



**TOWNSHIP OF
CENTRE WELLINGTON**

2016 BUDGET

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2016
TAX SUPPORTED
OPERATING BUDGET



Township of Centre Wellington 2016 Tax Supported Operating Budget Summary

Description	2015 Budget			2016 Budget			Budget Change 2015/2016	
	Expenditures	Revenues	Net	Expenditures	Revenues	Net	\$	%
<u>General Government</u>								
Mayor and Council	207,771	-	207,771	203,132	-	203,132	(4,639)	-2.2 %
Office of the CAO and Human Resources	474,371	-	474,371	584,581	-	584,581	110,210	23.2 %
Legislative Services (Corporate)	492,680	(30,000)	462,680	501,950	(34,800)	467,150	4,470	1.0 %
Financial Services (Corporate)	840,755	(72,500)	768,255	788,821	(70,500)	718,321	(49,934)	-6.5 %
Information Technology and Services (Corporate)	814,170	(15,000)	799,170	837,441	(10,500)	826,941	27,770	3.5 %
General Administration (Corporate)	(57,750)	(170,000)	(227,750)	(69,790)	(192,000)	(261,790)	(34,040)	14.9 %
<u>Protection to Persons and Property</u>								
Fire (Community)	1,273,908	(87,000)	1,186,908	1,279,670	(88,500)	1,191,170	4,262	0.4 %
Municipal FD Training Officer (Community)	144,000	(144,000)	-	145,000	(145,000)	-	-	0.0 %
Building (P&D)	667,665	(799,300)	(131,635)	723,121	(885,300)	(162,179)	(30,544)	23.2 %
Property Standards Committee (P&D)	1,950	-	1,950	1,500	-	1,500	(450)	-23.1 %
Stray Animal Control (Corporate)	41,000	(60,000)	(19,000)	86,100	(62,000)	24,100	43,100	-226.8 %
Crossing Guards (Infrastructure)	56,900	-	56,900	55,700	-	55,700	(1,200)	-2.1 %
Livestock Act (Corporate)	1,500	(500)	1,000	500	(400)	100	(900)	-90.0 %
Grand River Conservation Authority	110,589	(110,589)	-	111,512	(111,512)	-	-	0.0 %
Emergency Operations Centre	5,200	-	5,200	5,200	-	5,200	-	0.0 %
Protection to Persons and Property - Miscellaneous	1,000	-	1,000	1,000	-	1,000	-	0.0 %
<u>Transportation Services</u>								
Transportation Services - Administration (Infrastructure)	916,784	-	916,784	918,414	-	918,414	1,630	0.2 %
Transportation Services - Operations (Infrastructure)	3,551,400	(524,800)	3,026,600	3,630,615	(532,800)	3,097,815	71,215	2.4 %
<u>Health Services</u>								
Belsyde Cemetery (Corporate/Infrastructure)	101,825	(103,900)	(2,075)	102,950	(103,100)	(150)	1,925	-92.8 %
Elora Cemetery (Corporate/Infrastructure)	69,350	(47,300)	22,050	70,850	(48,450)	22,400	350	1.6 %
Rural Cemeteries (Corporate/Infrastructure)	4,400	-	4,400	4,600	-	4,600	200	4.5 %
Other Health Services	27,500	-	27,500	28,500	-	28,500	1,000	3.6 %



Township of Centre Wellington 2016 Tax Supported Operating Budget Summary

Description	2015 Budget			2016 Budget			Budget Change 2015/2016	
	Expenditures	Revenues	Net	Expenditures	Revenues	Net	\$	%
<u>Health Services</u>								
Health and Safety Committee	6,500	-	6,500	5,500	-	5,500	(1,000)	-15.4 %
<u>Parks and Recreation</u>								
Parks and Recreation Administration (Community)	1,108,505	-	1,108,505	1,109,899	(25,000)	1,084,899	(23,606)	-2.1 %
Centre Wellington Community Sportsplex (Community)	2,011,473	(1,480,350)	531,123	2,122,315	(1,526,100)	596,215	65,092	12.3 %
Elora Community Centre (Community)	581,090	(368,900)	212,190	590,407	(363,700)	226,707	14,517	6.8 %
Belwood Hall (Community)	22,458	(6,800)	15,658	22,571	(6,800)	15,771	113	0.7 %
Belwood Ball Diamond (Community)	5,903	(1,600)	4,303	6,451	(1,800)	4,651	348	8.1 %
Bissel Park (Community)	26,315	(3,000)	23,315	42,621	(3,500)	39,121	15,806	67.8 %
CWCS Ball Diamond (Community)	150	-	150	-	-	-	(150)	-100.0 %
ECC Ball Diamond (Community)	17,612	(7,000)	10,612	16,667	(8,000)	8,667	(1,944)	-18.3 %
Tower Street Tennis Courts (Community)	2,702	-	2,702	2,624	-	2,624	(77)	-2.9 %
Tye Park (Community)	14,934	(1,400)	13,534	14,815	(1,400)	13,415	(119)	-0.9 %
Victoria Park (Fergus) (Community)	44,919	(7,200)	37,719	46,818	(7,500)	39,318	1,598	4.2 %
South Ridge Park (Community)	24,159	(3,200)	20,959	25,267	(2,200)	23,067	2,108	10.1 %
Strathallan Park (Community)	9,004	(1,050)	7,954	8,046	-	8,046	93	1.2 %
St. Mary's School Park (Community)	6,353	(1,050)	5,303	6,301	(1,100)	5,201	(102)	-1.9 %
Passive Parks (Community)	145,174	(9,500)	135,674	161,268	(9,500)	151,768	16,093	11.9 %
Parks - General (Community)	4,720	-	4,720	4,150	-	4,150	(570)	-12.1 %
Greenhouses (Community)	23,425	-	23,425	23,967	-	23,967	542	2.3 %
Parks and Recreation - Other Expenditures (Community)	-	(1,260)	(1,260)	-	(10,260)	(10,260)	(9,000)	714.3 %
<u>Social Services</u>								
Victoria Park Seniors Centre (Community)	419,065	(184,550)	234,515	445,418	(194,700)	250,718	16,203	6.9 %
Heritage Centre Wellington (P&D)	20,950	(3,000)	17,950	16,250	-	16,250	(1,700)	-9.5 %
Fergus Weigh Scale Building (Infrastructure)	13,923	-	13,923	13,923	-	13,923	-	0.0 %
Fergus Downtown (Community/Infrastructure)	27,300	-	27,300	43,300	-	43,300	16,000	58.6 %
Elora Public Washrooms (Community)	4,600	-	4,600	19,820	-	19,820	15,220	330.9 %



Township of Centre Wellington 2016 Tax Supported Operating Budget Summary

Description	2015 Budget			2016 Budget			Budget Change 2015/2016	
	Expenditures	Revenues	Net	Expenditures	Revenues	Net	\$	%
<u>Social Services</u>								
Elora Downtown (Community/Infrastructure)	47,700	-	47,700	49,700	-	49,700	2,000	4.2 %
Grants to Community Groups - Specific Annual Grants	19,350	-	19,350	19,600	-	19,600	250	1.3 %
Grants to Community Groups - Community Impact Grants	9,100	-	9,100	29,730	-	29,730	20,630	226.7 %
Grants to Community Groups - Performing/Visual Arts	17,050	-	17,050	-	-	-	(17,050)	-100.0 %
Grants to Community Groups - Special Events	6,500	-	6,500	-	-	-	(6,500)	-100.0 %
Social - Other	1,000	-	1,000	-	-	-	(1,000)	-100.0 %
<u>Cultural Services</u>								
Fergus Grand Theatre (Community)	111,607	(57,250)	54,357	117,366	(60,750)	56,616	2,259	4.2 %
Celebrations (Community)	19,750	-	19,750	20,000	-	20,000	250	1.3 %
<u>Planning, Development and Other</u>								
Planning (P&D)	464,759	(95,000)	369,759	476,579	(115,000)	361,579	(8,180)	-2.2 %
Economic Development (P&D)	218,589	(60,000)	158,589	209,526	(60,000)	149,526	(9,063)	-5.7 %
Committee of Adjustment (P&D)	3,750	(11,000)	(7,250)	4,350	(12,000)	(7,650)	(400)	5.5 %
Tourism and Culture (Community)	279,407	(2,546)	276,861	258,075	-	258,075	(18,786)	-6.8 %
Tile Drain Loans (Corporate/Infrastructure)	10,940	(10,940)	-	10,940	(10,940)	-	-	0.0 %
Contribution to Capital Fund	2,030,228	-	2,030,228	2,311,350	-	2,311,350	281,122	13.8 %
<u>General Revenue</u>								
Taxation - Township Purposes	-	(11,318,550)	(11,318,550)	-	(11,926,701)	(11,926,701)	(608,151)	5.4 %
Taxation - Payments in Lieu	-	(175,800)	(175,800)	-	(176,000)	(176,000)	(200)	0.1 %
Fergus BIA	65,000	(65,000)	-	65,000	(65,000)	-	-	0.0 %
Elora BIA	55,110	(55,110)	-	56,212	(56,212)	-	-	0.0 %
Ontario Non-Specific Grants	-	(612,000)	(612,000)	-	(520,200)	(520,200)	91,800	-15.0 %
Other Revenues and Expenses	3,131,940	(4,556,380)	(1,424,440)	3,198,540	(4,602,280)	(1,403,740)	20,700	-1.5 %



**Township of Centre Wellington
2016 Tax Supported Operating Budget Summary**

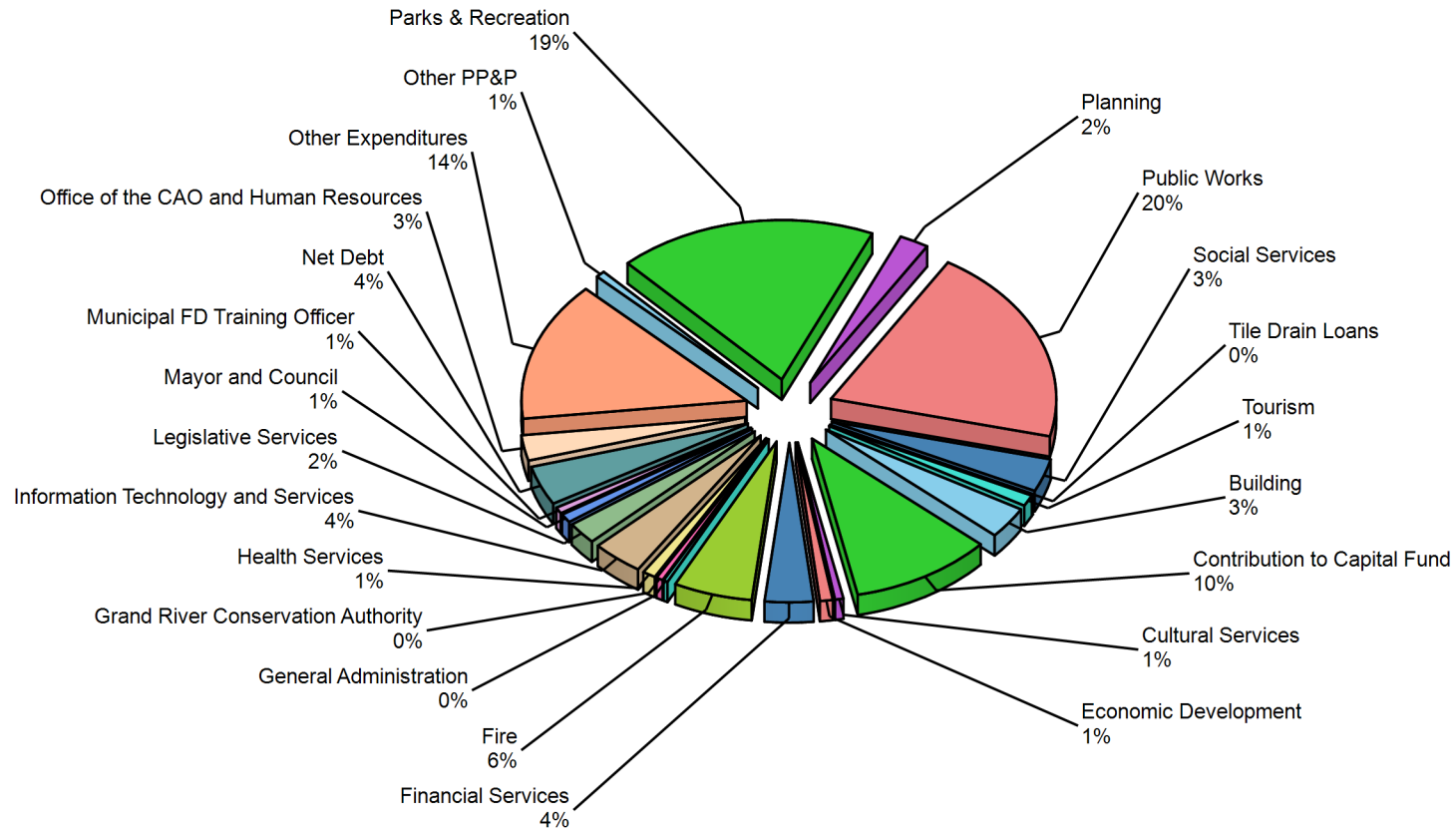
Description	2015 Budget			2016 Budget			Budget Change 2015/2016	
	Expenditures	Revenues	Net	Expenditures	Revenues	Net	\$	%
<u>General Revenue</u>								
Net Debt	817,371	(333,027)	484,344	902,638	(437,866)	464,772	(19,572)	-4.0 %
Total 2016 Operating Budget	21,597,352	-21,597,352	-	22,489,371	-22,489,371	-		



TOWNSHIP OF CENTRE WELLINGTON

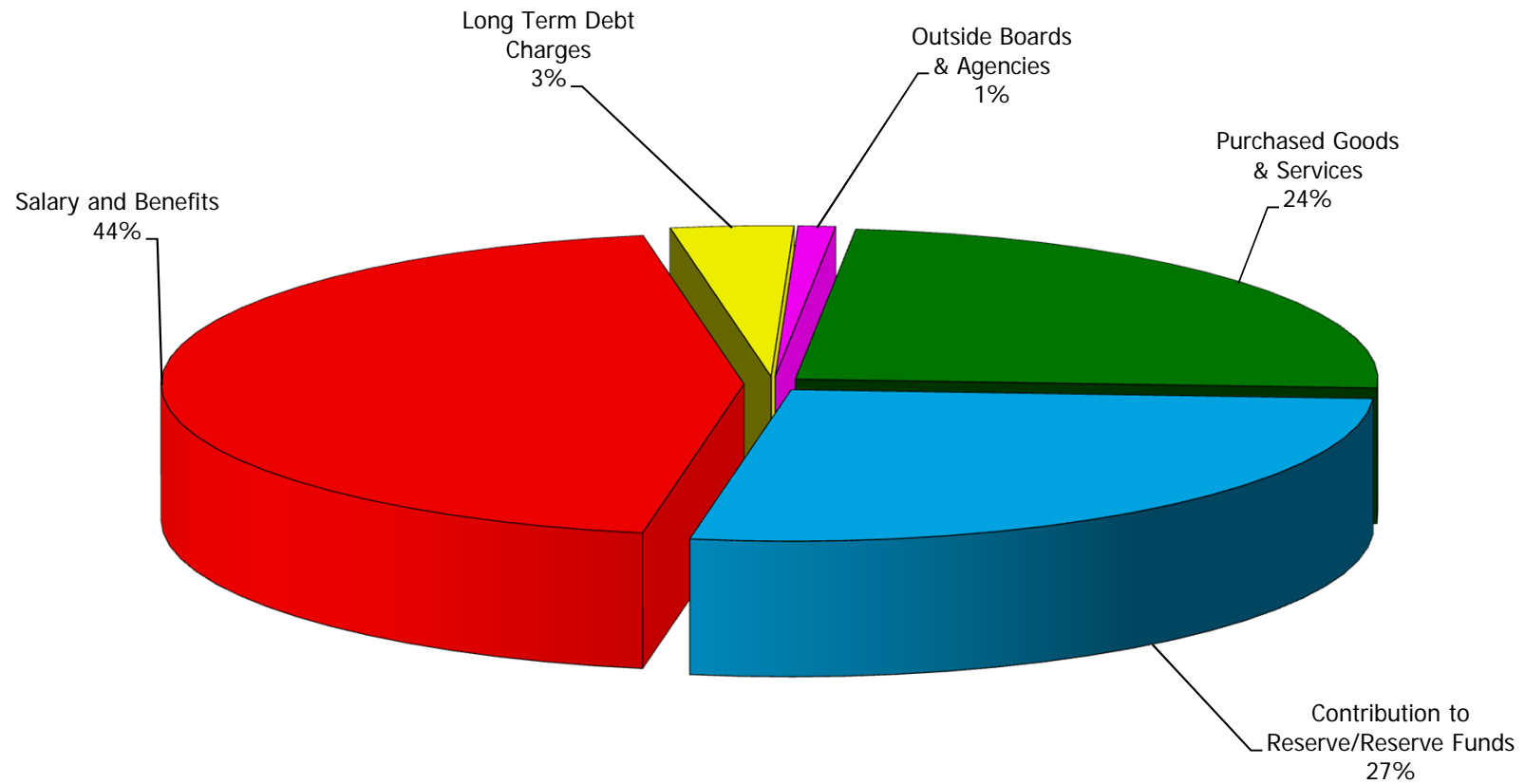
2016 Tax Supported Operating Budget

Gross Expenditures by Department





Township of Centre Wellington 2016 Tax Supported Operating Budget Gross Expenditures by Function

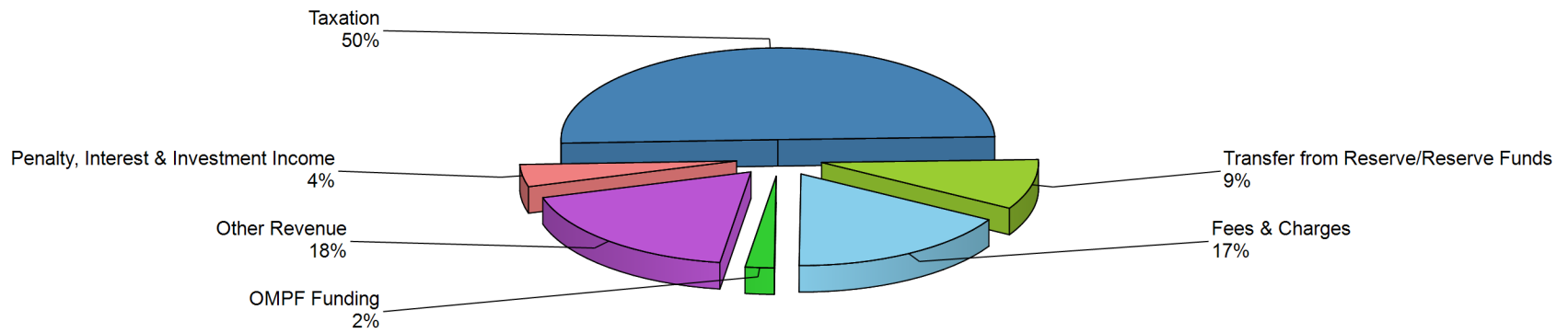




TOWNSHIP OF CENTRE WELLINGTON

2016 Tax Supported Operating Budget

Gross Revenue by Function





**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Mayor and Council

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5210 - Mayor and Council - Wages & Benefits	166,871	157,181	167,632	761	0.5 %
5225 - Mayor and Council - Conferences/Training/Communications	25,000	13,180	20,000	(5,000)	-20.0 %
5240 - Mayor and Council - Administration	15,900	17,599	15,500	(400)	-2.5 %
<i>Total Expenses</i>	207,771	187,960	203,132	(4,639)	-2.2 %
<i>Net Budget Mayor and Council</i>	207,771	187,960	203,132	(4,639)	-2.2 %

Major Changes Impacting This Budget

1. Wages and benefits line item includes a \$2,000 reduction in estimated meeting per diem expenditures.
2. \$5,000 reduction in the conference, seminars and training budget for Mayor and Council.



Township of Centre Wellington 2016 Operating Budget Summary With 2015 Budget and Actual Results

Office of the CAO and Human Resources

The Chief Administrative Officer is responsible for providing a strategic vision and effective leadership to the whole organization and is the administrative representative to the community. Human Resources is responsible for the development, implementation and coordination of policies, programs and practices covering employment, recruitment and retention, orientation and training, labour/employee relations, compensation, organizational development, health and safety, worker's compensation, training and development, benefits and employee services for all management and employees. The Human Resources and Payroll Coordinator performs executive secretary duties for the Mayor, CAO, and Human Resources. In 2015 a Communications Coordinator position was established to provide creative, editorial and operational support for the development, implementation and ongoing maintenance of a broad range of communications, strategic planning and outreach initiatives concerning the Township of Centre Wellington's branding and reputation.

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5210 - Office of the CAO and Human Resources - Wages & Benefits	421,331	446,786	526,841	105,510	25.0 %
5240 - Office of the CAO and Human Resources - Administration	24,640	29,578	28,840	4,200	17.0 %
5250 - Office of the CAO and Human Resources - Operations & Maintenance	28,400	23,941	28,900	500	1.8 %
<i>Total Expenses</i>	474,371	500,304	584,581	110,210	23.2 %
<i>Net Budget Office of the CAO and Human Resources</i>	474,371	500,304	584,581	110,210	23.2 %

Major Changes Impacting This Budget

1. \$88,000 of the increase in wages and benefits is due to the addition of a Communications Coordinator position in 2015 as per a report to Council from the CAO dated June 23rd, 2015. This position was offset by the elimination of the Tax Administrator position in Financial Services. The remaining increase in wages and benefits is due to movement of staff in the salary grid.
2. The inclusion of public relations materials and conferences, seminars and training expenditures for the Communications Coordinator account for the increase in the administration expenditures.



Township of Centre Wellington 2016 Operating Budget Summary With 2015 Budget and Actual Results

Legislative Services (Corporate)

The primary role of Legislative Services is to provide administrative support to Council and Committees, and ensure compliance with Statutes of Ontario, County and Township by-laws. In addition, Legislative Services is responsible for access and privacy, vital statistics, municipal elections, records management, licensing, accessibility and cemetery administration. A team of customer service associates provide a variety of front line services to customers.

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4140 - Legislative Services - Revenue	(28,500)	(35,884)	(33,000)	(4,500)	15.8 %
4820 - Legislative Services - Transfers from Reserves	(1,500)	(3,903)	(1,800)	(300)	20.0 %
<i>Total Revenues</i>	(30,000)	(39,787)	(34,800)	(4,800)	16.0 %
<u>Expenses</u>					
5210 - Legislative Services - Wages & Benefits	444,035	450,826	443,955	(80)	0.0 %
5240 - Legislative Services - Administration	20,645	19,309	20,695	50	0.2 %
5250 - Legislative Services - Operations & Maintenance	1,500	3,903	1,800	300	20.0 %
5820 - Legislative Services - Transfers to Reserves	26,500	26,500	35,500	9,000	34.0 %
<i>Total Expenses</i>	492,680	500,537	501,950	9,270	1.9 %
<i>Net Budget Legislative Services (Corporate)</i>	462,680	460,750	467,150	4,470	1.0 %

Major Changes Impacting This Budget

1. An increase in estimated revenue from civil marriage ceremonies offered by the Township accounts for the change in the revenue line.
2. A maternity leave during 2016 and subsequent coverage by a contract position result in no increase for the wages and benefits line.
3. The operations and maintenance line reflects the expected cost of maintaining the voting register in 2016. The cost of election related expenditures is offset by a transfer from the election reserve.
4. The transfer to reserves is required to accumulate sufficient funds for the 2018 election. The increase is due to a change in estimated election costs in 2018 from \$100,000 to \$125,000.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Financial Services (Corporate)

The primary role of Financial Services is to manage the Township's financial resources in a fiscally responsible manner. Key services include budgeting, property taxation and assessment, purchasing and risk management, accounting and financial reporting, investment and borrowing, and development charges administration.

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4150 - Financial Services - Revenue	(72,500)	(73,631)	(70,500)	2,000	-2.8 %
<i>Total Revenues</i>	(72,500)	(73,631)	(70,500)	2,000	-2.8 %
<u>Expenses</u>					
5210 - Financial Services - Wages & Benefits	770,302	736,022	710,918	(59,384)	-7.7 %
5240 - Financial Services - Administration	35,153	21,212	32,903	(2,250)	-6.4 %
5250 - Financial Services - Operations & Maintenance	35,300	39,493	45,000	9,700	27.5 %
<i>Total Expenses</i>	840,755	796,728	788,821	(51,934)	-6.2 %
<i>Net Budget Financial Services (Corporate)</i>	768,255	723,097	718,321	(49,934)	-6.5 %

Major Changes Impacting This Budget

1. Revenue has been reduced to reflect the contracting out of services related to the tax sale process.
2. The reduction in wages and benefits is due to an \$80,000 transfer of funding to the Office of the CAO and Human Resources for the Communications Coordinator position, made possible by a retirement in Financial Services. The decrease in wages is offset by the movement of staff in the salary grid.
3. A reduction in the training budget accounts for most of the administration line decrease.
4. \$9,500 has been included in the operations and maintenance line for taxation assistance during 2016.



Township of Centre Wellington 2016 Operating Budget Summary With 2015 Budget and Actual Results

Information Technology and Services (Corporate)

Information Technology and Services (IT) is responsible for delivering strategic technology services across the Township to reduce operating costs and increase the quality and delivery of services. IT is used to automate business processes, improve communications and enable collaboration for efficient and accurate service delivery. Communication technologies are applied through telecommunications, email, websites and social messaging tools to enable and extend the availability of automated services, service information and communication to the Township and the community.

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4160 - Information Technology and Services - Revenue	(15,000)	(10,813)	(10,500)	4,500	-30.0 %
<i>Total Revenues</i>	(15,000)	(10,813)	(10,500)	4,500	-30.0 %
<u>Expenses</u>					
5210 - Information Technology and Services - Wages & Benefits	538,120	540,201	546,491	8,370	1.6 %
5240 - Information Technology and Services - Administration	18,850	16,014	19,250	400	2.1 %
5255 - Information Technology and Services - Corporate Support	267,200	235,692	271,700	4,500	1.7 %
5860 - Information Technology and Services - Cost Recovery	(10,000)	(10,000)	-	10,000	-100.0 %
<i>Total Expenses</i>	814,170	781,907	837,441	23,270	2.9 %
<i>Net Budget Information Technology and Services (Corporate)</i>	799,170	771,094	826,941	27,770	3.5 %

Major Changes Impacting This Budget

1. The revenue line includes fees for services to be provided by the IT&S division to Centre Wellington Communications Inc. in 2016.
2. An increase in the corporate support line is due to charges for eAgenda and video streaming, CityView for cemeteries and the Township's web site. These increases are offset by funding the Microsoft service agreement from the software replacement reserve. A \$10,000 reduction in professional fees is also reflected in the corporate support line.
3. Eliminated Information Technology and Services cost recovery from the Environmental budget for SCADA related expenditures.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

General Administration (Corporate)

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4170 - General Administration - Revenue	(33,000)	(74,683)	(57,000)	(24,000)	72.7 %
4820 - General Administration - Transfers from Reserves	(137,000)	(107,034)	(135,000)	2,000	-1.5 %
<i>Total Revenues</i>	(170,000)	(181,717)	(192,000)	(22,000)	12.9 %
<u>Expenses</u>					
5220 - General Administration - Retiree Benefits	30,000	28,419	30,000	-	0.0 %
5240 - General Administration - Administration	83,750	75,915	82,450	(1,300)	-1.6 %
5250 - General Administration - Operations & Maintenance	437,650	427,227	430,450	(7,200)	-1.6 %
5820 - General Administration - Transfers to Reserves	76,450	108,539	98,250	21,800	28.5 %
5860 - General Administration - Cost Recovery	(685,600)	(685,600)	(710,940)	(25,340)	3.7 %
<i>Total Expenses</i>	(57,750)	(45,500)	(69,790)	(12,040)	20.8 %
Net Budget General Administration (Corporate)	(227,750)	(227,217)	(261,790)	(34,040)	14.9 %

Major Changes Impacting This Budget

1. General administration cost recovery represents the proportion of all General Government department net expenditures incurred for administering the Environmental Services operating budgets and the Municipal FD Training Officer and Risk Management Official budgets.
2. The Township is expected to receive \$30,000 in 2016 as a beneficiary of a trust. Pursuant to an agreement with wpd Springwood, the Township receives an annual payment of \$22,000. These amounts are reflected in the revenue line.
3. Transfers from reserves includes a \$65,000 transfer from the WSIB reserve, a \$30,000 transfer from the employee future benefits reserve, and a \$40,000 transfer from the insurance claims reserve. Decreased reserve transfers of \$2,000 are due to a reduction in estimated WSIB costs in 2016.
4. A change in approach to advertising vacant positions initiated in 2014 results in a \$2,000 reduction to the administration line item.
5. Operations and maintenance reduction is mainly due to a reduction in insurance premium costs charged to the General Administration cost centre.
6. Transfers to reserves includes a \$30,000 transfer to the employee future benefits reserve, a \$16,250 contribution to the WSIB reserve, a \$30,000 transfer to the McDonald Trust reserve, and a \$22,000 transfer to the wpd reserve.



Township of Centre Wellington 2016 Operating Budget Summary With 2015 Budget and Actual Results

Fire (Community)

The Centre Wellington Fire Department is an essential service as deemed by the Ministry of Community Safety and Correctional Services. Under this umbrella is the branch of the Office of the Fire Marshal (OFM). The OFM creates the standards with which to govern how a Municipal Fire Department must operate and the minimum standards of Public Education, Fire Prevention/Fire Protection, Training, and Fire Investigation.

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4205 - Fire - Revenue	(87,000)	(86,853)	(88,500)	(1,500)	1.7 %
4820 - Fire - Transfers from Reserves	-	(340)	-	-	0.0 %
<i>Total Revenues</i>	(87,000)	(87,193)	(88,500)	(1,500)	1.7 %
<u>Expenses</u>					
5210 - Fire - Wages & Benefits	1,062,675	1,059,784	1,065,262	2,587	0.2 %
5240 - Fire - Administration	38,600	28,897	29,500	(9,100)	-23.6 %
5250 - Fire - Operations & Maintenance	49,000	51,699	51,900	2,900	5.9 %
5260 - Fire - Fleet Repair & Maintenance	70,150	70,042	81,125	10,975	15.6 %
5270 - Fire - Fergus Fire Station	43,583	44,752	42,733	(850)	-2.0 %
5271 - Fire - Elora Fire Station	22,400	16,864	21,650	(750)	-3.3 %
5820 - Fire - Transfers to Reserves	-	1,050	-	-	0.0 %
5860 - Fire - Cost Recovery	(12,500)	(12,500)	(12,500)	-	0.0 %
<i>Total Expenses</i>	1,273,908	1,260,589	1,279,670	5,762	0.5 %
<i>Net Budget Fire (Community)</i>	1,186,908	1,173,396	1,191,170	4,262	0.4 %

Major Changes Impacting This Budget

1. Wages and benefits includes a reduction of \$2,750 for the Fire department's annual contribution to the WSIB reserve. Volunteer firefighter wages are based on the annualized 5 year average.
2. \$8,500 of the decrease in the administration line is due to a reduction in new recruit training costs as the Township is currently at its full complement of volunteer firefighters.
3. An increase in expected dispatch fees (e-dispatching to cell phones) is reflected in the operations and maintenance line.
4. A change in scope for the inclusion of items listed on the Fire equipment replacement schedule results in additional expenditures included in the Fire cost centre and removed from the Fire equipment replacement schedule. Various firefighting supply accounts were consolidated in the Fire budget and included in the fleet repair and maintenance line. Further increases for insurance (\$2,000) and fire equipment testing (\$1,500) are also included in the fleet repair and maintenance line.
5. Fire department cost recovery represents the proportion of all Fire department expenditures incurred for administering the Municipal FD Training Officer budget.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Municipal FD Training Officer (Community)

This position is fully funded by the County of Wellington and managed by Centre Wellington Fire department. The Municipal Fire Department (FD) Training Officer function is to assist all County of Wellington Fire departments with their staff training needs. This position will prepare lesson plans and teaching plans as well as facilitate or provide Provincial fire service courses to County fire departments.

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4207 - Municipal FD Training Officer - Revenue	(144,000)	(140,084)	(145,000)	(1,000)	0.7 %
<i>Total Revenues</i>	(144,000)	(140,084)	(145,000)	(1,000)	0.7 %
<u>Expenses</u>					
5210 - Municipal FD Training Officer - Wages & Benefits	106,900	107,062	108,575	1,675	1.6 %
5240 - Municipal FD Training Officer - Administration	6,950	4,181	6,500	(450)	-6.5 %
5250 - Municipal FD Training Officer - Operations & Maintenance	350	-	350	-	0.0 %
5260 - Municipal FD Training Officer - Fleet Repair & Maintenance	4,800	3,841	4,575	(225)	-4.7 %
5820 - Municipal FD Training Officer - Transfers to Reserves	6,000	6,000	6,000	-	0.0 %
5860 - Municipal FD Training Officer - Cost Recovery Applied	19,000	19,000	19,000	-	0.0 %
<i>Total Expenses</i>	144,000	140,084	145,000	1,000	0.7 %
<i>Net Budget Municipal FD Training Officer (Community)</i>	-	-	-	-	0.0 %

Major Changes Impacting This Budget

1. The transfer to reserves is for the future replacement of the Municipal FD Training Officer's vehicle.
2. Cost recovery applied represents an estimate of the administration expenses and Fire department overhead costs allocated to the Municipal FD Training Officer department.



Township of Centre Wellington 2016 Operating Budget Summary With 2015 Budget and Actual Results

Building (P&D)

The main role and responsibility of the Building and Development Services Department is to ensure that the building environment in which we all live, work and play is safe and healthy. This is accomplished through the administration and enforcement of various Provincial Regulations and Policies such as the Ontario Building Code Act, Planning Act, Water Resources Act and Heritage Act, as well as numerous municipal bylaws such as the Building, Zoning, Site Plan Development Control, Minimum Property and Occupancy Standards, Termite Control and Demolition Control Bylaws. The department also coordinates the maintenance and repair of several municipal buildings.

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4210 - Building - Revenue	(799,300)	(1,015,967)	(885,300)	(86,000)	10.8 %
<i>Total Revenues</i>	(799,300)	(1,015,967)	(885,300)	(86,000)	10.8 %
<u>Expenses</u>					
5210 - Building - Wages & Benefits	623,212	636,205	678,093	54,881	8.8 %
5240 - Building - Administration	25,253	21,593	26,953	1,700	6.7 %
5250 - Building - Operations & Maintenance	5,850	3,421	4,850	(1,000)	-17.1 %
5260 - Building - Fleet Repair & Maintenance	13,350	13,529	13,225	(125)	-0.9 %
5820 - Building - Transfers to Reserves	-	295,673	-	-	0.0 %
<i>Total Expenses</i>	667,665	970,421	723,121	55,456	8.3 %
<i>Net Budget Building (P&D)</i>	(131,635)	(45,546)	(162,179)	(30,544)	23.2 %

Major Changes Impacting This Budget

1. Building permit revenue is budgeted at the five year annualized average. The Township is required to maintain a building permit reserve under Bill 124 in the event of a loss from permitting activities.
2. A full year contract position for \$58,500 is included in wages and benefits. This represents a \$46,000 increase from 2015's budgeted part time staff expenditures.
3. Increased photocopier costs are included in the administration line.
4. A reduction in professional fees is included in the operations and maintenance line.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Property Standards Committee (P&D)

The Property Standards Committee is a committee of citizen members appointed by the Municipal Council pursuant to the Ontario Building Code Act to hear any appeals of Orders to Comply issued pursuant to the Township's Property Standards By-law. This committee meets on an "as-needed" basis.

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5240 - Property Standards Committee - Administration	450	-	300	(150)	-33.3 %
5250 - Property Standards Committee - Operations & Maintenance	1,500	795	1,200	(300)	-20.0 %
<i>Total Expenses</i>	1,950	795	1,500	(450)	-23.1 %
<i>Net Budget Property Standards Committee (P&D)</i>	1,950	795	1,500	(450)	-23.1 %

Major Changes Impacting This Budget

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**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Stray Animal Control (Corporate)

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4225 - Stray Animal Control - Revenue	(60,000)	(62,816)	(62,000)	(2,000)	3.3 %
<i>Total Revenues</i>	(60,000)	(62,816)	(62,000)	(2,000)	3.3 %
<u>Expenses</u>					
5250 - Stray Animal Control - Operations & Maintenance	41,000	36,950	86,100	45,100	110.0 %
<i>Total Expenses</i>	41,000	36,950	86,100	45,100	110.0 %
<i>Net Budget Stray Animal Control (Corporate)</i>	(19,000)	(25,866)	24,100	43,100	-226.8 %

Major Changes Impacting This Budget

1. A change in the administration of the Township's stray animal control cost centre is budgeted to take effect March 1, 2016. This estimate assumes the cost sharing of the Guelph Humane Society's fee estimate among 3 other lower tier municipalities in Wellington County. An increase in service provided is included in the Guelph Humane Society fee estimate.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Crossing Guards (Infrastructure)

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5210 - Crossing Guards - Wages & Benefits	56,900	48,730	55,700	(1,200)	-2.1 %
<i>Total Expenses</i>	56,900	48,730	55,700	(1,200)	-2.1 %
<i>Net Budget Crossing Guards (Infrastructure)</i>	56,900	48,730	55,700	(1,200)	-2.1 %

Major Changes Impacting This Budget

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**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Livestock Act (Corporate)

		2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
					\$	%
<u>Revenues</u>						
4235 - Livestock Act - Revenue		(500)	(330)	(400)	100	-20.0 %
	<i>Total Revenues</i>	(500)	(330)	(400)	100	-20.0 %
<u>Expenses</u>						
5250 - Livestock Act - Expenses		1,500	378	500	(1,000)	-66.7 %
	<i>Total Expenses</i>	1,500	378	500	(1,000)	-66.7 %
<i>Net Budget Livestock Act (Corporate)</i>		1,000	48	100	(900)	-90.0 %

Major Changes Impacting This Budget



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Grand River Conservation Authority

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4220 - GRCA - Special Levy	(110,589)	(109,402)	(111,512)	(923)	0.8 %
4820 - GRCA - Transfer from Reserve	-	(1,673)	-	-	0.0 %
<i>Total Revenues</i>	(110,589)	(111,074)	(111,512)	(923)	0.8 %
<u>Expenses</u>					
5250 - GRCA - Capital & Operating Levy	110,589	111,074	111,512	923	0.8 %
<i>Total Expenses</i>	110,589	111,074	111,512	923	0.8 %
<i>Net Budget Grand River Conservation Authority</i>	-	-	-	-	0.0 %

Major Changes Impacting This Budget

1. The GRCA levy is distributed between the Environmental Services budget and the tax supported budget based on the assessed value of properties connected or not connected to municipal services. Properties not connected to municipal services are assessed a special levy to cover the cost of the GRCA levy allocated to the tax supported budget.
2. The Township of Centre Wellington's portion of the total levy assessed by the GRCA in 2016 is \$304,761 (2.8% increase from 2015).



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Emergency Operations Centre

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5240 - Emergency Operations Centre - Expenses	5,200	2,970	5,200	-	0.0 %
<i>Total Expenses</i>	5,200	2,970	5,200	-	0.0 %
<i>Net Budget Emergency Operations Centre</i>	5,200	2,970	5,200	-	0.0 %

Major Changes Impacting This Budget



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Protection to Persons and Property - Miscellaneous

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5250 - Protection to Persons and Property - Miscellaneous - Operations & Maintenance	1,000	1,425	1,000	-	0.0 %
<i>Total Expenses</i>	1,000	1,425	1,000	-	0.0 %
<i>Net Budget Protection to Persons and Property - Miscellaneous</i>	1,000	1,425	1,000	-	0.0 %

Major Changes Impacting This Budget



Township of Centre Wellington 2016 Operating Budget Summary With 2015 Budget and Actual Results

Transportation Services - Administration (Infrastructure)

Transportation Services (Public Works Division) maintains all aspects of the Township's roads and rights-of-way. This includes the maintenance and operation of the Township's road and storm water management systems including, winter control, grading, dust suppression, gravel should maintenance, pothole repairs, street sweeping, maintenance gravel, regulatory and warning signage, traffic signals, line markings, leaf pickup, ditch and storm water facility cleanouts, culverts, and bridges. Transportation Services also maintains Municipal trees, sidewalks, crosswalks, and boulevards.

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5210 - PW Administration - Wages & Benefits	527,181	518,032	544,411	17,230	3.3 %
5240 - PW Administration - Administration	52,103	52,921	47,453	(4,650)	-8.9 %
5250 - PW Administration - Operations & Maintenance	350,000	346,898	339,050	(10,950)	-3.1 %
5860 - PW Administration - Cost Recovery	(12,500)	(12,500)	(12,500)	-	0.0 %
<i>Total Expenses</i>	916,784	905,351	918,414	1,630	0.2 %
<i>Net Budget Transportation Services - Administration (Infrastructure)</i>	916,784	905,351	918,414	1,630	0.2 %

Major Changes Impacting This Budget

1. Overall increase for the Transportation Services budget is \$72,845 (1.85%).
2. The inclusion of standby fees for roads foremen and staff movement in the salary grid account for the additional increase in the wages and benefits line.
3. A \$3,000 reduction in Transportation Services' training budget is reflected in the administration line.
4. A \$10,000 reduction in the 2016 insurance premium for public works facilities is reflected in the operations and maintenance line.
5. Transportation services cost recovery represents the proportion of all transportation services expenditures incurred for administering the Municipal Risk Management Official's budget.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Transportation Services - Operations (Infrastructure)

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4310 - PW Operations - Revenue	(524,800)	(596,496)	(532,800)	(8,000)	1.5 %
<i>Total Revenues</i>	(524,800)	(596,496)	(532,800)	(8,000)	1.5 %
<u>Expenses</u>					
5260 - PW Operations - Fleet Repair & Maintenance	(464,400)	(230,457)	(484,675)	(20,275)	4.4 %
5275 - PW Operations - Fergus Works Garage	45,600	33,777	46,700	1,100	2.4 %
5276 - PW Operations - Elora Works Garage	54,200	51,020	56,090	1,890	3.5 %
5277 - PW Operations - West Garafraxa Works Garage	33,400	25,288	33,700	300	0.9 %
5278 - PW Operations - Pilkington Works Garage	25,000	27,201	25,500	500	2.0 %
5305 - PW Operations - Bridges & Culverts	110,600	118,596	112,500	1,900	1.7 %
5308 - PW Operations - Grass Cutting/Weed Spray	102,200	76,832	109,700	7,500	7.3 %
5311 - PW Operations - Brush & Tree Removal	250,000	180,784	252,300	2,300	0.9 %
5314 - PW Operations - Tree Planting	20,700	3,648	21,200	500	2.4 %
5317 - PW Operations - Ditching	69,300	61,410	74,000	4,700	6.8 %
5320 - PW Operations - Curb/Gutter/Basin	40,700	26,330	46,400	5,700	14.0 %
5323 - PW Operations - Bituminous Pavement Patch	117,900	95,909	107,500	(10,400)	-8.8 %
5326 - PW Operations - Crack Sealing and Asphalt Repair	30,000	28,427	35,000	5,000	16.7 %
5329 - PW Operations - Street Cleaning	86,900	86,222	88,200	1,300	1.5 %
5332 - PW Operations - Shoulder Maintenance	59,100	61,619	60,200	1,100	1.9 %
5334 - PW Operations - Road Patrol	35,600	32,943	49,800	14,200	39.9 %
5335 - PW Operations - Debris Pick Up	41,400	29,615	40,800	(600)	-1.4 %
5338 - PW Operations - Leaf Pick Up	28,200	38,413	29,300	1,100	3.9 %
5341 - PW Operations - Grading	280,100	248,243	286,600	6,500	2.3 %
5344 - PW Operations - Dustlaying	305,700	304,418	317,000	11,300	3.7 %
5347 - PW Operations - Gravel Resurfacing	320,900	353,689	341,700	20,800	6.5 %
5350 - PW Operations - Snow Removal	92,000	75,470	92,700	700	0.8 %
5353 - PW Operations - Plowing, Sanding & Scarifying	1,038,700	750,405	1,062,000	23,300	2.2 %
5356 - PW Operations - Snow Fence/Culvert Thawing	5,900	2,500	4,300	(1,600)	-27.1 %



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Transportation Services - Operations (Infrastructure)

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
5359 - PW Operations - Safety Devices	123,100	133,620	118,600	(4,500)	-3.7 %
5362 - PW Operations - Street Lighting-Elora	118,000	118,922	118,000	-	0.0 %
5363 - PW Operations - Street Lighting-Fergus	275,000	275,991	275,000	-	0.0 %
5364 - PW Operations - Street Lighting-Rural	72,000	71,266	72,000	-	0.0 %
5370 - PW Operations - Municipal Parking Lots	11,600	6,363	11,300	(300)	-2.6 %
5373 - PW Operations - Sidewalk Winter Maintenance	100,100	84,602	103,300	3,200	3.2 %
5374 - PW Operations - Sidewalk Cleaning	8,800	7,863	9,900	1,100	12.5 %
5375 - PW Operations - Sidewalk-Other	17,700	27,501	20,400	2,700	15.3 %
5379 - PW Operations - Line Painting	56,700	49,103	56,100	(600)	-1.1 %
5382 - PW Operations - Storm Sewer	21,000	16,062	21,600	600	2.9 %
5385 - PW Operations - Storm Water Pond Maintenance	6,400	797	6,600	200	3.1 %
5387 - PW Operations - Municipal Drains	11,300	17,043	9,300	(2,000)	-17.7 %
5389 - PW Operations - Snow Removal - Fergus County Roads	-	(9,837)	-	-	0.0 %
5391 - PW Operations - Snow Removal - Elora County Roads	-	9,837	-	-	0.0 %
5820 - PW Operations - Transfers to Reserves	-	3,341	-	-	0.0 %
<i>Total Expenses</i>	3,551,400	3,294,780	3,630,615	79,215	2.2 %
Net Budget Transportation Services - Operations (Infrastructure)	3,026,600	2,698,284	3,097,815	71,215	2.4 %

Major Changes Impacting This Budget

1. The 2015 and 2016 Pavement Management capital projects to replace asphalt in poor condition sections of road in the Township will result in less cold-mix asphalt required for pothole filling (bituminous pavement patch) during the year.
2. In order to comply with Minimum Maintenance Standards (O.Reg. 239/02) for the Township's roads and highways, the labour and machine time cost allocations to the road patrol line were increased.
3. Additional expenditures in 2016 for gravel resurfacing to remediate washouts and spring thaw impacts to gravel roads and to improve the condition of gravel roads.
4. Plowing, sanding and scarifying, sidewalk winter maintenance, and snow removal budgets approximate the annualized five year average.
5. Revenue includes \$458,800 collected through a separate levy for the operation of streetlights in the urban and rural areas of Centre Wellington.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Belsyde Cemetery (Corporate/Infrastructure)

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4405 - Belsyde Cemetery - Revenue	(103,900)	(96,105)	(103,100)	800	-0.8 %
<i>Total Revenues</i>	(103,900)	(96,105)	(103,100)	800	-0.8 %
<u>Expenses</u>					
5250 - Belsyde Cemetery - Operations & Maintenance	86,175	66,087	87,100	925	1.1 %
5820 - Belsyde Cemetery - Transfers to Reserves	15,650	15,648	15,850	200	1.3 %
<i>Total Expenses</i>	101,825	81,734	102,950	1,125	1.1 %
<i>Net Budget Belsyde Cemetery (Corporate/Infrastructure)</i>	(2,075)	(14,371)	(150)	1,925	-92.8 %

Major Changes Impacting This Budget

1. Budgeted revenue sources are consistent with annualized historical averages.
2. Transfers to reserves includes 95% of columbarium niche sales which are transferred to the columbarium reserve for the purchase of another columbarium in the future.
3. Transfers to reserves also includes an estimate of the percentage of interment fees collected that is transferred to the cemetery expansion reserve as per the 2016 fees and charges by-law.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Elora Cemetery (Corporate/Infrastructure)

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4409 - Elora Cemetery - Revenue	(47,300)	(51,325)	(48,450)	(1,150)	2.4 %
<i>Total Revenues</i>	(47,300)	(51,325)	(48,450)	(1,150)	2.4 %
<u>Expenses</u>					
5250 - Elora Cemetery - Operations & Maintenance	68,150	56,028	69,100	950	1.4 %
5820 - Elora Cemetery - Transfers to Reserves	1,200	2,044	1,750	550	45.8 %
<i>Total Expenses</i>	69,350	58,071	70,850	1,500	2.2 %
Net Budget Elora Cemetery (Corporate/Infrastructure)	22,050	6,747	22,400	350	1.6 %

Major Changes Impacting This Budget

1. Budgeted revenue is consistent with annualized historical averages.
2. Transfers to reserves includes an estimate of the percentage of interment fees collected that is transferred to the cemetery expansion reserve as per the 2016 fees and charges by-law.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Rural Cemeteries (Corporate/Infrastructure)

The Township maintains four rural cemeteries located at the following locations: Mount Pleasant Cemetery (Wellington Rd 22), Ponsonby Pioneer Cemetery (Wellington Rd 7), Mount Carmel Cemetery (Sixth Line, West Garafraxa) and Bon Accord Cemetery (Irvine St). Maintenance includes grass cutting at all locations and only openings/closings at Mount Carmel.

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5250 - Rural Cemeteries - Operations & Maintenance	4,400	1,762	4,600	200	4.5 %
<i>Total Expenses</i>	4,400	1,762	4,600	200	4.5 %
<i>Net Budget Rural Cemeteries (Corporate/Infrastructure)</i>	4,400	1,762	4,600	200	4.5 %

Major Changes Impacting This Budget

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**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Other Health Services

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4425 - Other Health Services - Miscellaneous Revenue	-	(750)	-	-	0.0 %
<i>Total Revenues</i>	-	(750)	-	-	0.0 %
<u>Expenses</u>					
5800 - Other Health Services - Physician Recruitment	27,500	25,705	28,500	1,000	3.6 %
5820 - Other Health Services - Transfers to Reserves	-	4,432	-	-	0.0 %
<i>Total Expenses</i>	27,500	30,137	28,500	1,000	3.6 %
<i>Net Budget Other Health Services</i>	27,500	29,387	28,500	1,000	3.6 %

Major Changes Impacting This Budget

1. The physician recruitment budget of \$20,000 remains the same in 2016. The estimated cost of snow removal and lawn care at the Centre Wellington Community Medical Office (CWCMO) location is \$8,500 in 2016.



Township of Centre Wellington 2016 Operating Budget Summary With 2015 Budget and Actual Results

Health and Safety Committee

The Health and Safety Committee is a legislated requirement under the provincial Occupational Health & Safety Act and has certain contributions in relation to the Worker's Safety and Insurance Act and the Ministry of Labour.

The Township of Centre Wellington Joint Health & Safety Committee promotes safety in the workplace and ensures that each employee is provided with the necessary equipment and training required to complete their prescribed duties in a safe and educated manner.

The duties of the committee include, but are not limited to, the following:

- 1) establishing policies and procedures which will encourage the active participation of all employees in the prevention of accidents and the promotion of health and safety in the workplace;
- 2) providing up-to-date information, training, and assistance as required to ensure the regulations set out in the Occupational Health and Safety Act are adhered to and when possible exceeded;
- 3) identify situations that may be a source of danger or hazard to the workers and make recommendations to the employer for improvement; and
- 4) conduct monthly site inspections and hold monthly meetings to discuss matters pertaining to health and safety.

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5240 - Health and Safety Committee - Administration	6,500	1,872	5,500	(1,000)	-15.4 %
<i>Total Expenses</i>	6,500	1,872	5,500	(1,000)	-15.4 %
<i>Net Budget Health and Safety Committee</i>	6,500	1,872	5,500	(1,000)	-15.4 %

Major Changes Impacting This Budget

1. An \$800 reduction in reference material is reflected in this cost centre's budget.



Township of Centre Wellington 2016 Operating Budget Summary With 2015 Budget and Actual Results

Parks and Recreation Administration (Community)

Community Services is comprised of the following direct public health and safety services: Parks and Recreation, Horticultural and Community Beautification, Older Adults, Tourism, Culture, Marketing, Theatre and Fire/Rescue. The department objective is to promote and facilitate healthy activities and public safety through direct and indirect programming along with community organizations and groups with similar objectives. Community building is achieved through the objective of the department through the implementation and delivery of enhancements and maintenance of the diversified services provided by Community Services. Connecting with the community is achieved through the transparent and effective communication and delivery of these services to ensure the department remains relevant to the present day and future requirements of the community within the allocated resources based on revenue production and tax base contributions.

Parks and Recreation facilitates direct and indirect program opportunities through a range of indoor and outdoor community facilities. Accessibility to program opportunities is balanced through a combination of user fee based programs, sponsored programs, private sector programs, community programs and service club and special interest organizations. The development and maintenance of passive green spaces and trails is a key responsibility of this section of Community Services.

Direct program servicing includes: aquatics, fitness centre, day and seasonal youth camps, special event coordination and facilitation, community guide and registration services and facility maintenance operations.

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4505 - Parks and Recreation Administration - Revenue	-	-	(25,000)	(25,000)	0.0 %
<i>Total Revenues</i>	-	-	(25,000)	(25,000)	0.0 %
<u>Expenses</u>					
5210 - Parks and Recreation Administration - Wages & Benefits	877,608	848,487	892,268	14,661	1.7 %
5240 - Parks and Recreation Administration - Administration	28,200	20,728	27,100	(1,100)	-3.9 %
5250 - Parks and Recreation Administration - Operations & Maintenance	179,785	159,143	166,656	(13,129)	-7.3 %
5260 - Parks and Recreation Administration - Fleet Repair & Maintenance	22,912	23,651	23,875	963	4.2 %
<i>Total Expenses</i>	1,108,505	1,052,009	1,109,899	1,394	0.1 %
<i>Net Budget Parks and Recreation Administration (Community)</i>	1,108,505	1,052,009	1,084,899	(23,606)	-2.1 %

Major Changes Impacting This Budget

1. Overall increase for the Parks and Recreation budget is \$83,743 (3.74%).
2. New revenue source expected from sponsorship of parks and recreation facilities. This revenue is to be transferred to the parks and recreation facilities replacement reserve.
3. A \$1,500 reduction in parks and recreation's training budget accounts for the decrease in the administration line.
4. Decrease in the operations and maintenance line is due to a reduction from four days per week to three for sports tourism.
5. Fleet repair and maintenance costs have been increased to reflect the aging fleet and repair costs experienced over the past few years.



Township of Centre Wellington 2016 Operating Budget Summary With 2015 Budget and Actual Results

Centre Wellington Community Sportsplex (Community)

Located at 550 Belsyde Avenue this multi use facility includes twin pad surfaces, aquatic facility, large hall and meeting rooms along with considerable open space which is ideal for hosting large outdoor events such as the Fergus Truck Show and Scottish Festival. The administration offices for Community Services are located at this site.

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4510 - Centre Wellington Community Sportsplex - Revenue	(936,200)	(931,864)	(946,200)	(10,000)	1.1 %
4514 - Centre Wellington Community Sportsplex - Aquatic Centre Revenue	(501,300)	(512,112)	(511,800)	(10,500)	2.1 %
4520 - Centre Wellington Community Sportsplex - Program Revenue - Fitness	(16,750)	(17,177)	(38,000)	(21,250)	126.9 %
4522 - Centre Wellington Community Sportsplex - Program Revenue - Summer Program	(24,000)	(27,970)	(28,000)	(4,000)	16.7 %
4529 - Centre Wellington Community Sportsplex - Program Revenue - March Break	(2,100)	(2,056)	(2,100)	-	0.0 %
<i>Total Revenues</i>	(1,480,350)	(1,491,179)	(1,526,100)	(45,750)	3.1 %
<u>Expenses</u>					
5510 - Centre Wellington Community Sportsplex - P&R Facilities: Operating Costs	597,123	640,660	652,953	55,830	9.3 %
5511 - Centre Wellington Community Sportsplex - P&R Facilities: Repairs & Maintenance	493,547	529,086	510,316	16,769	3.4 %
5512 - Centre Wellington Community Sportsplex - P&R Facilities: Concessions	137,599	128,038	130,399	(7,201)	-5.2 %
5513 - Centre Wellington Community Sportsplex - P&R Facilities: Halls	2,500	3,114	2,500	-	0.0 %
5514 - Centre Wellington Community Sportsplex - P&R Facilities: Aquatic Centre	624,575	653,417	651,327	26,752	4.3 %
5516 - Centre Wellington Community Sportsplex - P&R Facilities: Grounds	78,122	80,066	78,545	422	0.5 %
5520 - Centre Wellington Community Sportsplex - P&R Fitness Program	20,720	13,823	37,008	16,288	78.6 %
5521 - Centre Wellington Community Sportsplex - P&R Weight Room	30,414	31,143	33,557	3,143	10.3 %
5522 - Centre Wellington Community Sportsplex - P&R Summer Program	23,271	23,552	21,910	(1,361)	-5.8 %



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Centre Wellington Community Sportsplex (Community)

Located at 550 Belsyde Avenue this multi use facility includes twin pad surfaces, aquatic facility, large hall and meeting rooms along with considerable open space which is ideal for hosting large outdoor events such as the Fergus Truck Show and Scottish Festival. The administration offices for Community Services are located at this site.

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
5529 - Centre Wellington Community Sportsplex - P&R Programs - Other	3,600	4,204	3,800	200	5.6 %
<i>Total Expenses</i>	2,011,473	2,107,104	2,122,315	110,842	5.5 %
Net Budget Centre Wellington Community Sportsplex (Community)	531,123	615,924	596,215	65,092	12.3 %

Major Changes Impacting This Budget

1. The increase in revenue at the Sportsplex is minimized due to the redistribution of the Fergus Devils' ice time to Minor Hockey which is at a subsidized rental rate.
2. More fitness programs to be offered in 2016 resulting in an increase in revenue and expenditures. Fitness programs offered will be revenue neutral.
3. A \$52,000 increase in utility costs and a \$4,200 increase in brochure costs to meet accessibility standards account for the change in the operating costs line.
4. Repairs and maintenance includes a \$5,000 increase in snow removal costs at the Sportsplex.
5. Aquatic centre increase is due to the inclusion of a full year of benefits for the Head Guard position (\$9,000) approved in 2015 and the approved 1.9% increase in wages for 2016 (\$9,000). Furthermore, the aquatic centre line includes a one-time \$9,000 increase for a repair to the HVAC computer control to improve air quality in the facility.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Elora Community Centre (Community)

The Elora Community Centre is located at 29 David Street and is comprised of a 185' by 85' ice pad with 900 capacity seating, meeting room, and medium size banquet hall.

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4513 - Elora Community Centre - Revenue	(368,900)	(318,972)	(363,700)	5,200	-1.4 %
<i>Total Revenues</i>	(368,900)	(318,972)	(363,700)	5,200	-1.4 %
<u>Expenses</u>					
5510 - Elora Community Centre - P&R Facilities: Operating Costs	249,461	237,208	258,171	8,710	3.5 %
5511 - Elora Community Centre - P&R Facilities: Repairs & Maintenance	268,853	267,743	269,286	432	0.2 %
5512 - Elora Community Centre - P&R Facilities: Concessions	61,275	50,367	61,450	175	0.3 %
5513 - Elora Community Centre - P&R Facilities: Halls	1,500	1,707	1,500	-	0.0 %
<i>Total Expenses</i>	581,090	557,025	590,407	9,317	1.6 %
Net Budget Elora Community Centre (Community)	212,190	238,053	226,707	14,517	6.8 %

Major Changes Impacting This Budget

1. The loss of the Elora Rock and subsequent redistribution of the ice time accounts for the majority of the decrease in revenue.
2. A \$10,000 increase in hydro and gas expenditures account for the increase in the operating costs line item.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Belwood Hall (Community)

Belwood Hall is a rural community hall with a small banquet hall, meeting room and small kitchen. It is located in the community of Belwood adjacent to Lake Belwood.

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4516 - Belwood Hall - Revenue	(6,800)	(6,914)	(6,800)	-	0.0 %
<i>Total Revenues</i>	(6,800)	(6,914)	(6,800)	-	0.0 %
<u>Expenses</u>					
5510 - Belwood Hall - P&R Facilities: Operating Costs	22,458	20,331	22,571	113	0.5 %
<i>Total Expenses</i>	22,458	20,331	22,571	113	0.5 %
<i>Net Budget Belwood Hall (Community)</i>	15,658	13,417	15,771	113	0.7 %

Major Changes Impacting This Budget

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**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Belwood Ball Diamond (Community)

Softball diamond in community of Belwood with full field lighting, bleachers and gravel parking lot. Small winter ice rink operated in park by local volunteers.

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4538 - Belwood Ball Diamond - Revenue	(1,600)	(1,791)	(1,800)	(200)	12.5 %
<i>Total Revenues</i>	(1,600)	(1,791)	(1,800)	(200)	12.5 %
<u>Expenses</u>					
5250 - Belwood Ball Diamond - Operations & Maintenance	5,903	5,372	6,451	548	9.3 %
<i>Total Expenses</i>	5,903	5,372	6,451	548	9.3 %
<i>Net Budget Belwood Ball Diamond (Community)</i>	4,303	3,581	4,651	348	8.1 %

Major Changes Impacting This Budget

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**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Bissel Park (Community)

The park is the site of an old foundry and recently Township Council approved a new master plan for the park which will include an outdoor multi-use performing and ice rink facility, boardwalk, trails, gardens, upgraded parking lot, and natural areas.

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4541 - Bissel Park - Revenue	(3,000)	(2,437)	(3,500)	(500)	16.7 %
<i>Total Revenues</i>	(3,000)	(2,437)	(3,500)	(500)	16.7 %
<u>Expenses</u>					
5250 - Bissel Park - Operations & Maintenance	26,315	28,413	42,621	16,306	62.0 %
<i>Total Expenses</i>	26,315	28,413	42,621	16,306	62.0 %
<i>Net Budget Bissel Park (Community)</i>	23,315	25,976	39,121	15,806	67.8 %

Major Changes Impacting This Budget

1. Increase in expenditures is due to the operation and maintenance of an accessible washroom located at Bissel Park for a full year in 2016.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

CWCS Ball Diamond (Community)

Located behind the Sportsplex, this hard ball diamond provides a large fenced in playing field with lights and players benches.

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5250 - CWCS Ball Diamond - Operations & Maintenance	150	36	-	(150)	-100.0 %
<i>Total Expenses</i>	150	36	-	(150)	-100.0 %
<i>Net Budget CWCS Ball Diamond (Community)</i>	150	36	-	(150)	-100.0 %

Major Changes Impacting This Budget

1. Hardball folded in 2015. Grass cutting costs associated with the ball diamond have been included in the Centre Wellington Community Sportsplex cost centre (grounds line item) in 2016.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

ECC Ball Diamond (Community)

Located adjacent to the Elora Community Centre the two lit and fenced softball fields provide opportunities for children, youth and adults.

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4526 - ECC Ball Diamond - Revenue	(7,000)	(7,403)	(8,000)	(1,000)	14.3 %
<i>Total Revenues</i>	(7,000)	(7,403)	(8,000)	(1,000)	14.3 %
<u>Expenses</u>					
5250 - ECC Ball Diamond - Operations & Maintenance	17,612	13,379	16,667	(944)	-5.4 %
<i>Total Expenses</i>	17,612	13,379	16,667	(944)	-5.4 %
Net Budget ECC Ball Diamond (Community)	10,612	5,977	8,667	(1,944)	-18.3 %

Major Changes Impacting This Budget

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**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Tower Street Tennis Courts (Community)

Three colour coated courts with lights are owned by the Township but operated and maintained through a partnership with the Fergus Tennis Club.

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5250 - Tower Street Tennis Courts - Operations & Maintenance	2,702	5,645	2,624	(77)	-2.9 %
<i>Total Expenses</i>	2,702	5,645	2,624	(77)	-2.9 %
<i>Net Budget Tower Street Tennis Courts (Community)</i>	2,702	5,645	2,624	(77)	-2.9 %

Major Changes Impacting This Budget

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**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Tye Park (Community)

Community park with one regular sized lit softball field and two small children's softball fields. Includes a small washroom and concession stand. Fields are operated and maintained in partnership with Centre Wellington Softball Association.

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4526 - Tye Park - Revenue	(1,400)	(1,331)	(1,400)	-	0.0 %
<i>Total Revenues</i>	(1,400)	(1,331)	(1,400)	-	0.0 %
<u>Expenses</u>					
5250 - Tye Park - Operations & Maintenance	14,934	13,243	14,815	(119)	-0.8 %
<i>Total Expenses</i>	14,934	13,243	14,815	(119)	-0.8 %
Net Budget Tye Park (Community)	13,534	11,912	13,415	(119)	-0.9 %

Major Changes Impacting This Budget

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**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Victoria Park (Fergus) (Community)

This community park is home to 1 lit full sized irrigated soccer field, 1 - ½ lit full sized soccer field, and 1 medium sized soccer field, parking lot, play equipment, the Victoria Parks Seniors Centre, and the Highland Rugby Clubhouse.

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4523 - Victoria Park (Fergus) - Revenue	(7,200)	(9,133)	(7,500)	(300)	4.2 %
<i>Total Revenues</i>	(7,200)	(9,133)	(7,500)	(300)	4.2 %
<u>Expenses</u>					
5250 - Victoria Park (Fergus) - Operations & Maintenance	44,919	44,495	46,818	1,898	4.2 %
<i>Total Expenses</i>	44,919	44,495	46,818	1,898	4.2 %
Net Budget Victoria Park (Fergus) (Community)	37,719	35,363	39,318	1,598	4.2 %

Major Changes Impacting This Budget

1. Increase in expenditures is due to seven days a week, seasonal operation, of the public washroom at Victoria Park.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

South Ridge Park (Community)

South Ridge Park is a 4.25 hectare (10.5 acre) new active park which will be maintained by the Township starting in 2012. It includes 1 full size irrigated soccer field, 2 mini irrigated soccer fields, trailing, large noise attenuation berm, and landscaping.

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4530 - South Ridge Park - Revenue	(3,200)	(2,724)	(2,200)	1,000	-31.3 %
<i>Total Revenues</i>	(3,200)	(2,724)	(2,200)	1,000	-31.3 %
<u>Expenses</u>					
5250 - South Ridge Park - Operations & Maintenance	24,159	28,115	25,267	1,108	4.6 %
<i>Total Expenses</i>	24,159	28,115	25,267	1,108	4.6 %
<i>Net Budget South Ridge Park (Community)</i>	20,959	25,390	23,067	2,108	10.1 %

Major Changes Impacting This Budget

1. Decrease in revenue is due to a reduction in FEDS use of the soccer fields at this park.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Strathallan Park (Community)

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4531 - Strathallan Park - Revenue	(1,050)	-	-	1,050	-100.0 %
<i>Total Revenues</i>	(1,050)	-	-	1,050	-100.0 %
<u>Expenses</u>					
5250 - Strathallan Park - Operations & Maintenance	9,004	5,690	8,046	(957)	-10.6 %
<i>Total Expenses</i>	9,004	5,690	8,046	(957)	-10.6 %
<i>Net Budget Strathallan Park (Community)</i>	7,954	5,690	8,046	93	1.2 %

Major Changes Impacting This Budget



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

St. Mary's School Park (Community)

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4542 - St. Mary's School Park - Revenue	(1,050)	(1,046)	(1,100)	(50)	4.8 %
<i>Total Revenues</i>	(1,050)	(1,046)	(1,100)	(50)	4.8 %
<u>Expenses</u>					
5250 - St. Mary's School Park - Operations & Maintenance	6,353	4,680	6,301	(52)	-0.8 %
<i>Total Expenses</i>	6,353	4,680	6,301	(52)	-0.8 %
Net Budget St. Mary's School Park (Community)	5,303	3,634	5,201	(102)	-1.9 %

Major Changes Impacting This Budget



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Passive Parks (Community)

A variety of passive parks are spread throughout Centre Wellington. Many parks include natural areas, river front open space, trails, and areas for socialization.

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4550 - Passive Parks - Revenue	(9,500)	(9,532)	(9,500)	-	0.0 %
<i>Total Revenues</i>	(9,500)	(9,532)	(9,500)	-	0.0 %
<u>Expenses</u>					
5250 - Passive Parks - Operations & Maintenance	145,174	151,283	161,268	16,093	11.1 %
<i>Total Expenses</i>	145,174	151,283	161,268	16,093	11.1 %
<i>Net Budget Passive Parks (Community)</i>	135,674	141,751	151,768	16,093	11.9 %

Major Changes Impacting This Budget

1. Increased labour costs due to a full year of maintenance at new parks, with one new summer student, and a \$7,500 increase in utility costs for the operation of two splash pads in the Township.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Parks - General (Community)

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5250 - Parks - General - Operations & Maintenance	4,720	3,949	4,150	(570)	-12.1 %
<i>Total Expenses</i>	4,720	3,949	4,150	(570)	-12.1 %
<i>Net Budget Parks - General (Community)</i>	4,720	3,949	4,150	(570)	-12.1 %

Major Changes Impacting This Budget

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**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Greenhouses (Community)

Located at the Centre Wellington Community Sportsplex the two poly greenhouses are home base for the Township's horticultural operations. Our Horticulturist grows the various annuals, hanging baskets, and prepares plant material for the many planting displays throughout the community including the two downtowns. Groups like the Fergus Horticultural Society and Elora Horticultural Society assist in maintaining the many horticultural planting beds throughout the community.

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5250 - Greenhouses - Operations & Maintenance	23,425	18,547	23,967	542	2.3 %
<i>Total Expenses</i>	23,425	18,547	23,967	542	2.3 %
<i>Net Budget Greenhouses (Community)</i>	23,425	18,547	23,967	542	2.3 %

Major Changes Impacting This Budget

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**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Parks and Recreation - Other Expenditures (Community)

These expenditures fund the debt payments for the Centre Wellington Community Sportsplex and the Department's replacement reserve funds.

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4820 - Parks and Recreation - Other Expenditures - Transfers from Reserves	(1,260)	(1,260)	(10,260)	(9,000)	714.3 %
<i>Total Revenues</i>	(1,260)	(1,260)	(10,260)	(9,000)	714.3 %
<u>Expenses</u>					
	-	-	-	-	0.0 %
<i>Total Expenses</i>	-	-	-	-	0.0 %
Net Budget Parks and Recreation - Other Expenditures (Community)	(1,260)	(1,260)	(10,260)	(9,000)	714.3 %

Major Changes Impacting This Budget

1. Transfers from reserves includes a \$1,260 transfer from the Newdon Public Swim reserve for the funding of public swimming at the Sportsplex. Also included is a transfer from the general capital reserve to fund a one-time \$9,000 increase for HVAC repairs to improve air quality in the aquatics centre at the Sportsplex.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Victoria Park Seniors Centre (Community)

The Parks and Recreation Department is responsible for the management and operations of the Victoria Park Seniors Centre located at 150 Albert Street West in Fergus. The facility provides a home for a variety of programs and services for seniors in the community including fitness programs, computer training, line dancing, cards, trips, billiards, darts, a foot care clinic, and lunch program to name only a few. The facility is assisted in the operations through many senior volunteers and is supported by the Victoria Park Advisory Committee.

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4760 - Victoria Park Seniors Centre - Revenue	(180,550)	(223,077)	(190,700)	(10,150)	5.6 %
4820 - Victoria Park Seniors Centre - Transfer from Reserves	(4,000)	(4,000)	(4,000)	-	0.0 %
<i>Total Revenues</i>	(184,550)	(227,077)	(194,700)	(10,150)	5.5 %
<u>Expenses</u>					
5210 - Victoria Park Seniors Centre - Wages & Benefits	220,590	214,751	223,968	3,378	1.5 %
5240 - Victoria Park Seniors Centre - Administration	13,075	13,290	13,250	175	1.3 %
5250 - Victoria Park Seniors Centre - Operations & Maintenance	75,100	75,039	85,800	10,700	14.2 %
5701 - Victoria Park Seniors Centre - VPC-Programs	76,300	113,146	85,900	9,600	12.6 %
5820 - Victoria Park Seniors Centre - Transfers to Reserves	34,000	41,525	36,500	2,500	7.4 %
<i>Total Expenses</i>	419,065	457,750	445,418	26,353	6.3 %
<i>Net Budget Victoria Park Seniors Centre (Community)</i>	234,515	230,673	250,718	16,203	6.9 %

Major Changes Impacting This Budget

1. Increase in the operations and maintenance line is due to a full year of additional caretaking and insurance costs associated with the expansion of the facility. Additional annual costs required for elevator maintenance and monitoring of \$3,300 are also included in this line.
2. Increase in program costs are offset by an increase in program revenues.
3. The transfer to reserves is a function of the expected net surplus from programs at the Seniors Centre. These reserve funds are set aside for the purchase/repair of furniture or equipment at the Centre and are to be utilized based on the recommendations of the Victoria Park Advisory Committee.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Heritage Centre Wellington (P&D)

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4820 - Heritage Centre Wellington - Transfers from Reserves	(3,000)	-	-	3,000	-100.0 %
<i>Total Revenues</i>	(3,000)	-	-	3,000	-100.0 %
<u>Expenses</u>					
5240 - Heritage Centre Wellington - Administration	1,850	941	1,650	(200)	-10.8 %
5250 - Heritage Centre Wellington - Operations & Maintenance	15,100	4,985	12,100	(3,000)	-19.9 %
5820 - Heritage Centre Wellington - Transfers to Reserves	4,000	4,000	2,500	(1,500)	-37.5 %
<i>Total Expenses</i>	20,950	9,927	16,250	(4,700)	-22.4 %
<i>Net Budget Heritage Centre Wellington (P&D)</i>	17,950	9,927	16,250	(1,700)	-9.5 %

Major Changes Impacting This Budget

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**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Fergus Weigh Scale Building (Infrastructure)

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5210 - Fergus Weigh Scale Building - Wages & Benefits	5,098	5,099	5,098	-	0.0 %
5250 - Fergus Weigh Scale Building - Operations & Maintenance	8,825	7,922	8,825	-	0.0 %
<i>Total Expenses</i>	13,923	13,021	13,923	-	0.0 %
<i>Net Budget Fergus Weigh Scale Building (Infrastructure)</i>	13,923	13,021	13,923	-	0.0 %

Major Changes Impacting This Budget

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**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Fergus Downtown (Community/Infrastructure)

The Township's Public Works and Parks & Recreation departments provide a variety of services to support the beautification of the downtown. These services include litter pickup, installation and removal of banners, installation and removal of seasonal concrete planters and hanging baskets, maintenance and watering of hanging baskets. The Fergus Horticultural Society maintains the various horticultural gardens in the downtown including Templin Gardens.

Excluded from this budget, but managed by the Township Public Works Department, is snow plowing of downtown sidewalks/streets/parking lots, and street sweeping. The growing of bedding plants and hanging baskets is managed by the Parks & Recreation Department. Centre Wellington Hydro installs seasonal lighting as required.

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5250 - Fergus Downtown - Operations & Maintenance	27,300	32,741	43,300	16,000	58.6 %
<i>Total Expenses</i>	27,300	32,741	43,300	16,000	58.6 %
<i>Net Budget Fergus Downtown (Community/Infrastructure)</i>	27,300	32,741	43,300	16,000	58.6 %

Major Changes Impacting This Budget

1. Increase is due to costs associated with contracted snow removal at the new Fergus Riverlands parking lot.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Elora Public Washrooms (Community)

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5250 - Elora Public Washrooms - Operations & Maintenance	4,600	4,073	19,820	15,220	330.9 %
<i>Total Expenses</i>	4,600	4,073	19,820	15,220	330.9 %
Net Budget Elora Public Washrooms (Community)	4,600	4,073	19,820	15,220	330.9 %

Major Changes Impacting This Budget

1. Additional washrooms are now available at the Township's new Tourism office located at 10 East Mill St. (formerly located at 9 East Mill St). As such, a higher percentage of common area costs are applied to this cost centre and there are additional expenditures for cleaning and more time allocated for Parks and Recreation staff to open and close the washrooms.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Elora Downtown (Community/Infrastructure)

The Township's Public Works and Parks & Recreation departments provide a variety of services to support the beautification of the downtown. These services include litter pickup, installation and removal of seasonal concrete planters and hanging baskets, mulching of ground planting beds, and maintenance and watering of planting beds and hanging baskets.

Excluded from this budget, but managed by the Township Public Works Department, is snow plowing of downtown sidewalks/streets/parking lots, street sweeping, and installation of seasonal banners and lights/decorations. The growing of bedding plants and hanging baskets is managed by the Parks & Recreation Department

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5250 - Elora Downtown - Operations & Maintenance	47,700	53,605	49,700	2,000	4.2 %
<i>Total Expenses</i>	47,700	53,605	49,700	2,000	4.2 %
<u>Net Budget Elora Downtown (Community/Infrastructure)</u>	47,700	53,605	49,700	2,000	4.2 %

Major Changes Impacting This Budget



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Grants to Community Groups - Specific Annual Grants

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5250 - Grants to Community Groups - Specific Annual Grants	19,350	19,335	19,600	250	1.3 %
<i>Total Expenses</i>	19,350	19,335	19,600	250	1.3 %
<i>Net Budget Grants to Community Groups - Specific Annual Grants</i>	19,350	19,335	19,600	250	1.3 %

Major Changes Impacting This Budget

1. Total grants budgeted for community groups in the 2016 Budget are \$49,330.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Grants to Community Groups - Community Impact Grants

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5250 - Grants to Community Groups - Community Impact Grants	6,200	6,200	29,730	23,530	379.5 %
5800 - Grants to Community Groups - Provision for Emergency Relief	2,900	-	-	(2,900)	-100.0 %
<i>Total Expenses</i>	9,100	6,200	29,730	20,630	226.7 %
<i>Net Budget Grants to Community Groups - Community Impact Grants</i>	9,100	6,200	29,730	20,630	226.7 %

Major Changes Impacting This Budget

1. The Township's grant program was restructured for 2016. The three former applicant grant categories were consolidated and rebranded as the Community Impact Grants.
2. Future requests for emergency relief under section 6.0 of the Township's Grant Policy will be funded from the general capital reserve.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Grants to Community Groups - Performing/Visual Arts

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5250 - Grants to Community Groups - Performing/Visual Arts	17,050	17,050	-	(17,050)	-100.0 %
<i>Total Expenses</i>	17,050	17,050	-	(17,050)	-100.0 %
<i>Net Budget Grants to Community Groups - Performing/Visual Arts</i>	17,050	17,050	-	(17,050)	-100.0 %

Major Changes Impacting This Budget

1. The Township's grant program was restructured for 2016. The three former applicant grant categories were consolidated and rebranded as the Community Impact Grants.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Grants to Community Groups - Special Events

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5250 - Grants to Community Groups - Special Events	6,500	6,500	-	(6,500)	-100.0 %
<i>Total Expenses</i>	6,500	6,500	-	(6,500)	-100.0 %
<i>Net Budget Grants to Community Groups - Special Events</i>	6,500	6,500	-	(6,500)	-100.0 %

Major Changes Impacting This Budget

1. The Township's grant program was restructured for 2016. The three former applicant grant categories were consolidated and rebranded as the Community Impact Grants.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Social - Other

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5820 - Social - Other - Transfers to Reserves	1,000	1,000	-	(1,000)	-100.0 %
<i>Total Expenses</i>	1,000	1,000	-	(1,000)	-100.0 %
<i>Net Budget Social - Other</i>	1,000	1,000	-	(1,000)	-100.0 %

Major Changes Impacting This Budget

1. In 2015, Council approved the elimination of the Cenotaph Repairs and Maintenance reserve. As such, funding for the reserve was removed from the 2016 budget.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Fergus Grand Theatre (Community)

The Parks & Recreation Department is responsible for the management and operations of the Fergus Grand Theatre located at 244 St. Andrew Street West (downtown Fergus). The facility provides a home for a variety of cultural groups to showcase their talents in plays, music, comedy, special events, etc. The facility was 80 years old in 2008.

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4610 - Fergus Grand Theatre - Revenue	(57,250)	(49,452)	(60,750)	(3,500)	6.1 %
<i>Total Revenues</i>	(57,250)	(49,452)	(60,750)	(3,500)	6.1 %
<u>Expenses</u>					
5210 - Fergus Grand Theatre - Wages & Benefits	68,707	66,528	74,291	5,584	8.1 %
5240 - Fergus Grand Theatre - Administration	5,450	3,751	7,750	2,300	42.2 %
5250 - Fergus Grand Theatre - Operations & Maintenance	33,450	31,901	32,325	(1,125)	-3.4 %
5820 - Fergus Grand Theatre - Transfers to Reserves	4,000	3,452	3,000	(1,000)	-25.0 %
<i>Total Expenses</i>	111,607	105,632	117,366	5,759	5.2 %
<i>Net Budget Fergus Grand Theatre (Community)</i>	54,357	56,180	56,616	2,259	4.2 %

Major Changes Impacting This Budget

1. Revenue increase is due to a 6% increase in fees charged in 2016. Fee was increased to partially offset the cost of eliminating the fee charged to patrons for online purchases. This cost is now reflected in the increase in the administration line.
2. Wages and benefits increase is partially due to OMERS eligibility for a staff member at the theatre.
3. The reduction in operations and maintenance is mainly due to utility costs.
4. Transfers to reserves represents a transfer to the repairs and maintenance reserve for the Fergus Grand Theatre. This transfer is funded from user fees and is incorporated into the Township's Fees and Charges Bylaw annually.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Celebrations (Community)

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5250 - Canada Day Celebrations - Expenses	16,750	16,355	17,000	250	1.5 %
5800 - Victoria Day Celebrations - Expenses	3,000	3,000	3,000	-	0.0 %
<i>Total Expenses</i>	19,750	19,355	20,000	250	1.3 %
<i>Net Budget Celebrations (Community)</i>	19,750	19,355	20,000	250	1.3 %

Major Changes Impacting This Budget



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Planning (P&D)

The Planning Department is responsible for both short term and long range community planning within the Township. Long range planning involves the preparation of a new Municipal Official Plan and Zoning Bylaw. Short term planning includes the processing of Official Plan and Zoning Bylaw amendments, site plan approvals, and plans of subdivision.

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4810 - Planning - Revenue	(95,000)	(136,884)	(115,000)	(20,000)	21.1 %
4820 - Planning - Transfers from Reserves	-	(7,576)	-	-	0.0 %
<i>Total Revenues</i>	(95,000)	(144,460)	(115,000)	(20,000)	21.1 %
<u>Expenses</u>					
5210 - Planning - Wages & Benefits	439,209	440,892	452,179	12,970	3.0 %
5240 - Planning - Administration	10,550	6,796	9,400	(1,150)	-10.9 %
5250 - Planning - Operations & Maintenance	15,000	24,780	15,000	-	0.0 %
<i>Total Expenses</i>	464,759	472,468	476,579	11,820	2.5 %
<i>Net Budget Planning (P&D)</i>	369,759	328,008	361,579	(8,180)	-2.2 %

Major Changes Impacting This Budget

1. Planning revenue is budgeted based on a five year annualized average.
2. Increase in wages and benefits is due to the movement of staff in the salary grid.
3. Decrease in administration is mainly due to a decrease in budgeted conferences, seminars and training expenditures.



Township of Centre Wellington 2016 Operating Budget Summary With 2015 Budget and Actual Results

Economic Development (P&D)

Economic development priorities are focused on encouraging business retention and expansion; facilitating external business attraction; facilitating commercial and industrial development projects and investment; managing the community's employment lands; marketing/collaboration with key stakeholders; providing economic and community information; promoting our innovative and thriving economy.

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4820 - Economic Development - Transfer from Reserves	(60,000)	(15,420)	(60,000)	-	0.0 %
4830 - Economic Development - Revenue	-	(3,000)	-	-	0.0 %
<i>Total Revenues</i>	(60,000)	(18,420)	(60,000)	-	0.0 %
<u>Expenses</u>					
5210 - Economic Development - Wages & Benefits	105,589	101,442	108,876	3,287	3.1 %
5240 - Economic Development - Administration	8,500	6,282	7,950	(550)	-6.5 %
5250 - Economic Development - Operations & Maintenance	84,500	23,623	85,500	1,000	1.2 %
5820 - Economic Development - Transfers to Reserves	20,000	23,000	7,200	(12,800)	-64.0 %
<i>Total Expenses</i>	218,589	154,347	209,526	(9,063)	-4.1 %
<i>Net Budget Economic Development (P&D)</i>	158,589	135,928	149,526	(9,063)	-5.7 %

Major Changes Impacting This Budget

1. The anticipated \$60,000 cost of implementing the Township's Community Improvement Plan (CIP) in 2016 is included in the operations and maintenance line.
2. \$7,200 is budgeted to be transferred from the Economic Development division to assist in funding the CIP reserve. A further \$3,500 will be transferred from the general capital reserve to fund the CIP reserve in 2016. The transfer from reserves line is a transfer from the CIP reserve to fund the estimated CIP expenditures in 2016.
3. Increase in wages and benefits is due to the movement of staff in the salary grid.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Committee of Adjustment (P&D)

The Committee of Adjustment is a committee of citizen members appointed by the Municipal Council pursuant to the Ontario Planning Act to make decisions on requested minor variances to the Municipal Zoning By-law, and to allow alterations to legal nonconforming uses and noncomplying buildings and properties. This committee generally meets on a monthly basis (or as required).

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4825 - Committee of Adjustment - Revenue	(11,000)	(13,933)	(12,000)	(1,000)	9.1 %
<i>Total Revenues</i>	(11,000)	(13,933)	(12,000)	(1,000)	9.1 %
<u>Expenses</u>					
5210 - Committee of Adjustment - Wages & Benefits	2,100	2,843	2,700	600	28.6 %
5240 - Committee of Adjustment - Administration	1,650	105	1,650	-	0.0 %
<i>Total Expenses</i>	3,750	2,949	4,350	600	16.0 %
<i>Net Budget Committee of Adjustment (P&D)</i>	(7,250)	(10,984)	(7,650)	(400)	5.5 %

Major Changes Impacting This Budget

1. Committee of adjustment revenue is consistent with the annualized historical average.
2. The wages and benefits line has been adjusted to reflect the full year impact of an increase in the per diem paid per meeting.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Tourism and Culture (Community)

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4835 - Tourism and Culture - Revenue	(2,546)	(3,046)	-	2,546	-100.0 %
<i>Total Revenues</i>	(2,546)	(3,046)	-	2,546	-100.0 %
<u>Expenses</u>					
5210 - Tourism and Culture- Wages & Benefits	164,534	173,864	170,142	5,608	3.4 %
5240 - Tourism and Culture - Administration	61,873	61,601	37,433	(24,440)	-39.5 %
5250 - Tourism and Culture - Operations & Maintenance	53,000	50,896	50,500	(2,500)	-4.7 %
<i>Total Expenses</i>	279,407	286,361	258,075	(21,332)	-7.6 %
<i>Net Budget Tourism and Culture (Community)</i>	276,861	283,315	258,075	(18,786)	-6.8 %

Major Changes Impacting This Budget

1. Due to the relocation of the Tourism office to 10 East Mill Street rental revenue received from the Elora BIA has been removed.
2. Wages and benefits increase is partially due to OMERS eligibility for a contract staff member in Tourism and Culture.
3. The decrease in the administration line is due to the relocation of the Tourism office to 10 East Mill Street. The relocation results in the elimination of expenditures for rent and property taxes. Also the increased washroom capacity at the new location results in a larger portion of the common occupancy costs to be charged to the Elora Downtown Washroom cost centre.
4. Less contracting of graphic design work is expected in 2016. This accounts for the reduction in the operations and maintenance line.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Tile Drain Loans (Corporate/Infrastructure)

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4040 - Tile Drain Loans - Debt Repayments	(10,940)	(10,937)	(10,940)	-	0.0 %
<i>Total Revenues</i>	(10,940)	(10,937)	(10,940)	-	0.0 %
<u>Expenses</u>					
5850 - Tile Drain Loans - Debt Payments	10,940	10,937	10,940	-	0.0 %
<i>Total Expenses</i>	10,940	10,937	10,940	-	0.0 %
<i>Net Budget Tile Drain Loans (Corporate/Infrastructure)</i>	-	-	-	-	0.0 %

Major Changes Impacting This Budget

1. Tile drain loans are fully recovered by the Township.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Contribution to Capital Fund

This cost centre identifies the minimum tax supported budget transfers that will directly fund current and future capital budgets.

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5800 - Contribution to Capital Fund	700,500	700,500	700,500	-	0.0 %
5801 - Transfer to Dedicated Capital Levy Reserve	213,728	215,940	444,850	231,122	108.1 %
6000- PW Transfer to Vehicle Replacement Reserve	435,000	435,000	435,000	-	0.0 %
6001 - P&R Transfer to Vehicle Replacement Reserve	30,000	30,000	35,000	5,000	16.7 %
6002 - Fire Transfer to Vehicle Replacement Reserve	230,000	230,000	265,000	35,000	15.2 %
6003 - BLDG Transfer to Vehicle Replacement Reserve	13,000	13,000	15,000	2,000	15.4 %
6100 - PW Transfer to Equipment Replacement Reserve	20,000	20,000	15,000	(5,000)	-25.0 %
6101 - Fire Transfer to Equipment Replacement Reserve	105,000	105,000	105,000	-	0.0 %
6102 - IT&S Transfer to Equipment Replacement Reserve	70,000	70,000	55,000	(15,000)	-21.4 %
6103 - IT&S Transfer to Software Replacement Reserve	13,000	13,000	13,000	-	0.0 %
6104 - P&R Transfer to Facility Replacement Reserve	130,000	131,097	143,000	13,000	10.0 %
6105 - P&R Transfer to Parks Replacement Reserve	70,000	70,000	85,000	15,000	21.4 %
<i>Total Expenses</i>	2,030,228	2,033,537	2,311,350	281,122	13.8 %
<i>Net Budget Contribution to Capital Fund</i>	2,030,228	2,033,537	2,311,350	281,122	13.8 %

Major Changes Impacting This Budget

1. A 2% dedicated capital levy was introduced in 2015, and continued in 2016, in an effort to reduce the Township's infrastructure deficit. The levy is transferred to a reserve fund and allocated in the capital budget to fund bridge replacement.
2. The total increase in transfers to vehicle replacement reserves is \$42,000.
3. The total increase in transfers to equipment replacement reserves is \$8,000.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Taxation - Township Purposes

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4030 - Taxation - Regular Taxation	(10,954,822)	(10,954,834)	(11,331,851)	(377,029)	3.4 %
4031 - Taxation - Dedicated Capital Levy	(213,728)	(215,940)	(444,850)	(231,122)	108.1 %
4035 - Taxation - Supp/Omits	(150,000)	(132,442)	(150,000)	-	0.0 %
<i>Total Revenues</i>	(11,318,550)	(11,303,216)	(11,926,701)	(608,151)	5.4 %
<u>Expenses</u>					
	-	-	-	-	0.0 %
<i>Total Expenses</i>	-	-	-	-	0.0 %
<i>Net Budget Taxation - Township Purposes</i>	(11,318,550)	(11,303,216)	(11,926,701)	(608,151)	5.4 %

Major Changes Impacting This Budget

1. Assessment growth of 1.52% in 2016. The 2016 tax levy change is 1.89% plus a 2% dedicated capital levy for a total increase of 3.89%.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Taxation - Payments in Lieu

The Provincial and Federal Governments provide payments in lieu of taxation for Provincially and Federally owned properties.

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4055 - Taxation - Payments in Lieu	(175,800)	(175,784)	(176,000)	(200)	0.1 %
<i>Total Revenues</i>	(175,800)	(175,784)	(176,000)	(200)	0.1 %
<u>Expenses</u>					
	-	-	-	-	0.0 %
<i>Total Expenses</i>	-	-	-	-	0.0 %
<i>Net Budget Taxation - Payments in Lieu</i>	(175,800)	(175,784)	(176,000)	(200)	0.1 %

Major Changes Impacting This Budget

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**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Fergus BIA

		2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
					\$	%
<u>Revenues</u>						
4045 - Fergus BIA - Fergus BIA Levy		(65,000)	(64,834)	(65,000)	-	0.0 %
	<i>Total Revenues</i>	(65,000)	(64,834)	(65,000)	-	0.0 %
<u>Expenses</u>						
5250 - Fergus BIA - Levy		65,000	64,834	65,000	-	0.0 %
	<i>Total Expenses</i>	65,000	64,834	65,000	-	0.0 %
<u>Net Budget Fergus BIA</u>		-	-	-	-	0.0 %

Major Changes Impacting This Budget

1. No change in the Fergus BIA levy for 2016.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Elora BIA

		2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
					\$	%
<u>Revenues</u>						
4050 - Elora BIA - Elora BIA Levy		(55,110)	(53,569)	(56,212)	(1,102)	2.0 %
	<i>Total Revenues</i>	(55,110)	(53,569)	(56,212)	(1,102)	2.0 %
<u>Expenses</u>						
5250 - Elora BIA - Levy		55,110	53,569	56,212	1,102	2.0 %
	<i>Total Expenses</i>	55,110	53,569	56,212	1,102	2.0 %
<u>Net Budget Elora BIA</u>		-	-	-	-	0.0 %

Major Changes Impacting This Budget

1. 2% increase in the Elora BIA levy for 2016.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Ontario Non-Specific Grants

The Province implemented the Community Reinvestment Fund program (CRF) in 1998. The purpose of the CRF was to provide funding to municipalities to offset the loss of revenues, and increase in expenditures that are a result of the Local Services Realignment initiative which was implemented in 1998. In 2005, the Province replaced the CRF with the Ontario Municipal Partnership Fund (OMPF).

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4070 - Ontario Non-Specific Grants - OMPF Program	(612,000)	(612,000)	(520,200)	91,800	-15.0 %
<i>Total Revenues</i>	(612,000)	(612,000)	(520,200)	91,800	-15.0 %
<u>Expenses</u>					
	-	-	-	-	0.0 %
<i>Total Expenses</i>	-	-	-	-	0.0 %
<i>Net Budget Ontario Non-Specific Grants</i>	(612,000)	(612,000)	(520,200)	91,800	-15.0 %

Major Changes Impacting This Budget

1. \$91,800 (15%) decrease in OMPF funding in 2016.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Other Revenues and Expenses

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4802 - Other Revenue - Tax Interest/Penalties	(350,000)	(357,871)	(350,000)	-	0.0 %
4809 - Other Revenue - Investment Earnings	(596,000)	(633,786)	(578,300)	17,700	-3.0 %
4811 - Other Revenue - Building Rentals	(68,640)	(68,640)	(68,640)	-	0.0 %
4812 - Other Revenue - OCIF Proceeds	(293,040)	(293,039)	(293,040)	-	0.0 %
4813 - Other Revenue - Aggregate Resources	(60,000)	(61,936)	(60,000)	-	0.0 %
4815 - Other Revenue - CW Hydro-Interest on Equity	(365,800)	(365,890)	(365,800)	-	0.0 %
4817 - Other Revenue - OLG Gaming Proceeds	(2,050,000)	(2,132,820)	(2,075,000)	(25,000)	1.2 %
4818 - Other Revenue - Gas Tax Proceeds	(772,900)	(772,907)	(811,500)	(38,600)	5.0 %
4819 - Other Revenue - Year-End (Surplus)/Deficit	-	(189,868)	-	-	0.0 %
<i>Total Revenues</i>	(4,556,380)	(4,876,757)	(4,602,280)	(45,900)	1.0 %
<u>Expenses</u>					
5804 - Other Expenses - Elora LCBO Expenditures	7,500	6,846	9,500	2,000	26.7 %
5806 - Other Expenses - West Garafraxa Office Expenditures	8,500	10,298	9,500	1,000	11.8 %
5820 - Other Expenses - Transfers to Reserves	3,115,940	3,388,634	3,179,540	63,600	2.0 %
<i>Total Expenses</i>	3,131,940	3,405,778	3,198,540	66,600	2.1 %
Net Budget Other Revenues and Expenses	(1,424,440)	(1,470,980)	(1,403,740)	20,700	-1.5 %

Major Changes Impacting This Budget

1. The decrease in investment earnings is mainly due to a \$40,000 decrease in budgeted GIC and bank interest revenue. This is offset by \$30,000 of interest earned on the repayment of the loan from reserves to fund the expansion of the Victoria Park Seniors Centre.
2. In 2016, the Township will receive \$293,040 from the Ontario Community Infrastructure Fund (formula based component). 100% of these funds are transferred to a reserve for the purpose of funding 2016 capital projects in accordance with the funding agreement.
3. 100% of OLG gaming proceeds are transferred to a reserve which is used to fund capital projects in the following year's capital budget.
4. In 2016, the Township will receive Federal Gas Tax funding of \$811,500. 100% of these funds are transferred to a reserve for the purpose of funding capital projects in accordance with the funding agreement.
5. Centre Wellington's policy calls for the year end surplus/deficit to be directed to the general capital reserve. The 2014 surplus was \$189,868.
6. Increases to the Elora LCBO and West Garafraxa office lines are for proactive instead of reactive repairs and maintenance.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Net Debt

This cost centre includes the total tax supported debt payments for the Township net of the development charges allocated to fund the growth related portion of the payments.

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change \$	%
<u>Revenues</u>					
4821 - Transfer from P&R DC Reserve Fund	(284,754)	(284,754)	(389,593)	(104,839)	36.8 %
4822 - Transfer from Fire DC Reserve Fund	(21,160)	(21,160)	(21,160)	-	0.0 %
4823 - Transfer from Corporate DC Reserve Fund	(14,850)	(14,850)	(14,850)	-	0.0 %
4824 - Transfer from PW DC Reserve Fund	(12,263)	(12,263)	(12,263)	-	0.0 %
<i>Total Revenues</i>	(333,027)	(333,027)	(437,866)	(104,839)	31.5 %
<u>Expenses</u>					
5851 - P&R Debt Payments	581,606	581,363	581,605	(1)	0.0 %
5852 - Fire Debt Payments	34,052	34,047	34,052	-	0.0 %
5853 - Planning Debt Payments	14,850	14,850	14,850	-	0.0 %
5854 - PW Debt Payments	186,863	183,691	167,292	(19,571)	-10.5 %
5855 - Social Debt Payments	-	-	104,839	104,839	0.0 %
<i>Total Expenses</i>	817,371	813,952	902,638	85,267	10.4 %
Net Budget Net Debt	484,344	480,925	464,772	(19,572)	-4.0 %

Major Changes Impacting This Budget

- PW debt payments include a \$33,130 reduction in repayment of a loan from the Township's reserves to payout long-term debt with CIBC in 2012. 2016 is the final year for this repayment. This reduction is offset by the first of ten annual payments required on a \$140,759 interest free loan from the County of Wellington for the Township's portion of work required for the Fergus Public Library and surrounding area.
- Social debt payments of \$104,839 are for the repayment of the Victoria Park Seniors Centre expansion loan from reserves. Loan repayments are 100% funded from the parks and recreation (indoor) development charges reserve fund.



2016
USER PAY
OPERATING BUDGET



Township of Centre Wellington 2016 Operating Budget Summary With 2015 Budget and Actual Results

Environmental Services - Administration (Infrastructure)

Environmental Services operate and maintain the water treatment and distribution systems, and the wastewater collection systems and treatment plants in Centre Wellington. Along with the Transportation Services, Environmental Services also maintains the Township's storm sewer collection system.

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<u>Expenses</u>					
5210 - Environmental Services - Administration - Wages & Benefits	688,936	691,016	772,984	84,048	12.2 %
5240 - Environmental Services - Administration - Administration	82,241	58,020	80,741	(1,500)	-1.8 %
5250 - Environmental Services - Administration - Operations & Maintenance	1,256,628	1,260,815	1,300,089	43,461	3.5 %
5260 - Environmental Services - Administration - Fleet Repair & Maintenance	(43,700)	3,497	(50,675)	(6,975)	16.0 %
5860 - Environmental Services - Administration - Cost Recovery	(1,984,105)	(2,013,348)	(2,103,139)	(119,034)	6.0 %
<i>Total Expenses</i>	-	-	-	-	0.0 %
<i>Net Budget Environmental Services - Administration (Infrastructure)</i>	-	-	-	-	0.0 %

Major Changes Impacting This Budget

1. Environmental Services cost recovery represents the allocation of environmental services administration costs to the waterworks and sanitary sewer system budgets.
2. Increase in wages is due to the inclusion of a full year's salary and benefits for the Environmental GIS Technician. 2015's budget only included five months of the GIS Technician's salary and benefits. Wages and benefits also includes 50% of a nine month Risk Management Inspector position (estimated cost of \$18,500) and 50% of a four month contract for two co-op students (estimated cost of \$12,000). The remaining 50% of the Risk Management Inspector's and co-op students' wages will be funded from the SPMIF grant capital project.
3. The increase in operations and maintenance is mainly due to an increase in the allocation of administrative costs from the tax supported operating budget, insurance premiums, and an increase in the GRCA Levy charged to the Environmental budget. These costs are reduced by the elimination of \$10,000 charge from the IT&S cost centre to the Environmental user pay budget for SCADA related expenditures.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Environmental Services - Waterworks (Infrastructure)

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4330 - Environmental Services - Waterworks - Revenue	(3,723,500)	(3,859,344)	(3,887,500)	(164,000)	4.4 %
4820 - Environmental Services - Waterworks - Transfers from Reserves	(387,028)	(387,028)	(363,337)	23,691	-6.1 %
<i>Total Revenues</i>	(4,110,528)	(4,246,372)	(4,250,837)	(140,309)	3.4 %
<u>Expenses</u>					
5450 - Environmental Services - Waterworks - Pump Plant R&M	560,100	548,132	587,500	27,400	4.9 %
5453 - Environmental Services - Waterworks - Hydrants & Mains R&M	354,500	394,702	373,000	18,500	5.2 %
5456 - Environmental Services - Waterworks - SCADA R&M	63,300	35,721	58,200	(5,100)	-8.1 %
5459 - Environmental Services - Waterworks - Purification	201,600	207,646	214,000	12,400	6.2 %
5462 - Environmental Services - Waterworks - Services	188,000	231,977	165,000	(23,000)	-12.2 %
5465 - Environmental Services - Waterworks - Backflow Prevention and Other	124,600	115,476	123,550	(1,050)	-0.8 %
5468 - Environmental Services - Waterworks - Locates	-	-	80,500	80,500	0.0 %
5820 - Environmental Services - Waterworks - Transfers to Reserves	1,132,389	1,219,125	1,161,035	28,646	2.5 %
5850 - Environmental Services - Waterworks - Debt Payments	652,715	647,987	604,734	(47,981)	-7.4 %
5865 - Environmental Services - Waterworks - Cost Recovery Applied	833,324	845,606	883,318	49,994	6.0 %
<i>Total Expenses</i>	4,110,528	4,246,372	4,250,837	140,309	3.4 %
<i>Net Budget Environmental Services - Waterworks (Infrastructure)</i>	-	-	-	-	0.0 %

Major Changes Impacting This Budget

1. The cost recovery applied line item represents the proportionate share of environmental administration costs that are allocated to the waterworks budget.
2. An increase in utility costs at Township well locations accounts for \$15,000 of the increase in the pump plant R&M line. Remainder is due to possible maintenance work on Well F7 and metering of pump houses in 2016.
3. Increased budget for hydrants and mains repairs and maintenance line due to the increased frequency of main breaks as a result of aging infrastructure.
4. Reduction in services line is due to the creation of a new line item for locate expenditures. Provisions in the Ontario Underground Notification System Act, 2012 required municipalities to join Ontario One Call utility locate system for water, sewer, street lighting, and traffic signal locates effective June 19, 2014. This has significantly increased the number of locate requests processed by the Township.
5. An increase in the transfer to the waterworks capital reserve is expected based on the budgeted revenues and expenditures for 2016.
6. Debt payments are expected to decrease in 2016 due to the repayment of the loan from Wellington County for the servicing of Wellington Place in 2005.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Environmental Services - Sanitary Sewer System - Fergus (Infrastructure)

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4340 - Environmental Services - Sanitary Sewer System - Fergus - Revenue	(2,421,000)	(2,534,759)	(2,563,000)	(142,000)	5.9 %
<i>Total Revenues</i>	(2,421,000)	(2,534,759)	(2,563,000)	(142,000)	5.9 %
<u>Expenses</u>					
5405 - Environmental Services - Sanitary Sewer System - Fergus - Mains R&M	117,900	17,939	111,400	(6,500)	-5.5 %
5408 - Environmental Services - Sanitary Sewer System - Fergus - Laterals	72,400	40,244	54,100	(18,300)	-25.3 %
5411 - Environmental Services - Sanitary Sewer System - Fergus - SCADA R&M	10,400	-	4,000	(6,400)	-61.5 %
5414 - Environmental Services - Sanitary Sewer System - Fergus - Pumping Stations	51,450	23,949	46,500	(4,950)	-9.6 %
5417 - Environmental Services - Sanitary Sewer System - Fergus - WWTP	660,000	563,547	656,000	(4,000)	-0.6 %
5423 - Environmental Services - Sanitary Sewer System - Fergus - Other	105,300	102,420	105,800	500	0.5 %
<i>Total Expenses</i>	1,017,450	748,100	977,800	(39,650)	-3.9 %
Net Budget Environmental Services - Sanitary Sewer System - Fergus (Infrastructure)	(1,403,550)	(1,786,659)	(1,585,200)	(181,650)	12.9 %

Major Changes Impacting This Budget

1. Decrease in laterals line is due to contracting of lateral blockages to local plumbers instead of using existing staff and equipment.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Environmental Services - Sanitary Sewer System - Elora (Infrastructure)

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4345 - Environmental Services - Sanitary Sewer System - Elora - Revenue	(1,260,000)	(1,288,674)	(1,330,000)	(70,000)	5.6 %
4346 - Environmental Services - Sanitary Sewer System - Elora - LPSS Revenue	(238,000)	(251,386)	(251,000)	(13,000)	5.5 %
4347 - Environmental Services - Sanitary Sewer System - Elora - GRAS Service Revenue	(15,000)	(6,542)	(19,400)	(4,400)	29.3 %
<i>Total Revenues</i>	(1,513,000)	(1,546,602)	(1,600,400)	(87,400)	5.8 %
<u>Expenses</u>					
5405 - Environmental Services - Sanitary Sewer System - Elora - Mains R&M	60,100	65,164	69,100	9,000	15.0 %
5408 - Environmental Services - Sanitary Sewer System - Elora - Laterals	22,200	3,848	15,300	(6,900)	-31.1 %
5411 - Environmental Services - Sanitary Sewer System - Elora - SCADA R&M	5,600	-	3,000	(2,600)	-46.4 %
5414 - Environmental Services - Sanitary Sewer System - Elora - Pumping Stations	74,600	66,497	88,100	13,500	18.1 %
5415 - Environmental Services - Sanitary Sewer System - Elora - GRAS Pumping Station	14,667	5,708	18,035	3,369	23.0 %
5417 - Environmental Services - Sanitary Sewer System - Elora - WWTP	440,100	431,304	499,850	59,750	13.6 %
5420 - Environmental Services - Sanitary Sewer System - Elora - LPSS Expense	59,000	88,790	69,100	10,100	17.1 %
5423 - Environmental Services - Sanitary Sewer System - Elora - Other	46,700	45,724	47,600	900	1.9 %
<i>Total Expenses</i>	722,967	707,036	810,085	87,119	12.1 %
<i>Net Budget Environmental Services - Sanitary Sewer System - Elora (Infrastructure)</i>	(790,033)	(839,565)	(790,315)	(281)	0.0 %

Major Changes Impacting This Budget

1. Utility costs associated with the expanded Clyde St. sewage pumping station account for the increase in the pumping station line.
2. Increased hydro and chemical costs at the recently expanded Elora wastewater treatment plant (WWTP) are partially offset by a reduction in biosolids processing and storage costs.
3. LPSS expense line has been increased to reflect the amount of maintenance required to operate the aging low pressure sanitary sewer system.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Environmental Services - Sanitary Sewer - Other (Infrastructure)

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4820 - Environmental Services - Sanitary Sewer - Transfers from Reserves	(1,189,822)	(1,189,822)	(1,123,399)	66,423	-5.6 %
<i>Total Revenues</i>	(1,189,822)	(1,189,822)	(1,123,399)	66,423	-5.6 %
<u>Expenses</u>					
5820 - Environmental Services - Sanitary Sewer - Other - Transfers to Reserves	976,409	1,436,885	1,102,530	126,121	12.9 %
5850 - Environmental Services - Sanitary Sewer - Other - Debt Payments	1,256,215	1,211,420	1,176,563	(79,652)	-6.3 %
5865 - Environmental Services - Sanitary Sewer - Other - Cost Recovery Applied	1,150,781	1,167,742	1,219,821	69,040	6.0 %
<i>Total Expenses</i>	3,383,405	3,816,046	3,498,914	115,509	3.4 %
<i>Net Budget Environmental Services - Sanitary Sewer - Other (Infrastructure)</i>	2,193,583	2,626,224	2,375,515	181,932	8.3 %

Major Changes Impacting This Budget

1. The cost recovery applied line item represents the proportionate share of environmental administration costs that are allocated to the sanitary sewer budget.
2. An increase in the transfer to the sanitary sewer capital reserve is expected based on the budgeted revenues and expenditures for 2016.
3. Debt payments are expected to decrease in 2016 due to the repayment of the loan from Wellington County for the servicing of Wellington Place in 2005.



**Township of Centre Wellington
2016 Operating Budget Summary
With 2015 Budget and Actual Results**

Municipal Risk Management Official (Infrastructure)

	2015 Budget	2015 Actual	2016 Approved Budget	2015/2016 Budget Change	
				\$	%
<u>Revenues</u>					
4207 - Municipal RMO - Revenue	(163,000)	(154,010)	(163,500)	(500)	0.3 %
<i>Total Revenues</i>	(163,000)	(154,010)	(163,500)	(500)	0.3 %
<u>Expenses</u>					
5210 - Municipal RMO - Wages & Benefits	117,350	115,793	119,125	1,776	1.5 %
5240 - Municipal RMO - Administration	7,250	4,460	7,250	-	0.0 %
5250 - Municipal RMO - Operations & Maintenance	10,000	7,596	10,000	-	0.0 %
5260 - Municipal RMO - Fleet Repair & Maintenance	4,400	2,162	3,125	(1,275)	-29.0 %
5820 - Municipal RMO - Transfers to Reserves	5,000	5,000	5,000	-	0.0 %
5860 - Municipal RMO - Cost Recovery Applied	19,000	19,000	19,000	-	0.0 %
<i>Total Expenses</i>	163,000	154,010	163,500	501	0.3 %
<i>Net Budget Municipal Risk Management Official (Infrastructure)</i>	-	-	-	1	0.0 %

Major Changes Impacting This Budget

1. Cost recovery applied represents an estimate of the administration expenses and Transportation department overhead costs allocated to the Municipal RMO division.
2. The transfer to reserves is for the future replacement of the Municipal RMO's vehicle.
3. A reduction in estimated fuel costs for 2016 accounts for the majority of the decrease in the fleet repair and maintenance line.



2016
CAPITAL BUDGETS
(TAX SUPPORTED & USER PAY)



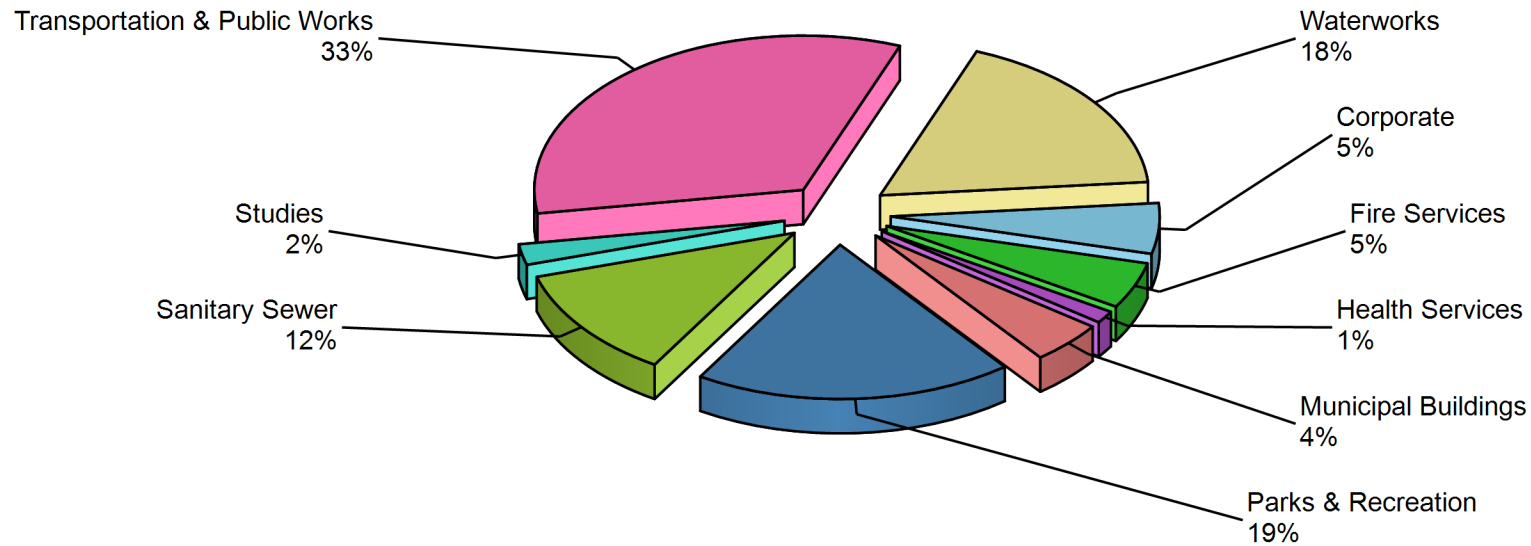
TOWNSHIP OF CENTRE WELLINGTON SUMMARY OF CAPITAL PROJECT FINANCING 2016 CAPITAL BUDGET

Financing Method	Corporate	Fire Services	Health Services	Municipal Buildings	Parks & Recreation	Studies	Transportation & Public Works	Total
Debenture	-	-	-	-	-	-	-	-
Developer/Partner Contribution	-	-	-	-	-	-	-	-
Development Charges (DC's)	-	-	-	-	202,050	200,000	335,000	737,050
Other	-	-	-	-	50,000	-	-	50,000
Reserves	597,000	547,000	146,000	502,000	1,911,100	20,000	3,417,180	7,140,280
Subsidies	-	-	-	-	-	25,000	-	25,000
TOTAL	597,000	547,000	146,000	502,000	2,163,150	245,000	3,752,180	7,952,330

Financing Method	Sanitary Sewer	Waterworks	Total
Debenture	-	-	-
Developer/Partner Contribution	-	-	-
Development Charges (DC's)	-42,250	69,000	26,750
Other	-	-	-
Reserves	1,359,775	1,933,395	3,293,170
Subsidies	-	-	-
TOTAL	1,317,525	2,002,395	3,319,920

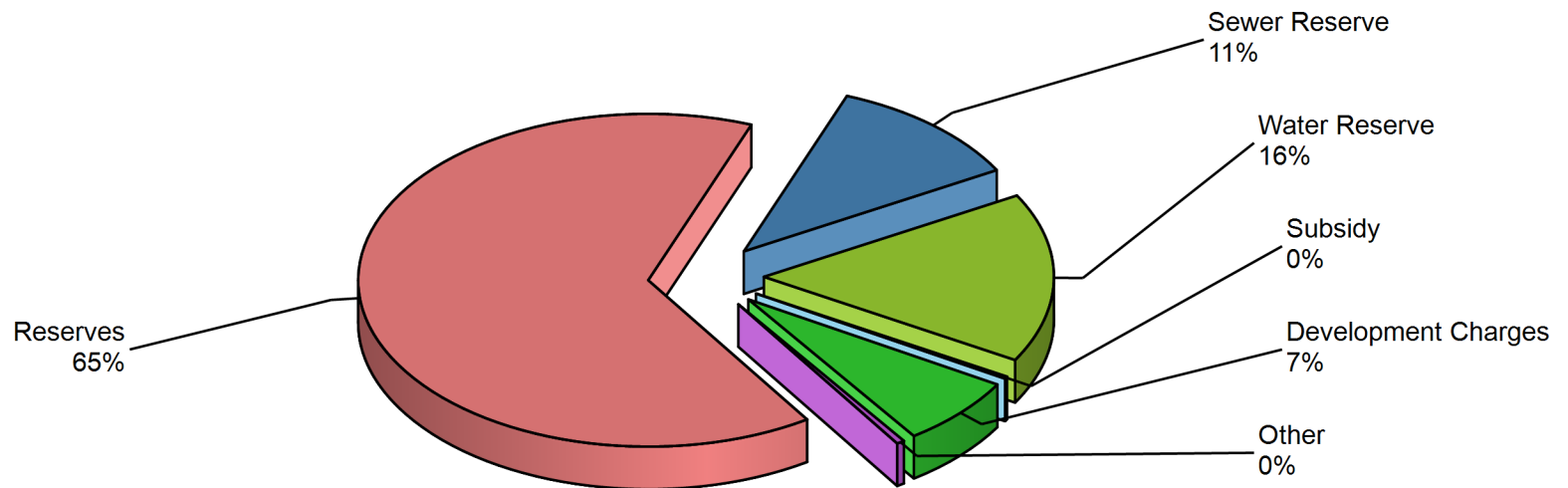


Township of Centre Wellington 2016 Capital Budget Gross Expenditures (\$11,272,250)





Township of Centre Wellington 2016 Capital Budget Sources of Financing (\$11,272,250)





TOWNSHIP OF CENTRE WELLINGTON 2016 CAPITAL BUDGET (in '000s)

REF #	PROJECT #	PROJECT TITLE	2016 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING		
				SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	SEWER RESERVE	WATER RESERVE	WATER/SEWER DEBT
<u>STUDIES</u>														
<u>Studies</u>														
1	2016-008	Review of Development Application Process and Fees	25.0	25.0										
2	2016-028	Volunteer Management Policies and Procedures	15.0				15.0	15.0						
3	205-0466	Fire Master Plan	35.0		35.0									
4	810-0287	Growth Servicing Strategy	50.0		45.0		5.0	5.0						
5	F0004	Transportation Plan	120.0		120.0									
	Total Studies		245.0	25.0	200.0	-	-	20.0	20.0	-	-	-	-	-
			245.0	25.0	200.0	-	-	20.0	20.0	-	-	-	-	-
<u>CORPORATE</u>														
<u>Corporate - IT&S</u>														
6	105-0469	Class/Active Net Software Upgrade	50.0				50.0	50.0						
7	105-0526	CityView Software Implementation - Phase II	350.0				350.0	280.0			35.0	35.0		
8	2016-006	Citizen Budget - Phase I	10.0				10.0	10.0						
9	2016-014	New Photocopiers - 2016	50.0				50.0	50.0						
	Total Corporate - IT&S		460.0	-	-	-	-	460.0	390.0	-	-	35.0	35.0	-
			460.0	-	-	-	-	460.0	390.0	-	-	35.0	35.0	-
<u>MUNICIPAL BUILDINGS</u>														
<u>Municipal Buildings</u>														
10	105-0415	Tourism Office Renovations	50.0				50.0	50.0						
11	2011-020	LCBO Roof Replacement	125.0				125.0	125.0						
12	2015-010	Civic Centre - HVAC Upgrade - Phase II	195.0				195.0	195.0						
13	2016-003	Video Surveillance - Sportsplex and Elora Community Centre	80.0				80.0	80.0						
14	2016-004	Video Surveillance - Various Environmental Sites	80.0				80.0				40.0	40.0		
15	2016-022	LCBO - Emergency Structural Repairs to Floor	25.0				25.0	25.0						
	Total Municipal Buildings		555.0	-	-	-	-	555.0	475.0	-	-	40.0	40.0	-
			555.0	-	-	-	-	555.0	475.0	-	-	40.0	40.0	-



TOWNSHIP OF CENTRE WELLINGTON

2016 CAPITAL BUDGET (in '000s)

REF #	PROJECT #	PROJECT TITLE	2016 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING		
				SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	SEWER RESERVE	WATER RESERVE	WATER/SEWER DEBT
<u>FIRE SERVICES</u>														
<u>Fire Services</u>														
16	205-0534	Portable Radio and Chargers - 2016	8.0					8.0	8.0					
		Total Fire Services	8.0	-	-	-	-	8.0	8.0	-	-	-	-	-
			8.0	-	-	-	-	8.0	8.0	-	-	-	-	-
<u>HEALTH SERVICES</u>														
<u>Cemeteries</u>														
17	2016-047	Elora Cemetery - Monument Foundations	56.0					56.0	56.0					
18	405-0354	Belsyde Cemetery Cremation Burial Area Expansion	90.0					90.0	90.0					
		Total Cemeteries	146.0	-	-	-	-	146.0	146.0	-	-	-	-	-
			146.0	-	-	-	-	146.0	146.0	-	-	-	-	-
<u>TRANSPORTATION & PUBLIC WORKS</u>														
<u>Capital Levy/OCIF Funded Projects</u>														
19	2012-097	Irvine St. (9-N) Portage Bridge Repairs	890.0					890.0	890.0					
		Total Capital Levy/OCIF Funded Projects	890.0	-	-	-	-	890.0	890.0	-	-	-	-	-
<u>Public Works - Other</u>														
20	2014-013	New Pick-up Truck	35.0		35.0									
21	2015-042	Tractor Snow Blower	25.0					25.0	25.0					
22	303-0298	Public Works - Pre-Engineering	20.0					20.0	15.0			2.5	2.5	
		Total Public Works - Other	80.0	-	35.0	-	-	45.0	40.0	-	-	2.5	2.5	-
<u>Roadways - Rural</u>														
23	2013-002	Side Road 20 - First Line to Second Line Paving	200.0					200.0	200.0					
		Total Roadways - Rural	200.0	-	-	-	-	200.0	200.0	-	-	-	-	-
<u>Roadways - Urban</u>														
24	2012-055	Victoria St - McNab Roundabout to York St	400.0					400.0	400.0					
25	2015-037	John St., Salem - Geddes St. to Salem St.	265.0					265.0	265.0					
26	2016-009	Pavement Management - 2016	175.0					175.0	175.0					
27	2016-011	2016 Sidewalk Condition Survey and Replacement	90.0					90.0	90.0					
28	301-0367	Tower St. S. – Right Hand Turn Lane Improvements at Bridge St.	140.0					140.0	140.0					



TOWNSHIP OF CENTRE WELLINGTON 2016 CAPITAL BUDGET (in '000s)

REF #	PROJECT #	PROJECT TITLE	2016 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING				
				SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	SEWER RESERVE	WATER RESERVE	WATER/SEWER DEBT		
29	301-0404	Melville St - Church St to Colborne St	45.0					45.0	45.0							
30	301-0444	Water Street - High St to Bridge St	500.0		300.0			200.0	128.1			34.5	37.4			
		Total Roadways - Urban	1,615.0	-	300.0	-	-	1,315.0	1,243.1	-	-	34.5	37.4			-
		<u>Structures</u>														
31	301-0104	Bridge Repairs and Remediation	100.0					100.0	100.0							
32	301-0431	Bridge and Culvert Structure Inspection	90.0					90.0	90.0							
		Total Structures	190.0	-	-	-	-	190.0	190.0	-	-	-	-			-
			2,975.0	-	335.0	-	-	2,640.0	2,563.1	-	-	37.0	39.9			-
		SANITARY SEWER														
		<u>Sanitary Sewer System</u>														
33	2012-056	Victoria St - McNab Roundabout to York St	90.0					90.0				90.0				
34	360-0403	Norman Craig Square (Fergus Cenotaph) – Tower St. S.	10.0					10.0				10.0				
35	360-0404	Melville St - Church St to Colborne St	10.0					10.0				10.0				
36	360-0429	Price St - Mill St to Church St	30.0					30.0				30.0				
37	360-0444	Water Street - High St to Bridge St	-65.0		-42.3			-22.8				-22.8				
38	360-0456	Mill Street Sewage Pumping Station	1,000.0					1,000.0				1,000.0				
39	360-9650	LPS Grinder Pumps	20.0					20.0				20.0				
		Total Sanitary Sewer System	1,095.0	-	-42.3	-	-	1,137.3	-	-	-	1,137.3	-			-
			1,095.0	-	-42.3	-	-	1,137.3	-	-	-	1,137.3	-			-
		WATERWORKS														
		<u>Waterworks System</u>														
40	2012-057	Victoria St - McNab Roundabout to York St	110.0					110.0					110.0			
41	2016-018	Geddes St Watermain - John St to Avruskin St	200.0					200.0					200.0			
42	2016-019	Aqua Street and Sophia Street Watermain Replacement	675.0					675.0					675.0			
43	2016-020	Victoria St - Carlton Place to McNab St.	300.0					300.0					300.0			
44	330-0403	Norman Craig Square (Fergus Cenotaph) – Tower St. S.	10.0					10.0					10.0			
45	330-0404	Melville St - Church St to Colborne St	5.0					5.0					5.0			
46	330-0429	Price St - Mill St to Church St	25.0					25.0					25.0			
47	330-0444	Water Street - High St to Bridge St	115.0		69.0			46.0					46.0			



TOWNSHIP OF CENTRE WELLINGTON

2016 CAPITAL BUDGET (in '000s)

REF #	PROJECT #	PROJECT TITLE	2016 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING		
				SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	SEWER RESERVE	WATER RESERVE	WATER/SEWER DEBT
48	330-0496	Well Highlift Pumps - Variable Frequency Drive Controllers	20.0					20.0					20.0	
49	330-0499	Daniel Cres. Elevated Tower - Recoating	350.0					350.0					350.0	
		Total Waterworks System	1,810.0	-	69.0	-	-	1,741.0	-	-	-	-	1,741.0	-
			1,810.0	-	69.0	-	-	1,741.0	-	-	-	-	1,741.0	-
		<u>PARKS & RECREATION</u>												
		<u>Facilities - CW Community Sportsplex</u>												
50	510-0375	Emergency Plan Generator - Sportsplex	700.0				50.0	650.0	650.0					
		Total Facilities - CW Community Sportsplex	700.0	-	-	-	50.0	650.0	650.0	-	-	-	-	-
		<u>Facilities - Elora Community Centre</u>												
51	2011-068	Announcement System - ECC	20.0					20.0	20.0					
		Total Facilities - Elora Community Centre	20.0	-	-	-	-	20.0	20.0	-	-	-	-	-
		<u>Facilities - Fergus Grand Theatre</u>												
52	610-0510	Fergus Grand Theatre - Front Lobby Washroom & Accessibility	150.0					150.0	150.0					
		Total Facilities - Fergus Grand Theatre	150.0	-	-	-	-	150.0	150.0	-	-	-	-	-
		<u>Parks</u>												
53	2010-176	Elora Meadows Development Park - Neighbourhood Play Equipment	140.0		126.0			14.0	14.0					
54	2011-058	Gibbons Drive Park Trail and Play Structure	75.0					75.0	75.0					
55	2016-010	Neighbourhood Interconnections - Active Transportation, Trails and Sidewalk Enhancements	50.0					50.0	50.0					
56	550-0448	Victoria Park (Elora) - Phase II Implementation	237.0					237.0	237.0					
57	550-0450	Park Identification - All Parks	10.0					10.0	10.0					
		Total Parks	512.0	-	126.0	-	-	386.0	386.0	-	-	-	-	-
		<u>Parks and Recreation - Other</u>												
58	2010-154	Multipurpose Park Vehicle	134.0		60.3			73.7	73.7					
59	2010-160	Top Dresser	21.0		9.5			11.6	11.6					
60	2010-162	Lawn Sweeper	14.0		6.3			7.7	7.7					
61	505-0453	Urban Forestry	100.0					100.0	100.0					
		Total Parks and Recreation - Other	269.0	-	76.1	-	-	193.0	193.0	-	-	-	-	-
			1,651.0	-	202.1	-	50.0	1,399.0	1,399.0	-	-	-	-	-



TOWNSHIP OF CENTRE WELLINGTON 2016 CAPITAL BUDGET (in '000s)

REF #	PROJECT #	PROJECT TITLE	2016 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING		
				SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	SEWER RESERVE	WATER RESERVE	WATER/SEWER DEBT
<u>VEHICLE REPLACEMENT</u>														
62	210-9500	Building - Vehicle Replacement	27.0					27.0	27.0					
63	205-9500	Fire - Vehicle Replacement	500.0					500.0	500.0					
64	505-9500	P&R Vehicle Replacement	130.0					130.0	130.0					
65	303-9500	Public Works Vehicle Replacement	770.0					770.0	770.0					
66	330-9500	Water Vehicle Replacement	70.0					70.0				70.0		
			1,497.0	-	-	-	-	1,497.0	1,427.0	-	-	-	70.0	-
<u>EQUIPMENT REPLACEMENT</u>														
67	205-9600	Fire Equipment Replacement	39.0					39.0	39.0					
68	105-9601	IT&S Hardware Equipment Replacement	197.0					197.0	197.0					
69	105-9600	IT&S Software Replacement	10.0					10.0	10.0					
70	505-9600	P&R Facilities Equipment Replacement	315.6					315.6	315.6					
71	505-9700	P&R Parks Equipment Replacement	66.6					66.6	66.6					
72	303-9600	Public Works Equipment Replacement	84.1					84.1	84.1					
73	360-9600	Sanitary Sewer Equipment Replacement	110.5					110.5				110.5		
74	330-9600	Water Equipment Replacement	7.5					7.5					7.5	
			830.3	-	-	-	-	830.3	712.3	-	-	110.5	7.5	-
GRAND TOTAL			11,272.3	25.0	763.8	0.0	50.0	10,433.5	7,140.3	0.0	0.0	1,359.8	1,933.4	0.0



2016
VEHICLE REPLACEMENT
SCHEDULES



**TOWNSHIP OF CENTRE WELLINGTON
VEHICLE REPLACEMENT FORECAST
PUBLIC WORKS
2016 - 2026**

Vehicle Description	Inflation Factor = 3%	(1.000)	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
	2016 COST	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	
SMALL TRUCKS													
1 12-31 Dodge Ram Pick-up (Elora)	35,000					39,400							
2 07-03 Dodge Ram Pick-up (Rosso)	35,000	35,000								44,300			
3 11-05 Dodge Pick-up (Swift)	35,000				38,200								
4 09-06 Dodge Journey (Baker)	30,000			31,800									40,300
5 15-04 Chev Pick-up (Heseltine) - 2015	35,000									43,000			
6 08-27 Chev Pick-up (Fergus)	35,000	35,000								44,300			
7 12-37 Ford F350 1 1/2 ton	50,000							59,700					
8 11-83 Chev 4X4 1 1/2 ton (Elora Shop Truck)	65,000					73,200							
9 12-36 Ford F350 1 1/2 ton	50,000							59,700					
10 11-75 4x4 Chev 1 1/2 ton	65,000					73,200							
HEAVY EQUIPMENT													
1 06-23 Volvo Grader	340,000		350,200										
2 11-15 John Deere 870G Grader	340,000						394,200						
3 08-32 Volvo 960 Grader	340,000			360,700									
4 01-77 Volvo Grader - retire	340,000												
5 12-35 John Deere Rubber Tire Loader	150,000							179,100					
6 03-81 Case 580 Backhoe - retire	120,000												
7 08-30 John Deere SJ 4WD Backhoe	120,000			127,300									
8 15-38 Case Backhoe 4WD - 2015	120,000											156,600	
9 08-16 John Deere Backhoe SJ 4WD	120,000				131,100								
10 13-56 Elgin Pelican Street Sweeper (Elora) - 2013	190,000								233,700				
11 05-19 Broombear Sweeper (Fergus)	210,000		216,300										
12 09-20 Pelican Sweeper (Elora)	190,000					213,800							
DUMP TRUCKS & SNOW PLOWS													
1 05-98 International 7500 Single Axle - retire	215,000												
2 12-33 International Single Axle	215,000						249,200						
3 15-68 International Single Axle - 2014	215,000									272,400			
4 15-79 International Single Axle - 2014	215,000									272,400			
5 16-85 International 7500 Single Axle - 2015	215,000											280,500	
6 03-82 Ford Single Axle	215,000	215,000											288,900
7 08-42 - Sterling Tandem	230,000	230,000											309,100
8 10-63 International 7300 Tandem	230,000				251,300								
9 14-71 International 7600 Tandem - 2013	230,000									282,900			
10 14-72 International 7600 Tandem - 2013	230,000								282,900				
11 05-99 International 7600 Tandem	230,000	230,000											309,100
12 11-66 International 7600 Tandem	230,000					258,900							



**TOWNSHIP OF CENTRE WELLINGTON
VEHICLE REPLACEMENT FORECAST
PUBLIC WORKS
2016 - 2026**

Vehicle Description	Inflation Factor = 3%	(1.000)	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
	2016 COST	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	
SIDEWALK & GRASS													
1 09-64 Trackless (Fergus)	135,000				147,500								
2 10-51 Kubota 3080 (Fergus)	35,000					39,400							
3 09-62 Kubota (Elora)	35,000				38,200								
5 12-34 Kubota 3080 Mower (Fergus)	35,000							41,800					
6 11-29 John Deere (Elora)	35,000						40,600						
7 06-22 Kubota Mower (Fergus) - replace with zero turn mower	25,000	25,000											33,600
8 12-07 3748 Kubota Tractor	60,000							71,600					
9 06-25 Trackless (Elora)	135,000		139,100										
10 14-40 Trackless - 2014	135,000											176,100	
TOTAL VEHICLE REPLACEMENT	6,315,000	770,000	705,600	519,800	606,300	697,900	684,000	411,900	842,500	633,400	613,200	981,000	
Reserve Forecast													
January 1 Reserve Balance		390,480	137,980	(2,620)	49,580	72,780	29,380	2,880	259,480	138,980	177,580	259,380	
Less: Vehicle replacements		(770,000)	(705,600)	(519,800)	(606,300)	(697,900)	(684,000)	(411,900)	(842,500)	(633,400)	(613,200)	(981,000)	
Add: Revenues from sale of vehicles		82,500	90,000	57,000	74,500	74,500	52,500	48,500	92,000	32,000	50,000	79,500	
Add: Operating budget contribution		435,000	475,000	515,000	555,000	580,000	605,000	620,000	630,000	640,000	645,000	645,000	
December 31 Reserve Balance		137,980	(2,620)	49,580	72,780	29,380	2,880	259,480	138,980	177,580	259,380	2,880	

Estimated Useful Life	
Trucks	8 yrs.
1.5 Ton Trucks	10 yrs.
Heavy Equipment	10 yrs.
Dump Trucks & Snow Plows	10 yrs.
Sidewalk & Grass	10 yrs.



**TOWNSHIP OF CENTRE WELLINGTON
VEHICLE REPLACEMENT FORECAST
PARKS & RECREATION
2016 - 2026**

Inflation Factor = 3%	(1.000)	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
		2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Vehicle Description	2016 COST											
SMALL TRUCKS												
1 E06-48 - Blue Dodge 4X4 truck (2006 - Parks & Watering)	31,000					34,900						
2 E13-53 - Blue Chev truck (2013 - Mgr P&FO)	30,000										39,100	
3 E04-51 - Chev Duel Wheel With Box (2004 - Parks)	50,000			53,000								
4 E06-07 - Blue Dodge truck with cap (2006 - Horticulturist)	30,000					33,800						
5 E02-50 - Blue Ford truck (2002 - Parks)	30,000				32,800							
6 E11-52 - Blue Ford Ranger 4X4 truck (2011 - Sportsplex)	30,000									38,000		
TRACTORS & MOWERS												
1 EGF1800 - Kubota Tractor/Mower (2002)	25,000				27,300							
2 EM5030 - Kubota Tractor FE Loader (1999)	40,000	40,000										
3 E3GTM - Gang Turf Mower (2005)	55,000						63,800					
4 E08-43 - John Deere Tractor FE Loader (2009)	45,000									57,000		
5 EF2560 - Kubota Tractor (4WD) Mower (2002)	25,000		25,800									
6 E09-36GTM - Gang Turf Mower (2009)	55,000								67,600			
7 EF2260 - Kubota Mower (2001)	25,000		25,800									
8 E13-3080 - Kubota F3080 60" Riding Mower (2013)	22,000											29,600
ICE RESURFACERS												
1 CWCS Olympia (2012)	90,000								110,700			
2 Elora Olympia (2000)	90,000	90,000										
TOTAL VEHICLE REPLACEMENT	673,000	130,000	51,600	53,000	60,100	68,700	63,800	-	178,300	95,000	39,100	29,600
Reserve Forecast												
January 1 Reserve Balance		88,250	3,250	3,650	15,650	26,550	32,850	46,550	121,550	21,750	6,750	47,650
Less: Vehicle replacements		(130,000)	(51,600)	(53,000)	(60,100)	(68,700)	(63,800)	-	(178,300)	(95,000)	(39,100)	(29,600)
Add: Revenues from sale of vehicles		10,000	2,000	5,000	6,000	5,000	2,500	-	3,500	5,000	5,000	1,000
Add: Operating budget contribution		35,000	50,000	60,000	65,000	70,000	75,000	75,000	75,000	75,000	75,000	75,000
December 31 Reserve Balance		3,250	3,650	15,650	26,550	32,850	46,550	121,550	21,750	6,750	47,650	94,050

Estimated Useful Life	
Trucks	12-13 yrs
Tractors & Mowers	12-14 yrs
CWCS Ice Resurfacer	10 yrs
Elora Ice Resurf.	15 yrs



**TOWNSHIP OF CENTRE WELLINGTON
VEHICLE REPLACEMENT FORECAST
FIRE DEPARTMENT
2016 - 2026**

Vehicle Description	Inflation Factor = 3%	(1.000)	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
		2016 COST	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
FERGUS STATION													
1 E1 Pumper Rescue - 2005	600,000									737,900			
2 Timberwolf Mini Pumper - 2007	500,000											652,400	
3 Tanker-47 (Freightliner FL-80) - 1997	400,000					437,100							
4 Rescue-45 (Freightliner FL-80) - 1996	500,000		515,000										
5 Boat - B49 - 2012	18,000												
6 Argo 750HDI 8x8 ATV (E48) and Trailer (E48T) - 2015	35,000												
7 Truck-45B (2007 Dodge Ram)	35,000						39,400						
ELORA STATION													
1 Pump/Rescue-61 (KME) - 2011	600,000												
2 Aerial-64 (E-One Custom Cab) - 2001 (Note 1)	1,200,000							150,000					1,612,700
3 Tanker-67 (International 7500) KME - 2014	375,000												
4 Rescue-65 (International 4700) - 1994	500,000	500,000											
5 Boat - B69 - 2013	18,000												
6 Truck-65B (2003 Silverado)	35,000						39,400						
ADMINISTRATION													
1 2012 Dodge Ram (T. Mulvey) - 2012	40,000								47,800				
2 2013 Expedition (B. Patton) - 2012	40,000								47,800				
3 2012 Dodge Caravan (L. Bolen) - 2012	35,000								41,800				
TOTAL VEHICLE REPLACEMENT	4,931,000	500,000	515,000	-	437,100	78,800	150,000	137,400	737,900	-	652,400	1,612,700	
Reserve Forecast													
January 1 Reserve Balance		432,050	202,050	(2,950)	337,050	264,950	576,150	826,150	1,123,750	830,850	1,290,850	1,123,450	
Less: Vehicle replacements		(500,000)	(515,000)	-	(437,100)	(78,800)	(150,000)	(137,400)	(737,900)	-	(652,400)	(1,612,700)	
Add: Revenues from sale of vehicles		5,000	5,000	-	5,000	10,000	-	15,000	5,000	-	5,000	10,000	
Add: Operating budget contribution		265,000	305,000	340,000	360,000	380,000	400,000	420,000	440,000	460,000	480,000	490,000	
Add: Transfer from Fire Equipment Replacement Reserve		-	-	-	-	-	-	-	-	-	-	-	
December 31 Reserve Balance		202,050	(2,950)	337,050	264,950	576,150	826,150	1,123,750	830,850	1,290,850	1,123,450	10,750	

Note 1 - Refurbishment of Aerial 64 in 2021 is planned to extend the life of the vehicle beyond 2021.

Estimated Useful Life	
Pumper	18 yrs.
Aerial	20 yrs.
Tanker	20 yrs.
Rescue	20 yrs.
Boat	15 yrs.
Argo	15 yrs.
Truck	10 yrs.



**TOWNSHIP OF CENTRE WELLINGTON
VEHICLE REPLACEMENT FORECAST
BUILDING
2016 - 2026**

Vehicle Description	Inflation Factor = 3% (1.000) 2016 COST	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
		2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
1 12-01 Chrysler 200	27,000			28,600								36,300
2 14-02 Jeep Cherokee - 2014	27,000							32,200				
3 15-04 Chevrolet Equinox - 2015	27,000								33,200			
4 08-03 Dodge Caliber	27,000	27,000								34,200		
TOTAL VEHICLE REPLACEMENT	108,000	27,000	-	28,600	-	-	-	32,200	33,200	34,200	-	36,300
<i>Reserve Forecast</i>												
January 1 Reserve Balance		5,410	410	15,410	4,810	19,810	34,810	49,810	35,610	20,410	4,210	19,210
Less: Vehicle replacements		(27,000)	-	(28,600)	-	-	-	(32,200)	(33,200)	(34,200)	-	(36,300)
Add: Revenues from sale of vehicles		2,000	-	3,000	-	-	-	3,000	3,000	3,000	-	3,000
Add: Operating budget contribution		15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Add: Transfer from Public Works Equipment Replacement Reserve		5,000	-	-	-	-	-	-	-	-	-	-
December 31 Reserve Balance		410	15,410	4,810	19,810	34,810	49,810	35,610	20,410	4,210	19,210	910

Note - The above schedule is based on the future replacement of small cars with small SUVs

Estimated Useful Life	
Small Car/SUV	8 yrs.



**TOWNSHIP OF CENTRE WELLINGTON
VEHICLE REPLACEMENT FORECAST
ENVIRONMENTAL SERVICES
2016 - 2026**

Vehicle Description	2016 COST	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
		2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
SMALL TRUCKS												
1 14-44 Dodge 2500 Pick-up - Water - 2014	35,000							41,800				
2 08-09 Chev 4X4 Pick-up - Water - 2008	35,000	35,000								44,300		
3 11-02 Dodge RAM Pick-up (Chilton) - Water - 2011	35,000				38,200							
4 10-14 Dodge Ram 3500 1 1/2 Ton - Water - 2010	55,000					61,900						
5 11-86 Chev Pick-up - Water - 2011	35,000				38,200							
6 03-87 Cube Van - Water (replace with a Truck) - 2003	35,000	35,000								44,300		
7 13-06 Dodge Grand Caravan - Water - 2013	30,000						34,800					
8 13-46 Chev Pick-up - Waste Water - 2012	35,000					39,400						
9 11-08 GMC Pick-up - Waste Water - 2010	35,000			37,100								47,000
10 15-41 Chev Silverado WT 1500 Pick-up - Water - 2015	35,000								43,000			
11 08-26 Dodge Dakota - Water/Waste Water - 2008	25,000		25,800								32,600	
12 10-11 Dodge Ram Pick-up (Kerr) - Waste Water - 2010	35,000			37,100								47,000
OTHER												
1 14-80 Vactor Flusher Truck - Water/Waste Water - 2013	375,000								461,200			
2 10-17 Vactor Flusher Truck - Water/Waste Water - 2010	375,000					422,100						
3 04-28 GMC Camera Truck - Waste Water - 2004	40,000			42,400								
4 03-88 Kubota Mower - 2003 - retire	30,000											
5 14-61 Kubota Mower - Waste Water - 2014	30,000									38,000		
6 14-60 Kubota Mower and Snowblower - Water - 2014	45,000									57,000		
TOTAL VEHICLE REPLACEMENT	1,320,000	70,000	25,800	116,600	76,400	523,400	34,800	41,800	504,200	183,600	32,600	94,000
Reserve Forecast												
January 1 Reserve Balance		283,250	350,250	457,450	476,850	534,450	191,050	291,250	381,450	50,250	2,650	103,050
Less: Vehicle replacements		(70,000)	(25,800)	(116,600)	(76,400)	(523,400)	(34,800)	(41,800)	(504,200)	(183,600)	(32,600)	(94,000)
Add: Revenues from sale of vehicles		7,000	3,000	6,000	4,000	50,000	5,000	2,000	43,000	6,000	3,000	4,000
Add: Operating budget contribution		130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000
December 31 Reserve Balance		350,250	457,450	476,850	534,450	191,050	291,250	381,450	50,250	2,650	103,050	143,050

Estimated Useful Life	
Trucks	8 yrs.
1.5 Ton Truck	10 yrs.
Larger Vehicles	10 yrs.



**TOWNSHIP OF CENTRE WELLINGTON
VEHICLE REPLACEMENT FORECAST
MUNICIPAL FD TRAINING OFFICER
2016 - 2026**

Vehicle Description	Inflation Factor = 3%	(1.000)	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
	2016 COST	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	
1 2012 Dodge Ram 1500 4X4 (Karn) - 2012	40,000				43,700								53,800
TOTAL VEHICLE REPLACEMENT	40,000	-	-	-	43,700	-	-	-	-	-	-	-	53,800
<i>Reserve Forecast</i>													
January 1 Reserve Balance		22,000	28,000	34,000	40,000	5,300	11,800	18,300	24,800	31,300	37,800	44,300	
Less: Vehicle replacements		-	-	-	(43,700)	-	-	-	-	-	-	-	(53,800)
Add: Revenues from sale of vehicles		-	-	-	3,000	-	-	-	-	-	-	-	3,000
Add: Operating budget contribution		6,000	6,000	6,000	6,000	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500
December 31 Reserve Balance		28,000	34,000	40,000	5,300	11,800	18,300	24,800	31,300	37,800	44,300	-	

Estimated Useful Life	
Truck	7 yrs



**TOWNSHIP OF CENTRE WELLINGTON
VEHICLE REPLACEMENT FORECAST
MUNICIPAL RISK MANAGEMENT OFFICIAL
2016 - 2026**

Vehicle Description	Inflation Factor = 3%	(1.000)	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
	2016 COST	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	
1 2014 Jeep Cherokee - 2014	30,000						34,800						
TOTAL VEHICLE REPLACEMENT	30,000	-	-	-	-	-	34,800	-	-	-	-	-	-
<i>Reserve Forecast</i>													
January 1 Reserve Balance		11,000	16,000	21,000	26,000	31,000	36,000	9,200	14,200	19,200	24,200	29,200	
Less: Vehicle replacements		-	-	-	-	-	(34,800)	-	-	-	-	-	
Add: Revenues from sale of vehicles		-	-	-	-	-	3,000	-	-	-	-	-	
Add: Operating budget contribution		5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	
December 31 Reserve Balance		16,000	21,000	26,000	31,000	36,000	9,200	14,200	19,200	24,200	29,200	34,200	

Estimated Useful Life	
SUV	7 yrs



2016
EQUIPMENT REPLACEMENT
SCHEDULES



**TOWNSHIP OF CENTRE WELLINGTON
EQUIPMENT REPLACEMENT FORECAST
INFORMATION TECHNOLOGY & SERVICES
2016 - 2025**

Description of Equipment	2016 Cost	Units	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
<i>Assumed rate of inflation</i>			0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Servers												
Primary Virtual Server 1	17,000	1	17,000					17,000				
Primary Virtual Server 2	17,000	1	17,000					17,000				
DR Virtual Server 1	13,000	1				13,000					13,000	
Domain Controller	4,000	1					4,000					4,000
Backup Server	8,000	1			8,000					8,000		
Mail Gateway	4,000	1		4,000					4,000			
Web Gateway	6,500	1				6,500					6,500	
Storage Area Network (SAN)	50,000	1	50,000					50,000				
Tape Archive	5,000	1			5,000					5,000		
Workstations												
Desktops - Four Year Replacement Cycle - Based on 88 Units	1,100	22	24,200	24,200	24,200	24,200	24,200	24,200	24,200	24,200	24,200	24,200
Laptops - Four Year Replacement Cycle - Based on 32 Units	1,600	8	12,800	12,800	12,800	12,800	12,800	12,800	12,800	12,800	12,800	12,800
Network Devices												
Corporate Firewalls	10,000	2			20,000					20,000		
Core Switches	14,000	4	56,000							56,000		
Agregation Switches	8,000	4					32,000					
LAN Access Switches	2,000	13								26,000		
SCADA Access Switches	1,300	40					52,000					
Voice Gateways	5,000	5.0				25,000					25,000	
Wireless Devices												
802.1 Corporate Wireless Devices	800	15	12,000					12,000				
802.1 Wireless Controller	8,000	1	8,000					8,000				
5GHz Wireless Backup Systems	5,000	7				35,000						
Uninterruptible Power Supply Devices												
Civic Centre	8,000	1			8,000							
DR Site	8,000	1							8,000			
TOTAL EQUIPMENT REPLACEMENT			197,000	41,000	78,000	116,500	125,000	141,000	49,000	152,000	81,500	41,000
Reserve Forecast												
January 1 Reserve Balance			211,150	69,150	98,150	105,150	78,650	48,650	2,650	53,650	1,650	20,150
Less: Equipment replacements			(197,000)	(41,000)	(78,000)	(116,500)	(125,000)	(141,000)	(49,000)	(152,000)	(81,500)	(41,000)
Add: Revenues from sale of equipment			-	-	-	-	-	-	-	-	-	-
Add: Operating budget contribution			55,000	70,000	85,000	90,000	95,000	95,000	100,000	100,000	100,000	100,000
December 31 Reserve Balance			69,150	98,150	105,150	78,650	48,650	2,650	53,650	1,650	20,150	79,150

Estimated Useful Life			
Servers:	5 Yrs	SCADA Switches	7 Yrs
Workstations:	4 Yrs	Voice Gateways	5 Yrs
Firewalls:	5 Yrs	802.1 Wireless Devices	5 Yrs
Core, Aggn, Access Switches	7 Yrs	5Ghz Wireless Devices	8 Yrs
Storage Switches	5 Yrs	UPS Devices:	9 Yrs



**TOWNSHIP OF CENTRE WELLINGTON
SOFTWARE REPLACEMENT FORECAST
INFORMATION TECHNOLOGY & SERVICES
2016 - 2025**

Inflation Factor = 3%	(1.000)		(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)
Description of Software	2016 COST	Units	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
<u>Workstation Software</u>												
Workstation Operating Systems	200	70		14,400						17,200		
Office Tools - Spreadsheet, Word Processing, etc.	300	120				39,300						47,000
Workstation Document Graphics Tools	150	10		1,500				1,700				2,000
Business and Technical Drawing Tools	200	5		1,000				1,200				1,300
PDF Document Tools	200	45		9,300				10,400				11,700
Workstation Security Tools	100	120				13,100				14,800		
<u>Server Software</u>												
Data Centre Operating Systems	24,000	1			25,500					29,500		
Systems Management Software	28,000	1								34,400		
Database SQL Server 1	10,000	1	10,000				11,300				12,700	
Database SQL Server 2	10,000	1			10,600				11,900			
Phone & Communications Servers	33,000	1		34,000				38,300				43,100
Mail Server	22,000	1		22,700				25,500				28,700
Corporate Content Management Server	13,000	1			13,800				15,500			
TOTAL SOFTWARE REPLACEMENT			10,000	82,900	49,900	52,400	11,300	77,100	27,400	95,900	12,700	133,800
<u>Reserve Forecast</u>												
January 1 Reserve Balance			76,710	79,710	21,810	6,910	(490)	38,210	16,110	48,710	12,810	65,110
Less: Software replacements			(10,000)	(82,900)	(49,900)	(52,400)	(11,300)	(77,100)	(27,400)	(95,900)	(12,700)	(133,800)
Add: Revenues from sale of software			-	-	-	-	-	-	-	-	-	-
Add: Operating budget contribution			13,000	25,000	35,000	45,000	50,000	55,000	60,000	60,000	65,000	65,000
December 31 Reserve Balance			79,710	21,810	6,910	(490)	38,210	16,110	48,710	12,810	65,110	(3,690)

Estimated Useful Life			
Workstations:		Servers:	
Operating System	6 Yrs	Operating Systems	5 Yrs
Office Tools	6 Yrs	Sys. Mgmt. Software	5 Yrs
Workstation Tools	4 Yrs	Database Servers	4 Yrs
Security Tools	4 Yrs	Phone & Comms. Servers	4 Yrs
		Mail Server	4 Yrs
		Content Server	4 Yrs



**TOWNSHIP OF CENTRE WELLINGTON
EQUIPMENT REPLACEMENT FORECAST
PUBLIC WORKS
2016 - 2026**

Equipment Description	Inflation Factor = 3%	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
	2016 COST	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Hand Equipment												
Hedge Trimmer - Gas (1)	1,200		1,200							1,500		
Weed Eaters (9)	1,000	1,000	1,000	1,100	1,100	1,100	1,200	1,200	1,200	1,300	1,300	1,300
Chain Saws (6)	800	1,600		1,600	1,800	1,800			2,000	2,000		2,200
Quick Cut Saws (2)	1,700		1,800			1,900		2,000			2,200	
Push Mowers (2)	500	500				600	600				700	700
Small Equipment												
Hydraulic Water Pump (2)	8,500							10,100	10,500			
Roadside Mower - Lely (1)	15,000	15,000					17,400					20,200
Water Tanks (2)	13,500	13,500	13,900				15,700	16,100				18,100
Compactor (Jumping Jack) (1)	5,000				5,500				6,100			
Sidewalk Sanders (2)	10,000				10,900	11,300				12,700	13,000	
2008 Bandit Wood Chipper	35,000	35,000								44,300		
99-67 Linemarker Paint Machine	5,000	5,000								6,300		
13-67 Linemarker Paint Machine	5,000						5,800					
Plate Tamper (1)	5,000	5,000					5,800					5,800
Pressure Washer (2)	10,000		10,300	10,600				11,900	12,300			
Utility Trailers (4)	5,000	5,000	5,200			5,600						
Float Trailer	27,500		28,300									
Grader Packers (4)	20,000				21,900		23,200			25,300		26,900
Asphalt Hot Box	37,500										48,900	
Provision for Miscellaneous Equipment		2,500	2,500	3,000	3,000	3,500	3,500	4,000	4,000	4,500	4,500	5,000
TOTAL EQUIPMENT REPLACEMENT	207,200	84,100	64,200	16,300	44,200	25,800	73,200	47,300	36,100	97,900	70,600	80,200
Reserve Forecast												
January 1 Reserve Balance		117,320	43,220	4,020	22,720	18,520	37,720	14,520	22,220	46,120	13,220	12,620
Less: Equipment replacements		(84,100)	(64,200)	(16,300)	(44,200)	(25,800)	(73,200)	(47,300)	(36,100)	(97,900)	(70,600)	(80,200)
Add: Revenues from sale of equipment		-	-	-	-	-	-	-	-	-	-	-
Add: Operating budget contribution		15,000	25,000	35,000	40,000	45,000	50,000	55,000	60,000	65,000	70,000	70,000
Less: Transfer to Building Vehicle Replacement Reserve		(5,000)	-	-	-	-	-	-	-	-	-	-
December 31 Reserve Balance		43,220	4,020	22,720	18,520	37,720	14,520	22,220	46,120	13,220	12,620	2,420



**TOWNSHIP OF CENTRE WELLINGTON
EQUIPMENT REPLACEMENT FORECAST
ENVIRONMENTAL SERVICES
2016 - 2026**

Equipment Description	Inflation Factor = 3%											
	(1.000) 2016 COST	(1.000) 2016	(1.030) 2017	(1.061) 2018	(1.093) 2019	(1.126) 2020	(1.159) 2021	(1.194) 2022	(1.230) 2023	(1.267) 2024	(1.305) 2025	(1.344) 2026
WATERWORKS												
Quick Cut Saw (1)	1,500					1,700					2,000	
Tapping Machine (1)	3,000	3,000						3,600				
Large Generator (2)	75,000					84,400		89,600				
Locator Equipment	5,000				5,500					6,300		
Leak Detection System	25,000								30,700			
Uninterruptible Power Supply Devices - Systems (14)	16,000			17,000				19,100				21,500
Small Generators (4)	1,500				6,400					7,600		
Automatic Valve Turning Device - 2011	30,000						34,800					
Water Meter Reader - 2015	6,000					6,800					7,800	
Watermain Flushing Meter (2) - 2015	2,200					2,500					2,900	
Hydrant Transmitters (3) - 2015	7,000			22,200			24,300			26,700		
Provision for Miscellaneous Equipment		4,500	5,000	5,000	5,500	5,500	5,500	6,000	6,000	6,000	6,500	6,500
Total - Waterworks	172,200	7,500	5,000	44,200	17,400	100,900	64,600	118,300	36,700	46,600	19,200	28,000
SANITARY SEWER												
Sewer Machine - Flex Rods (Electric) (1)	2,000			2,100								
Small Generator (1)	1,000		1,000						1,200			
Lateral Hand Sewer Camera (1)	15,000	15,000					17,400					20,200
Automatic Lateral Sewer Camera (1)	80,000	80,000								101,300		
Mainline Sewer Camera (1)	90,000							110,700				
Portable Generator (1)	1,500	1,500					1,700					2,000
Compactor (Jumping Jack) (1)	7,000				7,600					8,900		
Uninterruptible Power Supply Devices - Systems (23)	29,800			31,600				35,600				40,000
Provision for Miscellaneous Equipment		4,500	5,000	5,000	5,500	5,500	5,500	6,000	6,000	6,000	6,500	6,500
Total - Sanitary Sewer	226,300	101,000	6,000	38,700	13,100	5,500	24,600	41,600	117,900	116,200	6,500	68,700
WASTE WATER TREATMENT PLANTS												
Weed Eater (2)	350		800			800			800			1,000
Mig Welder - retire	1,000											
Hydraulic Ram Set	2,500	2,500										3,400
Portable Generator (1)	50,000					56,300						
Truck Snow Blade - 2015	7,000										9,100	
Provision for Miscellaneous Equipment		7,000	7,500	7,500	8,000	8,000	8,000	9,000	9,000	9,000	10,000	10,000
Total - Waste Water Treatment Plant	60,850	9,500	8,300	7,500	8,000	65,100	8,000	9,000	9,800	9,000	19,100	14,400
TOTAL EQUIPMENT REPLACEMENT	459,350	118,000	19,300	90,400	38,500	171,500	97,200	168,900	164,400	171,800	44,800	111,100
Reserve Forecast												
January 1 Reserve Balance		375,480	322,480	373,180	357,780	399,280	307,780	290,580	201,680	122,280	35,480	75,680
Less: Equipment replacements		(118,000)	(19,300)	(90,400)	(38,500)	(171,500)	(97,200)	(168,900)	(164,400)	(171,800)	(44,800)	(111,100)
Less: WWTP equipment replacements included in capital budget		-	-	-	-	-	-	-	-	-	-	-
Add: Revenues from sale of equipment		-	-	-	-	-	-	-	-	-	-	-
Add: Operating budget contribution		65,000	70,000	75,000	80,000	80,000	80,000	85,000	85,000	85,000	85,000	85,000
December 31 Reserve Balance		322,480	373,180	357,780	399,280	307,780	290,580	201,680	122,280	35,480	75,680	49,580



**TOWNSHIP OF CENTRE WELLINGTON
EQUIPMENT REPLACEMENT FORECAST
FIRE SERVICES
2016 - 2025**

Equipment Description	Inflation Factor = 3% (1,000) 2016 COST	EQUIPMENT FORECAST									
		(1,000) 2016	(1,030) 2017	(1,061) 2018	(1,093) 2019	(1,126) 2020	(1,159) 2021	(1,194) 2022	(1,230) 2023	(1,267) 2024	(1,305) 2025
RESCUE & MEDICAL EQUIPMENT											
1 Gas Resuscitators & Detectors	N/A	8,000	8,240	-	8,742	2,926	9,274	9,552	-	3,800	3,392
2 Hydraulic Equipment	N/A	-	5,150	-	-	21,947	25,504	-	-	12,668	99,163
3 Rescue Equipment	N/A	2,000	18,540	-	10,272	14,857	-	-	2,460	2,534	82,201
4 Other	N/A	24,000	10,300	3,607	-	12,381	11,593	-	4,182	12,668	28,705
SUPPRESSION EQUIPMENT											
5 Portable Pumps	N/A	-	3,090	10,185	-	12,493	2,782	-	-	-	-
6 Exhaust Fans	N/A	-	-	3,713	5,464	-	-	5,970	-	-	4,567
7 Hoses	N/A	5,000	16,480	-	-	5,628	9,274	9,552	-	6,334	14,353
8 Nozzles	N/A	-	4,120	2,546	-	4,502	-	2,866	4,919	-	20,876
9 Generators	N/A	-	-	6,365	8,742	16,883	-	7,164	-	-	-
10 Ladders	N/A	-	-	-	-	-	-	2,388	2,460	2,534	3,914
11 Other	N/A	-	2,060	12,943	30,596	7,541	2,319	17,911	4,919	-	57,932
12 Station Supplies	N/A	-	-	2,652	4,371	11,255	-	-	3,075	-	13,048
FIREFIGHTER PERSONNEL EQUIPMENT											
13 Radios	N/A	-	-	-	-	-	-	52,777	-	-	-
15 S.C.B.A. & Cylinders	N/A	-	-	326,227	-	-	-	-	-	-	-
16 Bunker Gear	N/A	-	-	-	-	-	-	-	-	-	133,870
17 Personal Protective Equipment	N/A	-	-	-	-	-	-	-	-	-	130,151
TOTAL EQUIPMENT REPLACEMENT		39,000	67,980	368,238	68,186	110,412	60,746	108,181	22,015	40,537	592,171
Reserve Forecast											
January 1 Reserve Balance		94,070	160,070	222,090	(1,148)	75,665	110,253	194,507	231,326	354,311	458,775
Less: Equipment replacements		(39,000)	(67,980)	(368,238)	(68,186)	(110,412)	(60,746)	(108,181)	(22,015)	(40,537)	(592,171)
Add: Revenues from sale of equipment		-	-	-	-	-	-	-	-	-	-
Less: Transfer to Fire Vehicle Replacement Reserve		-	-	-	-	-	-	-	-	-	-
Add: Operating budget contribution		105,000	130,000	145,000	145,000	145,000	145,000	145,000	145,000	145,000	145,000
December 31 Reserve Balance		160,070	222,090	(1,148)	75,665	110,253	194,507	231,326	354,311	458,775	11,603



TOWNSHIP OF CENTRE WELLINGTON
Detailed Equipment Replacement
FIRE SERVICES
2016 - 2025

ITEM	STATION	QTY	2016 UNIT PRICE	LIFE	Inflation										TOTAL
					1.000	1.030	1.061	1.093	1.126	1.159	1.194	1.230	1.267	1.305	
					2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	
RESCUE & MEDICAL															
GAS RESUSCITATORS & DETECTORS															
Multi Gas Detector	Elora	2	4,000	5	4,000	4,120				4,637	4,776				17,533
Multi Gas Detector	Fergus	2	4,000	5	4,000	4,120				4,637	4,776				17,533
CO Detector	Elora	1	1,500	5			1,639						1,900		3,539
CO Detector	Fergus	1	1,500	5			1,639						1,900		3,539
First-Aid Mannequins		1	5,000	10			5,464								5,464
Rescue litter	Elora	2	1,300	10				1,463							1,696
Rescue litter	Fergus	2	1,300	10				1,463							1,696
					8,000	8,240	-	8,742	2,926	9,274	9,552	-	3,800	3,392	53,927
HYDRAULIC EQUIPMENT															
Hydraulic Main Power Pack # 1	Elora	1	12,000	15					13,506						13,506
Hydraulic Small Power Pack	Elora	1	10,000	15									12,668		12,668
Hydraulic Cutter	Elora	1	7,500	15				8,441							8,441
Hydraulic Spreader	Elora	1	8,000	15						9,274					9,274
Hydraulic Ram - Large	Elora	1	6,000	15						6,956					6,956
Hydraulic Ram - Small	Elora	1	5,000	15						5,796					5,796
Manual Hydraulic Kit	Elora	1	2,500	15			2,575								2,575
Manual Hydraulic Kit	Fergus	1	2,500	15			2,575								2,575
Hydraulic Hoses - 50'	Elora	2	1,500	10						3,478					3,478
Hurst E-Tool Spreader	Fergus	1	16,000	10											20,876
Hurst E-Tool Cutter	Fergus	1	15,000	10											19,572
Hurst E-Tool Ram	Fergus	1	13,000	10											16,962
Hurst E-Tool Combi	Fergus	1	16,000	10											20,876
Hurst E-Tool Combi	Elora	1	16,000	10											20,876
					-	5,150	-	-	21,947	25,504	-	-	12,668	99,163	164,432
RESCUE EQUIPMENT															
Full Body Rescue Harnesses	Elora	8	700	10					6,303						6,303
Full Body Rescue Harnesses	Fergus	8	700	10					6,303						6,303
Ice Water Rescue Suits	Elora	8	1,000	8		8,240								10,438	18,678
Ice Water Rescue Suits	Fergus	8	1,000	8		8,240								10,438	18,678
Marsar Boards	Elora	1	4,700	10				5,136							30,662
Marsar Boards	Fergus	1	4,700	10				5,136							30,662
Rechargeable Scene Lights	Elora	3	1,000	7	1,000	1,030			1,126			1,230	1,267		5,652
Rechargeable Scene Lights	Fergus	3	1,000	7	1,000	1,030			1,126			1,230	1,267		5,652
					2,000	18,540	-	10,272	14,857	-	-	2,460	2,534	82,201	132,862



TOWNSHIP OF CENTRE WELLINGTON
Detailed Equipment Replacement
FIRE SERVICES
2016 - 2025

ITEM	STATION	QTY	2016 UNIT PRICE	LIFE	Inflation										TOTAL
					1.000	1.030	1.061	1.093	1.126	1.159	1.194	1.230	1.267	1.305	
					2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	
OTHER															
Air Chisels	Elora	1	2,000	15					2,251						2,251
Air Chisels	Fergus	1	2,000	15					2,251						2,251
Cribbing	Elora	1	5,000	15	5,000										5,000
Cribbing	Fergus	1	5,000	15	5,000										5,000
Defib	Elora	2	5,000	7		5,150				5,796			6,334		17,280
Defib	Fergus	2	5,000	7		5,150				5,796			6,334		17,280
High Pressure Air Bag Set	Elora	1	7,000	10	7,000										7,000
High Pressure Air Bag Set	Fergus	1	7,000	10	7,000										7,000
High Angle Stretcher	Elora	2	1,700	10			1,804					2,091			3,894
High Angle Stretcher	Fergus	2	1,700	10			1,804					2,091			3,894
Vehicle Stabilization Kit	Elora	1	6,000	10										7,829	7,829
Vehicle Stabilization Kit	Fergus	1	6,000	10										7,829	7,829
Drone - Inspire 1 Pro	Shared	1	7,000	5				7,879							9,133
Command Table	Elora	1	1,500	10											1,957
Command Table	Fergus	1	1,500	10											1,957
					24,000	10,300	3,607	-	12,381	11,593	-	4,182	12,668	28,705	107,435
TOTAL RESCUE & MEDICAL					34,000	42,230	3,607	19,013	52,111	46,371	9,552	6,641	31,669	213,461	458,656
SUPPRESSION EQUIPMENT															
PORTABLE PUMPS															
Portable Pumps (20hp)	Elora	1	4,800	15			5,092								5,092
Portable Pumps (20hp)	Fergus	1	4,800	15			5,092								5,092
Portable Pumps (11hp)	Elora	1	3,700	15					4,164						4,164
Portable Pumps (11hp)	Fergus	2	3,700	15					8,329						8,329
Wildland Pump	Elora	1	1,500	10		1,545									1,545
Wildland Pump	Fergus	1	1,500	10		1,545									1,545
Salvage Pump	Elora	1	1,200	10						1,391					1,391
Salvage Pump	Fergus	1	1,200	10						1,391					1,391
					-	3,090	10,185	-	12,493	2,782	-	-	-	-	28,550
EXHAUST FANS															
Positive Pressure Fan	Elora	1	3,500	10			3,713								3,713
Positive Pressure Fan	Fergus	2	3,500	10										4,567	4,567
Negative Pressure Fan	Elora	2	2,500	15				2,732			2,985				5,717
Negative Pressure Fan	Fergus	2	2,500	15				2,732			2,985				5,717
					-	-	3,713	5,464	-	-	5,970	-	-	4,567	19,714
HOSES															
Fire Hose 1 3/4" - 2,100' - 50' lengths	Elora	42	250	12	2,500				2,814				3,167		8,481
Fire Hose 1 3/4" - 2,100' - 50' lengths	Fergus	42	250	12	2,500				2,814				3,167		8,481
Fire Hose 2 1/2" 1,000' - 50' lengths	Elora	20	400	12			4,120				4,776				8,896
Fire Hose 2 1/2" 1,000' - 50' lengths	Fergus	20	400	12			4,120				4,776				8,896
Fire Hose 4" 1,800' - 100' lengths	Elora	18	800	15			4,120			4,637				5,219	13,976
Fire Hose 4" 1,800' - 100' lengths	Fergus	18	800	15			4,120			4,637				5,219	13,976
4" Y Clapper Valve	Elora	1	1,500	15										1,957	1,957
4" Y Clapper Valve	Fergus	1	1,500	15										1,957	1,957
					5,000	16,480	-	-	5,628	9,274	9,552	-	6,334	14,353	66,621



TOWNSHIP OF CENTRE WELLINGTON
Detailed Equipment Replacement
FIRE SERVICES
2016 - 2025

ITEM	STATION	QTY	2016 UNIT PRICE	2016 LIFE	Inflation										TOTAL	
					1.000	1.030	1.061	1.093	1.126	1.159	1.194	1.230	1.267	1.305		
					2016	2017	2018	2019	2020	2021	2022	2023	2024	2025		
NOZZLES																
Nozzles 1 1/2"	Elora	12	1,000	15						2,251			2,460		6,771	
Nozzles 1 1/2"	Fergus	12	1,000	15		2,060				2,251			2,460		6,771	
Nozzles 2 1/2"	Elora	6	1,200	15								1,433			2,706	
Nozzles 2 1/2"	Fergus	6	1,200	15			1,273					1,433			2,706	
Deck Gun 4"	Elora	1	3,000	15											3,914	
Deck Gun 4"	Fergus	1	3,000	15											3,914	
Blitz Fire	Elora	1	5,000	15											6,524	
Blitz Fire	Fergus	1	5,000	15											6,524	
						-	4,120	2,546	-	4,502	-	2,866	4,919	-	20,876	39,830
GENERATORS																
Portable Generator (6500wt)	Elora	1	7,500	10						8,441						8,441
Portable Generator (6500wt)	Fergus	1	7,500	10						8,441						8,441
Portable Generator (3500wt)	Elora	1	4,000	10				4,371								4,371
Portable Generator (3500wt)	Fergus	1	4,000	10				4,371								4,371
Portable Generator (1500wt)	Elora	2	3,000	10			3,183					3,582				6,765
Portable Generator (1500wt)	Fergus	2	3,000	10			3,183					3,582				6,765
						-	-	6,365	8,742	16,883	-	7,164	-	-	-	39,154
LADDERS																
Ladders 36'	Elora	2	1,500	20											1,957	1,957
Ladders 36'	Fergus	1	1,500	20											1,957	1,957
Ladders 24'	Elora	2	1,000	20								1,230				1,230
Ladders 24'	Fergus	2	1,000	20								1,230				1,230
Roof Ladder	Elora	2	1,000	20										1,267		1,267
Roof Ladder	Fergus	2	1,000	20										1,267		1,267
Attic Ladder	Elora	2	1,000	20							1,194					1,194
Attic Ladder	Fergus	2	1,000	20							1,194					1,194
						-	-	-	-	-	-	2,388	2,460	2,534	3,914	11,296
OTHER																
Chain Saw Vent Master	Elora	1	3,600	10			3,819									3,819
Chain Saw Vent Master	Fergus	1	3,600	10			3,819									3,819
Rescue Circular Saw	Elora	2	2,700	10					3,039						3,523	6,562
Rescue Circular Saw	Fergus	1	2,700	10											3,523	3,523
Port-A-Tank (2000 gal)	Elora	1	2,000	15											7,829	7,829
Port-A-Tank (2000 gal)	Fergus	2	2,000	15		2,060				2,319						4,379
Pressure Washer	Elora	1	4,000	10					4,502							4,502
Pressure Washer	Fergus	1	4,000	10								4,919				4,919
Air Compressor	Elora	1	5,000	15											6,524	6,524
Air Compressor	Fergus	1	5,000	15			5,305									5,305
Thermal Imaging Camera	Elora	2	14,000	10				15,298							18,267	33,565
Thermal Imaging Camera	Fergus	2	14,000	10				15,298							18,267	33,565
Fire Safety Trailer (Shared)	Fergus	1	15,000	15							17,911					17,911
						-	2,060	12,943	30,596	7,541	2,319	17,911	4,919	-	57,932	136,221
STATION SUPPLIES																
Snow Blower	Fergus	1	2,000	10				2,185								2,185
Riding Lawnmower	Fergus	1	2,000	10				2,185								2,185
Bunker Gear Washing Machine	Elora	1	10,000	15					11,255							11,255
Bunker Gear Washing Machine	Fergus	1	10,000	15											13,048	13,048
Bunker Gear Dryer	Elora	1	2,500	8			2,652									2,652
Bunker Gear Dryer	Fergus	2	2,500	8								3,075				3,075
						-	-	2,652	4,371	11,255	-	-	3,075	-	13,048	34,401
TOTAL SUPPRESSION EQUIPMENT						5,000	25,750	38,405	49,173	58,301	14,375	45,852	15,373	8,867	114,690	375,786



TOWNSHIP OF CENTRE WELLINGTON
Detailed Equipment Replacement
FIRE SERVICES
2016 - 2025

ITEM	STATION	QTY	2016 UNIT PRICE	Inflation	LIFE	1.000	1.030	1.061	1.093	1.126	1.159	1.194	1.230	1.267	1.305	TOTAL
						2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	
FIREFIGHTER PERSONNEL EQUIPMENT																
RADIOS																
Portable Radios	Elora	15	1,300	10											23,284	23,284
Portable Radios	Fergus	19	1,300	10											29,493	29,493
						-	-	-	-	-	-	52,777	-	-	-	52,777
S.C.B.A. & CYLINDERS																
Self Contain Breathing Apparatus	Elora	16	6,000	15				101,846								101,846
Self Contain Breathing Apparatus	Fergus	19	6,000	15				120,943								120,943
SCBA Cylinders	Elora	16	1,300	15				22,067								22,067
SCBA Cylinders	Fergus	19	1,300	15				26,204								26,204
SCBA Air Compressor 10hp	Fergus	1	32,000	20				33,949								33,949
SCBA Fill Station (3 cylinders)	Fergus	1	10,000	20				10,609								10,609
SCBA Cascade (4 cylinders)	Fergus	1	10,000	20				10,609								10,609
						-	-	326,227	-	-	-	-	-	-	-	326,227
BUNKER GEAR																
Bunker Gear	Elora	27	1,800	10												63,412
Bunker Gear	Fergus	30	1,800	10											70,458	70,458
						-	-	-	-	-	-	-	-	-	133,870	133,870
PERSONAL PROTECTIVE EQUIPMENT																
Personal Protective Equipment	Elora	27	1,750	10												61,651
Personal Protective Equipment	Fergus	30	1,750	10											68,501	68,501
						-	-	-	-	-	-	-	-	-	130,151	130,151
TOTAL PERSONNEL EQUIPMENT						-	-	326,227	-	-	-	52,777	-	-	264,021	643,025
GRAND TOTAL - FIRE EQUIPMENT						39,000	67,980	368,238	68,186	110,412	60,746	108,181	22,015	40,537	592,171	1,477,467



**TOWNSHIP OF CENTRE WELLINGTON
PARKS EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2016 - 2026**

Equipment Description	QTY	Year Install	LIFE	Inflation Factor = 3% (1,000) 2016 UNIT COST	(1,000)	(1,030)	(1,061)	(1,093)	(1,126)	(1,159)	(1,194)	(1,230)	(1,267)	(1,305)	(1,344)
					2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
GENERAL PARK															
Bleachers															
CWSC Grounds (80 seat unit)	30	old	10 years	26,000		26,800					31,000			67,800	
Elora CC Diamonds (40 seat unit)	5	old	10 years	3,000					3,400	3,500					
Elora Lion's Park (40 seat unit)	3	old	10 years	3,000	3,000				3,400	3,500					
Forfar Park (60 seat ut) - DO NOT REPLACE	2	old	10 years	3,000											
Highland Park - Tye (80 seat unit)	6	old	10 years	8,000	8,000					9,300	9,600				
Highland Park - (40 seat unit)	4	old	10 years	3,000					3,400		3,600				
Belwood Ball Diamond (80 seat unit)	3	old	10 years	8,000						9,300	9,600				
St Mary's School (40 seat unit)	2	old	10 years	3,000					3,400						
					11,000	26,800	-	-	13,600	25,600	53,800	-	-	67,800	-
Benches & Tables															
Picnic Tables (various locations)	50	old	10 years	500	1,000				1,100						
Park Benches	25	old	10 years	600	600		600			700					
					1,600	-	600	-	1,100	700	-	-	-	-	-
Fencing															
Fencing					-	-	-	-	-	-	-	-	-	-	-
Tennis Courts															
Tower Street Tennis Courts (TSTC) - fencing	1999	20 years		25,000		25,800									
TSTC - Re-colour coat surface	2010	10 years		25,000											
TSTC - Re-asphalt & colour surface		15 years		25,000			27,300								
TSTC - Replace lights		old	15 years	45,000			54,600								
CWCS - fencing	2009	20 years		25,000											
CWCS - re-colour coat surface	2009	5 years		7,500						8,700					
CWCS - Re-asphalt & re-colour coat	2009	15 years		25,000										32,600	
CWCS - replace lights	2009	15 years		45,000											
					-	25,800	-	81,900	-	-	8,700	-	-	32,600	-
Light Towers															
ECC Diamonds - "A"		old	2018	100,000						115,900					
ECC Diamonds - "B"		old	2019	100,000										130,500	
CWSC - Hardball		old	2013	80,000											
Victoria Park Soccer	2003	2020		120,000							143,300				
Victoria Park Rugby/Soccer	2003	2020		40,000							47,800				
Tye/Highland Park Diamonds		old	2015	100,000					112,600						
Belwood Ball Diamond	1997	2021		100,000										130,500	
					-	-	-	-	112,600	115,900	191,100	-	-	261,000	-



**TOWNSHIP OF CENTRE WELLINGTON
PARKS EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2016 - 2026**

Equipment Description	QTY	Year Install	LIFE	Inflation Factor = 3% (1,000) 2016 UNIT COST	(1,000)	(1,030)	(1,061)	(1,093)	(1,126)	(1,159)	(1,194)	(1,230)	(1,267)	(1,305)	(1,344)
					2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Shelters (25 years)															
Elora Community Centre	1	1990	25 years	50,000					56,300						
CWSC Centre	1	old		40,000									50,700		
Bissell Park	1	1995	25 years	capital											
Hoffer Park	1	old	25 years	20,000							23,900				
Confederation Park - DO NOT REPLACE	1	old	not replace												
Veteran's Park (Salem) - DO NOT REPLACE	1	old	25 years	35,000											
Maple Park (Belwood)	1	old	10 years	50,000				54,600							
					-	-	-	54,600	56,300	-	23,900	-	50,700	-	-
Playground Equipment															
Belwood - Douglas Park (swings, spring toy, structure & slide)			15 years	50,000											
Belwood - Maple Park (swings & slide)	1	2014	15 years	75,000											
ECC - play equipment	1		15 years	200,000											268,800
Elora - Hoffer Park (swings, slide, mini-play structure)		2011	15 years	75,000											
Elora - O'Brien Park	1		15 years	100,000									126,700		
Elora - Keating Park - play equipment	1		15 years	45,000											
Elora - Drimie Park - play equipment	1		15 years	100,000											
Elora - Foote Park - play equipment	1		15 years	50,000								61,500			
CWCS - play equipment	1		15 years	150,000		154,500									
Fergus - Strathallan park - play equipment	1		15 years	75,000											100,800
Fergus - Victoria Park (play structure)	1		15 years	150,000											
Fergus - Tait Park - play equipment	1		15 years	50,000								61,500			
Fergus - Stait Park - play equipment	1		15 years	200,000											
Fergus - Graham Park	1		15 years	50,000					56,300						
Fergus - Ferrier Park (play structure)	1		15 years	75,000				82,000							
Fergus - Wilkie Park (play structure)	1		15 years	75,000						86,900					
Fergus - Confederation Park (play structure)	1		15 years	50,000											
Fergus - Webster Park - play equipment	1	2008	15 years	50,000									63,300		
Fergus - Webster park - arch climber	1		15 years	4,000											
Fergus - Beatty Park - play equipment	1	2008	15 years	75,000											
Fergus - Holman Park - play equipment	1	2008	15 years	50,000										65,200	
Salem - Veteran's Park - play equipment & swings	1		15 years	50,000	50,000										
					50,000	154,500	-	82,000	56,300	86,900	-	123,000	190,000	65,200	369,600



**TOWNSHIP OF CENTRE WELLINGTON
PARKS EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2016 - 2026**

Equipment Description	QTY	Year Install	LIFE	Inflation Factor = 3% (1,000) 2016 UNIT COST	(1,000)	(1,030)	(1,061)	(1,093)	(1,126)	(1,159)	(1,194)	(1,230)	(1,267)	(1,305)	(1,344)
					2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
SPORT SPECIFIC EQUIPMENT															
Backstops (Baseball)															
Forfar Park Diamond - DO NOT REPLACE	1		not replace												
Tye/Highland Park Diamond	1	old	15 years	50,000			53,000								
Highland Park - small dia.	2	2002	15 years	5,000							12,700				
Webster Park	1	old													
St. Mary's School Diamond	1	2000	15 years	10,000					11,300						
Belwood Diamond - DO NOT REPLACE	1	old	15 years	50,000											
ECC Diamonds A	1	old	15 years	50,000				54,600							
ECC Diamond B	1	old	15 years	50,000					56,300						
FCC Diamond	1	old	15 years	50,000									63,300		
					-	-	53,000	54,600	67,600	-	12,700	-	63,300	-	-
Portable/Permanent Uprights (Soccer/Rugby/Basketball)															
Soccer- Victoria Park North	1	set	2002 10 years	5,000									6,300		
Soccer- Victoria Park South	1	set	2002 10 years	7,000		7,000								9,100	
Soccer- Victoria Park West	1	set	2003 10 years	7,000											
Soccer- Strathallan Park	1	set	old 10 years	3,000										3,900	
Soccer- CWCS Grounds	2	set	old 10 years	5,000										6,500	
Basketball- Belwood Ball Diam	1	net	old 10 years	4,000	4,000										
Basketball - Douglas Park	1	net	old 10 years	4,000											
Basketball- Elora CC	2	nets	old 10 years	8,000			8,500								
					4,000	7,000	8,500	-	-	-	-	-	6,300	19,500	-
Ramps & Other Equipment (Skateboard)															
Skateboard park	1	old	15 years	60,000							79,000				
Splash Pads															
O'Brien Park	1	2003	15 years	150,000								184,500			
REPAIR & MAINENANCE EQUIPMENT															
Lawn Mowers & Weed Eaters															
Weedeaters (2 per 2 years)	4	vary	4 years	500				1,100			1,200		1,300		
Hand Mowers (1 per 4 years)	2	old	4 years	800				900		900	1,000				
Aerator	1	old	5 years	2,000						2,300					
Lawn Roller	1	old	5 years	5,000				5,500							
FCC Ball Groomer	1	old	5 years	10,000							11,600				
ECC Ball Groomer	1	old	5 years	10,000			10,600								
					-	-	10,600	7,500	-	14,800	2,200	-	1,300	-	-



**TOWNSHIP OF CENTRE WELLINGTON
PARKS EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2016 - 2026**

Equipment Description	QTY	Year Install	LIFE	Inflation Factor = 3% 2016 UNIT COST	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)	
					2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	
Greenhouses																
Polyhouse	2	2006	10 years	6,000						13,900						
Heaters	5	2006	10 years	1,500						7,500						
					-	-	-	-	-	21,400	-	-	-	-	-	-
Signage																
Parks By-Laws		Operating Budget														
Park Identification		Capital Budget														
TOTAL EQUIPMENT REPLACEMENT					66,600	214,100	72,700	280,600	307,500	265,300	371,400	307,500	311,600	446,100	369,600	
Reserve Forecast																
January 1 Reserve Balance					96,800	115,200	16,100	108,400	42,800	300	40,000	18,600	61,100	99,500	13,400	
Less: Equipment replacements					(66,600)	(214,100)	(72,700)	(280,600)	(307,500)	(265,300)	(371,400)	(307,500)	(311,600)	(446,100)	(369,600)	
Add: Revenues from sale of equipment					-	-	-	-	-	-	-	-	-	-	-	
Add: Operating budget contribution					85,000	115,000	165,000	215,000	265,000	305,000	350,000	350,000	350,000	360,000	360,000	
December 31 Reserve Balance					115,200	16,100	108,400	42,800	300	40,000	18,600	61,100	99,500	13,400	3,800	



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2016 - 2026**

Equipment Description	QTY	LIFE	Inflation Factor = 3% (1.000) 2016 UNIT COST	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
				2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
ELORA COMMUNITY CENTRE														
Site works														
Parking Lot (line painting)							3,000							
Sidewalks				-	-	-	3,000	-	-	-	-	-	-	-
Building Exterior														
Roofing Systems (Facility Capital)														100,000
Eaves Troughs														
Soffit & Fascia														
Caulking										4,200				
Exterior Walls												50,000		
Windows				3,500										
Doors									3,600	2,450				
				3,500	-	-	-	-	3,600	6,650	-	50,000	-	100,000
Building Interior														
Walls - common and service areas (painting & protective netting)								28,100						
Floors- common and service areas (vinyl & skate tiles)				10,550			23,700							
Lighting Fixtures - common and service areas				18,500										
Plumbing Fixtures - common and service areas														
Appliances - Other							34,300							
Concession equipment (small, large & vending machines)					1,500			1,500			1,500			
Cabinetry														
				29,050	1,500	-	58,000	29,600	-	-	1,500	-	-	-
Electrical Systems														
Distribution Panel - Main/intermediate								4,250						
Transformer									12,000					
Fire Alarm - Panel														
Emergency Lighting										10,000				
Exterior Lighting System				13,000				14,200						
				13,000	-	-	-	18,450	12,000	10,000	-	-	-	-
Mechanical Systems														
Heating System - common and service areas				30,000			7,800	7,000						
Exhaust Systems				5,500										
Arena exhaust fans														
Ice Making System		pump							7,200					
Compressor											48,400		50,000	
Ice Rink De-humidification												30,000		
Domestic Water Shut-off Valves and Mains					3,300				3,600					
Domestic Water - Risers and Laterals				4,300					13,200					
Domestic Water - Hot water Boilers and Tanks									13,500					
Domestic Water Recirculating System								1,650						
Storm Water including Roof Drains				3,250			3,500			3,700				
				43,050	3,300	-	11,300	8,650	37,500	3,700	48,400	30,000	50,000	-



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2016 - 2026**

			Inflation Factor = 3%	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
			2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	
Equipment Description	QTY	LIFE	UNIT COST	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Various Arena Equipment														
Hockey Nets	2 set	15 years	2,000 set				2,200			2,400				
Lacrosse Nets	2 set	15 years	1,500 set				1,600			1,800				
Ice Surface Edger (propane)	1	5 years	6,000					6,800						
Score Clock	1	15 years	20,000		20,600									
30 Second Clocks	2	15 years	4,000				4,400							
Power Electrical Box (for shows)	1	20 years	10,000				10,900							
P.A. System- speakers	3	10 years	2,400									10,000		
P.A. System- amplifier	1	10 years	10,000									10,000		
P.A. System - cd player	1	10 years	500				500							
Oscillating Fans	3	15 years	2,000								7,400			
				-	20,600	-	19,600	6,800	-	4,200	7,400	20,000	-	-
Lobby Equipment														
Display Case	1	40 years	5,000											
Benches	3	20 years	2,500											
				-	-	-	-	-	-	-	-	-	-	-
Hall Equipment														
Tables 6' rectangle)	50	5 years	125 /table	1,300		1,300	1,400	1,400		1,500				
Tables - round	25	5 years	200/table	1,000		1,100	1,100	1,100		1,200				
Chairs	300	5 years	50/chair	3,000		3,200	3,300	3,400		3,600				
Podiums	1	20 years	500											
Sound System	1	10 years	3,000	3,000										
Speakers	2	10 years	1,000	1,000										
Acoustic Tiles	24	10 years	6,000		7,200									
Projector	1	5 years	800											
Bar Freezer	1	10 years	800						900					
Dishwasher	1	10 years	20,000							23,900				
Double Door Fridge	1	10 years	5,000						5,800					
Beer Fridge	1	10 years	7,000				7,400							
				9,300	7,200	5,600	13,200	5,900	6,700	30,200	-	-	-	-
Cleaning Equipment														
Floor Scrubbers	1	5 years	7,500	7,500				8,400						
Snow blower	1	5 years	1,000		1,100			1,350						
Carpet Cleaner	1	7 years	1,000	1,000										
Floor polisher	1	10 years	2,000				2,400							
				8,500	2,100	-	2,400	9,750	-	-	-	-	-	-
ELORA COMMUNITY CENTRE SUB-TOTAL				106,400	34,700	5,600	107,500	79,150	59,800	54,750	57,300	100,000	50,000	100,000
CENTRE WELLINGTON COMMUNITY SPORTSPLEX														
Building Exterior														
Caulking														
Front Entrance Roof Painting														
Windows														
Doors								3,500		3,300				
				-	-	-	-	3,500	-	3,300	-	-	-	-



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2016 - 2026**

Equipment Description	QTY	LIFE	Inflation Factor = 3% (1.000) 2016 UNIT COST	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
				2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Building Interior														
Ceilings-common and service areas														
Mezzanine upgrades														25,000
Community hall washroom upgrades								10,000						
Fitness change rooms upgrades														
Walls - common and service areas						48,700		50,600		53,800				
Community hall folding door covering repairs														
Floors- common and service areas			35,000	45,750				45,750	44,000	34,000				
Interior Doors - common and service areas				1,600	1,700		1,700	1,700	1,800	34,000				
Lighting Fixtures - common and service areas							44,200	2,000						
Plumbing Fixtures - common and service areas														
Appliances - Other							25,500	25,500						
T.V. Monitor Program														
Vending Machine												4,000		5,000
Pool Windows														
Lighting for Streetscape														30,000
Plumbing for Cross Connections														
Floor Scrubber														14,000
Concession equipment (small, large & vending machines)						2,500				2,500				
Cabinetry									19,200					
Storage Lockers								10,000		10,000				
			35,000	47,350	52,900	71,400	145,550	65,000	134,300	-	4,000	14,000	14,000	60,000
Electrical Systems														
Distribution Panel - Main/intermediate														
Fire Alarm - Panel														
Emergency Lighting					22,000									
Exterior Lighting System			13,000											
Pad B Lighting														54,000
Door System/Entry System			12,000											
Security Surveillance												60,000		
			25,000	22,000	-	-	-	-	-	-	-	60,000	54,000	-
Mechanical system														
Heating system														
replace pad A arena gas heating						15,000								
Dehumidifier - Pad A														71,300
Exhaust Systems					11,100									
Olympia Room Water Heater														20,000
Unity Hall HVAC														
Pool Office HVAC			15,000											
Domestic Water - Hot Water Boilers and Tanks			16,000	15,000										40,000
Domestic Water Recirculating System										1,700				
Condenser Replacement Pad B											71,300			
Compressor Replacement											48,400		50,000	
Domestic Water Treatment System								5,900						
Fire Hoses Cabinets														
Sanitary Waste Removal System														
Storm Water including Roof Drains							3,300	3,500						
			31,000	26,100	15,000	3,300	3,300	9,400	-	1,700	119,700	-	121,300	60,000



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2016 - 2026**

			Inflation Factor = 3%	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
			2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	
Equipment Description	QTY	LIFE	UNIT COST	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Pad A Arena, Dressing Room Equipment														
Hockey Nets	2 sets	15 years	2,000/set								5,500			
Lacrosse Nets	2 sets	15 years	1,000/set								4,800			
Ice Surface Edger	1	5 years	6,000				6,600							
Sound System														
Score Clocks	1	15 years	20,000			21,200								
30 Second Clocks	2	15 years	4,000											
Oscillating fan	2	15 years	1000/unit								2,500			
				-	-	21,200	6,600	-	-	-	12,800	-	-	-
Pad B Arena, Dressing Room Equipment														
Hockey Nets	2 sets	15 years	2,000/set						4,600					
Lacrosse Nets	2 sets	15 years	1,000/set						2,300					
Score Clocks	1	15 years	20,000						23,200					
30 Second Clocks	2	15 years	4,000							4,800				
				-	-	-	-	-	30,100	4,800	-	-	-	-
Aquatic Centre														
Water Slide	1	20 years	25,000							32,600				
				-	-	-	-	-	-	32,600	-	-	-	-
Pool Equipment														
Various Pool Toys		varies	250			300	300		300					
Lifeguard Equipment		varies	750			800	800		900					
Various Pool Equipment		varies	5,500		5,700		6,000		6,400					
Aquafit Equipment		varies	575			600	600		700					
Pool Maintenance Equipment		varies				5,000	5,000		5,000					
				-	5,700	6,700	12,700	-	13,300	-	-	-	-	-
Hall Equipment														
Tables - 8' rectangle	50	5 years	130/table	1,300		1,400		1,500	1,500	1,600	1,600			
Tables - round	35	5 years	200/table	1,400				1,600	1,600	1,700	1,700			
Chairs	500	5 years	50/chair	2,500		2,700		2,800	2,900	3,000	3,100			
Podiums	2	20 years	250/unit		300									
Sound System	1	10 years	3,000	1,000		3,200								
Speakers	4	10 years	500/each				2,200							
Flooring VCT	921 sq.m	15 years	60,000			63,700								
Dishwasher	1	10 years	50,000						58,000					
Convection Ovens	1	10 years	7,000							8,400				
Stovetop Ovens	1	10 years	21,000							25,100				
Double Door Fridge	3	10 years	5,000	10,000			16,500							
Freezers	2	10 years	3,500	5,000				7,800						
Dividing Wall	1	30 years	75,000											100,800
				21,200	300	71,000	18,700	13,700	64,000	39,800	6,400	-	-	100,800
Cleaning Equipment														
Snow blower	1	5 years	1,000					1,400						
Floor Scrubber	1	5 years	7,500						9,000		10,400			
				-	-	-	-	1,400	9,000	-	10,400	-	-	-
Greenhouse														
Poly for Greenhouses														20,000
Benches														20,000
				-	-	-	-	-	-	-	-	-	-	20,000
Weight Room / Fitness Equipment														
Weight Equipment		varies	30,700	12,800		13,800								
Women's Sauna	1	7 years	3,000	5,000					3,600					
Cardio Equipment		varies	70,000	31,000				19,100	2,300	2,400				
				48,800	-	13,800	-	19,100	2,300	6,000	-	-	-	-
CWCS SUB-TOTAL				161,000	101,450	180,600	112,700	192,650	183,700	222,500	149,300	64,000	189,300	240,800



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2016 - 2026**

Equipment Description	QTY	LIFE	Inflation Factor = 3% (1.000) 2016 UNIT COST	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
				2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
VICTORIA PARK SENIOR CENTRE														
Site Works														
Sidewalks									6,000					
Fencing (railing) phase 2 of entrance			10,000						6,000					
Building Exterior														
Re-roof with shingles and flat roofs		35 years												
Eaves Troughs		20 years				1,000								
Soffit & Fascia		35 years												
Exterior Walls							1,000							
Building Interior														
Ceilings-common and service areas														
Walls - common and service areas														
Floors- common and service areas				4,500										
Lighting Fixtures - common and service areas								5,800						
Plumbing Fixtures - common and service areas											5,000			
Appliances - Other								1,700						
Cabinetry														
Countertops														
				4,500				7,500			5,000			
Electrical System														
Distribution Panel - Main/intermediate														
Fire Alarm - Panel											5,000			
Fire Alarm System - Pull stations										3,300				
Emergency Lighting				4,500										
Exterior Lighting System														
Door System/Entry System											2,100			
Security Surveillance														
				4,500							5,400	5,000		
Mechanical Systems														
Air Make-up Systems														
Domestic Water Shut-off Valves and Mains									3,600					
Domestic Water - Risers and Laterals														
Domestic Water - Hot water Boilers and Tanks											1,200			10,000
Domestic Water Recirculating System											1,100			
Domestic Water Treatment System														
Other (Sump Pumps)				2,700										
				2,700					3,600	2,300				10,000
VICTORIA PARK SENIOR CENTRE SUB-TOTAL				11,700			1,000	7,500	9,600	7,700	10,000			10,000



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2016 - 2026**

Inflation Factor = 3%			(1.000)	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
Equipment Description	QTY	LIFE	2016 UNIT COST	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
FERGUS GRAND THEATRE														
Site Work														
Sidewalks				-	-	-	-	-	-	-	-	-	-	-
Building Exterior														
Roof system														
front metal canopy		25 years												
main & secondary roof (EPDM)		25 years												
Caulking							2,500							
Eaves		30 years												
Exterior Walls														
Windows														
Doors									3,600					
Building Interior														
Ceilings-common and service areas		10 years											15,000	
Walls - common and service areas		5 years												4,200
Floors- common and service areas		5 years			3,800									
Plumbing Fixtures - common and service areas									4,800					
				-	3,800	-	-	-	4,800	-	-	-	19,200	-
Electrical Systems														
Distribution Panel - Main/intermediate				1,800				1,900						
Emergency Lighting					2,700									
Exterior Lighting System				1,800	2,700	-	-	1,900	-	-	-	-	-	-
Mechanical Systems														
Heating System - common and service areas			95,000								50,000	50,000		
Domestic Water Shut-off Valves and Mains						2,200			2,400					
Domestic Water - Risers and Laterals							4,600							
Domestic Water - Hot water Boilers and Tanks									1,200					
Storm Water including Roof Drains						1,100		1,200						
				-	-	3,300	4,600	1,200	3,600	-	50,000	50,000	-	-
FERGUS GRAND THEATRE SUB-TOTAL				1,800	6,500	3,300	7,100	3,100	12,000	-	50,000	50,000	19,200	-
BELWOOD HALL														
Site Work														
Sidewalks				-	-	-	-	-	-	-	-	-	-	-
Building Exterior														
Paint siding														
Replace metal roof on entire building (\$22,500 in 2007)		40 years	25,000											
Eaves trough - Soffit & Fascia (\$3,500 in 2007)														
Windows (\$16,800 in 2007)				20,000										
Siding board & batten (\$17,750 in 2007)					20,000									
Caulking										1,000				
Doors														
				20,000	20,000	-	-	-	-	1,000	-	-	-	-



**TOWNSHIP OF CENTRE WELLINGTON
FACILITIES EQUIPMENT REPLACEMENT FORECAST
PARKS & RECREATION
2016 - 2026**

Inflation Factor = 3%			(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
Equipment Description	QTY	LIFE	2016 UNIT COST	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Building Interior													
Ceilings - common and services areas			900										
Floors - common and service areas			4,600							50,000	30,000		
Lighting Fixtures - common and service areas			1,200			2,000							
Plumbing Fixtures - common and service areas									2,500				
Double Door Fridge			5,000					5,000					
Appliances - Other			750				850						
			12,450	-	-	2,000	850	5,000	2,500	-	50,000	30,000	-
Electrical System													
Distribution Panel - Main/intermediate													
Emergency Lighting													
			-	-	-	-	-	-	-	-	-	-	-
Mechanical System													
Heating System - common and service areas							1,000						15,000
Domestic Water Supply and Distribution			1,100										
Domestic Water - Risers and Laterals													
Domestic Water Treatment System			1,100			1,150							50,000
Sanitary Waste Removal System			2,200	-	-	1,150	1,000	-	-	-	-	-	65,000
BELWOOD HALL SUB-TOTAL			34,650	20,000	-	3,150	1,850	5,000	3,500	-	50,000	30,000	65,000
CWCS CAMPGROUND WASHROOM													
Building Exterior													
Roof systems													
Soffit and fascia													
Building Interior													
Walls - common and service areas					1,700								
			-	-	1,700	-	-	-	-	-	-	-	-
CWCS CAMPGROUND SUB-TOTAL			-	-	1,700	-	-	-	-	-	-	-	-
TOTAL EQUIPMENT REPLACEMENT			315,550	162,650	191,200	231,450	284,250	270,100	288,450	266,600	264,000	288,500	415,800
Reserve Forecast													
January 1 Reserve Balance			180,860	8,310	11,660	9,460	10,010	10,760	28,660	31,210	58,610	91,610	113,110
Less: Equipment replacements			(315,550)	(162,650)	(191,200)	(231,450)	(284,250)	(270,100)	(288,450)	(266,600)	(264,000)	(288,500)	(415,800)
Add: Revenues from sale of equipment													
Add: Operating budget contribution			35,000	80,000	100,000	140,000	190,000	190,000	190,000	190,000	190,000	200,000	200,000
Sponsorship Revenue			25,000	-	-	-	-	-	-	-	-	-	-
User Fee Contribution			83,000	86,000	89,000	92,000	95,000	98,000	101,000	104,000	107,000	110,000	113,000
December 31 Reserve Balance			8,310	11,660	9,460	10,010	10,760	28,660	31,210	58,610	91,610	113,110	10,310



10-YEAR CAPITAL FORECAST



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2016 - 2025

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total
STUDIES											
Studies											
105-0009 - Municipal Servicing Standards Update	0	0	0	0	0	5,000	0	0	0	0	5,000
105-0010 - Long-Term Water Strategy Master Plan	0	0	0	340,000	0	0	0	0	0	0	340,000
2010-082 - Development Charges Study - 2017-18	0	40,000	20,000	0	0	0	0	0	0	0	60,000
2010-083 - Official Plan Review - 2022	0	0	0	0	0	0	200,000	0	0	0	200,000
2010-084 - Zoning By-Law Review - 2019	0	0	0	10,500	0	0	0	0	0	0	10,500
2010-085 - Zoning By-Law Review - 2024	0	0	0	0	0	0	0	0	10,500	0	10,500
2010-086 - Update Parks, Recreation & Culture Master Plan	0	70,000	0	0	0	0	0	0	0	0	70,000
2010-087 - Indoor Turf Training Facility Feasibility Study	0	0	0	0	0	0	0	0	43,000	0	43,000
2011-009 - Update Corporate Strategic Action Plan - 2018	0	0	35,000	0	0	0	0	0	0	0	35,000
2012-006 - Township Wide Job Evaluation Study - 2019	0	0	0	30,000	0	0	0	0	0	0	30,000
2013-019 - Update to Growth Strategy - 2021	0	0	0	0	0	186,000	0	0	0	0	186,000
2014-005 - Heritage Master Plan	0	0	0	0	100,000	0	0	0	0	0	100,000
2014-006 - Stormwater Master Plan	0	0	150,000	0	0	0	0	0	0	0	150,000
2014-038 - Update Corporate Strategic Action Plan - 2022	0	0	0	0	0	0	40,000	0	0	0	40,000
2014-072 - Water and Wastewater Rate Study - 2020	0	0	0	0	60,000	0	0	0	0	0	60,000
2015-054 - Development Charges Study - 2022	0	0	0	0	0	0	60,000	0	0	0	60,000
2016-008 - Review of Development Application Process and Fees	25,000	0	0	0	0	0	0	0	0	0	25,000
2016-012 - Water and Wastewater Rate Study - 2025	0	0	0	0	0	0	0	0	0	60,000	60,000
2016-028 - Volunteer Management Policies and Procedures	15,000	0	0	0	0	0	0	0	0	0	15,000



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2016 - 2025

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total
205-0466 - Fire Master Plan	35,000	0	0	0	0	0	0	0	0	0	35,000
810-0115 - Official Plan Review	0	60,000	0	0	0	0	0	0	0	0	60,000
810-0287 - Growth Servicing Strategy	50,000	0	0	0	0	0	0	0	0	0	50,000
F0004 - Transportation Plan	120,000	110,000	0	0	0	0	0	0	0	0	230,000
Total for Studies	245,000	280,000	205,000	380,500	160,000	191,000	300,000	0	53,500	60,000	1,875,000
Total STUDIES	245,000	280,000	205,000	380,500	160,000	191,000	300,000	0	53,500	60,000	1,875,000
<u>CORPORATE</u>											
Corporate - IT&S											
105-0469 - Class/Active Net Software Upgrade	50,000	0	0	0	0	0	0	0	0	0	50,000
105-0526 - CityView Software Implementation - Phase II	350,000	0	0	0	0	0	0	0	0	0	350,000
2014-054 - Business Continuity/Disaster Recovery Assessment	0	0	20,000	0	0	0	0	0	0	0	20,000
2015-028 - Information Technology Security Audit	0	0	0	0	0	0	0	25,000	0	0	25,000
2016-006 - Citizen Budget - Phase I	10,000	0	0	0	0	0	0	0	0	0	10,000
2016-007 - Citizen Budget - Phase II	0	10,000	0	0	0	0	0	0	0	0	10,000
2016-014 - New Photocopiers - 2016	50,000	0	0	0	0	0	0	0	0	0	50,000
2016-015 - New Photocopiers - 2021	0	0	0	0	0	50,000	0	0	0	0	50,000
Total for Corporate - IT&S	460,000	10,000	20,000	0	0	50,000	0	25,000	0	0	565,000
Total CORPORATE	460,000	10,000	20,000	0	0	50,000	0	25,000	0	0	565,000
<u>MUNICIPAL BUILDINGS</u>											
Municipal Buildings											
105-0415 - Tourism Office Renovations	50,000	0	0	0	0	0	0	0	0	0	50,000
2011-020 - LCBO Roof Replacement	125,000	0	0	0	0	0	0	0	0	0	125,000
2015-006 - Civic Centre - Lunch Room Renovation	0	0	0	35,000	0	0	0	0	0	0	35,000
2015-010 - Civic Centre - HVAC Upgrade - Phase II	195,000	0	0	0	0	0	0	0	0	0	195,000
2016-003 - Video Surveillance - Sportsplex and Elora Community Centre	80,000	0	40,000	0	0	0	0	0	0	0	120,000



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2016 - 2025

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total
2016-004 - Video Surveillance - Various Environmental Sites	80,000	0	0	0	0	0	0	0	0	0	80,000
2016-005 - Civic Centre - Renovation of South Wing Staircase and Lower Floor	0	0	125,000	0	0	0	0	0	0	0	125,000
2016-021 - LCBO - HVAC Equipment Replacement	0	0	0	25,000	0	0	0	0	0	0	25,000
2016-022 - LCBO - Emergency Structural Repairs to Floor	25,000	0	0	0	0	0	0	0	0	0	25,000
2016-035 - Council Chambers - Video Equipment Replacement - 2020	0	0	0	0	25,000	0	0	0	0	0	25,000
2016-036 - Council Chambers - Video Equipment Replacement - 2025	0	0	0	0	0	0	0	0	0	25,000	25,000
2016-037 - Council Chambers - Audio Equipment Replacement	0	0	0	0	0	0	0	0	0	25,000	25,000
Total for Municipal Buildings	555,000	0	165,000	60,000	25,000	0	0	0	0	50,000	855,000
Total MUNICIPAL BUILDINGS	555,000	0	165,000	60,000	25,000	0	0	0	0	50,000	855,000
<u>FIRE SERVICES</u>											
Fire Services											
2010-002 - Equipment for Additional Firefighters	0	0	0	0	0	0	0	0	0	34,900	34,900
2010-078 - Tanker	0	0	0	0	0	0	0	0	0	376,000	376,000
2010-079 - Pumper	0	0	0	0	0	0	0	0	0	590,000	590,000
2010-080 - New Fire Hall	0	0	0	0	0	0	0	0	0	2,250,000	2,250,000
2010-081 - Equipment for Additional Volunteer Firefighters	0	0	0	0	0	0	0	0	0	174,500	174,500
2012-003 - Traffic Signals - Opticom - 2017	0	8,500	0	0	0	0	0	0	0	0	8,500
2016-023 - Fergus and Elora Fire Stations - Parking Lot Lighting	0	7,500	0	7,500	0	0	0	0	0	0	15,000
2016-025 - Traffic Signals - Opticom - 2019 to 2025	0	0	0	8,500	0	8,500	0	8,500	0	8,500	34,000
2016-027 - Portable Radios and Chargers - 2017 to 2020	0	8,000	8,000	8,000	8,000	0	0	0	0	0	32,000
205-0534 - Portable Radio and Chargers - 2016	8,000	0	0	0	0	0	0	0	0	0	8,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2016 - 2025

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total
F0017 - Fire/EMS Unit	0	0	0	0	0	0	0	0	0	376,000	376,000
Total for Fire Services	8,000	24,000	8,000	24,000	8,000	8,500	0	8,500	0	3,809,900	3,898,900
Total FIRE SERVICES	8,000	24,000	8,000	24,000	8,000	8,500	0	8,500	0	3,809,900	3,898,900
<u>HEALTH SERVICES</u>											
Cemeteries											
2016-038 - Belsyde Cemetery - Columbarium "D"	0	0	0	0	0	90,000	0	0	0	0	90,000
2016-040 - Belsyde Cemetery - Cremation Headstone Foundations	0	0	0	0	0	0	0	0	0	50,000	50,000
2016-041 - Belsyde Cemetery - Cremation Heastone Foundations - 2025	0	0	0	0	0	0	0	0	0	50,000	50,000
2016-043 - Belsyde Cemetery - Casket Lot Foundations - 2017	0	45,000	0	0	0	0	0	0	0	0	45,000
2016-044 - Belsyde Cemetery - Casket Lot Foundations	0	0	0	0	0	0	0	0	0	50,000	50,000
2016-045 - Belsyde Cemtery - Detailed Design Block D - Phase II	0	0	0	0	0	0	0	0	0	60,000	60,000
2016-046 - Belsyde Cemetery - Block D Development - Phase II	0	0	0	0	0	0	0	0	0	1,000,000	1,000,000
2016-047 - Elora Cemetery - Monument Foundations	56,000	0	0	0	0	0	0	0	0	0	56,000
2016-048 - Elora Cemetery - Columbarium Area	0	0	0	80,000	0	0	0	0	0	0	80,000
405-0354 - Belsyde Cemetery Cremation Burial Area Expansion	90,000	40,000	0	0	0	0	0	0	0	0	130,000
Total for Cemeteries	146,000	85,000	0	80,000	0	90,000	0	0	0	1,210,000	1,611,000
Total HEALTH SERVICES	146,000	85,000	0	80,000	0	90,000	0	0	0	1,210,000	1,611,000
<u>TRANSPORTATION & PUBLIC WORKS</u>											
Capital Levy/OCIF Funded Projects											
2010-076 - Sideroad 15 - Queen Mary Bridge - 30-WG	0	0	0	0	0	0	0	1,640,000	0	0	1,640,000
2012-096 - Second Line Bridge Deck (31-WG)	0	0	0	0	0	0	2,000,000	0	0	0	2,000,000



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2016 - 2025

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total
2012-097 - Irvine St. (9-N) Portage Bridge Repairs	890,000	0	0	0	0	0	0	0	0	0	890,000
2014-040 - Fifth Line Bridge (16-WG)	0	0	0	0	0	0	0	1,160,000	0	0	1,160,000
2014-041 - Seventh Line Bridge - 9-WG	0	555,000	0	0	0	0	0	0	0	0	555,000
2014-073 - Fourth Line - 5-E	0	0	0	0	0	0	0	0	660,000	0	660,000
2015-056 - Beatty Line Bridge - 3-N	0	0	0	0	0	1,650,000	0	0	0	0	1,650,000
2016-001 - Fourth Line Bridge - 10-P	0	480,000	0	0	0	0	0	0	0	0	480,000
2016-049 - Noah Road Culverts (32-P and 33-P)	0	0	0	1,060,000	0	0	0	0	0	0	1,060,000
2016-059 - Third Line Bridge - 7-E	0	0	0	0	0	0	0	0	605,000	0	605,000
2016-060 - Sideroad 5 Bridge - 30-P	0	0	0	0	0	0	0	0	0	416,000	416,000
2016-062 - Fifth Line Bridge - 4-WG	0	0	413,000	0	0	0	0	0	0	0	413,000
2016-063 - Sixth Line Bridge - 3-E	0	0	0	0	0	0	0	0	0	1,080,000	1,080,000
2016-064 - First Line Bridge - 21-WG	0	0	0	0	0	0	0	0	1,310,000	0	1,310,000
2016-066 - Third Line Bridge - 32-WG	0	0	0	0	0	0	0	0	0	415,000	415,000
2016-067 - First Line West Bridge - 26-P	0	0	0	0	0	0	0	0	0	528,000	528,000
301-0030 - Sideroad 20 Bridge: 27-WG	0	1,300,000	0	0	0	0	0	0	0	0	1,300,000
301-0085 - Third Line - Carroll Creek Bridge - 24-P	0	0	560,000	0	0	0	0	0	0	0	560,000
F0111 - First Line Bridge (24-WG)	0	0	0	0	1,560,000	0	0	0	0	0	1,560,000
F0116 - Weisenberg Road Bridge (5-P)	0	0	0	0	0	0	0	0	0	630,000	630,000
Total for Capital Levy/OCIF Funded Projects	890,000	2,335,000	973,000	1,060,000	1,560,000	1,650,000	2,000,000	2,800,000	2,575,000	3,069,000	18,912,000
Public Works - Other											
2010-030 - Single Axle Truck (with dump/plow/sander/wing)	0	0	0	0	0	215,000	0	0	0	0	215,000
2010-031 - Single Axle Truck (with dump/plow/sander/wing)	0	0	0	215,000	0	0	0	0	0	0	215,000
2014-010 - Sidewalk Machine - Snowblower & Blade	0	0	135,000	0	0	0	0	0	0	0	135,000
2014-011 - Chipper	0	0	50,000	0	0	0	0	0	0	0	50,000
2014-012 - Rubber Tire Excavator	0	0	0	0	0	0	300,000	0	0	0	300,000



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2016 - 2025

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total
2014-013 - New Pick-up Truck	35,000	0	0	0	0	0	0	0	0	0	35,000
2014-077 - Road Condition Assessment	0	40,000	0	0	0	40,000	0	0	0	40,000	120,000
2015-042 - Tractor Snow Blower	25,000	0	0	0	0	0	0	0	0	0	25,000
303-0298 - Public Works - Pre-Engineering	20,000	50,000	0	0	50,000	0	0	50,000	0	0	170,000
303-0299 - Corporate Operations Facilities	0	0	0	500,000	3,451,000	0	0	0	0	0	3,951,000
F0120 - Stumper Machine	0	0	0	55,000	0	0	0	0	0	0	55,000
F0122 - New Pick-up Truck	0	0	0	35,000	0	0	0	0	0	0	35,000
F0123 - New Utility Truck	0	0	0	0	0	50,000	0	0	0	0	50,000
F0124 - Additional Vehicle/Equipment Needs	0	0	0	0	0	0	0	0	0	978,000	978,000
Total for Public Works - Other	80,000	90,000	185,000	805,000	3,501,000	305,000	300,000	50,000	0	1,018,000	6,334,000
Roadways - Rural											
2009-047 - Second Line East – Side Rd 10 to Side Rd14 Phase 2	0	0	0	0	0	0	0	0	0	250,000	250,000
2010-074 - Eramosa/WG Townline - WR 29 to Third Line WG - Paving	0	0	0	0	485,000	0	0	0	0	0	485,000
2010-091 - Eighth Line Reconstruction - Wellington Rd 18 to Sideroad 5	0	0	0	0	0	0	0	915,000	915,000	0	1,830,000
2010-092 - Third Line - Carroll Creek to WR 17	0	0	0	0	0	250,000	0	0	0	0	250,000
2012-065 - Eighth Line W. – SR 5 to WR 17	0	0	0	0	0	0	0	0	0	370,000	370,000
2012-066 - Eighth Line W. – Middlebrook Rd. to WR 18	0	0	0	0	1,250,000	0	0	0	0	0	1,250,000
2012-067 - Eighth Line W. – Grand River to Middlebrook Rd.	0	0	0	0	0	0	0	0	0	660,000	660,000
2012-069 - Eighth Line E. – WR 21 to SR 10	0	0	0	0	0	0	0	0	430,000	0	430,000
2012-070 - Eighth Line E. – SR 14 to SR 10	0	0	0	0	0	0	0	0	0	480,000	480,000
2012-072 - Fourth Line E. – SR 10 to SR 4	0	0	0	0	0	0	0	0	660,000	0	660,000
2012-073 - Sixth Line E. – Cnty R. 21 (Inverhaugh) to Side Rd.10	0	0	0	0	0	0	570,000	0	0	0	570,000
2012-074 - SR 4 - WR 21 to Second Line	0	0	0	0	0	0	0	0	0	550,000	550,000



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2016 - 2025

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total
2012-075 - Beatty Line N. – SR 18 to SR 15	0	0	875,000	0	0	0	0	0	0	0	875,000
2012-077 - Guelph St. – Second Line to Elora St.	0	0	0	0	0	0	0	0	0	290,000	290,000
2012-078 - Gerrie Rd. – Side Rd 10 (south) to SR 15	0	0	0	0	0	0	0	400,000	0	0	400,000
2012-079 - SR 15 – Gerrie Rd. to Hwy.#6 (Phase 1)	0	0	0	0	0	0	0	550,000	0	0	550,000
2012-080 - SR 15 – James St. (Salem) to Gerrie Rd. (Phase 2)	0	0	0	0	0	400,000	0	0	0	0	400,000
2012-081 - Jones Base Line South – Scotland St. to 4th Line (Nichol)	0	0	0	0	0	0	0	0	0	360,000	360,000
2012-082 - Jones Base Line South – 4th Line to 6th Line (Nichol)	0	0	0	0	0	0	0	0	0	520,000	520,000
2012-083 - Gerrie Rd. – Side Rd 10 (south) to SR 5	0	0	0	0	0	0	0	0	0	370,000	370,000
2012-084 - Gerrie Rd. – SR 5 - Cnty Rd.17	0	0	0	0	0	0	0	0	0	370,000	370,000
2012-085 - Irvine St. – Bricker Ave to SR 15 (SFA)	0	0	0	0	0	0	0	0	423,000	0	423,000
2012-091 - Eramosa/WG Townline– Third Line WG to Fifth Line WG - Paving	0	0	0	460,000	0	0	0	0	0	0	460,000
2012-093 - 4th Line (WG) : Eramosa-Garafraxa Townline to Cnty Rd. 18	0	0	0	0	0	0	0	0	0	440,000	440,000
2013-001 - Side Road 20 - Fifth Line to Sixth Line Reconstruction	0	200,000	0	0	0	0	0	0	0	0	200,000
2013-002 - Side Road 20 - First Line to Second Line Paving	200,000	0	0	0	0	0	0	0	0	0	200,000
2013-003 - Side Road 20 - Second Line to Third Line Paving	0	0	0	0	0	0	0	0	0	200,000	200,000
2013-004 - Side Road 20 - Third Line to Fourth Line Paving	0	0	0	0	0	0	0	0	0	200,000	200,000
2013-005 - Side Road 20 - Fourth Line to Fifth Line Paving	0	0	0	0	0	0	0	0	0	200,000	200,000
2013-006 - Side Road 20 - Fifth Line to Sixth Line Paving	0	0	0	0	0	0	0	0	0	200,000	200,000
2013-007 - First Line (WG) - Side Road 10 to Municipal #6641	0	200,000	0	0	0	0	0	0	0	0	200,000



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2016 - 2025

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total
2013-014 - Sideroad 18 Reconstruction - Mid Section	0	0	0	0	0	0	0	0	0	1,350,000	1,350,000
2013-027 - Eramosa/WG Townline - Sixth Line to WR26 - Rebuild to 'A' Gravel	0	0	275,000	0	0	0	0	0	0	0	275,000
2015-059 - Gerrie Rd. - Colborne St to SR 15	0	0	0	0	0	0	500,000	0	0	0	500,000
301-0487 - Middlebrook Rd. – Third Line to WR 7	0	0	1,250,000	1,250,000	0	0	0	0	0	0	2,500,000
F0083 - Second Line - Highway 6 to Jones Baseline	0	0	0	0	0	0	0	0	0	1,252,000	1,252,000
F0086 - Second Line - Highway 6 to Guelph St	0	0	0	0	0	0	0	0	0	1,109,000	1,109,000
F0101 - Sideroad 10 (Queen Mary) - Highway 6 to Jones Baseline	0	0	0	0	0	0	0	0	0	214,000	214,000
F0102 - Fourth Line - Jones Baseline to Highway 6	0	0	0	0	0	0	0	327,000	0	0	327,000
F0103 - Sixth Line - Highway 6 to WR 7	0	0	0	0	0	0	300,000	0	0	0	300,000
F0104 - Stephen Court - Guelph Line West	0	0	0	0	0	0	200,000	0	0	0	200,000
F0108 - Sideroad 25 - WR 16 to Eighth Line	0	0	0	0	0	0	0	0	0	669,000	669,000
F0109 - Fourth Line E. – SR 14 to SR 10	0	0	0	0	0	0	0	0	0	620,000	620,000
Total for Roadways - Rural	200,000	400,000	2,400,000	1,710,000	1,735,000	650,000	1,570,000	2,192,000	2,428,000	10,674,000	23,959,000
Roadways - Urban											
2010-052 - Colborne St Phase II - Geddes St to North Queen St	0	900,000	0	0	0	0	0	0	0	0	900,000
2010-053 - Colborne St Phase III - John St to Wilson Cres	0	0	0	0	1,100,000	0	0	0	0	0	1,100,000
2010-054 - York St - Waterloo St to Cnty Rd 7 {SFA}	0	0	0	0	820,000	0	0	0	0	0	820,000
2010-055 - David St - Geddes St to Aqua St	0	0	0	0	0	0	0	0	0	725,000	725,000
2010-056 - Henderson St - Smith St to James St	0	0	0	0	0	0	0	0	0	220,000	220,000
2010-058 - Gerrie Road (reconstruction from rural to urban standard) {SFA}	0	0	0	0	1,368,000	0	0	0	0	0	1,368,000
2010-059 - County Road 7 and York Street (Traffic Signalization) {SFA}	0	0	0	0	200,000	0	0	0	0	0	200,000



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2016 - 2025

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total
2010-061 - McQueen Blvd - Millburn Blvd to McTavish St {SFA}	0	0	0	0	0	0	0	0	0	946,000	946,000
2010-062 - McQueen Blvd - Fergus/Nichol Boundary to Guelph St {SFA}	0	0	0	0	0	0	0	0	0	1,283,000	1,283,000
2010-063 - Guelph St. - Elora St. to Second Line {SFA}	0	0	0	0	0	0	0	0	0	2,565,000	2,565,000
2010-065 - Intersection/Signalization - McQueen Blvd and Scotland St	0	0	0	0	0	0	0	0	0	200,000	200,000
2010-066 - St Andrew St - Gartshore St to Tom St {SFA}	0	0	850,000	0	0	0	0	0	0	0	850,000
2010-067 - Township Bypass/Ring Road Development	0	0	0	0	0	0	0	0	0	4,049,000	4,049,000
2010-070 - Reconstruction of Colborne St from Gerrie Rd to Beatty Line - Internal to Nigus Holdings {SFA}	0	0	0	1,970,000	0	0	0	0	0	0	1,970,000
2010-071 - Reconstruction of Colborne St from Gerrie Rd to Beatty Line - External to Nigus Holdings {SFA}	0	0	0	544,000	0	0	0	0	0	0	544,000
2010-072 - Reconstruction of Beatty Line from South of Garafraxa St to Millage Lane {SFA}	0	0	0	1,670,000	0	0	0	0	0	0	1,670,000
2010-189 - Mill St. W. Sidewalk – Metcalfe St. to Price St. (south side)	0	0	0	0	0	0	0	0	110,000	0	110,000
2011-014 - St David Street N - Woodhill Dr to Side Road 19	0	0	0	0	0	0	0	0	0	200,000	200,000
2012-008 - Elora St. - Tower St. to Perth St.	0	0	0	0	560,000	0	0	0	0	0	560,000
2012-012 - John St. - Provost Lane to Tower St.	0	0	0	0	0	0	0	0	0	230,000	230,000
2012-016 - Asphalt Resurfacing - Woodhill Dr. - Black to St. David St. N.	0	0	0	0	0	0	0	0	0	230,000	230,000
2012-017 - Asphalt Resurfacing - Parkside Dr. - Black to St. David St. N.	0	0	0	0	0	0	0	0	0	150,000	150,000
2012-022 - Church St. - Metcalfe St. to Price St.	0	0	0	260,000	0	0	0	0	0	0	260,000
2012-032 - Glengarry Cres. - Gartshore St. to Dickson Dr.	0	185,000	0	0	0	0	0	0	0	0	185,000
2012-033 - Dickson Dr. - Glengarry Cres. to cul-de-sac	0	0	80,000	0	0	0	0	0	0	0	80,000



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2016 - 2025

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total
2012-039 - James St - Metcalfe St to Price St	0	0	0	0	0	0	0	0	0	300,000	300,000
2012-042 - McNab St - High St. to Bridge St.	0	0	0	0	0	1,600,000	0	0	0	0	1,600,000
2012-055 - Victoria St - McNab Roundabout to York St	400,000	0	0	0	0	0	0	0	0	0	400,000
2012-060 - Moir St. - Geddes St. to Princess St. {SFA}	0	0	0	0	100,000	0	0	0	0	0	100,000
2013-021 - Hill St. Drainage Within Subdivision, Elora	0	0	0	0	0	0	0	0	0	600,000	600,000
2015-002 - 2017-2025 Sidewalk Condition Survey and Replacement	0	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	810,000
2015-034 - Princess St - Church St to Grand River	0	370,000	0	0	0	0	0	0	0	0	370,000
2015-037 - John St., Salem - Geddes St. to Salem St.	265,000	0	0	0	0	0	0	0	0	0	265,000
2015-044 - Nelson St. - WR 19 to George St - Paving	0	0	0	90,000	0	0	0	0	0	0	90,000
2015-046 - Bridge St - Tower St S to St David St S	0	0	0	0	0	0	0	0	0	370,000	370,000
2015-062 - Hill St E - Herrick St to Gartshore St	0	0	0	0	0	0	700,000	0	0	0	700,000
2015-063 - Asphalt Resurfacing - Barnett Cres	0	0	0	0	0	0	250,000	0	0	0	250,000
2015-064 - Asphalt Resurfacing - Chambers Cres and Cummings Cres	0	0	0	0	0	0	0	500,000	0	0	500,000
2015-069 - Pavement Management - 2017-2025	0	225,000	275,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	2,600,000
2016-009 - Pavement Management - 2016	175,000	0	0	0	0	0	0	0	0	0	175,000
2016-011 - 2016 Sidewalk Condition Survey and Replacement	90,000	0	0	0	0	0	0	0	0	0	90,000
2016-029 - David St - Aqua St to John St N	0	0	0	0	0	0	0	0	600,000	0	600,000
2016-034 - David St - John St N to Irvine St	0	0	0	0	0	260,000	0	0	0	0	260,000
2016-050 - North Queen St - Colborne St to David St	0	0	0	0	0	0	660,000	0	0	0	660,000
2016-053 - Moir St - Geddes St to Princess St	0	0	0	0	0	0	0	0	190,000	0	190,000



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2016 - 2025

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total
2016-056 - Princess St - Moir St to David St	0	0	0	0	0	0	0	0	340,000	0	340,000
301-0254 - St David Street N - Menzies Ln. to Garafraxa St	0	0	0	50,000	360,000	0	0	0	0	0	410,000
301-0367 - Tower St. S. – Right Hand Turn Lane Improvements at Bridge St.	140,000	0	0	0	0	0	0	0	0	0	140,000
301-0404 - Melville St - Church St to Colborne St	45,000	0	0	0	0	0	0	0	0	0	45,000
301-0444 - Water Street - High St to Bridge St	500,000	0	0	0	0	0	0	0	0	0	500,000
F0024 - Union Street W - Tower St to Guelph Rd	0	0	0	0	0	0	0	0	0	1,270,000	1,270,000
F0027 - Gerrie Rd/Colborne Intersection Signalization {SFA}	0	0	0	0	200,000	0	0	0	0	0	200,000
F0037 - Garafraxa St - Maiden Lane to Beatty Line {SFA}	0	0	0	0	0	0	0	0	0	676,000	676,000
F0040 - Forfar Street E - St David to James St	0	0	0	0	0	0	0	261,000	0	0	261,000
F0046 - Churchill Crescent	0	0	615,000	615,000	0	0	0	0	0	0	1,230,000
F0056 - St George St E - Herrick St to Gartshore St	0	0	0	0	700,000	0	0	0	0	0	700,000
F0059 - St George St W - Maple St to Beatty Line	0	0	0	0	0	0	0	0	0	320,000	320,000
F0072 - Graham Street - Colborne St to Gerrie Road {SFA}	0	0	0	0	183,000	0	0	0	0	0	183,000
F0100 - St David Street N - Garafraxa St to Edinburgh Ave	0	0	0	0	180,000	0	0	0	0	0	180,000
Total for Roadways - Urban	1,615,000	1,770,000	1,910,000	5,589,000	6,161,000	2,250,000	2,000,000	1,151,000	1,630,000	14,724,000	38,800,000
Storm Drainage											
2012-054 - Trunk Storm - Moir St. to the Gorge	0	360,000	0	0	0	0	0	0	0	0	360,000
F0118 - Nichol Drain #2 - Trunk Storm Outlet	0	0	0	0	0	0	0	0	0	760,000	760,000
Total for Storm Drainage	0	360,000	0	0	0	0	0	0	0	760,000	1,120,000
Structures											
2014-043 - Washington St. Bridge (12-N)	0	0	0	0	0	0	0	0	0	200,000	200,000



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2016 - 2025

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total
2016-016 - Victoria Street Pedestrian Bridge	0	1,000,000	0	0	0	0	0	0	0	0	1,000,000
301-0104 - Bridge Repairs and Remediation	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000
301-0431 - Bridge and Culvert Structure Inspection	90,000	0	90,000	0	90,000	0	90,000	0	90,000	0	450,000
F0112 - St David St Bridge (Highway #6) - 2-F	0	0	0	0	0	0	0	2,600,000	0	0	2,600,000
Total for Structures	190,000	1,100,000	190,000	100,000	190,000	100,000	190,000	2,700,000	190,000	300,000	5,250,000
Total TRANSPORTATION & PUBLIC WORKS	2,975,000	6,055,000	5,658,000	9,264,000	13,147,000	4,955,000	6,060,000	8,893,000	6,823,000	30,545,000	94,375,000
<u>SANITARY SEWER</u>											
Sanitary Sewer System											
2010-024 - St Andrew St W - Breadalbane St to Provost Lane	0	0	0	0	388,000	0	0	0	0	0	388,000
2010-042 - David St SPS Upgrade	0	0	0	0	0	0	0	0	0	872,600	872,600
2010-043 - Colborne Street - Phase III - John St to Wilson Cres {SFA}	0	0	0	0	190,000	0	0	0	0	0	190,000
2010-044 - Sanitary Force Main - David St SPS to Cty Rd 7 Bridge	0	0	0	0	0	0	0	0	0	215,000	215,000
2010-045 - First Line SPS & Force Main to existing system (Waterloo St or Park Rd) {SFA}	0	0	0	0	0	0	946,200	0	0	0	946,200
2010-046 - Colborne St - Gerrie Rd Easterly {SFA}	0	0	0	94,600	0	0	0	0	0	0	94,600
2010-048 - McQueen Blvd - Millburn Blvd to McTavish St {SFA}	0	0	0	0	0	0	0	0	0	42,100	42,100
2010-049 - St Andrew St E - Gartshore St to Tom St {SFA}	0	0	980,000	0	0	0	0	0	0	0	980,000
2010-050 - Trunk Sanitary Sewer on Tom St from St Andrew St to Garafraxa St {SFA}	0	0	1,001,600	0	0	0	0	0	0	0	1,001,600
2010-051 - Extension of Beatty Line Sanitary Sewer from Garafraxa St to Colborne St {SFA}	0	0	0	0	0	0	0	0	0	178,700	178,700
2012-009 - Elora St. - Tower St. to Perth St.	0	0	0	0	160,000	0	0	0	0	0	160,000



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2016 - 2025

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total
2012-023 - Church St. - Metcalfe St. to Price St.	0	0	0	15,000	0	0	0	0	0	0	15,000
2012-031 - St. Andrew St. W. & Menzies Lane - Tower St to St. David St.	0	0	0	0	0	620,000	0	0	0	0	620,000
2012-035 - Colborne St - Phase II - Geddes St to North Queen St	0	25,000	0	0	0	0	0	0	0	0	25,000
2012-036 - Henderson St - Smith St to James St	0	0	0	0	0	0	0	0	0	15,000	15,000
2012-040 - James St - Metcalfe St to Price St	0	0	0	0	0	0	0	0	0	15,000	15,000
2012-043 - McNab St - High St. to Bridge St.	0	0	0	0	0	50,000	0	0	0	0	50,000
2012-056 - Victoria St - McNab Roundabout to York St	90,000	0	0	0	0	0	0	0	0	0	90,000
2012-058 - David St - Geddes St to Aqua St	0	0	0	0	0	0	0	0	0	20,000	20,000
2013-015 - Sideroad 18 Reconstruction - Mid Section	0	0	0	0	0	0	0	0	0	530,000	530,000
2013-028 - Grand River Crossing of Beatty Line Trunk Sanitary Sewer to Union St. SPS {SFA}	0	0	0	0	0	0	0	0	0	3,500,000	3,500,000
2014-014 - John St. - Provost Lane to Tower St.	0	0	0	0	0	0	0	0	0	25,000	25,000
2014-018 - St David Street N - Garafraxa St to Edinburgh Ave	0	0	0	0	560,000	0	0	0	0	0	560,000
2014-062 - Union Street W - Tower St to Guelph Rd	0	0	0	0	0	0	0	0	0	315,000	315,000
2015-048 - Bridge St - Tower St S to St David St S	0	0	0	0	0	0	0	0	0	15,000	15,000
2015-061 - Princess St - Church St to Grand River	0	15,000	0	0	0	0	0	0	0	0	15,000
2015-066 - Hill St E - Herrick St to Gartshore St	0	0	0	0	0	0	250,000	0	0	0	250,000
2016-030 - David St - Aqua St to John St N	0	0	0	0	0	0	0	0	20,000	0	20,000
2016-032 - David St - John St N to Irvine St.	0	0	0	0	0	10,000	0	0	0	0	10,000
2016-051 - North Queen St - Colborne St to David St	0	0	0	0	0	0	25,000	0	0	0	25,000



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2016 - 2025

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total
2016-054 - Moir St - Geddes St to Princess St	0	0	0	0	0	0	0	0	10,000	0	10,000
2016-057 - Princess St - Moir St to David St	0	0	0	0	0	0	0	0	10,000	0	10,000
360-0254 - St David Street N - Menzies Ln. to Garafraxa St.	0	0	0	50,000	500,000	0	0	0	0	0	550,000
360-0403 - Norman Craig Square (Fergus Cenotaph) – Tower St. S.	10,000	0	0	0	0	0	0	0	0	0	10,000
360-0404 - Melville St - Church St to Colborne St	10,000	0	0	0	0	0	0	0	0	0	10,000
360-0429 - Price St - Mill St to Church St	30,000	0	0	0	0	0	0	0	0	0	30,000
360-0444 - Water Street - High St to Bridge St	-65,000	0	0	0	0	0	0	0	0	0	-65,000
360-0456 - Mill Street Sewage Pumping Station	1,000,000	0	0	0	0	0	0	0	0	0	1,000,000
360-9650 - LPS Grinder Pumps	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	200,000
F0039 - Garafraxa St Sanitary Sewer Extension from Maiden Lane to Beatty Line {SFA}	0	0	0	0	0	0	0	0	0	285,000	285,000
F0042 - Forfar Street E - St David St to James St	0	0	0	0	0	0	0	85,000	0	0	85,000
F0048 - Churchill Crescent	0	0	390,000	390,000	0	0	0	0	0	0	780,000
F0058 - St George St E - Herrick St to Gartshore St	0	0	0	0	250,000	0	0	0	0	0	250,000
F0061 - St George St W - Maple St to Beatty Line	0	0	0	0	0	0	0	0	0	90,000	90,000
F0074 - Graham Street - Colborne St to Gerrie Road {SFA}	0	0	0	0	50,000	0	0	0	0	0	50,000
F0078 - Mill Street - Irvine St to Chalmers St {SFA}	0	0	0	0	320,600	0	0	0	0	0	320,600
F0085 - Second Line - Highway 6 to Jones Baseline (Scotland St) {SFA}	0	0	0	0	0	0	0	0	0	810,600	810,600
F0097 - Union St Force Main - Union St SPS to Fergus WPCP {SFA}	0	0	0	0	0	0	0	0	0	284,600	284,600
F0098 - Union Street - SPS Upgrade {SFA}	0	0	0	0	0	0	0	0	0	2,500,000	2,500,000
F0099 - Southwest Trunk - Union St to Highway 6 {SFA}	0	0	0	0	0	0	0	0	0	2,029,000	2,029,000



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2016 - 2025

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total
F0171 - Future Expansion of Fergus WWTP	0	0	0	0	1,050,000	9,450,000	10,500,000	0	0	0	21,000,000
Total for Sanitary Sewer System	1,095,000	60,000	2,391,600	569,600	3,488,600	10,150,000	11,741,200	105,000	60,000	11,762,600	41,423,600
Total SANITARY SEWER	1,095,000	60,000	2,391,600	569,600	3,488,600	10,150,000	11,741,200	105,000	60,000	11,762,600	41,423,600
WATERWORKS											
Waterworks System											
2010-018 - St Andrew St W - Provost Lane to St David St.	0	122,000	0	0	0	0	0	0	0	0	122,000
2010-019 - Colquhoun St - Beatty Line to Johnston St	0	0	0	215,000	0	0	0	0	0	0	215,000
2010-020 - St Andrew St W - Breadalbane St to Colquhoun St	0	0	0	96,000	0	0	0	0	0	0	96,000
2010-021 - Colquhoun St - Breadalbane St to Johnston St S	0	0	0	226,000	0	0	0	0	0	0	226,000
2010-022 - Johnston St - Colquhoun St to 37 metres North	0	0	0	33,000	0	0	0	0	0	0	33,000
2010-023 - St Andrew St W - Breadalbane St to Provost Lane	0	0	0	0	355,000	0	0	0	0	0	355,000
2010-032 - Colborne St - Phase II - Geddes St to North Queen St	0	300,000	0	0	0	0	0	0	0	0	300,000
2010-033 - Colborne St - Phase III - John St to Wilson Cres	0	0	0	0	360,000	0	0	0	0	0	360,000
2010-034 - Gerrie Road Water Main Extension {SFA}	0	0	0	0	341,700	0	0	0	0	0	341,700
2010-036 - York St - Waterloo St to WR 7 {SFA}	0	0	0	0	194,500	0	0	0	0	0	194,500
2010-037 - Trunk Water Main on St Andrew St E from Gartshore St to Tom St	0	0	350,000	0	0	0	0	0	0	0	350,000
2010-041 - Colborne St - Gerrie Rd Easterly {SFA}	0	0	0	126,200	0	0	0	0	0	0	126,200
2012-010 - Elora St. - Tower St. to Perth St.	0	0	0	0	170,000	0	0	0	0	0	170,000
2012-024 - Church St. - Metcalfe St. to Price St.	0	0	0	95,000	0	0	0	0	0	0	95,000
2012-038 - Henderson St - Smith St to James St	0	0	0	0	0	0	0	0	0	70,000	70,000



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2016 - 2025

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total
2012-041 - James St - Metcalfe St to Price St	0	0	0	0	0	0	0	0	0	75,000	75,000
2012-044 - McNab St - High St. to Bridge St.	0	0	0	0	0	390,000	0	0	0	0	390,000
2012-057 - Victoria St - McNab Roundabout to York St	110,000	0	0	0	0	0	0	0	0	0	110,000
2012-059 - David St - Geddes St to Aqua St	0	0	0	0	0	0	0	0	0	240,000	240,000
2013-016 - Sideroad 18 Reconstruction - Mid Section	0	0	0	0	0	0	0	0	0	610,000	610,000
2013-029 - High St - Trunk Watermain McNab - York {SFA}	0	0	0	0	199,700	0	0	0	0	0	199,700
2014-015 - John St. - Provost Lane to Tower St.	0	0	0	0	0	0	0	0	0	10,000	10,000
2015-047 - Bridge St - Tower St S to St David St S	0	0	0	0	0	0	0	0	0	115,000	115,000
2015-060 - Princess St - Church St to Grand River	0	115,000	0	0	0	0	0	0	0	0	115,000
2015-065 - Hill St E - Herrick St to Gartshore St	0	0	0	0	0	0	230,000	0	0	0	230,000
2015-067 - St David Street N - Garafraxa St to Edinburgh Ave	0	0	0	0	400,000	0	0	0	0	0	400,000
2016-017 - Water Meter Replacement	0	0	0	0	0	0	0	0	0	1,890,000	1,890,000
2016-018 - Geddes St Watermain - John St to Avruskin St	200,000	0	0	0	0	0	0	0	0	0	200,000
2016-019 - Aqua Street and Sophia Street Watermain Replacement	675,000	0	0	0	0	0	0	0	0	0	675,000
2016-020 - Victoria St - Carlton Place to McNab St.	300,000	0	0	0	0	0	0	0	0	0	300,000
2016-031 - David St - Aqua St to John St N	0	0	0	0	0	0	0	0	210,000	0	210,000
2016-033 - David St - John St N to Irvine St	0	0	0	0	0	90,000	0	0	0	0	90,000
2016-052 - North Queen St - Colborne St to David St	0	0	0	0	0	0	180,000	0	0	0	180,000
2016-055 - Moir St - Geddes St to Princess St	0	0	0	0	0	0	0	0	70,000	0	70,000
2016-058 - Princess St - Moir St to David St	0	0	0	0	0	0	0	0	110,000	0	110,000



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2016 - 2025

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total
330-0254 - St David Street N - Menzies Ln. to Garafraxa St.	0	0	0	50,000	620,000	0	0	0	0	0	670,000
330-0403 - Norman Craig Square (Fergus Cenotaph) – Tower St. S.	10,000	0	0	0	0	0	0	0	0	0	10,000
330-0404 - Melville St - Church St to Colborne St	5,000	0	0	0	0	0	0	0	0	0	5,000
330-0429 - Price St - Mill St to Church St	25,000	0	0	0	0	0	0	0	0	0	25,000
330-0444 - Water Street - High St to Bridge St	115,000	0	0	0	0	0	0	0	0	0	115,000
330-0496 - Well Highlift Pumps - Variable Frequency Drive Controllers	20,000	20,000	20,000	20,000	0	0	0	0	0	0	80,000
330-0499 - Daniel Cres. Elevated Tower - Recoating	350,000	0	0	0	0	0	0	0	0	0	350,000
F0025 - Union Street W - Tower St to Guelph Rd	0	0	0	0	0	0	0	0	0	260,000	260,000
F0038 - Garafraxa St - Beatty Line to Maiden Lane {SFA}	0	0	0	0	0	0	0	0	0	247,100	247,100
F0041 - Forfar Street E - St David St to James St	0	0	0	0	0	0	0	115,000	0	0	115,000
F0047 - Churchill Crescent	0	0	200,000	200,000	0	0	0	0	0	0	400,000
F0057 - St George St E - Herrick St to Gartshore St	0	0	0	0	230,000	0	0	0	0	0	230,000
F0060 - St George St W - Maple St to Beatty Line	0	0	0	0	0	0	0	0	0	110,000	110,000
F0073 - Graham Street - Colborne St to Gerrie Road {SFA}	0	0	0	0	55,000	0	0	0	0	0	55,000
F0080 - New Municipal Wells Combined Water Systems Including Well Head Protection	0	0	0	0	0	0	0	0	0	2,102,600	2,102,600
F0084 - Second Line - Highway 6 to Jones Baseline (Scotland St) {SFA}	0	0	0	0	0	0	0	0	0	460,000	460,000
F0087 - Second Line - Highway 6 to Guelph St {SFA}	0	0	0	0	0	0	0	0	0	674,900	674,900
F0093 - Trunk Water Main Extension on Scotland St to Second Line {SFA}	0	0	0	0	0	0	0	0	0	405,800	405,800
F0094 - Highway 6 South to Second Line {SFA}	0	0	0	0	0	0	0	0	0	357,400	357,400



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2016 - 2025

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total
F0095 - McQueen Blvd - Millburn Blvd to McTavish St {SFA}	0	0	0	0	0	0	0	0	0	178,700	178,700
F0096 - Guelph St. - Second Line to McQueen Blvd. {SFA}	0	0	0	0	0	0	0	0	0	810,600	810,600
Total for Waterworks System	1,810,000	557,000	570,000	1,061,200	2,925,900	480,000	410,000	115,000	390,000	8,617,100	16,936,200
Total WATERWORKS	1,810,000	557,000	570,000	1,061,200	2,925,900	480,000	410,000	115,000	390,000	8,617,100	16,936,200
<u>PARKS & RECREATION</u>											
Facilities - CW Community Sportsplex											
2015-053 - Centre Wellington Sportsplex Hall retro fit to multi-use	0	0	0	0	0	0	0	0	0	2,500,000	2,500,000
510-0375 - Emergency Plan Generator - Sportsplex	700,000	0	0	0	0	0	0	0	0	0	700,000
F0128 - Pad B - New Seating Area Heating	0	0	0	0	0	20,000	0	0	0	0	20,000
Total for Facilities - CW Community Sportsplex	700,000	0	0	0	0	20,000	0	0	0	2,500,000	3,220,000
Facilities - Elora Community Centre											
2011-068 - Announcement System - ECC	20,000	0	0	0	0	0	0	0	0	0	20,000
2011-074 - Elora Community Centre - Skateboard Area	0	0	150,000	0	0	0	0	0	0	0	150,000
2011-079 - Elora Community Centre - Replace Hall Roof	0	0	0	195,000	0	0	0	0	0	0	195,000
2014-064 - Elora Community Centre Ice Pad Replacement	0	0	0	0	0	1,200,000	0	0	0	0	1,200,000
2014-065 - Emergency Plan Generator - Elora Community Centre	0	0	0	0	0	0	0	0	0	350,000	350,000
2015-052 - Elora Community Centre Hall retro fit to multi-use	0	0	0	0	0	0	0	0	0	1,000,000	1,000,000
Total for Facilities - Elora Community Centre	20,000	0	150,000	195,000	0	1,200,000	0	0	0	1,350,000	2,915,000
Facilities - Fergus Grand Theatre											
2014-057 - Fergus Grand Theatre Sprinkler System	0	0	0	0	0	0	0	0	0	75,000	75,000
610-0510 - Fergus Grand Theatre - Front Lobby Washroom & Accessibility	150,000	0	0	0	0	0	0	0	0	0	150,000
Total for Facilities - Fergus Grand Theatre	150,000	0	0	0	0	0	0	0	0	75,000	225,000



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2016 - 2025

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total
Grounds - CW Community Sportsplex											
2009-077 - CWCS Grounds Site Master Plan	0	25,000	0	0	0	0	0	0	0	0	25,000
2011-064 - CWCS Grounds Site Master Plan - Phase I	0	0	0	0	0	0	0	100,000	0	0	100,000
2011-065 - CWCS Grounds Site Master Plan - Phase II	0	0	0	0	0	0	0	0	150,000	0	150,000
2011-066 - CWCS Grounds Site Master Plan - Phase III	0	0	0	0	0	0	0	0	0	250,000	250,000
F0141 - Woodlot Management Plan	0	0	0	15,000	0	0	0	0	0	0	15,000
Total for Grounds - CW Community Sportsplex	0	25,000	0	15,000	0	0	0	100,000	150,000	250,000	540,000
Parks											
2009-072 - Victoria Park - Pave The Stone Dust Track Surface	0	0	100,000	0	0	0	0	0	0	0	100,000
2010-003 - Milligan Park - Plan Implementation Phase I (Design)	0	0	0	15,000	0	0	0	0	0	0	15,000
2010-145 - Victoria Park (Elora) - Phase III Implementation	0	0	0	300,000	0	0	0	0	0	0	300,000
2010-147 - Milligan Park - Plan Implementation Phase II	0	0	0	0	80,000	0	0	0	0	0	80,000
2010-148 - Tait Park - Landscaping and Trail (Fergus) - Phase II	0	0	0	42,000	0	0	0	0	0	0	42,000
2010-164 - Dog Leash Free Park Area	0	0	0	0	0	0	26,800	0	0	0	26,800
2010-166 - Introductory Skateboard Zones	0	0	0	0	0	0	26,800	0	0	0	26,800
2010-168 - Minor Children's Splash Pad - # 1	0	0	0	0	0	0	141,700	0	0	0	141,700
2010-169 - Minor Children's Splash Pad - # 2	0	0	0	0	0	0	0	0	0	141,700	141,700
2010-170 - Community Allotment Gardens - Two Gardens	0	0	0	0	0	0	0	0	10,700	0	10,700
2010-171 - Barrier Free Children's Play Structures - # 1	0	0	0	0	0	225,500	0	0	0	0	225,500
2010-172 - Barrier Free Children's Play Structures - # 2 (Sorbara Eastwood Development - Phase II) {SFA}	0	0	0	225,500	0	0	0	0	0	0	225,500



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2016 - 2025

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total
2010-173 - Multi-use Courts - Two Courts - # 1	0	0	0	0	0	0	73,400	0	0	0	73,400
2010-174 - Multi-use Courts - Two Courts - # 2	0	0	0	0	0	0	0	0	0	73,400	73,400
2010-176 - Elora Meadows Development Park - Neighbourhood Play Equipment	140,000	0	0	0	0	0	0	0	0	0	140,000
2010-177 - Future Parkland (35.1 acres)	0	0	0	0	0	0	0	0	0	1,733,000	1,733,000
2010-194 - Southridge Development Park - Washroom Building	0	0	150,000	50,000	0	0	0	0	0	0	200,000
2010-195 - Irrigated & Lit Soccer Fields (2 Full) - Sorbara Eastwood Development - Phase I {SFA}	0	0	440,200	0	0	0	0	0	0	0	440,200
2010-196 - Sorbara Northwest Development - Phase I {SFA}	0	0	0	150,000	0	0	0	0	0	0	150,000
2010-197 - Sorbara Northwest Development - Phase II {SFA}	0	0	0	0	150,000	0	0	0	0	0	150,000
2010-199 - Irrigated & Lit Soccer Field - (1 Full)	0	0	0	0	0	0	0	0	0	220,100	220,100
2010-200 - Irrigated Soccer Field - (1 Full)	0	0	0	0	0	0	72,500	0	0	0	72,500
2011-058 - Gibbons Drive Park Trail and Play Structure	75,000	0	0	0	0	0	0	0	0	0	75,000
2011-061 - West Garafraxa Sports Fields - Develop Master Plan	0	0	0	0	0	0	0	0	35,000	85,000	120,000
2011-070 - Forfar Park - Washroom Building	0	0	0	0	0	0	0	0	0	165,000	165,000
2011-071 - Strathallan Park - Soccer Field and Parking Lot	0	0	0	55,000	105,000	0	0	0	0	0	160,000
2011-073 - Revell Park - Play Equipment	0	0	0	100,000	0	0	0	0	0	0	100,000
2011-076 - Douglas Park - Trail Development	0	0	0	50,000	0	0	0	0	0	0	50,000
2014-016 - Beatty Hollow Neighbourhood Park	0	0	150,000	0	0	0	0	0	0	0	150,000
2014-024 - Bissell Park - Refrigerated Outdoor Rink and Change House	0	0	0	0	0	0	0	0	100,000	900,000	1,000,000
2014-026 - Bissell Park - Parking Lot	0	0	0	0	0	0	0	0	0	300,000	300,000



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2016 - 2025

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total
2016-010 - Neighbourhood Interconnections - Active Transportation, Trails and Sidewalk Enhancements	50,000	50,000	100,000	100,000	150,000	150,000	200,000	200,000	200,000	200,000	1,400,000
550-0323 - Irrigated Soccer Fields - (5 Full)	0	0	0	0	150,000	145,200	0	0	0	0	295,200
550-0448 - Victoria Park (Elora) - Phase II Implementation	237,000	0	0	0	0	0	0	0	0	0	237,000
550-0450 - Park Identification - All Parks	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
F0146 - Major Children's Splash Pad	0	0	0	0	0	0	0	300,000	0	0	300,000
F0147 - Tait Park - Landscaping and Trail (Fergus) - Phase I	0	9,500	0	0	0	0	0	0	0	0	9,500
F0150 - Veteran's Park (Salem)	0	15,000	0	0	0	0	0	0	0	0	15,000
F0151 - Acquisition of Green Space (between Fergus/Elora)	0	0	0	0	400,000	0	0	0	0	0	400,000
F0152 - Forfar Park - Convert to Soccer Fields and Parking Lot Expansion (Fergus)	0	105,000	0	0	0	0	0	0	0	0	105,000
F0157 - Granwood Gate Park - Play Equipment and Landscaping (Elora)	0	0	0	0	0	50,000	50,000	0	0	0	100,000
F0160 - Harper Street Park - Park Plan and Implementation (Fergus)	0	10,000	15,000	0	0	0	0	0	0	0	25,000
Total for Parks	512,000	199,500	965,200	1,097,500	1,045,000	580,700	601,200	510,000	355,700	3,828,200	9,695,000
Parks and Recreation - Other											
2010-152 - Dedicated Youth Space	0	0	0	0	0	0	0	0	0	640,000	640,000
2010-153 - Indoor Turf Training Facility	0	0	0	0	0	0	0	0	0	1,720,000	1,720,000
2010-154 - Multipurpose Park Vehicle	134,000	0	0	0	0	0	0	0	0	0	134,000
2010-155 - Landscape Truck	0	0	0	0	0	70,000	0	0	0	0	70,000
2010-157 - Backhoe Tractor	0	0	0	0	0	64,000	0	0	0	0	64,000
2010-158 - Turf Comb	0	6,000	0	0	0	0	0	0	0	0	6,000
2010-159 - Disc Seeder	0	0	0	0	0	23,000	0	0	0	0	23,000
2010-160 - Top Dresser	21,000	0	0	0	0	0	0	0	0	0	21,000
2010-161 - Water Trailer	0	0	0	0	0	8,000	0	0	0	0	8,000
2010-162 - Lawn Sweeper	14,000	0	0	0	0	0	0	0	0	0	14,000
2014-008 - 60" Mower	0	0	0	35,000	0	0	0	0	0	0	35,000



TOWNSHIP OF CENTRE WELLINGTON

10-Year Capital Forecast: 2016 - 2025

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total
505-0453 - Urban Forestry	100,000	200,000	0	0	0	0	0	0	0	0	300,000
Total for Parks and Recreation - Other	269,000	206,000	0	35,000	0	165,000	0	0	0	2,360,000	3,035,000
Total PARKS & RECREATION	1,651,000	430,500	1,115,200	1,342,500	1,045,000	1,965,700	601,200	610,000	505,700	10,363,200	19,630,000
<u>EQUIPMENT REPLACEMENT</u>											
Fire - Equipment Replacement											
205-9600 - Fire Equipment Replacement	39,000	67,980	368,238	68,186	110,412	60,746	108,181	22,015	40,537	592,171	1,477,466
Total for Fire - Equipment Replacement	39,000	67,980	368,238	68,186	110,412	60,746	108,181	22,015	40,537	592,171	1,477,466
IT Hardware - Equipment Replacement											
105-9601 - IT&S Hardware Equipment Replacement	197,000	41,000	78,000	116,500	125,000	141,000	49,000	152,000	81,500	41,000	1,022,000
Total for IT Hardware - Equipment Replacement	197,000	41,000	78,000	116,500	125,000	141,000	49,000	152,000	81,500	41,000	1,022,000
IT Software - Equipment Replacement											
105-9600 - IT&S Software Replacement	10,000	82,900	49,900	52,400	11,300	77,100	27,400	95,900	12,700	133,800	553,400
Total for IT Software - Equipment Replacement	10,000	82,900	49,900	52,400	11,300	77,100	27,400	95,900	12,700	133,800	553,400
P&R Facilities - Equipment Replacement											
505-9600 - P&R Facilities Equipment Replacement	315,550	162,650	191,200	231,450	284,250	270,100	288,450	266,600	264,000	288,500	2,562,750
Total for P&R Facilities - Equipment Replacement	315,550	162,650	191,200	231,450	284,250	270,100	288,450	266,600	264,000	288,500	2,562,750
P&R Parks - Equipment Replacement											
505-9700 - P&R Parks Equipment Replacement	66,600	214,100	72,700	280,600	307,500	265,300	371,400	307,500	311,600	446,100	2,643,400
Total for P&R Parks - Equipment Replacement	66,600	214,100	72,700	280,600	307,500	265,300	371,400	307,500	311,600	446,100	2,643,400
Public Works - Equipment Replacement											
303-9600 - Public Works Equipment Replacement	84,100	64,200	16,300	44,200	25,800	73,200	47,300	36,100	97,900	70,600	559,700
Total for Public Works - Equipment Replacement	84,100	64,200	16,300	44,200	25,800	73,200	47,300	36,100	97,900	70,600	559,700



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2016 - 2025

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total
Sewer - Equipment Replacement											
360-9600 - Sanitary Sewer Equipment Replacement	110,500	14,300	46,200	21,100	70,600	32,600	50,900	127,700	125,200	25,600	624,700
Total for Sewer - Equipment Replacement	110,500	14,300	46,200	21,100	70,600	32,600	50,900	127,700	125,200	25,600	624,700
Water - Equipment Replacement											
330-9600 - Water Equipment Replacement	7,500	5,000	44,200	17,400	100,900	64,600	118,300	36,700	46,600	19,200	460,400
Total for Water - Equipment Replacement	7,500	5,000	44,200	17,400	100,900	64,600	118,300	36,700	46,600	19,200	460,400
Total EQUIPMENT REPLACEMENT	830,250	652,130	866,738	831,836	1,035,762	984,646	1,060,931	1,044,515	980,037	1,616,971	9,903,816
VEHICLE REPLACEMENT											
Building - Vehicle Replacement											
210-9500 - Building - Vehicle Replacement	27,000	0	28,600	0	0	0	32,200	33,200	34,200	0	155,200
Total for Building - Vehicle Replacement	27,000	0	28,600	0	0	0	32,200	33,200	34,200	0	155,200
Fire - Vehicle Replacement											
2012-037 - Municipal FD Training Officer - Vehicle Replacement	0	0	0	43,700	0	0	0	0	0	0	43,700
205-9500 - Fire - Vehicle Replacement	500,000	515,000	0	437,100	78,800	150,000	137,400	737,900	0	652,400	3,208,600
Total for Fire - Vehicle Replacement	500,000	515,000	0	480,800	78,800	150,000	137,400	737,900	0	652,400	3,252,300
Parks & Recreation - Vehicle Replacement											
505-9500 - P&R Vehicle Replacement	130,000	51,600	53,000	60,100	68,700	63,800	0	178,300	95,000	39,100	739,600
Total for Parks & Recreation - Vehicle Replacement	130,000	51,600	53,000	60,100	68,700	63,800	0	178,300	95,000	39,100	739,600
Public Works - Vehicle Replacement											
303-9500 - Public Works Vehicle Replacement	770,000	705,600	519,800	606,300	697,900	684,000	411,900	842,500	633,400	613,200	6,484,600
Total for Public Works - Vehicle Replacement	770,000	705,600	519,800	606,300	697,900	684,000	411,900	842,500	633,400	613,200	6,484,600
Sewer - Vehicle Replacement											
360-9500 - Sanitary Sewer Vehicle Replacement	0	12,900	116,600	0	250,450	0	0	230,600	38,000	16,300	664,850
Total for Sewer - Vehicle Replacement	0	12,900	116,600	0	250,450	0	0	230,600	38,000	16,300	664,850



TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2016 - 2025

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total
Water - Vehicle Replacement											
2014-404 - Municipal Risk Management Officer - Vehicle Replacement	0	0	0	0	0	34,800	0	0	0	0	34,800
330-9500 - Water Vehicle Replacement	70,000	12,900	0	76,400	272,950	34,800	41,800	273,600	145,600	16,300	944,350
Total for Water - Vehicle Replacement	70,000	12,900	0	76,400	272,950	69,600	41,800	273,600	145,600	16,300	979,150
Total VEHICLE REPLACEMENT	1,497,000	1,298,000	718,000	1,223,600	1,368,800	967,400	623,300	2,296,100	946,200	1,337,300	12,275,700
Grand Total:	11,272,250	9,451,630	11,717,538	14,837,236	23,204,062	19,842,246	20,796,631	13,097,115	9,758,437	69,372,071	203,349,216



Township of Centre Wellington 10-Year Capital Forecast - Financing

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total
Total Capital Expenditures	11,272,250	9,451,630	11,717,538	14,837,236	23,204,062	19,842,246	20,796,631	13,097,115	9,758,437	69,372,071	203,349,216
External Sources of Financing											
Subsidies	25,000	-	-	40,000	486,000	-	-	2,340,000	-	-	2,891,000
Development Charges	763,800	935,000	1,066,500	869,900	1,180,500	933,615	808,455	665,000	752,930	17,307,285	25,282,985
Developer/Partner Contributions	-	-	3,271,800	4,780,300	4,372,500	-	946,200	-	423,000	18,234,500	32,028,300
Other	50,000	-	100,000	-	-	-	-	-	-	-	150,000
Total External Sources of Financing	838,800	935,000	4,438,300	5,690,200	6,039,000	933,615	1,754,655	3,005,000	1,175,930	35,541,785	60,352,285
Internal Sources of Financing											
Debentures	-	-	-	123,500	1,809,250	8,505,000	9,450,000	-	-	1,559,700	21,447,450
Water Capital Reserve	1,855,895	413,250	470,000	1,286,800	3,109,650	1,420,000	630,000	121,250	390,000	3,210,000	12,906,845
Sanitary Sewer Capital Reserve	1,249,275	66,250	660,000	826,800	3,137,650	1,645,000	1,565,000	111,250	60,000	1,214,750	10,535,975
Capital Levy/OCIF Reserves	729,500	935,000	917,000	1,060,000	1,404,000	1,650,000	2,000,000	2,636,000	2,575,000	3,069,000	16,975,500
Vehicle Replacement Reserves	1,497,000	1,298,000	718,000	1,223,600	1,368,800	967,400	623,300	2,296,100	946,200	1,337,300	12,275,700
Equipment Replacement Reserves	830,250	652,130	866,738	831,836	1,035,762	984,646	1,060,931	1,044,515	980,037	1,616,971	9,903,816
Other Reserves and Reserve Funds	4,271,530	5,152,000	3,647,500	3,794,500	5,299,950	3,736,585	3,712,745	3,883,000	3,631,270	21,822,565	58,951,645
Total Internal Sources of Financing	10,433,450	8,516,630	7,279,238	9,147,036	17,165,062	18,908,631	19,041,976	10,092,115	8,582,507	33,830,286	142,996,931
Total Sources of Financing	11,272,250	9,451,630	11,717,538	14,837,236	23,204,062	19,842,246	20,796,631	13,097,115	9,758,437	69,372,071	203,349,216

Assumption

1. Development specific capital projects are assumed to be 100% front-end funded through a service financing agreement by the developer/partner.



OTHER INFORMATION



Township of Centre Wellington Analysis - Projected Reserves Activity 2016 Budget

<u>Description</u>	<u>Balance at Jan. 1/16</u>	<u>Projected Transfers in - 2016</u>	<u>Projected Transfers out - 2016</u>	<u>Investment or Other Revenue</u>	<u>Projected Balance at Dec. 31/16</u>
<u>Reserve Accounts</u>					
<u>General - Capital Reserves</u>					
General Capital Reserve	2,465,250	742,500	844,450	-	2,363,300
Sub-total	<u>2,465,250</u>	<u>742,500</u>	<u>844,450</u>	<u>-</u>	<u>2,363,300</u>
<u>Fire - Capital Reserves</u>					
Fire Safety Trailer Reserve	12,980	-	-	-	12,980
Structural Fire Revenue Reserve	1,110	-	-	-	1,110
Sub-total	<u>14,090</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>14,090</u>
<u>Public Works - Capital Reserves</u>					
Street Lights Reserve - Fergus	320,530	188,000	-	-	508,530
Street Lights Reserve - Elora	82,310	76,000	-	-	158,310
Street Lights Reserve - Rural	40,200	49,000	-	-	89,200
Elora Meadows Storm Sewer Reserve	21,290	3,300	-	-	24,590
Winter Maintenance Reserve	150,000	-	-	-	150,000
St George St W Drainage Reserve	27,300	-	-	-	27,300
WR7 & WR21 Sidewalk Reserve	9,530	-	-	-	9,530
Sub-total	<u>651,160</u>	<u>316,300</u>	<u>-</u>	<u>-</u>	<u>967,460</u>
<u>Environmental Services - Capital Reserves</u>					
Water Meter Repair/Replacement Reserve	2,635,150	480,800	165,000	-	2,950,950
Sub-total	<u>2,635,150</u>	<u>480,800</u>	<u>165,000</u>	<u>-</u>	<u>2,950,950</u>
<u>Waterworks - Capital Reserves</u>					
Waterworks Capital Reserve	4,156,180	817,930	1,805,560	-	3,168,550
Hwy 6 to SR18 Servicing Reserve	(18,200)	1,500	-	-	(16,700)
Sub-total	<u>4,137,980</u>	<u>819,430</u>	<u>1,805,560</u>	<u>-</u>	<u>3,151,850</u>
<u>Sanitary Sewer - Capital Reserves</u>					
Sanitary Sewer Capital Reserve	4,363,750	717,430	1,217,500	-	3,863,680
Grinder Pump Repl. (Budget Transfer)	377,620	52,400	20,000	-	410,020
Hwy 6 to SR18 Servicing Reserve	(79,330)	43,000	-	-	(36,330)
Sub-total	<u>4,662,040</u>	<u>812,830</u>	<u>1,237,500</u>	<u>-</u>	<u>4,237,370</u>
<u>Parks & Recreation - Capital Reserves</u>					
P&R: Facilities Repairs and Maintenance Reserve	-	83,000	83,000	-	-
Sub-total	<u>-</u>	<u>83,000</u>	<u>83,000</u>	<u>-</u>	<u>-</u>



**Township of Centre Wellington
Analysis - Projected Reserves Activity
2016 Budget**

<u>Description</u>	<u>Balance at Jan. 1/16</u>	<u>Projected Transfers in - 2016</u>	<u>Projected Transfers out - 2016</u>	<u>Investment or Other Revenue</u>	<u>Projected Balance at Dec. 31/16</u>
<u>Vehicle Replacement Reserves</u>					
FIRE: Vehicle Replacement Reserve	432,050	265,000	500,000	5,000	202,050
Municipal FD Training Officer: Vehicle Replacement Reserve	22,000	6,000	-	-	28,000
BLDG: Vehicle Replacement Reserve	5,410	20,000	27,000	2,000	410
PW: Vehicle Replacement Reserve	390,480	435,000	770,000	82,500	137,980
ENV: Vehicle Replacement Reserve	283,250	130,000	70,000	7,000	350,250
Municipal RMO: Vehicle Replacement Reserve	11,000	5,000	-	-	16,000
P&R: Vehicle Replacement Reserve	88,250	35,000	130,000	10,000	3,250
Sub-total	<u>1,232,440</u>	<u>896,000</u>	<u>1,497,000</u>	<u>106,500</u>	<u>737,940</u>
<u>Equipment Replacement Reserves</u>					
IT&S: Equipment Replacement Reserve	211,150	55,000	197,000	-	69,150
IT&S: Software Replacement Reserve	76,710	13,000	10,000	-	79,710
FIRE: Equipment Replacement Reserve	94,070	105,000	39,000	-	160,070
PW: Equipment Replacement Reserve	117,320	15,000	89,100	-	43,220
ENV: Equipment Replacement Reserve	375,480	65,000	118,000	-	322,480
P&R: Facilities Equipment Replacement Reserve	180,860	143,000	315,550	-	8,310
P&R: Parks Equipment Replacement Reserve	96,800	85,000	66,600	-	115,200
Sub-total	<u>1,152,390</u>	<u>481,000</u>	<u>835,250</u>	<u>-</u>	<u>798,140</u>
<u>Other Reserves</u>					
Working Capital	1,109,660	-	-	-	1,109,660
Contingency Reserve	190,180	-	-	-	190,180
Photocopiers Loan from Reserve	(11,730)	11,730	50,000	-	(50,000)
2012 CIBC Debt Repayment Loan from Reserve	(44,620)	44,620	-	-	-
VPSC Expansion Loan from Reserve	(1,048,500)	74,210	-	-	(974,290)
Civic Centre Accessibility Loan from Reserve	(136,470)	20,570	-	-	(115,900)
Heritage Reserve	21,500	2,500	-	-	24,000
Election Reserve	23,730	35,500	1,800	-	57,430
Health Care Professionals Recruitment Reserve	48,790	-	-	-	48,790
WSIB Reserve	500,000	65,000	65,000	-	500,000
Insurance Claim Reserve	100,000	40,000	40,000	-	100,000
Employee Future Benefit Reserve	63,950	30,000	30,000	-	63,950
Land Sale Reserve	159,160	-	-	-	159,160
Fergus Theatre Reserve	3,380	3,000	-	-	6,380
Water Street DC Credits Reserve	111,200	10,000	128,080	-	(6,880)
Columbarium Reserve	17,650	14,250	-	-	31,900
Reserve for Legal Matters	110,400	-	-	-	110,400
Central Operations Facility Reserve	348,000	-	-	-	348,000
Cemetery Expansion Reserve	1,940	3,350	-	-	5,290
GRCA Levy Stabilization Reserve	(1,080)	-	-	-	(1,080)
CWCI Loan Reserve	1,200,000	-	200,000	-	1,000,000
MacDonald Trust Reserve	9,580	30,000	26,030	-	13,550
CIP Reserve	44,580	10,700	60,000	-	(4,720)
wpd Reserve	24,480	22,000	-	-	46,480
Sub-total	<u>2,845,780</u>	<u>417,430</u>	<u>600,910</u>	<u>-</u>	<u>2,662,300</u>
Grand Total	<u>19,796,280</u>	<u>5,049,290</u>	<u>7,068,670</u>	<u>106,500</u>	<u>17,883,400</u>



**Township of Centre Wellington
Analysis - Projected Reserves Activity
2016 Budget**

<u>Description</u>	<u>Balance at Jan. 1/16</u>	<u>Projected Transfers in - 2016</u>	<u>Projected Transfers out - 2016</u>	<u>Investment or Other Revenue</u>	<u>Projected Balance at Dec. 31/16</u>
<u>Reserve Funds</u>					
Cash-In-Lieu Parkland	347,180	-	-	4,300	351,480
Cash-In-Lieu Parking	25,910	-	-	300	26,210
Elora Clock Fund	18,740	-	-	200	18,940
VPC - Seniors Reserve	40,190	36,500	4,000	700	73,390
OLGC Slot Revenue	2,178,540	2,075,000	2,075,000	27,200	2,205,740
Gas Tax Revenue	536,200	811,500	1,305,980	3,600	45,320
Waterworks Lifecycle Reserve Fund	1,271,250	-	50,335	15,600	1,236,515
Sanitary Sewer Lifecycle Reserve Fund	2,299,040	-	11,775	28,700	2,315,965
Newdon Industries Public Swim Reserve Fund	11,930	-	1,260	100	10,770
Building Code Reserve Fund	424,300	-	175,000	4,200	253,500
Capital Levy Reserve Fund	3,270	444,850	436,500	100	11,720
OCIF Reserve Fund	580	293,040	293,040	-	580
Total	<u>7,157,130</u>	<u>3,660,890</u>	<u>4,352,890</u>	<u>85,000</u>	<u>6,550,130</u>
<u>Development Charges</u>					
Fire	245,510	102,000	21,160	4,300	330,650
Public Works	141,800	120,000	35,000	3,300	230,100
Roads	1,447,510	654,000	722,320	26,300	1,405,490
Parks & Recreation - Indoor	(274,590)	354,000	389,590	1,000	(309,180)
Parks & Recreation - Outdoor	503,680	237,000	292,580	9,300	457,400
Corporate	(465,710)	189,000	454,000	(3,500)	(734,210)
Water	(418,760)	477,000	432,340	700	(373,400)
Sanitary Sewer	3,063,330	867,000	1,118,840	49,100	2,860,590
Total	<u>4,242,770</u>	<u>3,000,000</u>	<u>3,465,830</u>	<u>90,500</u>	<u>3,867,440</u>



**Township of Centre Wellington
Analysis of Current and Projected Debt
Fiscal 2016**

Year Issued	Reason For Debt	<i>A</i> Balance at Jan 1, 2016	<i>B</i> New Debt	<i>C</i> 2016 Principal Payments	<i>D</i> 2016 Interest Payments	<i>C + D</i> Total Payments	<i>A + B - C</i> Balance at Dec 31, 2016
2005	Centre Wellington Community Complex & Various WW Prj.	6,484,942	-	555,807	320,105	875,912	5,929,135
2006	Fergus Firehall Expansion	290,470	-	20,808	13,244	34,052	269,662
2010	Fergus Water Tower	1,639,301	-	139,156	58,851	198,007	1,500,145
2012	County of Wellington (Subwatershed Study - Ph I)	49,411	-	8,235	-	8,235	41,176
2012	County of Wellington (Elora WWTP)	8,006,700	-	261,114	294,566	555,680	7,745,586
2012	County of Wellington (Refinance 1997 Debt)	1,427,523	-	187,547	44,960	232,507	1,239,976
2013	County of Wellington (Subwatershed Study - Ph II)	52,919	-	6,615	-	6,615	46,304
2014	FCM - Green Municipal Fund (Elora WWTP)	9,588,839	-	419,331	189,759	609,090	9,169,508
2015	County of Wellington (Fergus Library)	140,759	-	14,076	-	14,076	126,683
		27,680,864	-	1,612,689	921,485	2,534,174	26,068,175



Township of Centre Wellington Comparison of Capital Budgets by Year

<u>TAX SUPPORTED CAPITAL</u>	2016	2015	2014	2013	2012
STUDIES	245,000	60,000	68,000	773,000	90,000
CORPORATE	597,000	177,000	252,850	154,350	218,350
MUNICIPAL BUILDINGS	502,000	356,000	299,000	40,000	-
FIRE SERVICES	547,000	253,640	138,090	461,185	226,295
HEALTH SERVICES	146,000	125,000	10,000	38,000	7,000
TRANSP: ROADS URBAN	1,543,080	2,907,920	1,843,880	1,419,200	1,064,500
TRANSP: ROADS RURAL	200,000	360,000	2,080,000	3,125,300	2,210,000
TRANSP: STRUCTURES	1,080,000	650,000	190,000	125,000	525,000
TRANSP: STORM DRAINAGE	-	-	-	150,000	15,000
PUBLIC WORKS MISC	929,100	1,358,800	649,100	936,600	598,500
PARKS & REC: FACILITIES & OTHER	1,454,550	1,487,950	1,256,450	277,400	598,100
PARKS & REC: PARKS	708,600	341,300	599,400	377,600	354,500
GRAND TOTAL - TAX SUPPORTED	7,952,330	8,077,610	7,386,770	7,877,635	5,907,245
 <u>USER PAY CAPITAL</u>					
SANITARY SEWER	1,317,525	1,090,590	4,735,600	14,696,650	1,784,200
WATER WORKS	2,002,395	1,469,740	910,520	490,550	837,000
GRAND TOTAL - USER PAY	3,319,920	2,560,330	5,646,120	15,187,200	2,621,200
 TOTAL	 11,272,250	 10,637,940	 13,032,890	 23,064,835	 8,528,445
LESS: DEBT FINANCING	-	(719,800)	(3,500,000)	(12,340,000)	-
NON-DEBT TOTAL	11,272,250	9,918,140	9,532,890	10,724,835	8,528,445



**Township of Centre Wellington
Township Grant Approvals
2016 Budget**

<i>Requests:</i>	2016 Request	CSAC Recommendations	2016 APPROVED
Specific Annual Grant:			
Fergus and District Horticultural Society	1,650		1,650
Elora and Salem Horticultural Society	1,950		1,950
Elora Lions Club (Elora Santa Claus Parade)	1,600		1,600
Elora Cataract Trailway Association	5,000		5,000
Fergus Lions Club (Fergus Santa Claus Parade)	1,700		1,700
Royal Canadian Legion Wreaths	450		450
Wellington County Farm and Home Safety Association	500		500
Ponsonby Recreation Club	1,750		1,750
Centre Wellington Food Bank	5,000		5,000
Total Committed	19,600	0	19,600
Community Impact Grant			
Neighbour Woods on the Grand	1,500	1,500	1,500
Big Brothers Big Sisters of Centre Wellington	4,000	4,000	4,000
Elora Curling Club	5,000	0	0
Grand Celtic Pipe Band	1,000	1,000	1,000
Spring Rain Weekend	1,000	1,000	1,000
Wellington Centre for Sustainable Agriculture	2,930	2,480	2,480
Elora Arts Council	5,000	5,000	5,000
Sensational Elora	5,000	5,000	5,000
Fergus and District Kinsmen	3,000	0	0
Fergus Scottish Festival and Highland Games	3,000	3,000	3,000
Elora Festival and Singers	4,750	4,750	4,750
Bungalow 55	2,000	2,000	2,000
Total	38,180	29,730	29,730
Provision for Emergency & Disaster Relief Funding			
Available	900	2,670	0
Total	900	2,670	0
	58,680	32,400	49,330
BUDGET <u>52,000</u>			