800,000	800,000
2010-080 - New Fire Hall	0	0	0	0	0	0	0	0	0	2,015,000	2,015,000
2016-025 - Traffic Signals - Opticom - 2019 to 2025	0	10,000	0	10,000	0	10,000	0	10,000	0	0	40,000
2016-027 - Portable Radios and Chargers - 2019 to 2020	0	8,000	8,000	0	0	0	0	0	0	0	16,000
2018-013 - Volunteer Firefighter Recruit Personal Protective Equipment	0	33,000	33,000	0	0	0	0	0	0	0	66,000
2018-017 - Additional Equipment for New Fire Hall	0	0	0	0	0	0	0	0	0	400,000	400,000
2018-018 - Land Purchase for Future Fire Hall	0	0	250,000	0	0	0	0	0	0	0	250,000
205-0578 - Fergus and Elora Fire Stations - Parking Lot Lighting	0	7,500	0	0	0	0	0	0	0	0	7,500
205-0647 - Fire House Software Upgrade	20,000	0	0	0	0	0	0	0	0	0	20,000
205-0648 - Elora Fire Station Renovation/Expansion	100,000	230,000	0	0	0	0	0	0	0	0	330,000



# TOWNSHIP OF CENTRE WELLINGTON

## 10-Year Capital Forecast: 2018 - 2027

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
205-0649 - Portable Radios and Chargers - 2018	8,000	0	0	0	0	0	0	0	0	0	8,000
<b>Total for Fire Services</b>	<b>128,000</b>	<b>288,500</b>	<b>291,000</b>	<b>10,000</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	<b>4,047,000</b>	<b>4,784,500</b>
<b>Total FIRE SERVICES</b>	<b>128,000</b>	<b>288,500</b>	<b>291,000</b>	<b>10,000</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	<b>4,047,000</b>	<b>4,784,500</b>
<b>HEALTH SERVICES</b>											
Cemeteries											
2016-038 - Belsyde Cemetery - Columbarium "D"	0	0	0	25,000	0	0	0	0	0	0	25,000
2016-039 - Belsyde Cemetery - Columbarium "E"	0	0	0	0	0	0	0	40,000	0	0	40,000
2016-040 - Belsyde Cemetery - Cremation Headstone Foundations	0	0	50,000	0	0	0	0	0	0	0	50,000
2016-041 - Belsyde Cemetery - Cremation Headstone Foundations - 2025	0	0	0	0	0	0	0	50,000	0	0	50,000
2016-044 - Belsyde Cemetery - Casket Lot Foundations - 2022	0	0	0	0	15,000	0	0	0	0	0	15,000
2016-045 - Belsyde Cemetery - Detailed Design Block D - Phase II	0	0	0	0	60,000	0	0	0	0	0	60,000
2016-046 - Belsyde Cemetery - Block D Development - Phase IIA	0	0	0	0	0	0	90,000	0	0	0	90,000
2016-048 - Elora Cemetery - Columbarium Area	0	80,000	0	0	0	0	0	0	0	0	80,000
2017-015 - Elora Cemetery Monument Foundations	0	60,000	0	0	0	0	0	0	0	0	60,000
410-0650 - Belsyde Cemetery - Columbarium "C"	20,000	0	0	0	0	0	0	0	0	0	20,000
<b>Total for Cemeteries</b>	<b>20,000</b>	<b>140,000</b>	<b>50,000</b>	<b>25,000</b>	<b>75,000</b>	<b>0</b>	<b>90,000</b>	<b>90,000</b>	<b>0</b>	<b>0</b>	<b>490,000</b>
<b>Total HEALTH SERVICES</b>	<b>20,000</b>	<b>140,000</b>	<b>50,000</b>	<b>25,000</b>	<b>75,000</b>	<b>0</b>	<b>90,000</b>	<b>90,000</b>	<b>0</b>	<b>0</b>	<b>490,000</b>
<b>TRANSPORTATION &amp; PUBLIC WORKS</b>											
Capital Levy/OCIF Funded Projects											
2010-076 - Sideroad 15 - Queen Mary Bridge - 30-WG	0	0	0	0	0	0	2,005,000	0	0	0	2,005,000
2011-043 - Sideroad 11 Bridge - 28-P	0	0	0	1,125,000	0	0	0	0	0	0	1,125,000



# TOWNSHIP OF CENTRE WELLINGTON

## 10-Year Capital Forecast: 2018 - 2027

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
2012-096 - Second Line Bridge Deck - 31-WG	0	0	0	0	2,000,000	0	0	0	0	0	2,000,000
2014-040 - Fifth Line Bridge - 16-WG	0	0	0	0	0	0	0	1,410,000	0	0	1,410,000
2014-073 - Fourth Line - 5-E	0	0	0	0	0	0	1,245,000	0	0	0	1,245,000
2015-056 - Beatty Line Bridge - 3-N	0	0	0	0	0	0	0	0	2,025,000	0	2,025,000
2016-049 - Noah Road Culverts (32-P and 33-P)	0	0	0	0	0	2,175,000	0	0	0	0	2,175,000
2016-060 - Sideroad 5 Bridge - 30-P	0	0	0	0	480,000	0	0	0	0	0	480,000
2016-061 - Sideroad 5 Bridge - 1-P	0	0	0	0	0	0	0	1,155,000	0	0	1,155,000
2016-062 - Fifth Line Bridge - 4-WG	0	415,000	0	0	0	0	0	0	0	0	415,000
2017-080 - Middlebrook Place Boundary Road Culvert - 170160	0	140,000	0	0	0	0	0	0	0	0	140,000
2017-081 - Fourth Line Bridge - 3-WG	0	0	0	0	0	0	0	0	0	390,000	390,000
2017-082 - Seventh Line Bridge - 1-E	0	0	0	0	0	0	0	0	460,000	0	460,000
2017-084 - Sideroad 25 Bridge - 11-WG	0	0	0	0	0	140,000	0	0	0	0	140,000
2017-087 - Eighth Line Bridge - 22-P	0	0	0	0	0	0	0	0	220,000	0	220,000
2017-089 - Sideroad 15 Bridge - 29-WG	0	0	0	0	0	0	0	0	0	1,800,000	1,800,000
2018-045 - First Line Bridge - 29-P	0	135,000	0	0	0	0	0	0	0	0	135,000
2018-046 - Second Line Culvert - 13-N	0	65,000	0	0	0	0	0	0	0	0	65,000
2018-047 - Sideroad 4 Bridge - 14-P	0	105,000	0	0	0	0	0	0	0	0	105,000
2018-048 - Fifth Line Bridge - 4-E	0	0	580,000	0	0	0	0	0	0	0	580,000
2018-049 - Eighth Line W Bridge - 23-P	0	0	0	0	0	320,000	0	0	0	0	320,000
301-0085 - Third Line - Carroll Creek Bridge - 24-P	0	0	0	1,700,000	0	0	0	0	0	0	1,700,000
301-0557 - St David St Bridge (Highway #6) - 2-F	2,731,200	0	0	0	0	0	0	0	0	0	2,731,200
301-0585 - Fourth Line Bridge - 10-P	0	1,100,000	0	0	0	0	0	0	0	0	1,100,000
301-0624 - Victoria Street Pedestrian Bridge	295,000	0	0	0	0	0	0	0	0	0	295,000
301-0651 - Sixth Line Bridge - 5-WG	140,000	0	0	0	0	0	0	0	0	0	140,000
F0111 - First Line Bridge - 24-WG	0	0	1,905,000	0	0	0	0	0	0	0	1,905,000
F0116 - Weisenberg Road Bridge - 5-P	0	0	0	0	0	0	0	0	0	635,000	635,000



# TOWNSHIP OF CENTRE WELLINGTON

## 10-Year Capital Forecast: 2018 - 2027

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
<b>Total for Capital Levy/OCIF Funded Projects</b>	<b>3,166,200</b>	<b>1,960,000</b>	<b>2,485,000</b>	<b>2,825,000</b>	<b>2,480,000</b>	<b>2,635,000</b>	<b>3,250,000</b>	<b>2,565,000</b>	<b>2,705,000</b>	<b>2,825,000</b>	<b>26,896,200</b>
Public Works - Other											
2010-030 - Single Axle Truck (with dump/plow/sander/wing)	0	0	0	225,000	0	0	0	0	0	0	225,000
2010-031 - Single Axle Truck (with dump/plow/sander/wing)	0	225,000	0	0	0	0	0	0	0	0	225,000
2014-012 - Rubber Tire Excavator	0	0	0	0	300,000	0	0	0	0	0	300,000
2017-017 - Infrastructure Services - Pre-Engineering and Approvals for Future Years' Projects - 2019-2027	0	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,250,000
303-0299 - Corporate Operations Facilities	0	0	500,000	6,000,000	0	0	0	0	0	0	6,500,000
303-0586 - Road Condition Assessment	0	0	0	50,000	0	0	0	50,000	0	0	100,000
303-0652 - Sidewalk Machine - Snowblower & Blade	135,000	0	0	0	0	0	0	0	0	0	135,000
303-0653 - Chipper	35,000	0	0	0	0	0	0	0	0	0	35,000
303-0654 - Infrastructure Services - Pre-Engineering and Approvals for Future Years' Projects - 2018	250,000	0	0	0	0	0	0	0	0	0	250,000
303-0655 - Pilkington Office Window and Carpet Replacement	30,000	0	0	0	0	0	0	0	0	0	30,000
F0120 - Stumper Machine	0	55,000	0	0	0	0	0	0	0	0	55,000
F0123 - New Utility Truck	0	0	0	100,000	0	0	0	0	0	0	100,000
F0124 - Additional Vehicle/Equipment Needs	0	0	0	0	0	0	0	0	0	978,000	978,000
<b>Total for Public Works - Other</b>	<b>450,000</b>	<b>530,000</b>	<b>750,000</b>	<b>6,625,000</b>	<b>550,000</b>	<b>250,000</b>	<b>250,000</b>	<b>300,000</b>	<b>250,000</b>	<b>1,228,000</b>	<b>11,183,000</b>
Roadways - Rural											
2009-047 - Second Line East – Side Rd 10 to Side Rd14 Phase 2	0	0	0	0	0	0	0	0	0	250,000	250,000
2010-074 - Eramosa/WG Townline - WR 29 to Third Line WG - Paving	0	485,000	0	0	0	0	0	0	0	0	485,000
2010-091 - Eighth Line Reconstruction - Wellington Rd 18 to Sideroad 5	0	0	0	0	0	0	1,830,000	0	0	0	1,830,000
2010-092 - Third Line - Sideroad 5 to WR 17	0	0	0	0	0	0	0	0	0	430,000	430,000



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2018 - 2027

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
2012-065 - Eighth Line W. – SR 5 to WR 17	0	0	0	0	0	0	0	370,000	0	0	370,000
2012-066 - Eighth Line W. – Middlebrook Rd. to WR 18	0	0	0	0	0	1,250,000	0	0	0	0	1,250,000
2012-067 - Eighth Line W. – Grand River to Middlebrook Rd.	0	0	0	0	0	0	0	0	0	660,000	660,000
2012-069 - Eighth Line E. – WR 21 to SR 10	0	0	0	0	0	0	0	430,000	0	0	430,000
2012-070 - Eighth Line E. – SR 14 to SR 10	0	0	0	0	0	0	480,000	0	0	0	480,000
2012-072 - Fourth Line E. – SR 10 to SR 4	0	0	0	0	0	0	660,000	0	0	0	660,000
2012-073 - Sixth Line E. – Cnty R. 21 (Inverhaugh) to Side Rd.10	0	0	0	0	570,000	0	0	0	0	0	570,000
2012-074 - SR 4 - WR 21 to Second Line	0	0	0	0	0	0	0	0	0	550,000	550,000
2012-075 - Beatty Line N. – SR 18 to SR 15	0	0	0	0	0	0	0	875,000	0	0	875,000
2012-077 - Guelph St. – Second Line to Elora St.	0	0	0	0	0	0	0	0	0	290,000	290,000
2012-078 - Gerrie Rd. – Side Rd 10 (south) to SR 15	0	0	0	0	0	0	400,000	0	0	0	400,000
2012-079 - SR 15 – Gerrie Rd. to Hwy.#6 (Phase 1)	0	0	0	0	0	550,000	0	0	0	0	550,000
2012-080 - SR 15 – James St. (Salem) to Gerrie Rd. (Phase 2)	0	0	0	0	0	0	0	0	400,000	0	400,000
2012-081 - Jones Base Line South – Scotland St. to 4th Line (Nichol)	0	0	0	0	0	0	0	0	0	360,000	360,000
2012-082 - Jones Base Line South – 4th Line to 6th Line (Nichol)	0	0	0	0	0	0	0	0	0	520,000	520,000
2012-083 - Gerrie Rd. – Side Rd 10 (south) to SR 5	0	0	0	0	0	0	0	0	0	370,000	370,000
2012-084 - Gerrie Rd. – SR 5 - Cnty Rd.17	0	0	0	0	0	0	0	0	0	370,000	370,000
2012-085 - Irvine St. – Bricker Ave to SR 15 {SFA}	0	0	0	0	0	0	0	0	0	423,000	423,000
2012-093 - 4th Line (WG) : Eramosa-Garafraxa Townline to Cnty Rd. 18	0	0	0	0	0	0	0	0	0	440,000	440,000
2013-003 - Sideroad 20 - Second Line to Third Line Paving	0	0	0	0	0	0	0	0	0	200,000	200,000



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2018 - 2027

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
2013-004 - Sideroad 20 - Third Line to Fourth Line Paving	0	0	0	0	0	0	0	0	0	200,000	200,000
2013-005 - Sideroad 20 - Fourth Line to Fifth Line Paving	0	0	0	0	0	0	0	0	0	200,000	200,000
2013-006 - Sideroad 20 - Fifth Line to Sixth Line Paving	0	0	0	0	0	0	0	0	0	200,000	200,000
2013-014 - Sideroad 18 Reconstruction - Mid Section	0	0	0	0	0	0	0	0	0	1,350,000	1,350,000
2013-027 - Eramosa/WG Townline - Sixth Line to WR26 - Rebuild to 'A' Gravel	0	0	275,000	0	0	0	0	0	0	0	275,000
2015-059 - Gerrie Rd. - Colborne St to SR 15	0	0	0	0	0	0	0	0	500,000	0	500,000
2017-032 - Sideroad 4 - WR 7 to Second Line	0	0	0	0	0	0	0	0	0	250,000	250,000
2017-034 - Second Line - WR 19 to WR 18	0	0	0	0	0	0	0	0	500,000	0	500,000
2018-003 - Middlebrook Rd. - Third Line to WR 7	0	0	750,000	750,000	1,000,000	0	0	0	0	0	2,500,000
2018-024 - Tar and Chip Resurfacing	0	0	0	140,000	0	0	0	0	140,000	0	280,000
2018-025 - First Line - WR 19 to Sideroad 10 Paving	0	0	0	350,000	0	0	0	0	0	0	350,000
301-0656 - Eramosa/WG Townline – Third Line WG to Fifth Line WG - Paving	460,000	0	0	0	0	0	0	0	0	0	460,000
301-0657 - Rural Road Rebuild	135,000	160,000	0	0	0	0	0	0	0	0	295,000
F0083 - Second Line - Highway 6 to Jones Baseline	0	0	0	0	0	0	0	1,252,000	0	0	1,252,000
F0086 - Second Line - Highway 6 to Guelph St	0	0	0	0	0	0	0	0	0	1,109,000	1,109,000
F0101 - Sideroad 10 (Queen Mary) - Highway 6 to Jones Baseline	0	0	0	0	0	0	0	0	0	214,000	214,000
F0102 - Fourth Line - Jones Baseline to Highway 6	0	0	0	0	0	0	0	0	0	327,000	327,000
F0104 - Stephen Court - Guelph Line West	0	0	0	0	0	0	0	0	0	200,000	200,000
F0108 - Sideroad 25 - WR 16 to Eighth Line	0	0	0	0	0	0	0	0	0	669,000	669,000
F0109 - Fourth Line E. – SR 14 to SR 10	0	0	0	0	0	0	0	0	0	620,000	620,000
<b>Total for Roadways - Rural</b>	<b>595,000</b>	<b>645,000</b>	<b>1,025,000</b>	<b>1,240,000</b>	<b>1,570,000</b>	<b>1,800,000</b>	<b>3,370,000</b>	<b>2,927,000</b>	<b>1,540,000</b>	<b>10,202,000</b>	<b>24,914,000</b>



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2018 - 2027

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
Roadways - Urban											
2010-053 - Colborne St - Phase III - John St to Wilson Cres	0	0	1,100,000	0	0	0	0	0	0	0	1,100,000
2010-054 - York St - Waterloo St to Cnty Rd 7 {SFA}	0	0	820,000	0	0	0	0	0	0	0	820,000
2010-055 - David St - Geddes St to Aqua St	0	0	0	0	0	0	0	725,000	0	0	725,000
2010-056 - Henderson St - Smith St to James St	0	0	0	0	0	0	0	0	0	220,000	220,000
2010-058 - Gerrie Road (reconstruction from rural to urban standard) {SFA}	0	0	1,368,000	0	0	0	0	0	0	0	1,368,000
2010-059 - County Road 7 and York St (Traffic Signalization) {SFA}	0	0	200,000	0	0	0	0	0	0	0	200,000
2010-061 - McQueen Blvd - Millburn Blvd to McTavish St {SFA}	0	0	0	0	0	0	0	946,000	0	0	946,000
2010-062 - McQueen Blvd - Fergus/Nichol Boundary to Guelph St {SFA}	0	0	0	0	0	1,283,000	0	0	0	0	1,283,000
2010-063 - Guelph St. - Elora St. to Second Line {SFA}	0	0	0	0	0	2,565,000	0	0	0	0	2,565,000
2010-065 - Intersection/Signalization - McQueen Blvd and Scotland St	0	0	0	0	0	0	0	0	0	200,000	200,000
2010-067 - Township Bypass/Ring Road Development	0	0	0	0	0	0	0	0	0	4,049,000	4,049,000
2010-070 - Reconstruction of Colborne St from Gerrie Rd to Beatty Line - Internal to Nigus Holdings {SFA}	0	1,970,000	0	0	0	0	0	0	0	0	1,970,000
2010-071 - Reconstruction of Colborne St from Gerrie Rd to Beatty Line - External to Nigus Holdings {SFA}	0	544,000	0	0	0	0	0	0	0	0	544,000
2010-072 - Reconstruction of Beatty Line from South of Garafraxa St to Millage Lane {SFA}	0	1,670,000	0	0	0	0	0	0	0	0	1,670,000
2011-014 - St David St N - Woodhill Dr to Side Road 19	0	0	0	0	0	0	0	0	0	200,000	200,000
2012-008 - Elora St. - Tower St. to Perth St.	0	0	560,000	0	0	0	0	0	0	0	560,000
2012-012 - John St. (Fergus) - Provost Lane to Tower St.	0	0	0	0	0	0	0	0	0	230,000	230,000





# TOWNSHIP OF CENTRE WELLINGTON

## 10-Year Capital Forecast: 2018 - 2027

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
2012-022 - Church St. - Metcalfe St. to Price St.	0	0	0	0	0	0	0	0	0	260,000	260,000
2012-039 - James St (Elora) - Metcalfe St to Victoria Cres	0	0	0	0	0	810,000	0	0	0	0	810,000
2013-021 - Hill St. Drainage Within Subdivision, Elora	0	0	0	0	0	0	0	0	0	600,000	600,000
2015-002 - 2019-2027 Sidewalk Condition Survey and Replacement	0	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	810,000
2015-044 - Nelson St. - WR 19 to George St - Paving	0	90,000	0	0	0	0	0	0	0	0	90,000
2015-046 - Bridge St (Fergus) - Tower St S to St David St S	0	0	0	0	0	0	0	370,000	0	0	370,000
2015-062 - Hill St E (Fergus) - Herrick St to Gartshore St	0	0	0	0	700,000	0	0	0	0	0	700,000
2015-063 - Asphalt Resurfacing - Barnett Cres	0	0	0	0	0	0	0	0	0	250,000	250,000
2015-064 - Asphalt Resurfacing - Chambers Cres and Cummings Cres	0	0	0	0	0	0	0	0	0	500,000	500,000
2015-069 - Pavement Management - 2019-2027	0	275,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	2,675,000
2016-029 - David St - Aqua St to John St N	0	0	0	0	0	600,000	0	0	0	0	600,000
2016-034 - David St - John St N to Irvine St	0	0	0	0	260,000	0	0	0	0	0	260,000
2016-050 - North Queen St - Colborne St to David St	0	0	0	0	660,000	0	0	0	0	0	660,000
2016-053 - Moir St - Geddes St to Princess St	0	0	0	0	0	0	0	0	190,000	0	190,000
2016-056 - Princess St (Elora) - Moir St to David St	0	0	0	0	0	0	0	340,000	0	0	340,000
2017-022 - Garafraxa St - Provost Lane to St David St	0	0	0	0	0	0	0	0	0	340,000	340,000
2017-029 - Price St - Church St to James St	0	0	290,000	0	0	0	0	0	0	0	290,000
2017-033 - Scotland St - McQueen Blvd to Second Line	0	0	0	0	0	0	0	0	150,000	0	150,000
2017-040 - East Mill St - Metcalfe St to Geddes St	0	0	0	0	60,000	0	0	0	0	0	60,000
2017-053 - Tower St N - Hill St W to Garafraxa St W	0	0	0	0	0	0	0	0	0	385,000	385,000



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2018 - 2027

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
2017-056 - Tower St N - Hill St W to George St W	0	0	0	0	0	0	0	0	0	240,000	240,000
2017-059 - Irvine St - East Mill St to Church St	0	0	0	570,000	0	0	0	0	0	0	570,000
2017-063 - Victoria Cres (Elora) - Henderson St to David St	0	0	0	0	0	0	0	0	0	550,000	550,000
2017-066 - Moir St - Smith St to Geddes St	0	0	0	0	0	0	0	0	0	120,000	120,000
2017-067 - Smith St - Moir St to Henderson St	0	0	0	0	0	0	0	0	0	190,000	190,000
2017-072 - Geddes St Sidewalk - Avruskin St to Salem Bridge	0	110,000	0	0	0	0	0	0	0	0	110,000
2017-074 - Woolwich St Sidewalk - Salem Bridge to WR 7	0	140,000	0	0	0	0	0	0	0	0	140,000
2017-076 - James St (Salem) - Avruskin St to Woolwich St	0	0	0	0	0	0	0	0	0	255,000	255,000
2017-090 - Patrick St Retaining Wall (Elora Cataract Trail)	0	0	0	0	0	0	0	0	0	400,000	400,000
301-0254 - St David St N - St Andrew St to Garafraxa St	0	50,000	360,000	0	0	0	0	0	0	0	410,000
301-0296 - St David St - Bridge St to St Andrew St	495,000	0	0	0	0	0	0	0	0	0	495,000
301-0558 - West Mill Street	660,000	0	0	0	0	0	0	0	0	0	660,000
301-0591 - Colborne St - Phase II - Geddes St to North Queen St - Surface Asphalt	100,000	0	0	0	0	0	0	0	0	0	100,000
301-0592 - Princess St (Elora) - Church St to Grand River	-350,000	735,000	0	0	0	0	0	0	0	0	385,000
301-0615 - Churchill Crescent	1,385,000	0	0	0	0	0	0	0	0	0	1,385,000
301-0629 - Tom St - St Andrew St to Garafraxa St {SFA}	1,075,000	0	0	0	0	0	0	0	0	0	1,075,000
301-0630 - St Andrew St - Gartshore St to Tom St {SFA}	1,137,000	0	0	0	0	0	0	0	0	0	1,137,000
301-0631 - St. Andrew St E - Tom St to Lamond St {SFA}	961,000	0	0	0	0	0	0	0	0	0	961,000
301-0632 - Sidewalk on North Side of Garafraxa St from Gartshore St to West Limit of Summerfields Phase 2 {SFA}	185,000	0	0	0	0	0	0	0	0	0	185,000



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2018 - 2027

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
301-0633 - Sidewalk on North Side of Garafraxa St Across Frontage of Summerfields Phase 2 {SFA}	62,000	0	0	0	0	0	0	0	0	0	62,000
301-0634 - Sidewalk on the East Side of Gartshore St from Garafraxa St to the South Limit of Ph I	80,000	0	0	0	0	0	0	0	0	0	80,000
301-0635 - Sidewalk on the East Side of Gartshore Street from the South Limit of Phase 1 to the Trail {SFA}	43,700	0	0	0	0	0	0	0	0	0	43,700
301-0658 - 2018 Sidewalk Condition Survey and Replacement	20,000	0	0	0	0	0	0	0	0	0	20,000
301-0659 - Pavement Management - 2018	200,000	0	0	0	0	0	0	0	0	0	200,000
301-0660 - St Andrew St Sidewalk Replacement	35,000	0	0	0	0	0	0	0	0	0	35,000
301-0677 - James St (Fergus) - Churchill Cres to Forfar St	190,000	0	0	0	0	0	0	0	0	0	190,000
301-0678 - Cuthbert St - Wellington Dr to Wellington Dr	50,000	0	0	0	0	0	0	0	0	0	50,000
F0024 - Union St W - Tower St to Guelph Rd	0	0	0	0	0	0	0	0	1,270,000	0	1,270,000
F0027 - Gerrie Rd/Colborne Intersection Signalization {SFA}	0	0	200,000	0	0	0	0	0	0	0	200,000
F0037 - Garafraxa St - Maiden Lane to Beatty Line {SFA}	0	0	0	0	0	0	0	0	0	676,000	676,000
F0040 - Forfar St E - St David to James St	0	0	0	0	0	0	0	0	261,000	0	261,000
F0056 - St George St E - Herrick St to Gartshore St	0	0	700,000	0	0	0	0	0	0	0	700,000
F0059 - St George St W - Maple St to Beatty Line	0	0	0	0	0	0	0	0	0	320,000	320,000
F0072 - Graham St (Elora) - Colborne St to Gerrie Rd {SFA}	0	0	183,000	0	0	0	0	0	0	0	183,000
F0100 - St David St N - Garafraxa St to Edinburgh Ave	0	0	180,000	0	0	0	0	0	0	0	180,000
<b>Total for Roadways - Urban</b>	<b>6,328,700</b>	<b>5,674,000</b>	<b>6,351,000</b>	<b>960,000</b>	<b>2,070,000</b>	<b>5,648,000</b>	<b>390,000</b>	<b>2,771,000</b>	<b>2,261,000</b>	<b>10,375,000</b>	<b>42,828,700</b>
Storm Drainage											
2018-033 - Catch Basin Rebuilds - 2019 - 2022	0	40,000	40,000	40,000	40,000	0	0	0	0	0	160,000



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2018 - 2027

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
302-0661 - Swan Creek Storm Outlet Relocation	425,000	0	0	0	0	0	0	0	0	0	425,000
302-0662 - Drainage Area D5 Flood Protection Facility (Wellington Place)	70,000	0	0	0	0	0	0	0	0	0	70,000
302-0663 - Catch Basin Rebuilds - 2018	40,000	0	0	0	0	0	0	0	0	0	40,000
F0118 - Nichol Drain #2 - Trunk Storm Outlet	0	0	0	0	0	0	0	0	0	760,000	760,000
<b>Total for Storm Drainage</b>	<b>535,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>760,000</b>	<b>1,455,000</b>
<b>Structures</b>											
2014-043 - Washington St. Bridge (12-N)	0	0	0	0	0	0	0	0	0	200,000	200,000
301-0431 - Bridge and Culvert Structure Inspection	90,000	0	90,000	0	90,000	0	90,000	0	90,000	0	450,000
301-0664 - Redside Dace Monitoring Program Implementation	60,000	25,000	5,000	0	0	0	0	0	0	0	90,000
301-0679 - Bridge Repairs and Remediation	85,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	985,000
<b>Total for Structures</b>	<b>235,000</b>	<b>125,000</b>	<b>195,000</b>	<b>100,000</b>	<b>190,000</b>	<b>100,000</b>	<b>190,000</b>	<b>100,000</b>	<b>190,000</b>	<b>300,000</b>	<b>1,725,000</b>
<b>Total TRANSPORTATION &amp; PUBLIC WORKS</b>	<b>11,309,900</b>	<b>8,974,000</b>	<b>10,846,000</b>	<b>11,790,000</b>	<b>6,900,000</b>	<b>10,433,000</b>	<b>7,450,000</b>	<b>8,663,000</b>	<b>6,946,000</b>	<b>25,690,000</b>	<b>109,001,900</b>
<b><u>SANITARY SEWER</u></b>											
<b>Sanitary Sewer System</b>											
2010-024 - St Andrew St W - Breadalbane St to Provost Lane	0	0	0	0	0	388,000	0	0	0	0	388,000
2010-042 - David St SPS Upgrade	0	0	0	0	0	0	0	0	0	872,600	872,600
2010-043 - Colborne St - Phase III - John St to Wilson Cres {SFA}	0	0	190,000	0	0	0	0	0	0	0	190,000
2010-044 - Sanitary Force Main - David St SPS to Cty Rd 7 Bridge	0	0	0	0	0	0	0	0	0	215,000	215,000
2010-045 - First Line SPS & Force Main to existing system (Waterloo St or Park Rd) {SFA}	0	0	0	0	946,200	0	0	0	0	0	946,200
2010-046 - Colborne St - Gerrie Rd Easterly {SFA}	0	94,600	0	0	0	0	0	0	0	0	94,600
2010-048 - McQueen Blvd - Millburn Blvd to McTavish St {SFA}	0	0	0	0	0	0	0	42,100	0	0	42,100



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2018 - 2027

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
2010-051 - Extension of Beatty Line Sanitary Sewer from Garafraxa St to Colborne St {SFA}	0	0	0	0	0	0	0	0	0	178,700	178,700
2012-009 - Elora St. - Tower St. to Perth St.	0	0	160,000	0	0	0	0	0	0	0	160,000
2012-023 - Church St. - Metcalfe St. to Price St.	0	0	0	0	0	0	0	0	0	15,000	15,000
2012-031 - St. Andrew St. W. & Menzies Lane - Tower St to St. David St.	0	0	0	620,000	0	0	0	0	0	0	620,000
2012-036 - Henderson St - Smith St to James St	0	0	0	0	0	0	0	0	0	15,000	15,000
2012-040 - James St (Elora) - Metcalfe St to Victoria Cres	0	0	0	0	15,000	0	0	0	0	0	15,000
2012-058 - David St - Geddes St to Aqua St	0	0	0	0	0	0	0	20,000	0	0	20,000
2013-015 - Sideroad 18 Reconstruction - Mid Section	0	0	0	0	0	0	0	0	0	530,000	530,000
2013-028 - Grand River Crossing of Beatty Line Trunk Sanitary Sewer to Union St. SPS {SFA}	0	0	0	0	0	0	0	0	0	3,500,000	3,500,000
2014-014 - John St. (Fergus) - Provost Lane to Tower St.	0	0	0	0	0	0	0	0	0	25,000	25,000
2014-018 - St David St N - Garafraxa St to Edinburgh Ave	0	0	560,000	0	0	0	0	0	0	0	560,000
2014-062 - Union St W - Tower St to Guelph Rd	0	0	0	0	0	0	0	0	315,000	0	315,000
2015-048 - Bridge St (Fergus) - Tower St S to St David St S	0	0	0	0	0	0	0	15,000	0	0	15,000
2015-066 - Hill St E (Fergus) - Herrick St to Gartshore St	0	0	0	0	250,000	0	0	0	0	0	250,000
2016-030 - David St - Aqua St to John St N	0	0	0	0	0	20,000	0	0	0	0	20,000
2016-032 - David St - John St N to Irvine St.	0	0	0	0	10,000	0	0	0	0	0	10,000
2016-051 - North Queen St - Colborne St to David St	0	0	0	0	25,000	0	0	0	0	0	25,000
2016-054 - Moir St - Geddes St to Princess St	0	0	0	0	0	0	0	0	10,000	0	10,000



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2018 - 2027

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
2016-057 - Princess St (Elora) - Moir St to David St	0	0	0	0	0	0	0	10,000	0	0	10,000
2017-024 - Garafraxa St - Provost Lane to St David St	0	0	0	0	0	0	0	0	0	200,000	200,000
2017-031 - Price St - Church St to James St	0	0	15,000	0	0	0	0	0	0	0	15,000
2017-042 - East Mill St - Metcalfe St to Geddes St	0	0	0	0	170,000	0	0	0	0	0	170,000
2017-054 - Tower St N - Hill St W to Garafraxa St W	0	0	0	0	0	0	0	0	0	125,000	125,000
2017-057 - Tower St N - Hill St W to George St W	0	0	0	0	0	0	0	0	0	80,000	80,000
2017-060 - Irvine St - East Mill St to Church St	0	0	0	20,000	0	0	0	0	0	0	20,000
2017-064 - Victoria Cres (Elora) - Henderson St to David St	0	0	0	0	0	0	0	0	0	15,000	15,000
2017-068 - Smith St - Moir St to Henderson St	0	0	0	0	0	0	0	0	0	15,000	15,000
360-0254 - St David St N - St Andrew to Garafraxa St	0	50,000	500,000	0	0	0	0	0	0	0	550,000
360-0296 - St David St - Bridge St to St Andrew St	50,000	0	0	0	0	0	0	0	0	0	50,000
360-0592 - Princess St (Elora) - Church St to Grand River	0	60,000	0	0	0	0	0	0	0	0	60,000
360-0615 - Churchill Crescent	385,000	0	0	0	0	0	0	0	0	0	385,000
360-0629 - Tom St - St Andrew St to Garafraxa St {SFA}	867,000	0	0	0	0	0	0	0	0	0	867,000
360-0630 - St Andrew St E - Gartshore St to Tom St {SFA}	1,335,000	0	0	0	0	0	0	0	0	0	1,335,000
360-0636 - Garafraxa St - Tom St to Summerfields Phase II {SFA}	350,000	0	0	0	0	0	0	0	0	0	350,000
360-0665 - Raw Sludge Pump Replacement	40,000	0	0	0	0	0	0	0	0	0	40,000
360-0666 - Fergus WWTP Headworks Roof Replacement	55,000	0	0	0	0	0	0	0	0	0	55,000
360-0667 - Fergus WWTP Digester Roof Alternatives Review	50,000	0	0	0	0	0	0	0	0	0	50,000



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2018 - 2027

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
360-0668 - Fergus WWTP - UV Building Backup Power	40,000	0	0	0	0	0	0	0	0	0	40,000
360-0669 - Inflow and Infiltration Study	50,000	50,000	0	0	0	0	0	0	0	0	100,000
360-0670 - New Pick-up Truck for Special Projects Supervisor	35,000	0	0	0	0	0	0	0	0	0	35,000
360-0677 - James St (Fergus) - Churchill Cres to Forfar St	50,000	0	0	0	0	0	0	0	0	0	50,000
360-9650 - LPS Grinder Pumps	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	200,000
F0039 - Garafraxa St Sanitary Sewer Extension from Maiden Lane to Beatty Line {SFA}	0	0	0	0	0	0	0	0	0	285,000	285,000
F0042 - Forfar St E - St David St to James St	0	0	0	0	0	0	0	0	85,000	0	85,000
F0058 - St George St E - Herrick St to Gartshore St	0	0	250,000	0	0	0	0	0	0	0	250,000
F0061 - St George St W - Maple St to Beatty Line	0	0	0	0	0	0	0	0	0	90,000	90,000
F0074 - Graham St (Elora) - Colborne St to Gerrie Rd {SFA}	0	0	50,000	0	0	0	0	0	0	0	50,000
F0078 - Mill St - Irvine St to Chalmers St {SFA}	0	0	320,600	0	0	0	0	0	0	0	320,600
F0085 - Second Line - Highway 6 to Jones Baseline (Scotland St) {SFA}	0	0	0	0	0	0	0	810,600	0	0	810,600
F0097 - Union St Force Main - Union St SPS to Fergus WWTP {SFA}	0	0	0	0	284,600	0	0	0	0	0	284,600
F0098 - Union St - SPS Upgrade {SFA}	0	0	0	0	2,500,000	0	0	0	0	0	2,500,000
F0099 - Southwest Trunk - Union St to Highway 6 {SFA}	0	0	0	0	2,029,000	0	0	0	0	0	2,029,000
F0171 - Future Expansion of Fergus WWTP	0	0	0	0	0	0	1,050,000	9,450,000	10,500,000	0	21,000,000
<b>Total for Sanitary Sewer System</b>	<b>3,327,000</b>	<b>274,600</b>	<b>2,065,600</b>	<b>660,000</b>	<b>6,249,800</b>	<b>428,000</b>	<b>1,070,000</b>	<b>10,367,700</b>	<b>10,930,000</b>	<b>6,181,300</b>	<b>41,554,000</b>
<b>Total SANITARY SEWER</b>	<b>3,327,000</b>	<b>274,600</b>	<b>2,065,600</b>	<b>660,000</b>	<b>6,249,800</b>	<b>428,000</b>	<b>1,070,000</b>	<b>10,367,700</b>	<b>10,930,000</b>	<b>6,181,300</b>	<b>41,554,000</b>
<b>WATERWORKS</b>											
Waterworks System											
2010-018 - St Andrew St W - Tower St. to St David St. (South Side)	0	0	0	0	680,000	0	0	0	0	0	680,000



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2018 - 2027

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
2010-033 - Colborne St - Phase III - John St to Wilson Cres	0	0	360,000	0	0	0	0	0	0	0	360,000
2010-034 - Gerrie Road Water Main Extension {SFA}	0	0	341,700	0	0	0	0	0	0	0	341,700
2010-036 - York St - Waterloo St to WR 7 {SFA}	0	0	194,500	0	0	0	0	0	0	0	194,500
2010-041 - Colborne St - Gerrie Rd Easterly {SFA}	0	126,200	0	0	0	0	0	0	0	0	126,200
2012-010 - Elora St. - Tower St. to Perth St.	0	0	170,000	0	0	0	0	0	0	0	170,000
2012-024 - Church St. - Metcalfe St. to Price St.	0	0	0	0	0	0	0	0	0	95,000	95,000
2012-038 - Henderson St - Smith St to James St	0	0	0	0	0	0	0	0	0	70,000	70,000
2012-041 - James St (Elora) - Metcalfe St to Victoria Cres	0	0	0	0	210,000	0	0	0	0	0	210,000
2012-044 - McNab St - High St. to Bridge St.	0	0	0	0	0	1,120,000	0	0	0	0	1,120,000
2012-059 - David St - Geddes St to Aqua St	0	0	0	0	0	0	0	240,000	0	0	240,000
2013-016 - Sideroad 18 Reconstruction - Mid Section	0	0	0	0	0	0	0	0	0	610,000	610,000
2013-029 - High St - Trunk Watermain McNab St - York St {SFA}	0	0	199,700	0	0	0	0	0	0	0	199,700
2014-015 - John St. (Fergus) - Provost Lane to Tower St.	0	0	0	0	0	0	0	0	0	10,000	10,000
2015-047 - Bridge St (Fergus) - Tower St S to St David St S	0	0	0	0	0	0	0	115,000	0	0	115,000
2015-065 - Hill St E (Fergus) - Herrick St to Gartshore St	0	0	0	0	230,000	0	0	0	0	0	230,000
2015-067 - St David St N - Garafraxa St to Edinburgh Ave	0	0	400,000	0	0	0	0	0	0	0	400,000
2016-017 - Water Meter Replacement	0	0	0	0	0	0	0	1,890,000	0	0	1,890,000
2016-031 - David St - Aqua St to John St N	0	0	0	0	0	210,000	0	0	0	0	210,000
2016-033 - David St - John St N to Irvine St	0	0	0	0	90,000	0	0	0	0	0	90,000
2016-052 - North Queen St - Colborne St to David St	0	0	0	0	180,000	0	0	0	0	0	180,000





## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2018 - 2027

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
2016-055 - Moir St - Geddes St to Princess St	0	0	0	0	0	0	0	0	70,000	0	70,000
2016-058 - Princess St (Elora) - Moir St to David St	0	0	0	0	0	0	0	110,000	0	0	110,000
2017-021 - Mary St - East Mill St to Church St	0	0	0	0	0	160,000	0	0	0	0	160,000
2017-023 - Garafraxa St - Provost Lane to St David St	0	0	0	0	0	0	0	0	0	140,000	140,000
2017-028 - Hill St E (Fergus) - Gowrie St to Cameron St	0	0	0	220,000	0	0	0	0	0	0	220,000
2017-030 - Price St - Church St to James St	0	0	85,000	0	0	0	0	0	0	0	85,000
2017-037 - Tower St - Belsyde Ave to Wellington Dr	0	0	0	0	0	0	320,000	0	0	0	320,000
2017-038 - Irvine St - Colborne St to Church St	0	0	0	0	0	0	150,000	0	0	0	150,000
2017-041 - East Mill St - Metcalfe St to Geddes St	0	0	0	0	120,000	0	0	0	0	0	120,000
2017-052 - Water St - Victoria St to WR 7	0	0	0	0	0	250,000	0	0	0	0	250,000
2017-055 - Tower St N - Hill St W to Garafraxa St W	0	0	0	0	0	0	0	0	0	125,000	125,000
2017-058 - Tower St N - Hill St W to George St W	0	0	0	0	0	0	0	0	0	80,000	80,000
2017-061 - Irvine St - East Mill St to Church St	0	0	0	220,000	0	0	0	0	0	0	220,000
2017-062 - Chalmers St - Moir St to Colborne St	0	0	0	0	0	280,000	0	0	0	0	280,000
2017-065 - Victoria Cres (Elora) - Henderson St to David St	0	0	0	0	0	0	0	0	0	220,000	220,000
2017-069 - Smith St - Moir St to Henderson St	0	0	0	0	0	0	0	0	0	85,000	85,000
330-0254 - St David St N - St Andrew to Garafraxa St	0	50,000	620,000	0	0	0	0	0	0	0	670,000
330-0296 - St David St - Bridge St to St Andrew St	230,000	0	0	0	0	0	0	0	0	0	230,000
330-0496 - Well Highlift Pumps - Variable Frequency Drive Controllers	15,000	15,000	0	0	0	0	0	0	0	0	30,000



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2018 - 2027

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
330-0592 - Princess St (Elora) - Church St to Grand River	-100,000	280,000	0	0	0	0	0	0	0	0	180,000
330-0615 - Churchill Crescent	360,000	0	0	0	0	0	0	0	0	0	360,000
330-0629 - Tom St - St Andrew St to Garafraxa St {SFA}	420,000	0	0	0	0	0	0	0	0	0	420,000
330-0630 - St Andrew St - Gartshore St to Tom St {SFA}	390,000	0	0	0	0	0	0	0	0	0	390,000
330-0671 - Scotland Tower Interior Recoating and Repairs	25,000	360,000	0	0	0	0	0	0	0	0	385,000
330-0672 - Fergus Well F1 Chlorine Room Relocation	140,000	0	0	0	0	0	0	0	0	0	140,000
330-0677 - James St (Fergus) - Churchill Cres to Forfar St	50,000	0	0	0	0	0	0	0	0	0	50,000
330-0678 - Cuthbert St - Wellington Dr to Wellington Dr	155,000	0	0	0	0	0	0	0	0	0	155,000
F0025 - Union St W - Tower St to Guelph Rd	0	0	0	0	0	0	0	0	260,000	0	260,000
F0038 - Garafraxa St - Beatty Line to Maiden Lane {SFA}	0	0	0	0	0	0	0	0	0	247,100	247,100
F0041 - Forfar St E - St David St to James St	0	0	0	0	0	0	0	0	115,000	0	115,000
F0057 - St George St E - Herrick St to Gartshore St	0	0	230,000	0	0	0	0	0	0	0	230,000
F0060 - St George St W - Maple St to Beatty Line	0	0	0	0	0	0	0	0	0	110,000	110,000
F0073 - Graham St (Elora) - Colborne St to Gerrie Rd {SFA}	0	0	55,000	0	0	0	0	0	0	0	55,000
F0080 - New Municipal Wells Combined Water Systems Including Well Head Protection	0	0	0	0	0	0	0	0	0	2,102,600	2,102,600
F0084 - Second Line - Highway 6 to Jones Baseline (Scotland St) {SFA}	0	0	0	0	0	0	0	460,000	0	0	460,000
F0087 - Second Line - Highway 6 to Guelph St {SFA}	0	0	0	0	0	0	674,900	0	0	0	674,900
F0093 - Trunk Water Main Extension on Scotland St to Second Line {SFA}	0	0	0	0	0	0	405,800	0	0	0	405,800
F0094 - Highway 6 South to Second Line {SFA}	0	0	0	0	0	0	357,400	0	0	0	357,400



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2018 - 2027

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
F0095 - McQueen Blvd - Millburn Blvd to McTavish St {SFA}	0	0	0	0	0	0	0	178,700	0	0	178,700
F0096 - Guelph St. - Second Line to McQueen Blvd. {SFA}	0	0	0	0	810,600	0	0	0	0	0	810,600
<b>Total for Waterworks System</b>	<b>1,685,000</b>	<b>831,200</b>	<b>2,655,900</b>	<b>440,000</b>	<b>2,320,600</b>	<b>2,020,000</b>	<b>1,908,100</b>	<b>2,993,700</b>	<b>445,000</b>	<b>3,894,700</b>	<b>19,194,200</b>
<b>Total WATERWORKS</b>	<b>1,685,000</b>	<b>831,200</b>	<b>2,655,900</b>	<b>440,000</b>	<b>2,320,600</b>	<b>2,020,000</b>	<b>1,908,100</b>	<b>2,993,700</b>	<b>445,000</b>	<b>3,894,700</b>	<b>19,194,200</b>
<b><u>PARKS &amp; RECREATION</u></b>											
Facilities - CW Community Sportsplex											
2015-053 - Centre Wellington Sportsplex Hall retro fit to multi-use	0	0	0	0	0	0	0	0	0	2,500,000	2,500,000
2017-005 - Administration and Minor Sports Office Renovations at Sportsplex	0	0	126,000	0	0	0	0	0	0	0	126,000
510-0605 - Sportsplex Pad A Roof Replacement	100,000	0	0	0	0	0	0	0	0	0	100,000
510-0638 - Light Replacement in the Pool	30,000	0	0	0	0	0	0	0	0	0	30,000
510-0673 - Sportsplex Pad B Roof Beam Painting	65,000	0	0	0	0	0	0	0	0	0	65,000
F0128 - Pad B - New Seating Area Heating	0	0	0	20,000	0	0	0	0	0	0	20,000
<b>Total for Facilities - CW Community Sportsplex</b>	<b>195,000</b>	<b>0</b>	<b>126,000</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,500,000</b>	<b>2,841,000</b>
Facilities - Elora Community Centre											
2011-079 - Elora Community Centre - Replace Hall Roof	0	195,000	0	0	0	0	0	0	0	0	195,000
2014-064 - Elora Community Centre Ice Pad Replacement	0	0	0	1,200,000	0	0	0	0	0	0	1,200,000
2014-065 - Emergency Plan Generator - Elora Community Centre	0	0	0	0	0	0	0	0	0	350,000	350,000
2015-052 - Elora Community Centre Hall retro fit to multi-use	0	0	0	0	0	0	0	0	0	1,000,000	1,000,000
513-0572 - Elora Community Centre - Skateboard Area	150,000	0	0	0	0	0	0	0	0	0	150,000
<b>Total for Facilities - Elora Community Centre</b>	<b>150,000</b>	<b>195,000</b>	<b>0</b>	<b>1,200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,350,000</b>	<b>2,895,000</b>



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2018 - 2027

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
Facilities - Fergus Grand Theatre											
2014-057 - Fergus Grand Theatre Sprinkler System	0	0	0	0	0	0	0	0	0	75,000	75,000
<b>Total for Facilities - Fergus Grand Theatre</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75,000</b>	<b>75,000</b>
Facilities - Victoria Park Senior's Centre											
760-0619 - VPSC - Roof Reengineering and Construction (Original Building)	40,000	150,000	0	0	0	0	0	0	0	0	190,000
<b>Total for Facilities - Victoria Park Senior's Centre</b>	<b>40,000</b>	<b>150,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>190,000</b>
Grounds - CW Community Sportsplex											
2011-064 - CWCS Grounds Site Master Plan - Phase I	0	0	0	0	0	100,000	0	0	0	0	100,000
2011-065 - CWCS Grounds Site Master Plan - Phase II	0	0	0	0	0	0	150,000	0	0	0	150,000
2011-066 - CWCS Grounds Site Master Plan - Phase III	0	0	0	0	0	0	0	250,000	0	0	250,000
F0141 - Woodlot Management Plan	0	15,000	0	0	0	0	0	0	0	0	15,000
<b>Total for Grounds - CW Community Sportsplex</b>	<b>0</b>	<b>15,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>150,000</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>515,000</b>
Parks											
2009-072 - Victoria Park - Pave The Stone Dust Track Surface	0	0	0	100,000	0	0	0	0	0	0	100,000
2010-003 - Milligan Park - Plan Implementation Phase I (Design)	0	0	15,000	0	0	0	0	0	0	0	15,000
2010-145 - Victoria Park (Elora) - Phase III Implementation	0	0	0	0	0	300,000	0	0	0	0	300,000
2010-147 - Milligan Park - Plan Implementation Phase II	0	0	0	80,000	0	0	0	0	0	0	80,000
2010-148 - Tait Park - Landscaping and Trail (Fergus) - Phase II	0	42,000	0	0	0	0	0	0	0	0	42,000
2010-164 - Dog Leash Free Park Area	0	0	0	0	26,800	0	0	0	0	0	26,800
2010-166 - Introductory Skateboard Zones	0	0	0	0	26,800	0	0	0	0	0	26,800



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2018 - 2027

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
2010-168 - Minor Children's Splash Pad - # 1	0	0	0	0	141,700	0	0	0	0	0	141,700
2010-169 - Minor Children's Splash Pad - # 2	0	0	0	0	0	0	0	141,700	0	0	141,700
2010-170 - Community Allotment Gardens - Two Gardens	0	0	0	0	0	0	10,700	0	0	0	10,700
2010-171 - Barrier Free Children's Play Structures - # 1	0	0	0	0	225,500	0	0	0	0	0	225,500
2010-172 - Barrier Free Children's Play Structures - # 2 (Sorbara Summerfields Development - Phase II) {SFA}	0	225,500	0	0	0	0	0	0	0	0	225,500
2010-173 - Multi-use Courts - Two Courts - # 1	0	0	0	0	73,400	0	0	0	0	0	73,400
2010-174 - Multi-use Courts - Two Courts - # 2	0	0	0	0	0	0	0	73,400	0	0	73,400
2010-177 - Future Parkland (35.1 acres)	0	0	0	0	0	0	0	0	0	1,733,000	1,733,000
2010-195 - Irrigated & Lit Soccer Fields (2 Full) - Sorbara Summerfields Development - Phase I {SFA}	0	440,200	0	0	0	0	0	0	0	0	440,200
2010-196 - Sorbara Northwest Development - Phase I {SFA}	0	150,000	0	0	0	0	0	0	0	0	150,000
2010-197 - Sorbara Northwest Development - Phase II {SFA}	0	0	150,000	0	0	0	0	0	0	0	150,000
2010-199 - Irrigated & Lit Soccer Field - (1 Full)	0	0	0	0	0	0	0	220,100	0	0	220,100
2010-200 - Irrigated Soccer Field - (1 Full)	0	0	0	0	72,500	0	0	0	0	0	72,500
2011-061 - West Garafraxa Sports Fields - Develop Master Plan	0	0	0	0	0	0	35,000	85,000	0	0	120,000
2011-070 - Forfar Park - Washroom Building	0	0	0	0	0	0	0	0	165,000	0	165,000
2011-071 - Strathallan Park - Soccer Field and Parking Lot	0	55,000	105,000	0	0	0	0	0	0	0	160,000
2011-073 - Revell Park - Play Equipment	0	60,000	0	0	0	0	0	0	0	0	60,000
2011-076 - Douglas Park - Trail Development	0	0	0	0	0	0	0	0	50,000	0	50,000
2014-016 - Beatty Hollow Neighbourhood Park	0	150,000	0	0	0	0	0	0	0	0	150,000



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2018 - 2027

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
2014-024 - Bissell Park - Refrigerated Outdoor Rink and Change House	0	0	0	0	0	0	0	0	0	100,000	100,000
2014-026 - Bissell Park - Parking Lot	0	0	0	0	0	0	0	0	300,000	0	300,000
505-0550 - Neighbourhood Interconnections - Active Transportation, Trails and Sidewalk Enhancements	40,000	100,000	150,000	150,000	200,000	200,000	200,000	200,000	200,000	200,000	1,640,000
505-0674 - Southridge Development Park - Washroom Building	150,000	50,000	0	0	0	0	0	0	0	0	200,000
505-0675 - Tye Park Sewer Lateral Repair/Replace	40,000	0	0	0	0	0	0	0	0	0	40,000
550-0323 - Irrigated Soccer Fields - (5 Full)	0	0	150,000	145,200	0	0	0	0	0	0	295,200
550-0450 - Park Identification - All Parks	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	50,000
F0146 - Major Children's Splash Pad	0	0	0	0	0	0	300,000	0	0	0	300,000
F0151 - Acquisition of Green Space (between Fergus/Elora)	0	0	400,000	0	0	0	0	0	0	0	400,000
F0157 - Granwood Gate Park - Play Equipment and Landscaping (Elora)	0	0	0	50,000	50,000	0	0	0	0	0	100,000
<b>Total for Parks</b>	<b>235,000</b>	<b>1,277,700</b>	<b>975,000</b>	<b>530,200</b>	<b>821,700</b>	<b>505,000</b>	<b>550,700</b>	<b>725,200</b>	<b>720,000</b>	<b>2,038,000</b>	<b>8,378,500</b>
Parks and Recreation - Other											
2010-152 - Dedicated Youth Space	0	0	0	0	0	0	0	0	0	640,000	640,000
2010-153 - Indoor Turf Training Facility	0	0	0	0	0	0	0	0	0	1,720,000	1,720,000
2010-155 - Landscape Truck	0	0	0	70,000	0	0	0	0	0	0	70,000
2010-157 - Backhoe Tractor	0	0	0	64,000	0	0	0	0	0	0	64,000
2010-159 - Disc Seeder	0	0	0	23,000	0	0	0	0	0	0	23,000
2010-161 - Water Trailer	0	0	0	8,000	0	0	0	0	0	0	8,000
2014-008 - 60" Mower	0	35,000	0	0	0	0	0	0	0	0	35,000
505-0453 - Urban Forestry	200,000	200,000	0	0	0	0	0	0	0	0	400,000
505-0611 - Barrier Free Path of Travel in Community Service Buildings	95,000	170,000	245,000	0	0	0	0	0	0	0	510,000
505-0676 - Turf Comb	15,000	0	0	0	0	0	0	0	0	0	15,000
<b>Total for Parks and Recreation - Other</b>	<b>310,000</b>	<b>405,000</b>	<b>245,000</b>	<b>165,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,360,000</b>	<b>3,485,000</b>
<b>Total PARKS &amp; RECREATION</b>	<b>930,000</b>	<b>2,042,700</b>	<b>1,346,000</b>	<b>1,915,200</b>	<b>821,700</b>	<b>605,000</b>	<b>700,700</b>	<b>975,200</b>	<b>720,000</b>	<b>8,323,000</b>	<b>18,379,500</b>



# TOWNSHIP OF CENTRE WELLINGTON

## 10-Year Capital Forecast: 2018 - 2027

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
<b><u>EQUIPMENT REPLACEMENT</u></b>											
Fire - Equipment Replacement											
205-9600 - Fire Equipment Replacement	424,900	129,234	125,680	44,995	100,017	40,741	40,542	434,950	54,365	22,707	1,418,131
<b>Total for Fire - Equipment Replacement</b>	<b>424,900</b>	<b>129,234</b>	<b>125,680</b>	<b>44,995</b>	<b>100,017</b>	<b>40,741</b>	<b>40,542</b>	<b>434,950</b>	<b>54,365</b>	<b>22,707</b>	<b>1,418,131</b>
IT Hardware - Equipment Replacement											
105-9601 - IT&S Hardware Equipment Replacement	162,100	141,900	149,500	201,800	179,900	118,500	175,100	99,100	204,600	145,200	1,577,700
<b>Total for IT Hardware - Equipment Replacement</b>	<b>162,100</b>	<b>141,900</b>	<b>149,500</b>	<b>201,800</b>	<b>179,900</b>	<b>118,500</b>	<b>175,100</b>	<b>99,100</b>	<b>204,600</b>	<b>145,200</b>	<b>1,577,700</b>
IT Software - Equipment Replacement											
105-9600 - IT&S Software Replacement	40,000	76,200	53,000	28,300	31,300	20,100	45,100	64,900	59,700	21,800	440,400
<b>Total for IT Software - Equipment Replacement</b>	<b>40,000</b>	<b>76,200</b>	<b>53,000</b>	<b>28,300</b>	<b>31,300</b>	<b>20,100</b>	<b>45,100</b>	<b>64,900</b>	<b>59,700</b>	<b>21,800</b>	<b>440,400</b>
P&R Facilities - Equipment Replacement											
505-9600 - P&R Facilities Equipment Replacement	255,400	265,250	225,650	267,250	293,250	269,600	350,200	330,400	362,800	150,100	2,769,900
<b>Total for P&amp;R Facilities - Equipment Replacement</b>	<b>255,400</b>	<b>265,250</b>	<b>225,650</b>	<b>267,250</b>	<b>293,250</b>	<b>269,600</b>	<b>350,200</b>	<b>330,400</b>	<b>362,800</b>	<b>150,100</b>	<b>2,769,900</b>
P&R Parks - Equipment Replacement											
505-9700 - P&R Parks Equipment Replacement	374,600	192,500	218,300	263,100	310,000	316,700	369,300	284,600	416,700	387,900	3,133,700
<b>Total for P&amp;R Parks - Equipment Replacement</b>	<b>374,600</b>	<b>192,500</b>	<b>218,300</b>	<b>263,100</b>	<b>310,000</b>	<b>316,700</b>	<b>369,300</b>	<b>284,600</b>	<b>416,700</b>	<b>387,900</b>	<b>3,133,700</b>
Public Works - Equipment Replacement											
303-9600 - Public Works Equipment Replacement	94,500	56,100	43,300	40,500	47,900	65,200	26,600	107,400	121,600	38,100	641,200
<b>Total for Public Works - Equipment Replacement</b>	<b>94,500</b>	<b>56,100</b>	<b>43,300</b>	<b>40,500</b>	<b>47,900</b>	<b>65,200</b>	<b>26,600</b>	<b>107,400</b>	<b>121,600</b>	<b>38,100</b>	<b>641,200</b>
Sewer - Equipment Replacement											
360-9600 - Sanitary Sewer Equipment Replacement	27,000	106,200	66,500	56,700	17,000	130,300	23,900	60,900	29,200	116,600	634,300
<b>Total for Sewer - Equipment Replacement</b>	<b>27,000</b>	<b>106,200</b>	<b>66,500</b>	<b>56,700</b>	<b>17,000</b>	<b>130,300</b>	<b>23,900</b>	<b>60,900</b>	<b>29,200</b>	<b>116,600</b>	<b>634,300</b>



# TOWNSHIP OF CENTRE WELLINGTON

## 10-Year Capital Forecast: 2018 - 2027

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
Water - Equipment Replacement											
330-9600 - Water Equipment Replacement	7,400	20,700	159,500	70,100	7,000	80,300	71,300	23,700	7,500	8,000	455,500
<b>Total for Water - Equipment Replacement</b>	<b>7,400</b>	<b>20,700</b>	<b>159,500</b>	<b>70,100</b>	<b>7,000</b>	<b>80,300</b>	<b>71,300</b>	<b>23,700</b>	<b>7,500</b>	<b>8,000</b>	<b>455,500</b>
<b>Total EQUIPMENT REPLACEMENT</b>	<b>1,385,900</b>	<b>988,084</b>	<b>1,041,430</b>	<b>972,745</b>	<b>986,367</b>	<b>1,041,441</b>	<b>1,102,042</b>	<b>1,405,950</b>	<b>1,256,465</b>	<b>890,407</b>	<b>11,070,831</b>
<b>VEHICLE REPLACEMENT</b>											
Building - Vehicle Replacement											
210-9500 - Building - Vehicle Replacement	0	32,600	0	0	34,600	35,300	36,000	0	37,500	38,200	214,200
<b>Total for Building - Vehicle Replacement</b>	<b>0</b>	<b>32,600</b>	<b>0</b>	<b>0</b>	<b>34,600</b>	<b>35,300</b>	<b>36,000</b>	<b>0</b>	<b>37,500</b>	<b>38,200</b>	<b>214,200</b>
Fire - Vehicle Replacement											
2012-037 - Municipal FD Training Officer - Vehicle Replacement	0	40,800	0	0	0	0	0	0	46,900	0	87,700
205-9500 - Fire - Vehicle Replacement	0	459,000	72,800	150,000	124,500	662,400	0	574,300	1,406,000	21,500	3,470,500
<b>Total for Fire - Vehicle Replacement</b>	<b>0</b>	<b>499,800</b>	<b>72,800</b>	<b>150,000</b>	<b>124,500</b>	<b>662,400</b>	<b>0</b>	<b>574,300</b>	<b>1,452,900</b>	<b>21,500</b>	<b>3,558,200</b>
Parks & Recreation - Vehicle Replacement											
505-9500 - P&R Vehicle Replacement	56,000	25,500	142,600	0	43,300	99,400	85,600	34,500	29,300	0	516,200
<b>Total for Parks &amp; Recreation - Vehicle Replacement</b>	<b>56,000</b>	<b>25,500</b>	<b>142,600</b>	<b>0</b>	<b>43,300</b>	<b>99,400</b>	<b>85,600</b>	<b>34,500</b>	<b>29,300</b>	<b>0</b>	<b>516,200</b>
Public Works - Vehicle Replacement											
303-9500 - Public Works Vehicle Replacement	665,000	581,400	686,600	695,100	638,600	833,600	673,300	626,000	1,013,400	1,081,500	7,494,500
<b>Total for Public Works - Vehicle Replacement</b>	<b>665,000</b>	<b>581,400</b>	<b>686,600</b>	<b>695,100</b>	<b>638,600</b>	<b>833,600</b>	<b>673,300</b>	<b>626,000</b>	<b>1,013,400</b>	<b>1,081,500</b>	<b>7,494,500</b>
Sewer - Vehicle Replacement											
360-9500 - Sanitary Sewer Vehicle Replacement	52,500	76,500	231,500	0	0	207,000	73,200	20,100	0	83,600	744,400
<b>Total for Sewer - Vehicle Replacement</b>	<b>52,500</b>	<b>76,500</b>	<b>231,500</b>	<b>0</b>	<b>0</b>	<b>207,000</b>	<b>73,200</b>	<b>20,100</b>	<b>0</b>	<b>83,600</b>	<b>744,400</b>
Water - Vehicle Replacement											
2014-404 - Municipal Risk Management Officer - Vehicle Replacement	0	0	0	34,000	0	0	0	0	0	0	34,000





## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2018 - 2027

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
330-9500 - Water Vehicle Replacement	17,500	71,400	252,300	31,800	37,900	245,600	90,100	20,100	0	83,600	850,300
<b>Total for Water - Vehicle Replacement</b>	<b>17,500</b>	<b>71,400</b>	<b>252,300</b>	<b>65,800</b>	<b>37,900</b>	<b>245,600</b>	<b>90,100</b>	<b>20,100</b>	<b>0</b>	<b>83,600</b>	<b>884,300</b>
<b>Total VEHICLE REPLACEMENT</b>	<b>791,000</b>	<b>1,287,200</b>	<b>1,385,800</b>	<b>910,900</b>	<b>878,900</b>	<b>2,083,300</b>	<b>958,200</b>	<b>1,275,000</b>	<b>2,533,100</b>	<b>1,308,400</b>	<b>13,411,800</b>
<b>Grand Total:</b>	<b>20,361,800</b>	<b>15,851,784</b>	<b>19,841,730</b>	<b>17,014,845</b>	<b>18,417,367</b>	<b>16,680,741</b>	<b>13,289,542</b>	<b>25,890,550</b>	<b>22,948,565</b>	<b>50,354,807</b>	<b>220,651,731</b>



## Township of Centre Wellington 10-Year Capital Forecast - Financing

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
<b>Total Capital Expenditures</b>	<b>20,361,800</b>	<b>15,851,784</b>	<b>19,841,730</b>	<b>17,014,845</b>	<b>18,417,367</b>	<b>16,680,741</b>	<b>13,289,542</b>	<b>25,890,550</b>	<b>22,948,565</b>	<b>50,354,807</b>	<b>220,651,731</b>
<b>External Sources of Financing</b>											
Subsidies	2,868,500	95,000	486,000	-	-	-	-	333,000	-	-	3,782,500
Development Charges	1,142,750	1,392,150	1,405,750	979,140	864,430	354,000	1,115,730	1,482,835	935,200	15,234,550	24,906,535
Developer/Partner Contributions	4,817,150	5,220,500	4,272,500	-	6,570,400	3,848,000	1,438,100	2,437,400	-	5,309,800	33,913,850
Other	-	-	-	100,000	-	-	-	-	-	-	100,000
<b>Total External Sources of Financing</b>	<b>8,828,400</b>	<b>6,707,650</b>	<b>6,164,250</b>	<b>1,079,140</b>	<b>7,434,830</b>	<b>4,202,000</b>	<b>2,553,830</b>	<b>4,253,235</b>	<b>935,200</b>	<b>20,544,350</b>	<b>62,702,885</b>
<b>Internal Sources of Financing</b>											
Debentures	-	-	500,000	6,000,000	-	-	945,000	8,505,000	9,450,000	1,559,700	26,959,700
Water Capital Reserves	2,001,300	761,500	2,176,500	471,500	1,761,500	2,051,500	501,500	2,416,500	346,500	1,506,500	13,994,800
Sanitary Sewer Capital Reserves	1,793,450	236,500	1,996,500	691,500	741,500	459,500	156,500	1,071,500	1,511,500	1,301,250	9,959,700
Capital Levy/OCIF Reserves	1,408,700	1,960,000	2,294,500	2,655,000	2,480,000	2,635,000	3,049,500	2,565,000	2,705,000	2,825,000	24,577,700
Vehicle Replacement Reserves	791,000	1,287,200	1,385,800	910,900	878,900	2,083,300	958,200	1,275,000	2,533,100	1,308,400	13,411,800
Equipment Replacement Reserves	1,385,900	988,084	1,041,430	972,745	986,367	1,041,441	1,102,042	1,405,950	1,256,465	890,407	11,070,831
Other Reserves and Reserve Funds	4,153,050	3,910,850	4,282,750	4,234,060	4,134,270	4,208,000	4,022,970	4,398,365	4,210,800	20,419,200	57,974,315
<b>Total Internal Sources of Financing</b>	<b>11,533,400</b>	<b>9,144,134</b>	<b>13,677,480</b>	<b>15,935,705</b>	<b>10,982,537</b>	<b>12,478,741</b>	<b>10,735,712</b>	<b>21,637,315</b>	<b>22,013,365</b>	<b>29,810,457</b>	<b>157,948,846</b>
<b>Total Sources of Financing</b>	<b>20,361,800</b>	<b>15,851,784</b>	<b>19,841,730</b>	<b>17,014,845</b>	<b>18,417,367</b>	<b>16,680,741</b>	<b>13,289,542</b>	<b>25,890,550</b>	<b>22,948,565</b>	<b>50,354,807</b>	<b>220,651,731</b>

### Assumption

1. Development specific capital projects are assumed to be 100% front-end funded through a service financing agreement by the developer/partner.



## OTHER INFORMATION



## Township of Centre Wellington Analysis - Projected Reserves Activity 2018 Budget

<u>Description</u>	<u>Balance at Jan. 1/18</u>	<u>Projected Transfers in - 2018</u>	<u>Projected Transfers out - 2018</u>	<u>Investment or Other Revenue</u>	<u>Projected Balance at Dec. 31/18</u>
<b><u>Tax Supported Reserves and Reserve Funds</u></b>					
<b><u>Reserve Accounts</u></b>					
<u>General - Capital Reserves</u>					
General Capital Reserve	2,565,480	918,400	1,377,690	-	2,106,190
Dedicated Capital Levy Structures Loan from Reserve	(1,358,070)	260,910	-	-	(1,097,160)
Sub-total	<u>1,207,410</u>	<u>1,179,310</u>	<u>1,377,690</u>	<u>-</u>	<u>1,009,030</u>
<u>Fire - Capital Reserves</u>					
Fire Safety Trailer Reserve	9,450	-	-	-	9,450
Structural Fire Revenue Reserve	48,250	-	-	-	48,250
Sub-total	<u>57,700</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>57,700</u>
<u>Public Works - Capital Reserves</u>					
Street Lights Reserve - Fergus	101,850	47,000	2,610	-	146,240
Street Lights Reserve - Elora	8,220	53,000	3,920	-	57,300
Street Lights Reserve - Rural	111,970	11,000	74,470	-	48,500
Elora Meadows Storm Sewer Reserve	27,970	3,300	-	-	31,270
Winter Maintenance Reserve	150,000	-	-	-	150,000
St George St W Drainage Reserve	27,300	-	-	-	27,300
WR7 & WR21 Sidewalk Reserve	9,530	-	-	-	9,530
Sub-total	<u>436,840</u>	<u>114,300</u>	<u>81,000</u>	<u>-</u>	<u>470,140</u>
<u>Parks &amp; Recreation - Capital Reserves</u>					
P&R: Facilities Repairs and Maintenance Reserve	-	88,000	88,000	-	-
Sub-total	<u>-</u>	<u>88,000</u>	<u>88,000</u>	<u>-</u>	<u>-</u>
<u>Vehicle Replacement Reserves</u>					
FIRE: Vehicle Replacement Reserve	(6,190)	325,000	110,000	-	208,810
Municipal FD Training Officer: Vehicle Replacement Reserve	34,000	6,000	-	-	40,000
BLDG: Vehicle Replacement Reserve	12,560	14,000	-	-	26,560
PW: Vehicle Replacement Reserve	142,970	550,000	665,000	72,500	100,470
P&R: Vehicle Replacement Reserve	27,970	60,000	56,000	5,000	36,970
Sub-total	<u>211,310</u>	<u>955,000</u>	<u>831,000</u>	<u>77,500</u>	<u>412,810</u>
<u>Equipment Replacement Reserves</u>					
IT&S: Equipment Replacement Reserve	59,580	115,000	162,100	-	12,480
IT&S: Software Replacement Reserve	100,490	30,000	85,000	-	45,490
FIRE: Equipment Replacement Reserve	238,450	220,000	424,900	-	33,550
PW: Equipment Replacement Reserve	97,780	25,000	94,500	-	28,280
P&R: Facilities Equipment Replacement Reserve	111,200	193,000	255,400	-	48,800
P&R: Parks Equipment Replacement Reserve	261,650	135,000	374,600	-	22,050
Sub-total	<u>869,150</u>	<u>718,000</u>	<u>1,396,500</u>	<u>-</u>	<u>190,650</u>



**Township of Centre Wellington  
Analysis - Projected Reserves Activity  
2018 Budget**

<u>Description</u>	<u>Balance at Jan. 1/18</u>	<u>Projected Transfers in - 2018</u>	<u>Projected Transfers out - 2018</u>	<u>Investment or Other Revenue</u>	<u>Projected Balance at Dec. 31/18</u>
<u>Other Reserves</u>					
Working Capital	1,109,660	-	-	-	1,109,660
Contingency Reserve	63,160	113,530	-	-	176,690
Photocopiers Loan from Reserve	(34,060)	9,780	-	-	(24,280)
VPSC Expansion Loan from Reserve	(897,910)	78,610	-	-	(819,300)
Heritage Reserve	26,500	2,500	-	-	29,000
Election Reserve	91,170	39,000	130,000	-	170
Health Care Professionals Recruitment Reserve	58,910	-	-	-	58,910
WSIB Reserve	324,610	375,370	209,900	-	490,080
Insurance Claim Reserve	68,250	35,000	35,000	-	68,250
Employee Future Benefit Reserve	72,700	35,000	35,000	-	72,700
Land Sale Reserve	324,650	-	-	-	324,650
Fergus Theatre Reserve	3,910	4,500	-	-	8,410
Reserve for Legal Matters	(43,220)	202,500	50,000	-	109,280
Central Operations Facility Reserve	160,060	-	160,060	-	-
Cemetery Expansion Reserve	(77,470)	38,100	20,000	-	(59,370)
GRCA Levy Stabilization Reserve	2,330	-	-	-	2,330
CWCI Loan Reserve	1,000,000	-	-	-	1,000,000
MacDonald Trust Reserve	1,519,040	-	-	-	1,519,040
CIP Reserve	49,240	-	30,000	-	19,240
Jobs and Investments Incentive Reserve	133,360	-	117,000	-	16,360
wpd Reserve	68,480	22,000	-	-	90,480
Sub-total	<u>4,023,370</u>	<u>955,890</u>	<u>786,960</u>	<u>-</u>	<u>4,192,300</u>
Total Tax Supported Reserves	<u>6,805,780</u>	<u>4,010,500</u>	<u>4,561,150</u>	<u>77,500</u>	<u>6,332,630</u>
<u>Reserve Funds</u>					
Cash-In-Lieu Parkland	503,780	-	-	8,800	512,580
Cash-In-Lieu Parking	26,730	-	-	500	27,230
Elora Clock Fund	19,340	-	-	300	19,640
VPC - Seniors Reserve	135,600	46,200	4,000	2,700	180,500
OLGC Slot Revenue	2,328,960	2,125,000	2,280,000	39,400	2,213,360
Gas Tax Revenue	653,900	850,200	1,380,200	6,800	130,700
Newdon Industries Public Swim Reserve Fund	9,770	-	1,260	200	8,710
Building Code Reserve Fund	1,428,850	-	-	25,000	1,453,850
Capital Levy Reserve Fund	474,650	915,300	903,533	8,400	494,817
OCIF Reserve Fund	3,040	793,380	793,380	100	3,140
Total Tax Supported Reserve Funds	<u>5,584,620</u>	<u>4,730,080</u>	<u>5,362,373</u>	<u>92,200</u>	<u>5,044,527</u>
Total Tax Supported Reserve and Reserve Funds	<u>12,390,400</u>	<u>8,740,580</u>	<u>9,923,523</u>	<u>169,700</u>	<u>11,377,157</u>



**Township of Centre Wellington  
Analysis - Projected Reserves Activity  
2018 Budget**

<u>Description</u>	<u>Balance at Jan. 1/18</u>	<u>Projected Transfers in - 2018</u>	<u>Projected Transfers out - 2018</u>	<u>Investment or Other Revenue</u>	<u>Projected Balance at Dec. 31/18</u>
<b><u>User Pay Reserve and Reserve Funds</u></b>					
<b><u>Reserve Accounts</u></b>					
<u>Environmental Services - Capital Reserves</u>					
Water Meter Repair/Replacement Reserve	3,246,510	285,000	235,000	-	3,296,510
ENV: Vehicle Replacement Reserve	491,510	130,000	70,000	8,000	559,510
Municipal RMO: Vehicle Replacement Reserve	21,000	5,000	-	-	26,000
ENV: Equipment Replacement Reserve	496,640	75,000	34,400	-	537,240
Sub-total	<u>4,255,660</u>	<u>495,000</u>	<u>339,400</u>	<u>8,000</u>	<u>4,419,260</u>
<u>Waterworks - Capital Reserves</u>					
Waterworks Capital Reserve	4,386,260	1,199,970	1,956,300	-	3,629,930
Hwy 6 to SR18 Servicing Reserve	3,620	-	-	-	3,620
Sub-total	<u>4,389,880</u>	<u>1,199,970</u>	<u>1,956,300</u>	<u>-</u>	<u>3,633,550</u>
<u>Sanitary Sewer - Capital Reserves</u>					
Sanitary Sewer Capital Reserve	5,212,390	1,329,070	-	-	6,541,460
Grinder Pump Repl. (Budget Transfer)	434,140	52,400	20,000	-	466,540
Hwy 6 to SR18 Servicing Reserve	525,080	-	-	-	525,080
Sub-total	<u>6,171,610</u>	<u>1,381,470</u>	<u>20,000</u>	<u>-</u>	<u>7,533,080</u>
Total User Pay Reserves	<u>14,817,150</u>	<u>3,076,440</u>	<u>2,315,700</u>	<u>8,000</u>	<u>15,585,890</u>
<b><u>Reserve Funds</u></b>					
Waterworks Lifecycle Reserve Fund	50,030	-	45,000	500	5,530
Sanitary Sewer Lifecycle Reserve Fund	2,278,810	-	1,773,450	24,400	529,760
Total User Pay Reserve Funds	<u>2,328,840</u>	<u>-</u>	<u>1,818,450</u>	<u>24,900</u>	<u>535,290</u>
Total User Pay Reserve and Reserve Funds	<u>17,145,990</u>	<u>3,076,440</u>	<u>4,134,150</u>	<u>32,900</u>	<u>16,121,180</u>



**Township of Centre Wellington  
Analysis - Projected Reserves Activity  
2018 Budget**

<u>Description</u>	<u>Balance at Jan. 1/18</u>	<u>Projected Transfers in - 2018</u>	<u>Projected Transfers out - 2018</u>	<u>Investment or Other Revenue</u>	<u>Projected Balance at Dec. 31/18</u>
<b><u>Development Charge Reserve Funds</u></b>					
Fire	490,350	170,000	95,000	11,600	576,950
Public Works	602,940	200,000	205,000	14,100	612,040
Roads	2,337,910	1,090,000	691,730	60,000	2,796,180
Parks & Recreation - Indoor	220,110	590,000	389,590	14,200	434,720
Parks & Recreation - Outdoor	1,282,800	395,000	369,300	29,400	1,337,900
Corporate	(26,820)	315,000	1,194,520	5,000	(901,340)
Water	309,070	795,000	552,630	19,300	570,740
Sanitary Sewer	3,115,700	1,445,000	1,645,970	79,800	2,994,530
Total Development Charge Reserve Funds	<u>8,332,060</u>	<u>5,000,000</u>	<u>5,143,740</u>	<u>233,400</u>	<u>8,421,720</u>



**Township of Centre Wellington  
Analysis of Current and Projected Debt  
Fiscal 2018**

<b>Year Issued</b>	<b>Purpose of Debt</b>	<b>A Balance at Jan 1, 2018</b>	<b>B New Debt</b>	<b>C 2018 Principal Payments</b>	<b>D 2018 Interest Payments</b>	<b>C + D Total Payments</b>	<b>A + B - C Balance at Dec 31, 2018</b>
2005	Centre Wellington Community Complex & Various WW Prj.	5,344,099	-	615,801	260,111	875,912	4,728,298
2010	Fergus Water Tower	1,355,993	-	149,327	48,680	198,007	1,206,666
2012	County of Wellington (Subwatershed Study - Ph I)	32,940	-	8,235	-	8,235	24,705
2012	County of Wellington (Elora WWTP)	7,475,636	-	278,364	274,836	553,200	7,197,272
2012	County of Wellington (Refinance 1997 Debt)	1,047,099	-	197,866	32,699	230,565	849,233
2013	County of Wellington (Subwatershed Study - Ph II)	39,689	-	6,615	-	6,615	33,074
2014	FCM - Green Municipal Fund (Elora WWTP)	8,741,572	-	436,455	172,635	609,090	8,305,117
2015	County of Wellington (Fergus Library)	112,607	-	14,076	-	14,076	98,531
		<b>24,149,635</b>	<b>-</b>	<b>1,706,739</b>	<b>788,961</b>	<b>2,495,700</b>	<b>22,442,896</b>





## Township of Centre Wellington Comparison of Capital Budgets by Year

<u>TAX SUPPORTED CAPITAL</u>	<b>2018</b>	<b>2017</b>	<b>2016</b>	<b>2015</b>	<b>2014</b>
STUDIES	730,000	405,000	245,000	60,000	68,000
CORPORATE	257,100	77,900	597,000	177,000	252,850
MUNICIPAL BUILDINGS	-	-	502,000	356,000	299,000
FIRE SERVICES	552,900	1,255,000	547,000	253,640	138,090
HEALTH SERVICES	20,000	95,000	146,000	125,000	10,000
TRANSP: ROADS URBAN	5,574,100	2,136,700	1,543,080	2,907,920	1,843,880
TRANSP: ROADS RURAL	595,000	360,000	200,000	360,000	2,080,000
TRANSP: STRUCTURES	3,401,200	3,165,000	1,080,000	650,000	190,000
TRANSP: STORM DRAINAGE	535,000	445,000	-	-	-
PUBLIC WORKS MISC	1,146,500	2,718,498	929,100	1,358,800	649,100
PARKS & REC: FACILITIES & OTHER	695,000	1,519,900	1,454,550	1,487,950	1,256,450
PARKS & REC: PARKS	921,000	347,800	708,600	341,300	599,400
<b>GRAND TOTAL - TAX SUPPORTED</b>	<b>14,427,800</b>	<b>12,525,798</b>	<b>7,952,330</b>	<b>8,077,610</b>	<b>7,386,770</b>
 <u>USER PAY CAPITAL</u>					
SANITARY SEWER	3,802,800	117,000	1,317,525	1,090,590	4,735,600
WATER WORKS	2,131,200	1,344,500	2,002,395	1,469,740	910,520
<b>GRAND TOTAL - USER PAY</b>	<b>5,934,000</b>	<b>1,461,500</b>	<b>3,319,920</b>	<b>2,560,330</b>	<b>5,646,120</b>
 <b>TOTAL</b>	 <b>20,361,800</b>	 <b>13,987,298</b>	 <b>11,272,250</b>	 <b>10,637,940</b>	 <b>13,032,890</b>
LESS: DEBT FINANCING	-	-	-	(719,800)	(3,500,000)
<b>NON-DEBT TOTAL</b>	<b>20,361,800</b>	<b>13,987,298</b>	<b>11,272,250</b>	<b>9,918,140</b>	<b>9,532,890</b>



**Township of Centre Wellington  
Township Grant Approvals  
2018 Budget**

<b>Requests:</b>	<b>2018 Request</b>	<b>CSAC Recommendations</b>	<b>2018 APPROVED</b>
<b>Specific Annual Grant:</b>			
Fergus and District Horticultural Society	1,850		1,850
Elora and Salem Horticultural Society	1,950		1,950
Elora Lions Club (Elora Santa Claus Parade)	1,600		1,600
Elora Cataract Trailway Association	5,000		5,000
Fergus Lions Club (Fergus Santa Claus Parade)	1,700		1,700
Royal Canadian Legion Wreaths	450		450
Wellington County Farm and Home Safety Association	500		500
Ponsonby Recreation Club	2,000		2,000
Centre Wellington Food Bank	5,000		5,000
<b>Total Committed</b>	<b>20,050</b>	<b>0</b>	<b>20,050</b>
<b>Community Impact Grant</b>			
CW Shuffle Board Club	1,000	250	250
Big Brothers Big Sisters of Centre Wellington	5,000	5,000	5,000
Elora Writers Festival	2,000	750	750
Spring Rain	2,000	1,000	1,000
Elora Centre for the Arts	5,000	4,000	4,000
Fergus Pipe Band	1,500	700	700
Elora Festival Singers	3,000	1,500	1,500
The Elora Festival	4,500	3,825	3,825
Fergus Scottish Festival	3,250	2,825	2,825
Neighbour Woods	1,676	1,100	1,100
Sensational Elora	5,000	4,000	4,000
Elora Arts Council	4,300	3,000	3,000
Grand Celtic Pipe Band	1,000	500	500
Bungalow 55	3,000	2,500	2,500
The Door	1,500	1,000	1,000
Grand Quilt Guild	1,500	1,500	1,500
<b>Total</b>	<b>45,226</b>	<b>33,450</b>	<b>33,450</b>
<b>Provision for Emergency &amp; Disaster Relief Funding</b>			
Available	0	0	1,500
<b>Total</b>	<b>0</b>	<b>0</b>	<b>1,500</b>
	<b>65,276</b>	<b>33,450</b>	<b>55,000</b>
<b>BUDGET <u>55,000</u></b>			