



TOWNSHIP OF  
CENTRE WELLINGTON

2015 BUDGET

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2015  
TAX SUPPORTED  
OPERATING BUDGET



## Township of Centre Wellington 2015 Tax Supported Operating Budget Summary

Description	2014 Budget			2015 Budget			Budget Change 2014/2015	
	Expenditures	Revenues	Net	Expenditures	Revenues	Net	\$	%
<b><u>General Government</u></b>								
Mayor and Council	219,479	-	219,479	207,771	-	207,771	(11,708)	-5.3 %
Office of the CAO and Human Resources	270,944	-	270,944	474,371	-	474,371	203,427	75.1 %
Legislative Services (Corporate)	487,966	(127,500)	360,466	492,680	(30,000)	462,680	102,214	28.4 %
Financial Services (Corporate)	897,221	(84,000)	813,221	840,755	(72,500)	768,255	(44,966)	-5.5 %
Information Technology and Services (Corporate)	768,605	(4,500)	764,105	814,170	(15,000)	799,170	35,066	4.6 %
Human Resources	171,515	-	171,515	-	-	-	(171,515)	-100.0 %
General Administration (Corporate)	(49,800)	(134,000)	(183,800)	(57,750)	(170,000)	(227,750)	(43,950)	23.9 %
<b><u>Protection to Persons and Property</u></b>								
Fire (Community)	1,289,307	(88,000)	1,201,307	1,273,908	(87,000)	1,186,908	(14,399)	-1.2 %
Municipal FD Training Officer (Community)	143,000	(143,000)	-	144,000	(144,000)	-	-	0.0 %
Building (P&D)	657,406	(744,700)	(87,294)	667,665	(799,300)	(131,635)	(44,340)	50.8 %
Property Standards Committee (P&D)	1,950	-	1,950	1,950	-	1,950	-	0.0 %
Stray Animal Control (Corporate)	44,000	(61,500)	(17,500)	41,000	(60,000)	(19,000)	(1,500)	8.6 %
Crossing Guards (Infrastructure)	53,030	-	53,030	56,900	-	56,900	3,870	7.3 %
Livestock Act (Corporate)	6,000	(4,500)	1,500	1,500	(500)	1,000	(500)	-33.3 %
Grand River Conservation Authority	101,804	(101,804)	-	110,589	(110,589)	-	-	0.0 %
Emergency Operations Centre	5,600	-	5,600	5,200	-	5,200	(400)	-7.1 %
Protection to Persons and Property - Miscellaneous	800	-	800	1,000	-	1,000	200	25.0 %
<b><u>Transportation Services</u></b>								
Transportation Services - Administration (Infrastructure)	914,732	-	914,732	916,784	-	916,784	2,052	0.2 %
Transportation Services - Operations (Infrastructure)	3,426,250	(508,600)	2,917,650	3,551,400	(524,800)	3,026,600	108,950	3.7 %
<b><u>Health Services</u></b>								
Belsyde Cemetery (Corporate/Infrastructure)	97,225	(101,900)	(4,675)	101,825	(103,900)	(2,075)	2,600	-55.6 %
Elora Cemetery (Corporate/Infrastructure)	67,750	(47,800)	19,950	69,350	(47,300)	22,050	2,100	10.5 %
Rural Cemeteries (Corporate/Infrastructure)	4,200	-	4,200	4,400	-	4,400	200	4.8 %



## Township of Centre Wellington 2015 Tax Supported Operating Budget Summary

Description	2014 Budget			2015 Budget			Budget Change 2014/2015	
	Expenditures	Revenues	Net	Expenditures	Revenues	Net	\$	%
<b><u>Health Services</u></b>								
Other Health Services	26,500	-	26,500	27,500	-	27,500	1,000	3.8 %
Health and Safety Committee	9,000	-	9,000	6,500	-	6,500	(2,500)	-27.8 %
<b><u>Parks and Recreation</u></b>								
Parks and Recreation Administration (Community)	961,581	-	961,581	1,108,505	-	1,108,505	146,924	15.3 %
Centre Wellington Community Sportsplex (Community)	2,012,566	(1,438,550)	574,016	2,011,473	(1,480,350)	531,123	(42,893)	-7.5 %
Elora Community Centre (Community)	570,385	(363,300)	207,085	581,090	(368,900)	212,190	5,105	2.5 %
Belwood Hall (Community)	20,087	(6,800)	13,287	22,458	(6,800)	15,658	2,371	17.8 %
Belwood Ball Diamond (Community)	5,600	(1,500)	4,100	5,903	(1,600)	4,303	203	4.9 %
Bissel Park (Community)	13,287	(2,300)	10,987	26,315	(3,000)	23,315	12,328	112.2 %
CWCS Ball Diamond (Community)	4,106	(1,000)	3,106	150	-	150	(2,956)	-95.2 %
ECC Ball Diamond (Community)	18,416	(7,000)	11,416	17,612	(7,000)	10,612	(804)	-7.0 %
Tower Street Tennis Courts (Community)	2,059	-	2,059	2,702	-	2,702	643	31.2 %
Tye Park (Community)	12,486	(1,800)	10,686	14,934	(1,400)	13,534	2,848	26.7 %
Victoria Park (Fergus) (Community)	42,677	(6,800)	35,877	44,919	(7,200)	37,719	1,843	5.1 %
South Ridge Park (Community)	25,490	(2,900)	22,590	24,159	(3,200)	20,959	(1,630)	-7.2 %
Strathallan Park (Community)	8,351	(1,000)	7,351	9,004	(1,050)	7,954	602	8.2 %
St. Mary's School Park (Community)	6,901	(1,000)	5,901	6,353	(1,050)	5,303	(598)	-10.1 %
Passive Parks (Community)	137,777	(6,500)	131,277	145,174	(9,500)	135,674	4,398	3.3 %
Parks - General (Community)	6,400	-	6,400	4,720	-	4,720	(1,680)	-26.3 %
Greenhouses (Community)	28,068	-	28,068	23,425	-	23,425	(4,643)	-16.5 %
Parks and Recreation - Other Expenditures (Community)	-	(1,260)	(1,260)	-	(1,260)	(1,260)	-	0.0 %
<b><u>Social Services</u></b>								
Victoria Park Seniors Centre (Community)	366,089	(178,850)	187,239	419,065	(184,550)	234,515	47,276	25.2 %
Heritage Centre Wellington (P&D)	14,950	(400)	14,550	20,950	(3,000)	17,950	3,400	23.4 %
Fergus Weigh Scale Building (Infrastructure)	12,843	-	12,843	13,923	-	13,923	1,080	8.4 %
Fergus Downtown (Community/Infrastructure)	29,050	-	29,050	27,300	-	27,300	(1,750)	-6.0 %





## Township of Centre Wellington 2015 Tax Supported Operating Budget Summary

Description	2014 Budget			2015 Budget			Budget Change 2014/2015	
	Expenditures	Revenues	Net	Expenditures	Revenues	Net	\$	%
<b><u>Social Services</u></b>								
Elora Public Washrooms (Community)	4,350	-	4,350	4,600	-	4,600	250	5.8 %
Elora Downtown (Community/Infrastructure)	52,850	-	52,850	47,700	-	47,700	(5,150)	-9.7 %
Grants to Community Groups - Specific Annual	20,100	-	20,100	19,350	-	19,350	(750)	-3.7 %
Grants to Community Groups - Performing/Visual Arts	14,045	-	14,045	17,050	-	17,050	3,005	21.4 %
Grants to Community Groups - Special Events	10,300	-	10,300	6,500	-	6,500	(3,800)	-36.9 %
Grants to Community Groups - Social/Environmental	7,555	-	7,555	9,100	-	9,100	1,545	20.5 %
Social - Other	1,000	-	1,000	1,000	-	1,000	-	0.0 %
<b><u>Cultural Services</u></b>								
Fergus Grand Theatre (Community)	112,687	(55,100)	57,587	111,607	(57,250)	54,357	(3,230)	-5.6 %
Celebrations (Community)	19,750	-	19,750	19,750	-	19,750	-	0.0 %
<b><u>Planning, Development and Other</u></b>								
Planning (P&D)	447,323	(95,000)	352,323	464,759	(95,000)	369,759	17,437	4.9 %
Economic Development (P&D)	130,774	-	130,774	218,589	(60,000)	158,589	27,815	21.3 %
Committee of Adjustment (P&D)	4,450	(11,000)	(6,550)	3,750	(11,000)	(7,250)	(700)	10.7 %
Tourism and Culture (Community)	306,422	(2,472)	303,950	279,407	(2,546)	276,861	(27,090)	-8.9 %
Tile Drain Loans (Corporate/Infrastructure)	19,225	(19,225)	-	10,940	(10,940)	-	-	0.0 %
Contribution to Capital Fund	1,765,500	-	1,765,500	2,030,228	-	2,030,228	264,728	15.0 %
<b><u>General Revenue</u></b>								
Taxation - Township Purposes	-	(10,615,538)	(10,615,538)	-	(11,318,550)	(11,318,550)	(703,012)	6.6 %
Taxation - Payments in Lieu	-	(175,800)	(175,800)	-	(175,800)	(175,800)	-	0.0 %
Fergus BIA	65,000	(65,000)	-	65,000	(65,000)	-	-	0.0 %
Elora BIA	54,060	(54,060)	-	55,110	(55,110)	-	-	0.0 %
Ontario Non-Specific Grants	-	(764,900)	(764,900)	-	(612,000)	(612,000)	152,900	-20.0 %
Other Revenues and Expenses	2,163,050	(3,565,940)	(1,402,890)	3,131,940	(4,556,380)	(1,424,440)	(21,550)	1.5 %



## Township of Centre Wellington 2015 Tax Supported Operating Budget Summary

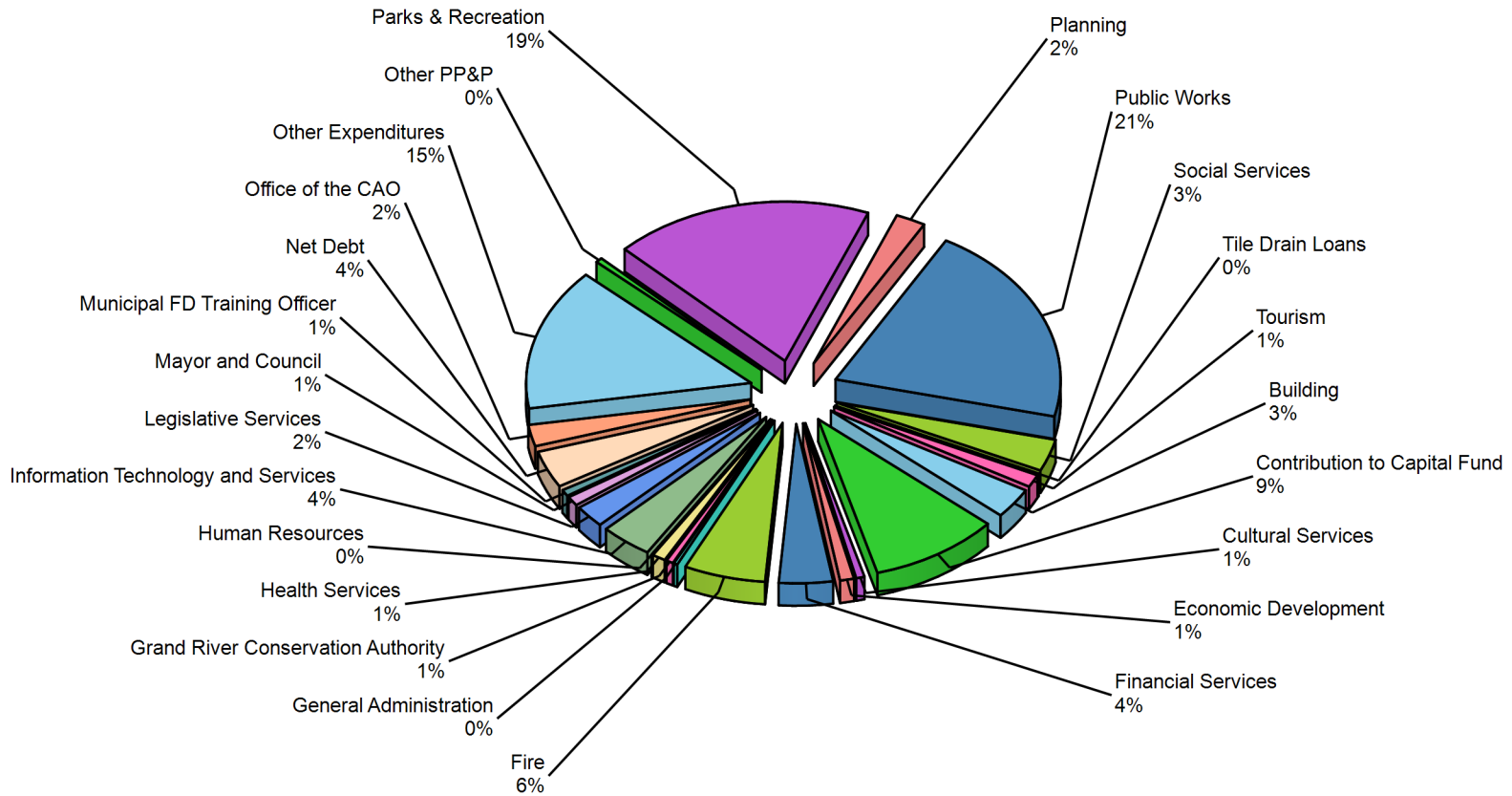
Description	2014 Budget			2015 Budget			Budget Change 2014/2015	
	Expenditures	Revenues	Net	Expenditures	Revenues	Net	\$	%
<b><u>General Revenue</u></b>								
Net Debt	811,120	(326,412)	484,708	817,371	(333,027)	484,344	(364)	-0.1 %
<b>Total 2015 Operating Budget</b>	19,923,211	-19,923,211	-	21,597,352	-21,597,352	-		



# TOWNSHIP OF CENTRE WELLINGTON

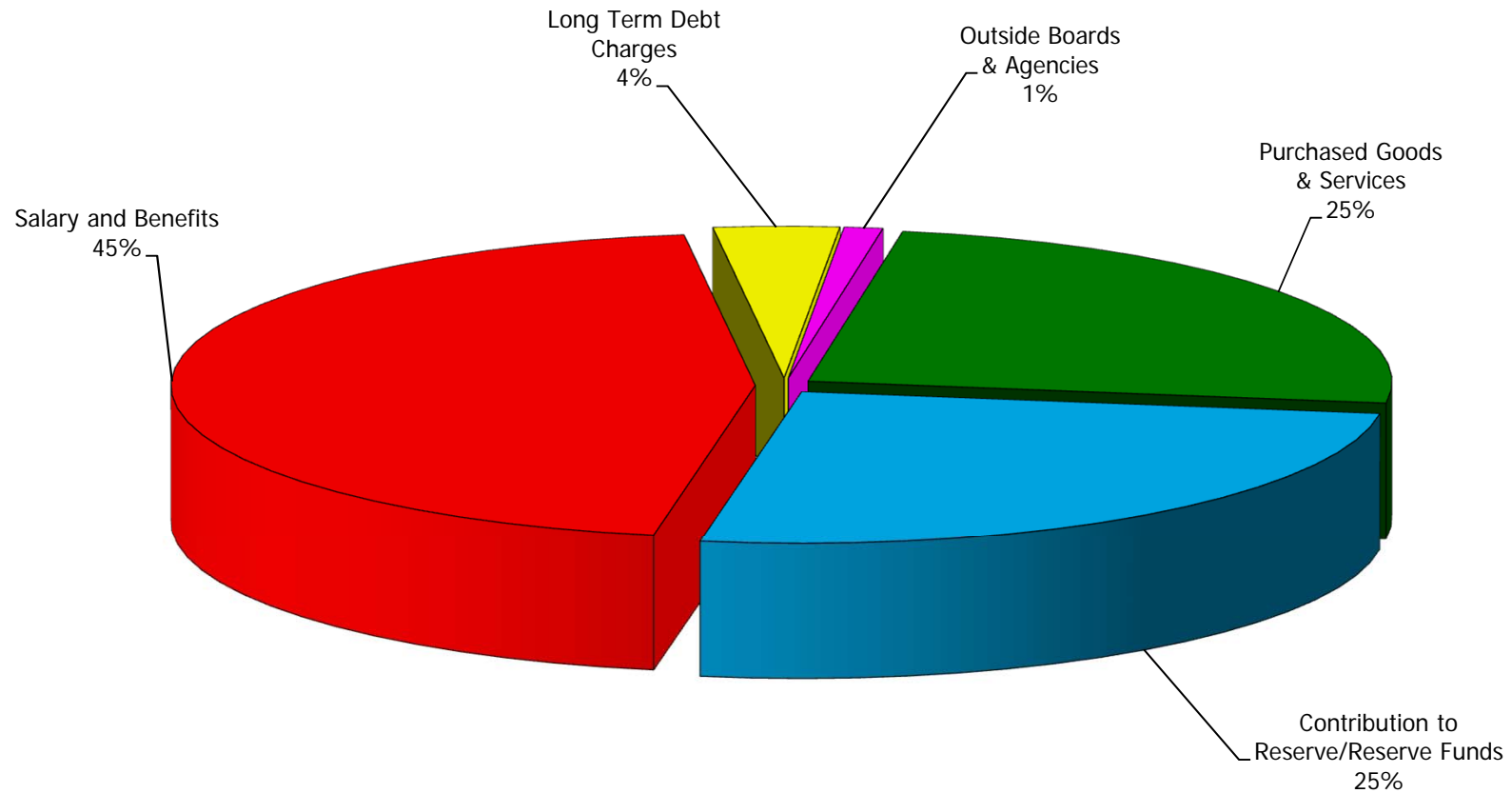
## 2015 Tax Supported Operating Budget

### Gross Expenditures by Department



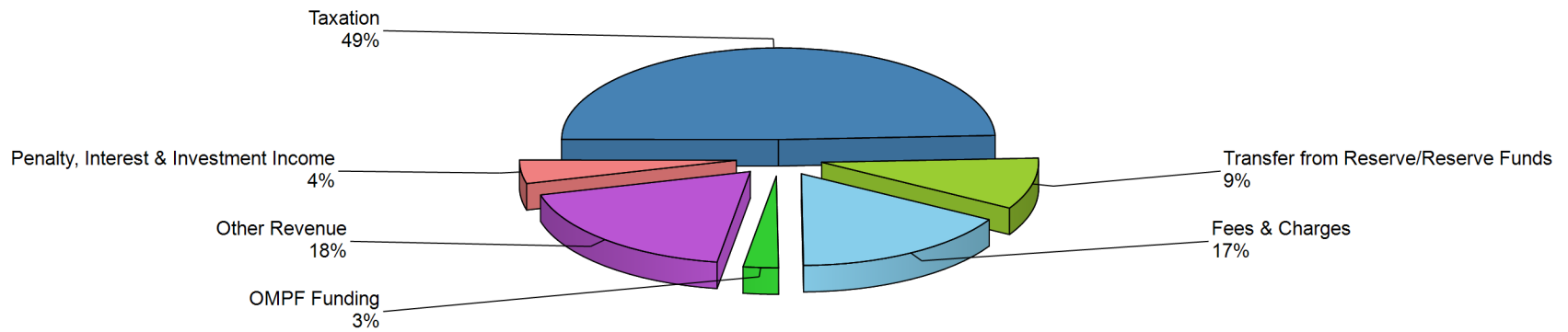


## Township of Centre Wellington 2015 Tax Supported Operating Budget Gross Expenditures by Function





## TOWNSHIP OF CENTRE WELLINGTON 2015 Tax Supported Operating Budget Gross Revenue by Function





**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Mayor and Council**

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5210 - Mayor and Council - Wages & Benefits	164,379	159,020	166,871	2,492	1.5 %
5225 - Mayor and Council - Conferences/Seminars/Training	36,000	22,555	25,000	(11,000)	-30.6 %
5240 - Mayor and Council - Administration	19,100	29,638	15,900	(3,200)	-16.8 %
<i>Total Expenses</i>	219,479	211,213	207,771	(11,708)	-5.3 %
<b><i>Net Budget Mayor and Council</i></b>	<b>219,479</b>	<b>211,213</b>	<b>207,771</b>	<b>(11,708)</b>	<b>-5.3 %</b>

**Major Changes Impacting This Budget**

1. Reduction in the conference, seminars and training budget for Mayor and Council.
2. Reduced various corporate expenditures for the Mayor.



## Township of Centre Wellington 2015 Operating Budget Summary With 2014 Budget and Actual Results

### Office of the CAO and Human Resources

The Chief Administrative Officer is responsible for providing a strategic vision and effective leadership to the whole organization and is the administrative representative to the community. The CAO administers, plans, organizes, directs and controls all municipal operations and services in accordance with municipal policies and relevant legislation, and through the Senior Executive Team. Human Resources is responsible for the development, implementation and coordination of policies, programs and practices covering employment, recruitment and retention, orientation and training, labour/employee relations, compensation, organizational development, health and safety, worker's compensation, training and development, benefits and employee services for all management and employees. Negotiates salary, benefits and language for the Staff Association and Fire Associations' agreements. Provides Council with information, research and recommendations on all human resource, employee relations and organizational issues and potential litigation. Ensures adherence to federal and provincial legislation i.e. Employment Standards Act, Human Rights Act, Worker's Safety and Insurance Act, Occupational Health and Safety Act, Pay Equity Act, Bill C-45 and employment components of the OADA. The Human Resources and Payroll Coordinator performs executive secretary duties for the Mayor, CAO, and Human Resources.

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5210 - Office of the CAO and Human Resources - Wages & Benefits	255,404	198,390	421,331	165,927	65.0 %
5240 - Office of the CAO and Human Resources - Administration	14,140	11,798	24,640	10,500	74.3 %
5250 - Office of the CAO and Human Resources - Operations & Maintenance	1,400	1,290	28,400	27,000	1,928.6 %
<i>Total Expenses</i>	270,944	211,479	474,371	203,427	75.1 %
<b><i>Net Budget Office of the CAO and Human Resources</i></b>	<b>270,944</b>	<b>211,479</b>	<b>474,371</b>	<b>203,427</b>	<b>75.1 %</b>

### Major Changes Impacting This Budget

1. Effective January 1, 2015, costs associated with Human Resources have been combined with the Office of the CAO. This change was made to reflect the integrated nature of the two cost centres with respect to staffing and corporate decision making. The combined increase of the 2015 CAO and Human Resources cost centres is \$31,912 (7.2%).
2. The combined increase is due to the inclusion of wellness plan initiatives committed to during discussions with the Staff Association Committee in 2012. Furthermore, a change in reporting structure of the payroll function from Financial Services to this cost centre in 2014 replaced a position vacated in the Office of the CAO. Lastly, the increase is due to movement of staff in the salary grid.



## Township of Centre Wellington 2015 Operating Budget Summary With 2014 Budget and Actual Results

### Legislative Services (Corporate)

The primary role of Legislative Services is to provide administrative support to Council and Committees, and ensure compliance with Statutes of Ontario, County and Township by-laws. In addition, Legislative Services is responsible for access and privacy, vital statistics, municipal elections, records management, licensing, accessibility and cemetery administration. A team of customer service associates provide a variety of front line services to customers.

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4140 - Legislative Services - Legislative Services Revenue	(25,500)	(30,347)	(28,500)	(3,000)	11.8 %
4820 - Legislative Services - Transfers from Reserves	(102,000)	(100,782)	(1,500)	100,500	-98.5 %
<i>Total Revenues</i>	(127,500)	(131,129)	(30,000)	97,500	-76.5 %
<b><u>Expenses</u></b>					
5210 - Legislative Services - Wages & Benefits	349,021	337,996	444,035	95,014	27.2 %
5240 - Legislative Services - Administration	18,945	22,200	20,645	1,700	9.0 %
5250 - Legislative Services - Operations & Maintenance	102,000	100,782	1,500	(100,500)	-98.5 %
5820 - Legislative Services - Transfers to Reserves	18,000	18,000	26,500	8,500	47.2 %
<i>Total Expenses</i>	487,966	478,979	492,680	4,714	1.0 %
<b><i>Net Budget Legislative Services (Corporate)</i></b>	<b>360,466</b>	<b>347,850</b>	<b>462,680</b>	<b>102,214</b>	<b>28.4 %</b>

### Major Changes Impacting This Budget

1. Increase in revenue is due to civil marriage ceremonies offered by the Township beginning in 2015.
2. Restructuring of the Corporate Services department resulted in the transfer of a position from Financial Services to this cost centre to improve customer service at the Corporate Services counter. Furthermore, a contract Customer Service Associate position in 2014 has been included as full-time in 2015.
3. The increase in administration is due to an increase in toner charges and an increase in the training line item.
4. The decrease in operations and maintenance is due to minimal election related costs expected in 2015. The cost of election expenditures is offset by a transfer from the election reserve.
5. The transfer to reserves is required to accumulate sufficient funds for the 2018 election.





## Township of Centre Wellington 2015 Operating Budget Summary With 2014 Budget and Actual Results

### Financial Services (Corporate)

The primary role of Financial Services is to manage the Township's financial resources in a fiscally responsible manner. Key services include budgeting, property taxation and assessment, purchasing and risk management, accounting and financial reporting, investment and borrowing, and development charges administration.

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4150 - Financial Services - Financial Services Revenue	(84,000)	(90,997)	(72,500)	11,500	-13.7 %
<i>Total Revenues</i>	(84,000)	(90,997)	(72,500)	11,500	-13.7 %
<b><u>Expenses</u></b>					
5210 - Financial Services - Wages & Benefits	823,868	833,755	770,302	(53,566)	-6.5 %
5240 - Financial Services - Administration	38,853	34,404	35,153	(3,700)	-9.5 %
5250 - Financial Services - Operations & Maintenance	34,500	35,094	35,300	800	2.3 %
<i>Total Expenses</i>	897,221	903,253	840,755	(56,466)	-6.3 %
<b><i>Net Budget Financial Services (Corporate)</i></b>	<b>813,221</b>	<b>812,257</b>	<b>768,255</b>	<b>(44,966)</b>	<b>-5.5 %</b>

### Major Changes Impacting This Budget

1. Restructuring of the Corporate Services department in 2014 resulted in the repositioning of one staff person to Legislative Services and one staff person to the Office of the CAO and Human Resources. These positions were replaced with an Accounting Analyst and tasks were streamlined to create efficiencies within the Financial Services division. The decrease in wages is offset by the movement of staff in the salary grid.
2. Revenue has been reduced to reflect the contracting out of services related to the tax sale process.
3. A reduction in budgeted equipment repairs and maintenance and the training budget account for most of the administration line decrease.



## Township of Centre Wellington 2015 Operating Budget Summary With 2014 Budget and Actual Results

### Information Technology and Services (Corporate)

The primary role of Information Technology and Services is to provide strategic technology services and support to Council and staff, to enable improvements in business processes, streamline workflows, comply with legislative and regulatory requirements and reduce risk. IT&S also manages Centre Wellington Communications Inc.

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change \$	%
<b><u>Revenues</u></b>					
4160 - Information Technology and Services - IT&S Revenue	(4,500)	(16,750)	(15,000)	(10,500)	233.3 %
<i>Total Revenues</i>	(4,500)	(16,750)	(15,000)	(10,500)	233.3 %
<b><u>Expenses</u></b>					
5210 - Information Technology and Services - Wages & Benefits	529,655	530,710	538,120	8,466	1.6 %
5240 - Information Technology and Services - Administration	20,250	12,341	18,850	(1,400)	-6.9 %
5255 - Information Technology and Services - Corporate Support	228,700	238,230	267,200	38,500	16.8 %
5860 - Information Technology and Services - Cost Recovery	(10,000)	(10,000)	(10,000)	-	0.0 %
<i>Total Expenses</i>	768,605	771,282	814,170	45,566	5.9 %
<b><i>Net Budget Information Technology and Services (Corporate)</i></b>	<b>764,105</b>	<b>754,532</b>	<b>799,170</b>	<b>35,066</b>	<b>4.6 %</b>

### Major Changes Impacting This Budget

1. The revenue line includes fees for services to be provided by the IT&S division to Centre Wellington Communications Inc. in 2015. The online booking charge for registrations was eliminated on January 1, 2015.
2. Restructuring the Township's Blackberry plan has resulted in savings reflected in the administration line.
3. An increase in the corporate support line is due to charges for the Township's new web site, and software support fees for the new phone system, recreation management, and financial system software. There is also a budgeted increase in fees charged by Centre Wellington Communications Inc. for increased repair and maintenance and underground locate services.
4. Information Technology and Services cost recovery represents the proportion of SCADA related expenditures that are recovered from the Environmental budget.



**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Human Resources**

Human Resources is responsible for the development, implementation and coordination of policies, programs and practices covering employment, recruitment and retention, orientation and training, labour/employee relations, compensation, organizational development, health and safety, worker's compensation, training and development, benefits and employee services for all management and employees. Negotiates salary, benefits and language for the Staff Association and Fire Associations' agreements. Provides Council with information, research and recommendations on all human resource, employee relations and organizational issues and potential litigation. Ensures adherence to federal and provincial legislation i.e. Employment Standards Act, Human Rights Act, Worker's Safety and Insurance Act, Occupational Health and Safety Act, Pay Equity Act, Bill C-45 and employment components of the OADA.

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5210 - Human Resources - Wages & Benefits	137,615	185,502	-	(137,615)	-100.0 %
5240 - Human Resources - Administration	8,900	8,300	-	(8,900)	-100.0 %
5250 - Human Resources - Operations & Maintenance	25,000	17,196	-	(25,000)	-100.0 %
<i>Total Expenses</i>	171,515	210,998	-	(171,515)	-100.0 %
<b><u>Net Budget Human Resources</u></b>	<b>171,515</b>	<b>210,998</b>	-	<b>(171,515)</b>	<b>-100.0 %</b>

**Major Changes Impacting This Budget**

1. Effective January 1, 2015, costs associated with Human Resources have been combined with the Office of the CAO. This change was made to reflect the integrated nature of the two cost centres with respect to staffing and decision making.



**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**General Administration (Corporate)**

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4170 - General Administration - General Government Revenue	(4,500)	(48,972)	(33,000)	(28,500)	633.3 %
4820 - General Administration - Transfers from Reserves	(129,500)	(103,797)	(137,000)	(7,500)	5.8 %
<i>Total Revenues</i>	(134,000)	(152,769)	(170,000)	(36,000)	26.9 %
<b><u>Expenses</u></b>					
5220 - General Administration - Retiree Benefits	28,000	28,417	30,000	2,000	7.1 %
5240 - General Administration - Administration	110,450	91,065	83,750	(26,700)	-24.2 %
5250 - General Administration - Operations & Maintenance	433,900	395,983	437,650	3,750	0.9 %
5820 - General Administration - Transfers to Reserves	46,450	75,808	76,450	30,000	64.6 %
5860 - General Administration - Cost Recovery	(668,600)	(668,600)	(685,600)	(17,000)	2.5 %
<i>Total Expenses</i>	(49,800)	(77,328)	(57,750)	(7,950)	16.0 %
<b>Net Budget General Administration (Corporate)</b>	<b>(183,800)</b>	<b>(230,098)</b>	<b>(227,750)</b>	<b>(43,950)</b>	<b>23.9 %</b>

**Major Changes Impacting This Budget**

1. General administration cost recovery represents the proportion of all General Government department net expenditures incurred for administering the Environmental Services operating budgets and the Municipal FD Training Officer and Risk Management Official budgets.
2. The Township was named a beneficiary of a trust in 2014. The \$28,000 amount is reflected in the revenue line.
3. Transfers from reserves includes a \$72,000 transfer from the WSIB reserve, a \$30,000 transfer from the employee future benefits reserve, and a \$35,000 transfer from the insurance claims reserve. Increased reserve transfers of \$7,500 are mainly due to an increase in the Township's deductible for insurance claims made against the municipality.
4. A change in approach to advertising vacant positions in 2014 results in a \$12,000 decrease to the administration line item.
5. Switching telephone carriers during 2014 results in further savings of \$15,000 to the administration line item.
6. Operations and maintenance includes an increase in insurance costs (\$5,000), bank charges (\$2,000), and utilities (\$3,000). This is offset by a reduction in expected tax write offs (\$3,000) and professional fees (\$4,000) charged to this cost centre.
7. Transfers to reserves includes a \$30,000 transfer to the employee future benefits reserve, an \$18,450 contribution to the WSIB reserve, and a \$28,000 transfer to the McDonald Trust reserve.



## Township of Centre Wellington 2015 Operating Budget Summary With 2014 Budget and Actual Results

### Fire (Community)

The Centre Wellington Fire Department is an essential service as deemed by the Ministry of Community Safety and Correctional Services. Under this umbrella is the branch of the Office of the Fire Marshal (OFM). The OFM creates the standards with which to govern how a Municipal Fire Department must operate and the minimum standards of Public Education, Fire Prevention/Fire Protection, Training, and Fire Investigation.

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4205 - Fire - Fire Revenue	(88,000)	(118,878)	(87,000)	1,000	-1.1 %
<i>Total Revenues</i>	(88,000)	(118,878)	(87,000)	1,000	-1.1 %
<b><u>Expenses</u></b>					
5210 - Fire - Wages & Benefits	1,083,324	990,177	1,062,675	(20,649)	-1.9 %
5240 - Fire - Administration	39,800	31,555	38,600	(1,200)	-3.0 %
5250 - Fire - Operations & Maintenance	35,950	34,012	49,000	13,050	36.3 %
5260 - Fire - Fleet Repair & Maintenance	71,350	89,152	70,150	(1,200)	-1.7 %
5270 - Fire - Fergus Fire Station	46,583	37,090	43,583	(3,000)	-6.4 %
5271 - Fire - Elora Fire Station	24,800	16,699	22,400	(2,400)	-9.7 %
5820 - Fire - Transfers to Reserves	-	21,673	-	-	0.0 %
5860 - Fire - Cost Recovery	(12,500)	(12,500)	(12,500)	-	0.0 %
<i>Total Expenses</i>	1,289,307	1,207,859	1,273,908	(15,399)	-1.2 %
<b><i>Net Budget Fire (Community)</i></b>	<b>1,201,307</b>	<b>1,088,981</b>	<b>1,186,908</b>	<b>(14,399)</b>	<b>-1.2 %</b>

### Major Changes Impacting This Budget

1. Wages and benefits includes the hiring of 5 volunteer firefighters to replace volunteers that have either retired or left over the past few years. This will bring the total number of volunteers to 57. Volunteer firefighter wages have been reduced to the annualized 5 year average.
2. Restructuring the Township's Blackberry plan has resulted in savings reflected in the administration line.
3. An increase of approximately \$14,000 charged by the City of Guelph for dispatch fees is reflected in the operations and maintenance line.
4. Savings from switching telephone carriers is reflected in the Fergus and Elora fire station lines.
5. Fire department cost recovery represents the proportion of all Fire department expenditures incurred for administering the Municipal FD Training Officer budget.



## Township of Centre Wellington 2015 Operating Budget Summary With 2014 Budget and Actual Results

### Municipal FD Training Officer (Community)

This position is fully funded by the County of Wellington and managed by Centre Wellington Fire department. The Municipal Fire Department (FD) Training Officer function is to assist all County of Wellington Fire departments with their staff training needs. This position will prepare lesson plans and teaching plans as well as facilitate or provide Provincial fire service courses to County fire departments.

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4207 - Municipal FD Training Officer - Revenue	(143,000)	(138,662)	(144,000)	(1,000)	0.7 %
<i>Total Revenues</i>	(143,000)	(138,662)	(144,000)	(1,000)	0.7 %
<b><u>Expenses</u></b>					
5210 - Municipal FD Training Officer - Wages & Benefits	105,600	103,746	106,900	1,300	1.2 %
5240 - Municipal FD Training Officer - Administration	7,300	4,691	6,950	(350)	-4.8 %
5250 - Municipal FD Training Officer - Operations & Maintenance	600	-	350	(250)	-41.7 %
5260 - Municipal FD Training Officer - Fleet Repair & Maintenance	4,500	5,225	4,800	300	6.7 %
5820 - Municipal FD Training Officer - Transfers to Reserves	6,000	6,000	6,000	-	0.0 %
5860 - Municipal FD Training Officer - Cost Recovery Applied	19,000	19,000	19,000	-	0.0 %
<i>Total Expenses</i>	143,000	138,662	144,000	1,000	0.7 %
<b><i>Net Budget Municipal FD Training Officer (Community)</i></b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0 %</b>

### Major Changes Impacting This Budget

1. Cost recovery applied represents an estimate of the administration expenses and Fire department overhead costs allocated to the Municipal FD Training Officer department.
2. Restructuring the Township's Blackberry plan has resulted in savings reflected in the administration line.
3. A decrease in budgeted professional fees accounts for the reduction in the operations and maintenance line.
4. The transfer to reserves is for the future replacement of the Municipal FD Training Officer's vehicle.



## Township of Centre Wellington 2015 Operating Budget Summary With 2014 Budget and Actual Results

### Building (P&D)

The main role and responsibility of the Building and Development Services Department is to ensure that the building environment in which we all live, work and play is safe and healthy. This is accomplished through the administration and enforcement of various Provincial Regulations and Policies such as the Ontario Building Code Act, Planning Act, Water Resources Act and Heritage Act, as well as numerous municipal bylaws such as the Building, Zoning, Site Plan Development Control, Minimum Property and Occupancy Standards, Termite Control and Demolition Control Bylaws. The department also coordinates the maintenance and repair of several municipal buildings.

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4210 - Building - Building Revenue	(744,700)	(860,406)	(799,300)	(54,600)	7.3 %
<i>Total Revenues</i>	(744,700)	(860,406)	(799,300)	(54,600)	7.3 %
<b><u>Expenses</u></b>					
5210 - Building - Wages & Benefits	610,203	614,505	623,212	13,010	2.1 %
5240 - Building - Administration	29,303	23,102	25,253	(4,050)	-13.8 %
5250 - Building - Operations & Maintenance	5,650	3,454	5,850	200	3.5 %
5260 - Building - Fleet Repair & Maintenance	12,250	10,493	13,350	1,100	9.0 %
5820 - Building - Transfers to Reserves	-	126,294	-	-	0.0 %
<i>Total Expenses</i>	657,406	777,848	667,665	10,260	1.6 %
<b><i>Net Budget Building (P&amp;D)</i></b>	<b>(87,294)</b>	<b>(82,558)</b>	<b>(131,635)</b>	<b>(44,340)</b>	<b>50.8 %</b>

### Major Changes Impacting This Budget

1. The establishment of a reserve in 2014 under Bill 124 allows for budgeting building permit revenue at the five year annualized average.
2. Savings from switching telephone carriers is reflected in the administration line.
3. The increase in fleet costs is due to an increase in insurance premiums for building vehicles.



**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Property Standards Committee (P&D)**

The Property Standards Committee is a committee of citizen members appointed by the Municipal Council pursuant to the Ontario Building Code Act to hear any appeals of Orders to Comply issued pursuant to the Township's Property Standards By-law. This committee meets on an "as-needed" basis.

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5240 - Property Standards Committee - Administration	450	-	450	-	0.0 %
5250 - Property Standards Committee - Operations & Maintenance	1,500	-	1,500	-	0.0 %
<i>Total Expenses</i>	1,950	-	1,950	-	0.0 %
<b><i>Net Budget Property Standards Committee (P&amp;D)</i></b>	<b>1,950</b>	<b>-</b>	<b>1,950</b>	<b>-</b>	<b>0.0 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Stray Animal Control (Corporate)**

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4225 - Stray Animal Control - Stray Animal Control Revenue	(61,500)	(58,726)	(60,000)	1,500	-2.4 %
<i>Total Revenues</i>	(61,500)	(58,726)	(60,000)	1,500	-2.4 %
<b><u>Expenses</u></b>					
5250 - Stray Animal Control - Operations & Maintenance	44,000	29,144	41,000	(3,000)	-6.8 %
<i>Total Expenses</i>	44,000	29,144	41,000	(3,000)	-6.8 %
<b>Net Budget Stray Animal Control (Corporate)</b>	<b>(17,500)</b>	<b>(29,582)</b>	<b>(19,000)</b>	<b>(1,500)</b>	<b>8.6 %</b>

**Major Changes Impacting This Budget**

1. The decrease in revenue and operations and maintenance lines are due to a reduction in canine control calls over the past few years.



**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Crossing Guards (Infrastructure)**

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5210 - Crossing Guards - Wages & Benefits	53,030	47,774	56,900	3,870	7.3 %
<i>Total Expenses</i>	53,030	47,774	56,900	3,870	7.3 %
<b><u>Net Budget Crossing Guards (Infrastructure)</u></b>	<b>53,030</b>	<b>47,774</b>	<b>56,900</b>	<b>3,870</b>	<b>7.3 %</b>

**Major Changes Impacting This Budget**

1. The addition of one new crossing guard location in Fergus accounts for the increase in expenditures for this cost centre.



**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Livestock Act (Corporate)**

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4235 - Livestock Act - Livestock Act Revenue	(4,500)	(290)	(500)	4,000	-88.9 %
<i>Total Revenues</i>	(4,500)	(290)	(500)	4,000	-88.9 %
<b><u>Expenses</u></b>					
5250 - Livestock Act - Expenses	6,000	346	1,500	(4,500)	-75.0 %
<i>Total Expenses</i>	6,000	346	1,500	(4,500)	-75.0 %
<b><i>Net Budget Livestock Act (Corporate)</i></b>	<b>1,500</b>	<b>56</b>	<b>1,000</b>	<b>(500)</b>	<b>-33.3 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Grand River Conservation Authority**

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><i>Revenues</i></b>					
4220 - GRCA - Special Levy	(101,804)	(108,079)	(110,589)	(8,785)	8.6 %
<i>Total Revenues</i>	(101,804)	(108,079)	(110,589)	(8,785)	8.6 %
<b><i>Expenses</i></b>					
5250 - GRCA - Capital & Operating Levy	101,804	107,767	110,589	8,785	8.6 %
5820 - GRCA - Transfer to Reserves	-	312	-	-	0.0 %
<i>Total Expenses</i>	101,804	108,079	110,589	8,785	8.6 %
<b><i>Net Budget Grand River Conservation Authority</i></b>	-	-	-	-	<b>0.0 %</b>

**Major Changes Impacting This Budget**

1. The GRCA levy is distributed between the Environmental Services budget and the tax supported budget based on the assessed value of properties connected or not connected to municipal services. Properties not connected to municipal services are assessed a special levy to cover the cost of the GRCA levy allocated to the tax supported budget.
2. The total levy assessed by the GRCA in 2015 is \$296,567 (3.2% increase from 2014).



**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Emergency Operations Centre**

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5240 - Emergency Operations Centre - Expenses	5,600	4,727	5,200	(400)	-7.1 %
<i>Total Expenses</i>	5,600	4,727	5,200	(400)	-7.1 %
<b><i>Net Budget Emergency Operations Centre</i></b>	<b>5,600</b>	<b>4,727</b>	<b>5,200</b>	<b>(400)</b>	<b>-7.1 %</b>

**Major Changes Impacting This Budget**

1. Restructuring the Township's Blackberry plan has resulted in savings to this cost centre.



**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Protection to Persons and Property - Miscellaneous**

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Protection to Persons and Property - Miscellaneous - Operations & Maintenance	800	1,994	1,000	200	25.0 %
<i>Total Expenses</i>	800	1,994	1,000	200	25.0 %
<b><i>Net Budget Protection to Persons and Property - Miscellaneous</i></b>	<b>800</b>	<b>1,994</b>	<b>1,000</b>	<b>200</b>	<b>25.0 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Transportation Services - Administration (Infrastructure)**

Transportation Services (Public Works Division) maintains all aspects of the Township's roads and rights-of-way. This includes the maintenance and operation of the Township's road and storm water management systems including, winter control, grading, dust suppression, gravel should maintenance, pothole repairs, street sweeping, maintenance gravel, regulatory and warning signage, traffic signals, line markings, leaf pickup, ditch and storm water facility cleanouts, culverts, and bridges. Transportation Services also maintains Municipal trees, sidewalks, crosswalks, and boulevards.

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5210 - PW Administration - Wages & Benefits	525,929	521,174	527,181	1,252	0.2 %
5240 - PW Administration - Administration	58,853	49,930	52,103	(6,750)	-11.5 %
5250 - PW Administration - Operations & Maintenance	342,450	331,865	350,000	7,550	2.2 %
5860 - PW Administration - Cost Recovery	(12,500)	(12,500)	(12,500)	-	0.0 %
<i>Total Expenses</i>	914,732	890,469	916,784	2,052	0.2 %
<b><i>Net Budget Transportation Services - Administration (Infrastructure)</i></b>	<b>914,732</b>	<b>890,469</b>	<b>916,784</b>	<b>2,052</b>	<b>0.2 %</b>

**Major Changes Impacting This Budget**

1. Overall increase for the Transportation Services budget is \$111,002 (2.90%)
2. Savings from switching telephone carriers is reflected in the administration line item.
3. Transportation services cost recovery represents the proportion of all transportation services expenditures incurred for administering the Municipal Risk Management Official's budget.



**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Transportation Services - Operations (Infrastructure)**

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4310 - PW Operations - Public Works Revenue	(508,600)	(571,949)	(524,800)	(16,200)	3.2 %
<i>Total Revenues</i>	(508,600)	(571,949)	(524,800)	(16,200)	3.2 %
<b><u>Expenses</u></b>					
5260 - PW Operations - Fleet Repair & Maintenance	(470,350)	(400,778)	(464,400)	5,950	-1.3 %
5275 - PW Operations - Fergus Works Garage	46,700	36,259	45,600	(1,100)	-2.4 %
5276 - PW Operations - Elora Works Garage	56,000	48,009	54,200	(1,800)	-3.2 %
5277 - PW Operations - West Garafraxa Works Garage	31,200	31,822	33,400	2,200	7.1 %
5278 - PW Operations - Pilkington Works Garage	22,700	17,424	25,000	2,300	10.1 %
5305 - PW Operations - Bridges & Culverts	108,900	103,848	110,600	1,700	1.6 %
5308 - PW Operations - Grass Cutting/Weed Spray	102,000	76,098	102,200	200	0.2 %
5311 - PW Operations - Brush & Tree Removal	240,600	279,648	250,000	9,400	3.9 %
5314 - PW Operations - Tree Planting	19,700	4,907	20,700	1,000	5.1 %
5317 - PW Operations - Ditching	55,700	51,874	69,300	13,600	24.4 %
5320 - PW Operations - Curb/Gutter/Basin	40,100	38,786	40,700	600	1.5 %
5323 - PW Operations - Bituminous Pavement Patch	128,400	126,733	117,900	(10,500)	-8.2 %
5326 - PW Operations - Crack Sealing and Asphalt Repair	30,000	26,093	30,000	-	0.0 %
5329 - PW Operations - Street Cleaning	82,200	80,876	86,900	4,700	5.7 %
5332 - PW Operations - Shoulder Maintenance	57,200	61,213	59,100	1,900	3.3 %
5334 - PW Operations - Road Patrol	34,300	33,380	35,600	1,300	3.8 %
5335 - PW Operations - Debris Pick Up	40,800	31,838	41,400	600	1.5 %
5338 - PW Operations - Leaf Pick Up	31,100	26,770	28,200	(2,900)	-9.3 %
5341 - PW Operations - Grading	270,900	204,787	280,100	9,200	3.4 %
5344 - PW Operations - Dustlaying	297,700	272,858	305,700	8,000	2.7 %
5347 - PW Operations - Gravel Resurfacing	283,900	290,380	320,900	37,000	13.0 %
5350 - PW Operations - Snow Removal	87,400	162,808	92,000	4,600	5.3 %
5353 - PW Operations - Plowing, Sanding & Scarifying	1,018,100	1,296,087	1,038,700	20,600	2.0 %
5356 - PW Operations - Snow Fence/Culvert Thawing	6,000	3,480	5,900	(100)	-1.7 %





**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Transportation Services - Operations (Infrastructure)**

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
5359 - PW Operations - Safety Devices	115,000	115,966	123,100	8,100	7.0 %
5362 - PW Operations - Street Lighting-Elora	118,000	118,600	118,000	-	0.0 %
5363 - PW Operations - Street Lighting-Fergus	275,000	281,128	275,000	-	0.0 %
5364 - PW Operations - Street Lighting-Rural	69,000	69,218	72,000	3,000	4.3 %
5370 - PW Operations - Municipal Parking Lots	13,100	3,798	11,600	(1,500)	-11.5 %
5373 - PW Operations - Sidewalk Winter Maintenance	101,600	117,870	100,100	(1,500)	-1.5 %
5374 - PW Operations - Sidewalk Cleaning	9,500	3,959	8,800	(700)	-7.4 %
5375 - PW Operations - Sidewalk-Other	17,500	5,131	17,700	200	1.1 %
5379 - PW Operations - Line Painting	48,700	64,569	56,700	8,000	16.4 %
5382 - PW Operations - Storm Sewer	20,300	7,770	21,000	700	3.4 %
5385 - PW Operations - Storm Water Pond Maintenance	6,000	1,412	6,400	400	6.7 %
5387 - PW Operations - Municipal Drains	11,300	4,406	11,300	-	0.0 %
5389 - PW Operations - Snow Removal - Fergus County Roads	-	(16,253)	-	-	0.0 %
5391 - PW Operations - Snow Removal - Elora County Roads	-	16,253	-	-	0.0 %
5820 - PW Operations - Transfers to Reserves	-	3,225	-	-	0.0 %
<i>Total Expenses</i>	3,426,250	3,702,251	3,551,400	125,150	3.7 %
<b>Net Budget Transportation Services - Operations (Infrastructure)</b>	<b>2,917,650</b>	<b>3,130,302</b>	<b>3,026,600</b>	<b>108,950</b>	<b>3.7 %</b>

**Major Changes Impacting This Budget**

1. Additional expenditures in 2015 on ditching and gravel resurfacing to improve the condition of rural roads and preserve the road base of gravel roads.
2. The 2015 pavement management capital project to replace asphalt in poor sections of road in the Township will result in less materials required for pothole filling (bituminous pavement patch) during the year.
3. Additional expenditures in 2015 for line painting to improve road safety and to paint lines on the recently reconstructed Second Line.
4. Changes in street light expenditures result in an equivalent change in billings to residents benefitting from street lights in the urban centres and certain rural areas of Centre Wellington.
5. Plowing, sanding and scarifying, sidewalk winter maintenance, and snow removal budgets approximate the annualized five year average.



**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Belsyde Cemetery (Corporate/Infrastructure)**

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4405 - Belsyde Cemetery - Belsyde Cemetery Revenue	(101,900)	(109,594)	(103,900)	(2,000)	2.0 %
<i>Total Revenues</i>	(101,900)	(109,594)	(103,900)	(2,000)	2.0 %
<b><u>Expenses</u></b>					
5250 - Belsyde Cemetery - Operations & Maintenance	81,575	91,309	86,175	4,600	5.6 %
5820 - Belsyde Cemetery - Transfers to Reserves	15,650	19,082	15,650	-	0.0 %
<i>Total Expenses</i>	97,225	110,390	101,825	4,600	4.7 %
<b><i>Net Budget Belsyde Cemetery (Corporate/Infrastructure)</i></b>	<b>(4,675)</b>	<b>797</b>	<b>(2,075)</b>	<b>2,600</b>	<b>-55.6 %</b>

**Major Changes Impacting This Budget**

1. Transfers to reserves represents 95% of columbarium niche sales which are transferred to the columbarium reserve for the purchase of another columbarium in the future.
2. Budgeted revenue sources are consistent with annualized historical averages.
3. An increase in columbarium inscription costs and an increase to general repairs and maintenance costs account for the change in the operations and maintenance line.
4. Transfers to reserves also includes an estimate of the percentage of interment fees collected that is transferred to the cemetery expansion reserve as per the 2015 fees and charges by-law.



**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Elora Cemetery (Corporate/Infrastructure)**

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4409 - Elora Cemetery - Elora Cemetery Revenue	(47,800)	(42,824)	(47,300)	500	-1.0 %
<i>Total Revenues</i>	(47,800)	(42,824)	(47,300)	500	-1.0 %
<b><u>Expenses</u></b>					
5250 - Elora Cemetery - Operations & Maintenance	66,550	55,235	68,150	1,600	2.4 %
5820 - Elora Cemetery - Transfers to Reserves	1,200	1,167	1,200	-	0.0 %
<i>Total Expenses</i>	67,750	56,402	69,350	1,600	2.4 %
<b>Net Budget Elora Cemetery (Corporate/Infrastructure)</b>	<b>19,950</b>	<b>13,578</b>	<b>22,050</b>	<b>2,100</b>	<b>10.5 %</b>

**Major Changes Impacting This Budget**

1. Budgeted revenue is consistent with annualized historical averages.
2. Operations and maintenance increase is mainly due to an increase in general repairs and maintenance costs.
3. Transfers to reserves includes an estimate of the percentage of interment fees collected that is transferred to the cemetery expansion reserve as per the 2015 fees and charges by-law.



**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Rural Cemeteries (Corporate/Infrastructure)**

	2014 Budget	<b>2014 Actual</b>	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Rural Cemeteries - Operations & Maintenance	4,200	<b>1,732</b>	4,400	200	4.8 %
<i>Total Expenses</i>	4,200	<b>1,732</b>	4,400	200	4.8 %
<b><i>Net Budget Rural Cemeteries (Corporate/Infrastructure)</i></b>	<b>4,200</b>	<b>1,732</b>	<b>4,400</b>	<b>200</b>	<b>4.8 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Other Health Services**

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4425 - Other Health Services - Health - Miscellaneous Revenue	-	(750)	-	-	0.0 %
<i>Total Revenues</i>	-	(750)	-	-	0.0 %
<b><u>Expenses</u></b>					
5800 - Other Health Services - Physician Recruitment	26,500	14,252	27,500	1,000	3.8 %
5820 - Other Health Services - Transfers to Reserves	-	16,807	-	-	0.0 %
<i>Total Expenses</i>	26,500	31,059	27,500	1,000	3.8 %
<b><i>Net Budget Other Health Services</i></b>	<b>26,500</b>	<b>30,309</b>	<b>27,500</b>	<b>1,000</b>	<b>3.8 %</b>

**Major Changes Impacting This Budget**

1. The physician recruitment budget of \$20,000 remains the same in 2012. The estimated cost of snow removal and lawn care at the Centre Wellington Community Medical Office (CWCMO) location is \$6,500 in 2012.



## Township of Centre Wellington 2015 Operating Budget Summary With 2014 Budget and Actual Results

### Health and Safety Committee

The Health and Safety Committee is a legislated requirement under the provincial Occupational Health & Safety Act and has certain contributions in relation to the Worker's Safety and Insurance Act and the Ministry of Labour.

The Township of Centre Wellington Joint Health & Safety Committee promotes safety in the workplace and ensures that each employee is provided with the necessary equipment and training required to complete their prescribed duties in a safe and educated manner.

The duties of the committee include, but are not limited to, the following:

- 1) establishing policies and procedures which will encourage the active participation of all employees in the prevention of accidents and the promotion of health and safety in the workplace;
- 2) providing up-to-date information, training, and assistance as required to ensure the regulations set out in the Occupational Health and Safety Act are adhered to and when possible exceeded;
- 3) identify situations that may be a source of danger or hazard to the workers and make recommendations to the employer for improvement; and
- 4) conduct monthly site inspections and hold monthly meetings to discuss matters pertaining to health and safety.

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
Total Revenues	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5240 - Health and Safety Committee - Administration	9,000	7,316	6,500	(2,500)	-27.8 %
Total Expenses	9,000	7,316	6,500	(2,500)	-27.8 %
<b>Net Budget Health and Safety Committee</b>	<b>9,000</b>	<b>7,316</b>	<b>6,500</b>	<b>(2,500)</b>	<b>-27.8 %</b>

### Major Changes Impacting This Budget

1. Budget reduced as training required for new legislation occurred in 2014.



## Township of Centre Wellington 2015 Operating Budget Summary With 2014 Budget and Actual Results

### Parks and Recreation Administration (Community)

Community Services is comprised of the following direct public health and safety services: Parks and Recreation, Horticultural and Community Beautification, Older Adults, Tourism, Culture, Marketing, Theatre and Fire/Rescue. The department objective is to promote and facilitate healthy activities and public safety through direct and indirect programming along with community organizations and groups with similar objectives. Community building is achieved through the objective of the department through the implementation and delivery of enhancements and maintenance of the diversified services provided by Community Services. Connecting with the community is achieved through the transparent and effective communication and delivery of these services to ensure the department remains relevant to the present day and future requirements of the community within the allocated resources based on revenue production and tax base contributions.

Parks and Recreation facilitates direct and indirect program opportunities through a range of indoor and outdoor community facilities. Accessibility to program opportunities is balanced through a combination of user fee based programs, sponsored programs, private sector programs, community programs and service club and special interest organizations. The development and maintenance of passive green spaces and trails is a key responsibility of this section of Community Services.

Direct program servicing includes: aquatics, fitness centre, day and seasonal youth camps, special event coordination and facilitation, community guide and registration services and facility maintenance operations.

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5210 - Parks and Recreation Administration - Wages & Benefits	769,146	765,279	877,608	108,462	14.1 %
5240 - Parks and Recreation Administration - Administration	28,200	26,433	28,200	-	0.0 %
5250 - Parks and Recreation Administration - Operations & Maintenance	142,635	125,582	179,785	37,150	26.0 %
5260 - Parks and Recreation Administration - Fleet Repair & Maintenance	21,600	24,010	22,912	1,312	6.1 %
<i>Total Expenses</i>	961,581	941,303	1,108,505	146,924	15.3 %
<b><u>Net Budget Parks and Recreation Administration (Community)</u></b>	<b>961,581</b>	<b>941,303</b>	<b>1,108,505</b>	<b>146,924</b>	<b>15.3 %</b>

### Major Changes Impacting This Budget

1. Overall increase for the Parks and Recreation budget is \$122,059 (6%)
2. Increase in wages is due to the repositioning of an hourly full-time position to a salaried position. A corresponding reduction is reflected in the repairs and maintenance line in the Centre Wellington Community Sportsplex cost centre. Further increase in the wages line is due to staff movement in the salary grid.
3. Increase in the operations and maintenance line is due to the repositioning of a part-time employee from Tourism to the Parks and Recreation budget to assist with customer service and the development of sports tourism.



## Township of Centre Wellington 2015 Operating Budget Summary With 2014 Budget and Actual Results

### Centre Wellington Community Sportsplex (Community)

Located at 550 Belsyde Avenue this multi use facility includes twin pad surfaces, aquatic facility, large hall and meeting rooms along with considerable open space which is ideal for hosting large outdoor events such as the Fergus Truck Show and Scottish Festival. The administration offices for Community Services are located at this site.

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4510 - Centre Wellington Community Sportsplex - Revenue	(915,750)	(923,746)	(936,200)	(20,450)	2.2 %
4514 - Centre Wellington Community Sportsplex - Aquatic Centre Revenue	(484,000)	(481,139)	(501,300)	(17,300)	3.6 %
4520 - Centre Wellington Community Sportsplex - Program Revenue - Fitness	(13,000)	(9,626)	(16,750)	(3,750)	28.8 %
4522 - Centre Wellington Community Sportsplex - Program Revenue - Summer Program	(24,000)	(23,641)	(24,000)	-	0.0 %
4529 - Centre Wellington Community Sportsplex - Program Revenue - March Break	(1,800)	(2,106)	(2,100)	(300)	16.7 %
<i>Total Revenues</i>	(1,438,550)	(1,440,258)	(1,480,350)	(41,800)	2.9 %
<b><u>Expenses</u></b>					
5510 - Centre Wellington Community Sportsplex - P&R Facilities: Operating Costs	569,553	576,153	597,123	27,570	4.8 %
5511 - Centre Wellington Community Sportsplex - P&R Facilities: Repairs & Maintenance	563,221	574,639	493,547	(69,674)	-12.4 %
5512 - Centre Wellington Community Sportsplex - P&R Facilities: Concessions	135,292	130,471	137,599	2,308	1.7 %
5513 - Centre Wellington Community Sportsplex - P&R Facilities: Halls	2,000	4,719	2,500	500	25.0 %
5514 - Centre Wellington Community Sportsplex - P&R Facilities: Aquatic Centre	577,379	624,599	624,575	47,196	8.2 %
5516 - Centre Wellington Community Sportsplex - P&R Facilities: Grounds	85,333	76,293	78,122	(7,211)	-8.5 %
5520 - Centre Wellington Community Sportsplex - P&R Fitness Program	21,940	18,434	20,720	(1,219)	-5.6 %
5521 - Centre Wellington Community Sportsplex - P&R Weight Room	31,752	31,184	30,414	(1,337)	-4.2 %
5522 - Centre Wellington Community Sportsplex - P&R Summer Program	22,495	20,370	23,271	776	3.4 %





**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Centre Wellington Community Sportsplex (Community)**

Located at 550 Belsyde Avenue this multi use facility includes twin pad surfaces, aquatic facility, large hall and meeting rooms along with considerable open space which is ideal for hosting large outdoor events such as the Fergus Truck Show and Scottish Festival. The administration offices for Community Services are located at this site.

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
5529 - Centre Wellington Community Sportsplex - P&R Programs - Other	3,600	1,860	3,600	-	0.0 %
<i>Total Expenses</i>	2,012,566	2,058,721	2,011,473	(1,093)	-0.1 %
<b>Net Budget Centre Wellington Community Sportsplex (Community)</b>	<b>574,016</b>	<b>618,463</b>	<b>531,123</b>	<b>(42,893)</b>	<b>-7.5 %</b>

**Major Changes Impacting This Budget**

1. Increase in revenue at the Sportsplex is mainly due to \$45,000 more revenue anticipated from ice rentals. This increase is offset by a \$7,500 reduction in revenue expected from events held at the facility and a \$14,000 decrease from hall rentals.
2. A \$35,000 increase in utility costs, offset by \$5,500 of savings from switching telephone carriers, accounts for the majority of the change in the operating costs line.
3. Reduction in repairs and maintenance is mainly due to the repositioning of an hourly full-time position to a salaried position. A corresponding increase is reflected in the wages and benefits line in the Parks and Recreation Administration cost centre.
4. Increase in the aquatic centre expense line is due to the Waterloo-Dufferin-Guelph Public Health Unit's requirement to increase service levels for sanitizing and cleaning the aquatic centre. Furthermore, this line includes the conversion of a year round contract position to a full-time position supported by user fees.



**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Elora Community Centre (Community)**

The Elora Community Centre is located at 29 David Street and is comprised of a 185' by 85' ice pad with 900 capacity seating, meeting room, and medium size banquet hall.

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4513 - Elora Community Centre - Revenue	(363,300)	(344,302)	(368,900)	(5,600)	1.5 %
<i>Total Revenues</i>	(363,300)	(344,302)	(368,900)	(5,600)	1.5 %
<b><u>Expenses</u></b>					
5510 - Elora Community Centre - P&R Facilities: Operating Costs	240,521	245,596	249,461	8,940	3.7 %
5511 - Elora Community Centre - P&R Facilities: Repairs & Maintenance	267,902	260,026	268,853	951	0.4 %
5512 - Elora Community Centre - P&R Facilities: Concessions	60,461	65,579	61,275	814	1.3 %
5513 - Elora Community Centre - P&R Facilities: Halls	1,500	1,245	1,500	-	0.0 %
<i>Total Expenses</i>	570,385	572,446	581,090	10,705	1.9 %
<b><i>Net Budget Elora Community Centre (Community)</i></b>	<b>207,085</b>	<b>228,144</b>	<b>212,190</b>	<b>5,105</b>	<b>2.5 %</b>

**Major Changes Impacting This Budget**

1. An \$8,500 increase in hydro and gas expenditures account for the increase in the operating costs line item.



**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Belwood Hall (Community)**

Belwood Hall is a rural community hall with a small banquet hall, meeting room and small kitchen. It is located in the community of Belwood adjacent to Lake Belwood.

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4516 - Belwood Hall - Revenue	(6,800)	(5,314)	(6,800)	-	0.0 %
<i>Total Revenues</i>	(6,800)	(5,314)	(6,800)	-	0.0 %
<b><u>Expenses</u></b>					
5510 - Belwood Hall - P&R Facilities: Operating Costs	20,087	24,480	22,458	2,371	11.8 %
<i>Total Expenses</i>	20,087	24,480	22,458	2,371	11.8 %
<b><i>Net Budget Belwood Hall (Community)</i></b>	<b>13,287</b>	<b>19,166</b>	<b>15,658</b>	<b>2,371</b>	<b>17.8 %</b>

**Major Changes Impacting This Budget**

1. Increased 2015 budget for heating costs at the Belwood Hall.



**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Belwood Ball Diamond (Community)**

Softball diamond in community of Belwood with full field lighting, bleachers and gravel parking lot. Small winter ice rink operated in park by local volunteers.

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4538 - Belwood Ball Diamond - Revenue	(1,500)	(1,523)	(1,600)	(100)	6.7 %
<i>Total Revenues</i>	(1,500)	(1,523)	(1,600)	(100)	6.7 %
<b><u>Expenses</u></b>					
5250 - Belwood Ball Diamond - Operations & Maintenance	5,600	4,693	5,903	303	5.4 %
<i>Total Expenses</i>	5,600	4,693	5,903	303	5.4 %
<b><i>Net Budget Belwood Ball Diamond (Community)</i></b>	<b>4,100</b>	<b>3,170</b>	<b>4,303</b>	<b>203</b>	<b>4.9 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Bissel Park (Community)**

The park is the site of an old foundry and recently Township Council approved a new master plan for the park which will include an outdoor multi-use performing and ice rink facility, boardwalk, trails, gardens, upgraded parking lot, and natural areas.

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4541 - Bissel Park - Revenue	(2,300)	(2,915)	(3,000)	(700)	30.4 %
<i>Total Revenues</i>	(2,300)	(2,915)	(3,000)	(700)	30.4 %
<b><u>Expenses</u></b>					
5250 - Bissel Park - Operations & Maintenance	13,287	14,126	26,315	13,028	98.0 %
<i>Total Expenses</i>	13,287	14,126	26,315	13,028	98.0 %
<b><i>Net Budget Bissel Park (Community)</i></b>	<b>10,987</b>	<b>11,211</b>	<b>23,315</b>	<b>12,328</b>	<b>112.2 %</b>

**Major Changes Impacting This Budget**

1. Increase in expenditures is due to the operation of a new accessible washroom located at Bissel Park in 2015.



**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**CWCS Ball Diamond (Community)**

Located behind the Sportsplex, this hard ball diamond provides a large fenced in playing field with lights and players benches.

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4535 - CWCS Ball Diamond - Revenue	(1,000)	(336)	-	1,000	-100.0 %
<i>Total Revenues</i>	(1,000)	(336)	-	1,000	-100.0 %
<b><u>Expenses</u></b>					
5250 - CWCS Ball Diamond - Operations & Maintenance	4,106	936	150	(3,956)	-96.3 %
<i>Total Expenses</i>	4,106	936	150	(3,956)	-96.3 %
<b><i>Net Budget CWCS Ball Diamond (Community)</i></b>	<b>3,106</b>	<b>600</b>	<b>150</b>	<b>(2,956)</b>	<b>-95.2 %</b>

**Major Changes Impacting This Budget**

1. No hardball anticipated in 2015.



**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**ECC Ball Diamond (Community)**

Located adjacent to the Elora Community Centre the two lit and fenced softball fields provide opportunities for children, youth and adults.

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4526 - ECC Ball Diamond - Revenue	(7,000)	(6,368)	(7,000)	-	0.0 %
<i>Total Revenues</i>	(7,000)	(6,368)	(7,000)	-	0.0 %
<b><u>Expenses</u></b>					
5250 - ECC Ball Diamond - Operations & Maintenance	18,416	15,782	17,612	(804)	-4.4 %
<i>Total Expenses</i>	18,416	15,782	17,612	(804)	-4.4 %
<b><i>Net Budget ECC Ball Diamond (Community)</i></b>	<b>11,416</b>	<b>9,414</b>	<b>10,612</b>	<b>(804)</b>	<b>-7.0 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Tower Street Tennis Courts (Community)**

Three colour coated courts with lights are owned by the Township but operated and maintained through a partnership with the Fergus Tennis Club.

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Tower Street Tennis Courts - Operations & Maintenance	2,059	2,597	2,702	643	31.2 %
<i>Total Expenses</i>	2,059	2,597	2,702	643	31.2 %
<b><i>Net Budget Tower Street Tennis Courts (Community)</i></b>	<b>2,059</b>	<b>2,597</b>	<b>2,702</b>	<b>643</b>	<b>31.2 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Tye Park (Community)**

Community park with one regular sized lit softball field and two small children's softball fields. Includes a small washroom and concession stand. Fields are operated and maintained in partnership with Centre Wellington Softball Association.

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4526 - Tye Park - Revenue	(1,800)	(1,298)	(1,400)	400	-22.2 %
<i>Total Revenues</i>	(1,800)	(1,298)	(1,400)	400	-22.2 %
<b><u>Expenses</u></b>					
5250 - Tye Park - Operations & Maintenance	12,486	13,699	14,934	2,448	19.6 %
<i>Total Expenses</i>	12,486	13,699	14,934	2,448	19.6 %
<b><i>Net Budget Tye Park (Community)</i></b>	<b>10,686</b>	<b>12,401</b>	<b>13,534</b>	<b>2,848</b>	<b>26.7 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Victoria Park (Fergus) (Community)**

This community park is home to 1 lit full sized irrigated soccer field, 1 - ½ lit full sized soccer field, and 1 medium sized soccer field, parking lot, play equipment, the Victoria Parks Seniors Centre, and the Highland Rugby Clubhouse.

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4523 - Victoria Park (Fergus) - Revenue	(6,800)	(7,165)	(7,200)	(400)	5.9 %
<i>Total Revenues</i>	(6,800)	(7,165)	(7,200)	(400)	5.9 %
<b><u>Expenses</u></b>					
5250 - Victoria Park (Fergus) - Operations & Maintenance	42,677	39,654	44,919	2,243	5.3 %
<i>Total Expenses</i>	42,677	39,654	44,919	2,243	5.3 %
<b>Net Budget Victoria Park (Fergus) (Community)</b>	<b>35,877</b>	<b>32,490</b>	<b>37,719</b>	<b>1,843</b>	<b>5.1 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**South Ridge Park (Community)**

South Ridge Park is a 4.25 hectare (10.5 acre) new active park which will be maintained by the Township starting in 2012. It includes 1 full size irrigated soccer field, 2 mini irrigated soccer fields, trailing, large noise attenuation berm, and landscaping.

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4530 - South Ridge Park - Revenue	(2,900)	(3,113)	(3,200)	(300)	10.3 %
<i>Total Revenues</i>	(2,900)	(3,113)	(3,200)	(300)	10.3 %
<b><u>Expenses</u></b>					
5250 - South Ridge Park - Operations & Maintenance	25,490	17,659	24,159	(1,330)	-5.2 %
<i>Total Expenses</i>	25,490	17,659	24,159	(1,330)	-5.2 %
<b>Net Budget South Ridge Park (Community)</b>	<b>22,590</b>	<b>14,546</b>	<b>20,959</b>	<b>(1,630)</b>	<b>-7.2 %</b>

**Major Changes Impacting This Budget**

1. A reduction in budgeted water costs accounts for the decrease in expenditures.



**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Strathallan Park (Community)**

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4531 - Strathallan Park - Revenue	(1,000)	(1,016)	(1,050)	(50)	5.0 %
<i>Total Revenues</i>	(1,000)	(1,016)	(1,050)	(50)	5.0 %
<b><u>Expenses</u></b>					
5250 - Strathallan Park - Operations & Maintenance	8,351	8,286	9,004	652	7.8 %
<i>Total Expenses</i>	8,351	8,286	9,004	652	7.8 %
<b><i>Net Budget Strathallan Park (Community)</i></b>	<b>7,351</b>	<b>7,270</b>	<b>7,954</b>	<b>602</b>	<b>8.2 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**St. Mary's School Park (Community)**

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4542 - St. Mary's School Park - Revenue	(1,000)	(1,016)	(1,050)	(50)	5.0 %
<i>Total Revenues</i>	(1,000)	(1,016)	(1,050)	(50)	5.0 %
<b><u>Expenses</u></b>					
5250 - St. Mary's School Park - Operations & Maintenance	6,901	5,605	6,353	(548)	-7.9 %
<i>Total Expenses</i>	6,901	5,605	6,353	(548)	-7.9 %
<b>Net Budget St. Mary's School Park (Community)</b>	<b>5,901</b>	<b>4,589</b>	<b>5,303</b>	<b>(598)</b>	<b>-10.1 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Passive Parks (Community)**

A variety of passive parks are spread throughout Centre Wellington. Many parks include natural areas, river front open space, trails, and areas for socialization.

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4550 - Passive Parks - Revenue	(6,500)	(10,077)	(9,500)	(3,000)	46.2 %
<i>Total Revenues</i>	(6,500)	(10,077)	(9,500)	(3,000)	46.2 %
<b><u>Expenses</u></b>					
5250 - Passive Parks - Operations & Maintenance	137,777	131,894	145,174	7,398	5.4 %
<i>Total Expenses</i>	137,777	131,894	145,174	7,398	5.4 %
<b>Net Budget Passive Parks (Community)</b>	<b>131,277</b>	<b>121,817</b>	<b>135,674</b>	<b>4,398</b>	<b>3.3 %</b>

**Major Changes Impacting This Budget**

1. Increased revenue expected from ziplining and rock climbing in 2015.
2. Increased labour costs due to the addition of two new parks in 2015 (Westminster Highlands and Strathlea). Due to CSA standards, parks will be maintained and inspected for an additional two months in 2015. This is offset by a reduction in budgeted hydro and water costs for the operation of two splash pads within the municipality.



**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Parks - General (Community)**

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Parks - General - Operations & Maintenance	6,400	5,245	4,720	(1,680)	-26.3 %
<i>Total Expenses</i>	6,400	5,245	4,720	(1,680)	-26.3 %
<b><i>Net Budget Parks - General (Community)</i></b>	<b>6,400</b>	<b>5,245</b>	<b>4,720</b>	<b>(1,680)</b>	<b>-26.3 %</b>

**Major Changes Impacting This Budget**

1. Restructuring the Township's Blackberry plan has resulted in savings to this cost centre.



**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Greenhouses (Community)**

Located at the Centre Wellington Community Sportsplex the two poly greenhouses are home base for the Township's horticultural operations. Our Horticulturist grows the various annuals, hanging baskets, and prepares plant material for the many planting displays throughout the community including the two downtowns. Groups like the Fergus Horticultural Society and Elora Horticultural Society assist in maintaining the many horticultural planting beds throughout the community.

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Greenhouses - Operations & Maintenance	28,068	19,510	23,425	(4,643)	-16.5 %
<i>Total Expenses</i>	28,068	19,510	23,425	(4,643)	-16.5 %
<b><i>Net Budget Greenhouses (Community)</i></b>	<b>28,068</b>	<b>19,510</b>	<b>23,425</b>	<b>(4,643)</b>	<b>-16.5 %</b>

**Major Changes Impacting This Budget**

1. Decrease due to student's time mainly spent maintaining flowerbeds in downtown areas.





**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Parks and Recreation - Other Expenditures (Community)**

These expenditures fund the debt payments for the Centre Wellington Community Sportsplex and the Department's replacement reserve funds.

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4820 - Parks and Recreation - Other Expenditures - Transfers from Reserves	(1,260)	(1,260)	(1,260)	-	0.0 %
<i>Total Revenues</i>	(1,260)	(1,260)	(1,260)	-	0.0 %
<b><u>Expenses</u></b>					
	-	-	-	-	0.0 %
<i>Total Expenses</i>	-	-	-	-	0.0 %
<b><i>Net Budget Parks and Recreation - Other Expenditures (Community)</i></b>	<b>(1,260)</b>	<b>(1,260)</b>	<b>(1,260)</b>	<b>-</b>	<b>0.0 %</b>

**Major Changes Impacting This Budget**

1. Transfers from reserves represents a transfer from the Newdon Public Swim reserve for the funding of public swimming at the Sportsplex.



## Township of Centre Wellington 2015 Operating Budget Summary With 2014 Budget and Actual Results

### Victoria Park Seniors Centre (Community)

The Parks and Recreation Department is responsible for the management and operations of the Victoria Park Seniors Centre located at 150 Albert Street West in Fergus. The facility provides a home for a variety of programs and services for seniors in the community including fitness programs, computer training, line dancing, cards, trips, billiards, darts, a foot care clinic, and lunch program to name only a few. The facility is assisted in the operations through many senior volunteers and is supported by the Victoria Park Advisory Committee.

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4760 - Victoria Park Seniors Centre - Revenue	(174,850)	(225,938)	(180,550)	(5,700)	3.3 %
4820 - Victoria Park Seniors Centre - Transfer from Reserves	(4,000)	(4,000)	(4,000)	-	0.0 %
<i>Total Revenues</i>	(178,850)	(229,938)	(184,550)	(5,700)	3.2 %
<b><u>Expenses</u></b>					
5210 - Victoria Park Seniors Centre - Wages & Benefits	188,964	192,370	220,590	31,626	16.7 %
5240 - Victoria Park Seniors Centre - Administration	11,925	12,440	13,075	1,150	9.6 %
5250 - Victoria Park Seniors Centre - Operations & Maintenance	62,700	62,912	75,100	12,400	19.8 %
5701 - Victoria Park Seniors Centre - VPC-Programs	70,400	108,551	76,300	5,900	8.4 %
5820 - Victoria Park Seniors Centre - Transfers to Reserves	32,100	46,780	34,000	1,900	5.9 %
<i>Total Expenses</i>	366,089	423,053	419,065	52,976	14.5 %
<b><i>Net Budget Victoria Park Seniors Centre (Community)</i></b>	<b>187,239</b>	<b>193,114</b>	<b>234,515</b>	<b>47,276</b>	<b>25.2 %</b>

### Major Changes Impacting This Budget

1. The increase in wages and benefits is due to an allocation of more part-time staff resources from the Community Services department in 2015 to alleviate the pressures of the increased membership and programming at the expanded facility.
2. Increases in the administration and operations and maintenance lines are due to additional caretaking, utility, supplies and insurance costs associated with the expansion of the facility.
3. Increase in program costs are offset by an increase in program revenues.
4. The transfer to reserves is a function of the expected net surplus from programs at the Seniors Centre. These reserve funds are set aside for the purchase/repair of furniture or equipment at the Centre and are to be utilized based on the recommendations of the Victoria Park Advisory Committee.



**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Heritage Centre Wellington (P&D)**

Heritage Centre Wellington is a committee of citizen members appointed by Council to advise Council on all matters relating to the legal designation and conservation of property of cultural heritage value or interest.

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4755 - Heritage Centre Wellington - Heritage Revenue	(400)	(830)	-	400	-100.0 %
4820 - Heritage Centre Wellington - Transfers from Reserves	-	-	(3,000)	(3,000)	0.0 %
<i>Total Revenues</i>	(400)	(830)	(3,000)	(2,600)	650.0 %
<b><u>Expenses</u></b>					
5240 - Heritage Centre Wellington - Administration	1,850	384	1,850	-	0.0 %
5250 - Heritage Centre Wellington - Operations & Maintenance	9,100	3,968	15,100	6,000	65.9 %
5820 - Heritage Centre Wellington - Transfers to Reserves	4,000	4,000	4,000	-	0.0 %
<i>Total Expenses</i>	14,950	8,352	20,950	6,000	40.1 %
<b><i>Net Budget Heritage Centre Wellington (P&amp;D)</i></b>	<b>14,550</b>	<b>7,522</b>	<b>17,950</b>	<b>3,400</b>	<b>23.4 %</b>

**Major Changes Impacting This Budget**

1. A \$3,000 transfer from the heritage plaque reserve offsets the \$3,000 cost of purchasing new plaques included in the operations and maintenance line in 2015.
2. The additional increase to the operations and maintenance line is due to advertising and professional costs for the anticipated designation of ten to twelve properties in 2015.
3. Transfers to reserves includes transfers to the heritage reserve (\$2,500), the heritage plaque reserve (\$1,000) and the heritage CRB reserve (\$500).



**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Fergus Weigh Scale Building (Infrastructure)**

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5210 - Fergus Weigh Scale Building - Wages & Benefits	5,098	5,295	5,098	-	0.0 %
5250 - Fergus Weigh Scale Building - Operations & Maintenance	7,745	5,638	8,825	1,080	13.9 %
<i>Total Expenses</i>	12,843	10,932	13,923	1,080	8.4 %
<b><i>Net Budget Fergus Weigh Scale Building (Infrastructure)</i></b>	<b>12,843</b>	<b>10,932</b>	<b>13,923</b>	<b>1,080</b>	<b>8.4 %</b>

**Major Changes Impacting This Budget**

1. An increase in hydro and water costs account for the majority of the increase in the operations and maintenance line.



**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Fergus Downtown (Community/Infrastructure)**

The Township's Public Works and Parks & Recreation departments provide a variety of services to support the beautification of the downtown. These services include litter pickup, installation and removal of banners, installation and removal of seasonal concrete planters and hanging baskets, maintenance and watering of hanging baskets. The Fergus Horticultural Society maintains the various horticultural gardens in the downtown including Templin Gardens.

Excluded from this budget, but managed by the Township Public Works Department, is snow plowing of downtown sidewalks/streets/parking lots, and street sweeping. The growing of bedding plants and hanging baskets is managed by the Parks & Recreation Department. Centre Wellington Hydro installs seasonal lighting as required.

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Fergus Downtown - Operations & Maintenance	29,050	26,045	27,300	(1,750)	-6.0 %
<i>Total Expenses</i>	29,050	26,045	27,300	(1,750)	-6.0 %
<b><i>Net Budget Fergus Downtown (Community/Infrastructure)</i></b>	<b>29,050</b>	<b>26,045</b>	<b>27,300</b>	<b>(1,750)</b>	<b>-6.0 %</b>

**Major Changes Impacting This Budget**

1. Budgeted costs reduced to be consistent with historical average expenditures for this cost centre.



**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Elora Public Washrooms (Community)**

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Elora Public Washrooms - Operations & Maintenance	4,350	4,395	4,600	250	5.8 %
<i>Total Expenses</i>	4,350	4,395	4,600	250	5.8 %
<b><i>Net Budget Elora Public Washrooms (Community)</i></b>	<b>4,350</b>	<b>4,395</b>	<b>4,600</b>	<b>250</b>	<b>5.8 %</b>

**Major Changes Impacting This Budget**

1. The Elora public washroom is located at 9 East Mill Street.



**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Elora Downtown (Community/Infrastructure)**

The Township's Public Works and Parks & Recreation departments provide a variety of services to support the beautification of the downtown. These services include litter pickup, installation and removal of seasonal concrete planters and hanging baskets, mulching of ground planting beds, and maintenance and watering of planting beds and hanging baskets.

Excluded from this budget, but managed by the Township Public Works Department, is snow plowing of downtown sidewalks/streets/parking lots, street sweeping, and installation of seasonal banners and lights/decorations. The growing of bedding plants and hanging baskets is managed by the Parks & Recreation Department

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Elora Downtown - Operations & Maintenance	52,850	43,125	47,700	(5,150)	-9.7 %
<i>Total Expenses</i>	52,850	43,125	47,700	(5,150)	-9.7 %
<b><u>Net Budget Elora Downtown (Community/Infrastructure)</u></b>	<b>52,850</b>	<b>43,125</b>	<b>47,700</b>	<b>(5,150)</b>	<b>-9.7 %</b>

**Major Changes Impacting This Budget**

- Budgeted costs reduced to be consistent with historical average expenditures for this cost centre.



**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Grants to Community Groups - Specific Annual**

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Grants to Community Groups - Specific Annual - Grants	20,100	20,075	19,350	(750)	-3.7 %
<i>Total Expenses</i>	20,100	20,075	19,350	(750)	-3.7 %
<b><i>Net Budget Grants to Community Groups - Specific Annual</i></b>	<b>20,100</b>	<b>20,075</b>	<b>19,350</b>	<b>(750)</b>	<b>-3.7 %</b>

**Major Changes Impacting This Budget**

1. Total grants budgeted for community groups in the 2015 Budget is \$52,000 which represents no change from 2014.





**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Grants to Community Groups - Performing/Visual Arts**

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Grants to Community Groups - Performing/Visual Arts - Grants	14,045	14,045	17,050	3,005	21.4 %
<i>Total Expenses</i>	14,045	14,045	17,050	3,005	21.4 %
<b><i>Net Budget Grants to Community Groups - Performing/Visual Arts</i></b>	<b>14,045</b>	<b>14,045</b>	<b>17,050</b>	<b>3,005</b>	<b>21.4 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Grants to Community Groups - Special Events**

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Grants to Community Groups - Special Events - Grants	10,300	10,300	6,500	(3,800)	-36.9 %
<i>Total Expenses</i>	10,300	10,300	6,500	(3,800)	-36.9 %
<b><i>Net Budget Grants to Community Groups - Special Events</i></b>	<b>10,300</b>	<b>10,300</b>	<b>6,500</b>	<b>(3,800)</b>	<b>-36.9 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Grants to Community Groups - Social/Environmental**

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Grants to Community Groups - Social & Environmental - Grants	1,000	1,000	6,200	5,200	520.0 %
5800 - Grants to Community Groups - Provision for Emergency Relief	6,555	-	2,900	(3,655)	-55.8 %
<i>Total Expenses</i>	7,555	1,000	9,100	1,545	20.5 %
<b><i>Net Budget Grants to Community Groups - Social/Environmental</i></b>	<b>7,555</b>	<b>1,000</b>	<b>9,100</b>	<b>1,545</b>	<b>20.5 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Social - Other**

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5820 - Social - Other - Transfers to Reserves	1,000	1,000	1,000	-	0.0 %
<i>Total Expenses</i>	1,000	1,000	1,000	-	0.0 %
<b><i>Net Budget Social - Other</i></b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	-	<b>0.0 %</b>

**Major Changes Impacting This Budget**

1. Transfer to a reserve for future repairs to cenotaphs in Centre Wellington.



**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Fergus Grand Theatre (Community)**

The Parks & Recreation Department is responsible for the management and operations of the Fergus Grand Theatre located at 244 St. Andrew Street West (downtown Fergus). The facility provides a home for a variety of cultural groups to showcase their talents in plays, music, comedy, special events, etc. The facility was 80 years old in 2008.

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4610 - Fergus Grand Theatre - Revenue	(55,100)	(58,964)	(57,250)	(2,150)	3.9 %
<i>Total Revenues</i>	(55,100)	(58,964)	(57,250)	(2,150)	3.9 %
<b><u>Expenses</u></b>					
5210 - Fergus Grand Theatre - Wages & Benefits	72,037	71,733	68,707	(3,330)	-4.6 %
5240 - Fergus Grand Theatre - Administration	6,850	3,470	5,450	(1,400)	-20.4 %
5250 - Fergus Grand Theatre - Operations & Maintenance	29,800	31,537	33,450	3,650	12.2 %
5820 - Fergus Grand Theatre - Transfers to Reserves	4,000	3,849	4,000	-	0.0 %
<i>Total Expenses</i>	112,687	110,589	111,607	(1,080)	-1.0 %
<b><i>Net Budget Fergus Grand Theatre (Community)</i></b>	<b>57,587</b>	<b>51,625</b>	<b>54,357</b>	<b>(3,230)</b>	<b>-5.6 %</b>

**Major Changes Impacting This Budget**

1. Decrease in wages is due to a reduction in estimated overtime and a reallocation of hourly labour to other divisions in the Community Services department.
2. Decrease in administration costs is mainly due to a \$1,000 reduction in estimated public relations costs.
3. Increase in operations and maintenance is due building repairs and maintenance and utility costs.
4. Transfers to reserves represents a transfer to the repairs and maintenance reserve for the Fergus Grand Theatre. This transfer is funded from user fees and is incorporated into the Township's Fees and Charges Bylaw annually.



**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Celebrations (Community)**

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Canada Day Celebrations - Expenses	16,750	20,145	16,750	-	0.0 %
5800 - Victoria Day Celebrations - Expenses	3,000	3,000	3,000	-	0.0 %
<i>Total Expenses</i>	19,750	23,145	19,750	-	0.0 %
<b><i>Net Budget Celebrations (Community)</i></b>	<b>19,750</b>	<b>23,145</b>	<b>19,750</b>	-	<b>0.0 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Planning (P&D)**

The Planning Department is responsible for both short term and long range community planning within the Township. Long range planning involves the preparation of a new Municipal Official Plan and Zoning Bylaw. Short term planning includes the processing of Official Plan and Zoning Bylaw amendments, site plan approvals, and plans of subdivision.

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4810 - Planning - Planning Revenue	(95,000)	(88,411)	(95,000)	-	0.0 %
4820 - Planning - Transfers from Reserves	-	(3,196)	-	-	0.0 %
<i>Total Revenues</i>	(95,000)	(91,607)	(95,000)	-	0.0 %
<b><u>Expenses</u></b>					
5210 - Planning - Wages & Benefits	423,073	423,864	439,209	16,137	3.8 %
5240 - Planning - Administration	9,250	5,651	10,550	1,300	14.1 %
5250 - Planning - Operations & Maintenance	15,000	24,857	15,000	-	0.0 %
<i>Total Expenses</i>	447,323	454,373	464,759	17,437	3.9 %
<b><i>Net Budget Planning (P&amp;D)</i></b>	<b>352,323</b>	<b>362,766</b>	<b>369,759</b>	<b>17,437</b>	<b>4.9 %</b>

**Major Changes Impacting This Budget**

1. Planning revenue is budgeted based on a five year annualized average.
2. Increase in wages and benefits is due to the movement of staff in the salary grid.
3. Increase in administration is due to an increase in budgeted conferences, seminars and training expenditures.



**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Economic Development (P&D)**

Economic development priorities are focused on encouraging business retention and expansion; facilitating external business attraction; facilitating commercial and industrial development projects and investment; managing the community's employment lands; marketing/collaboration with key stakeholders; providing economic and community information; promoting our innovative and thriving economy.

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4820 - Economic Development - Transfer from Reserves	-	-	(60,000)	(60,000)	0.0 %
4830 - Economic Development - Economic Development Revenue	-	(3,133)	-	-	0.0 %
<i>Total Revenues</i>	-	(3,133)	(60,000)	(60,000)	0.0 %
<b><u>Expenses</u></b>					
5210 - Economic Development - Wages & Benefits	98,774	97,063	105,589	6,815	6.9 %
5240 - Economic Development - Administration	8,500	5,854	8,500	-	0.0 %
5250 - Economic Development - Operations & Maintenance	23,500	2,567	84,500	61,000	259.6 %
5820 - Economic Development - Transfers to Reserves	-	3,000	20,000	20,000	0.0 %
<i>Total Expenses</i>	130,774	108,483	218,589	87,815	67.2 %
<b><i>Net Budget Economic Development (P&amp;D)</i></b>	<b>130,774</b>	<b>105,350</b>	<b>158,589</b>	<b>27,815</b>	<b>21.3 %</b>

**Major Changes Impacting This Budget**

1. The anticipated \$60,000 cost of implementing the Township's Community Improvement Plan (CIP) is included in the operations and maintenance line.
2. \$20,000 is budgeted to be transferred from the Economic Development division to assist in funding the CIP reserve. A further \$40,000 will be transferred from the general capital reserve to fund the CIP reserve to \$60,000. The transfer from the reserves is a transfer from the CIP reserve to fund the estimated CIP expenditures in 2015.
3. Increase in wages and benefits is due to the movement of staff in the salary grid.





**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Committee of Adjustment (P&D)**

The Committee of Adjustment is a committee of citizen members appointed by the Municipal Council pursuant to the Ontario Planning Act to make decisions on requested minor variances to the Municipal Zoning By-law, and to allow alterations to legal nonconforming uses and noncomplying buildings and properties. This committee generally meets on a monthly basis (or as required).

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4825 - Committee of Adjustment - Committee of Adjustment Revenue	(11,000)	(10,920)	(11,000)	-	0.0 %
<i>Total Revenues</i>	(11,000)	(10,920)	(11,000)	-	0.0 %
<b><u>Expenses</u></b>					
5210 - Committe of Adjustment - Wages & Benefits	2,600	2,375	2,100	(500)	-19.2 %
5240 - Committe of Adjustment - Administration	1,850	1,744	1,650	(200)	-10.8 %
<i>Total Expenses</i>	4,450	4,119	3,750	(700)	-15.7 %
<b><i>Net Budget Committee of Adjustment (P&amp;D)</i></b>	<b>(6,550)</b>	<b>(6,801)</b>	<b>(7,250)</b>	<b>(700)</b>	<b>10.7 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Tourism and Culture (Community)**

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4835 - Tourism and Culture - Revenue	(2,472)	(13,300)	(2,546)	(74)	3.0 %
<i>Total Revenues</i>	(2,472)	(13,300)	(2,546)	(74)	3.0 %
<b><u>Expenses</u></b>					
5210 - Tourism and Culture- Wages & Benefits	182,389	210,740	164,534	(17,856)	-9.8 %
5240 - Tourism and Culture - Administration	64,133	69,416	61,873	(2,260)	-3.5 %
5250 - Tourism and Culture - Operations & Maintenance	59,900	58,398	53,000	(6,900)	-11.5 %
<i>Total Expenses</i>	306,422	338,554	279,407	(27,016)	-8.8 %
<b><i>Net Budget Tourism and Culture (Community)</i></b>	<b>303,950</b>	<b>325,254</b>	<b>276,861</b>	<b>(27,090)</b>	<b>-8.9 %</b>

**Major Changes Impacting This Budget**

1. Reduction in wages is due to the repositioning of a part-time employee to the Parks and Recreation budget to assist with customer service and the development of sports tourism. This reduction is offset by the inclusion of a part-time Cultural Coordinator which was partially funded out of a capital project in 2014.
2. A reduction in the administration line is the result of a decrease to budgeted telephone and training costs which are partially offset by an increase in occupancy costs at 9 Mill Street.
3. Budgeted expenditures for upgrades to the web site have been eliminated due to the development of the Township's new web site. This accounts for the majority of the decrease to the operations and maintenance line.



**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Tile Drain Loans (Corporate/Infrastructure)**

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4040 - Tile Drain Loans - Debt Repayments	(19,225)	(37,862)	(10,940)	8,285	-43.1 %
<i>Total Revenues</i>	(19,225)	(37,862)	(10,940)	8,285	-43.1 %
<b><u>Expenses</u></b>					
5850 - Tile Drain Loans - Debt Payments	19,225	37,862	10,940	(8,285)	-43.1 %
<i>Total Expenses</i>	19,225	37,862	10,940	(8,285)	-43.1 %
<b><i>Net Budget Tile Drain Loans (Corporate/Infrastructure)</i></b>	-	-	-	-	<b>0.0 %</b>

**Major Changes Impacting This Budget**

1. Tile drain loans are fully recovered by the Township.



**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Contribution to Capital Fund**

This cost centre identifies the minimum tax supported budget transfers that will directly fund current and future capital budgets.

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5800 - Contribution to Capital Fund	700,500	700,500	700,500	-	0.0 %
5801 - Transfer to Dedicated Capital Levy Reserve	-	-	213,728	213,728	0.0 %
6000- PW Transfer to Vehicle Replacement Reserve	430,000	430,000	435,000	5,000	1.2 %
6001 - P&R Transfer to Vehicle Replacement Reserve	30,000	30,000	30,000	-	0.0 %
6002 - Fire Transfer to Vehicle Replacement Reserve	205,000	205,000	230,000	25,000	12.2 %
6003 - BLDG Transfer to Vehicle Replacement Reserve	13,000	13,000	13,000	-	0.0 %
6100 - PW Transfer to Equipment Replacement Reserve	25,000	25,000	20,000	(5,000)	-20.0 %
6101 - Fire Transfer to Equipment Replacement Reserve	100,000	100,000	105,000	5,000	5.0 %
6102 - IT&S Transfer to Equipment Replacement Reserve	70,000	70,000	70,000	-	0.0 %
6103 - IT&S Transfer to Software Replacement Reserve	13,000	13,000	13,000	-	0.0 %
6104 - P&R Transfer to Facility Replacement Reserve	124,000	121,063	130,000	6,000	4.8 %
6105 - P&R Transfer to Parks Replacement Reserve	55,000	55,000	70,000	15,000	27.3 %
<i>Total Expenses</i>	1,765,500	1,762,563	2,030,228	264,728	15.0 %
<b><i>Net Budget Contribution to Capital Fund</i></b>	<b>1,765,500</b>	<b>1,762,563</b>	<b>2,030,228</b>	<b>264,728</b>	<b>15.0 %</b>

**Major Changes Impacting This Budget**

1. A 2% dedicated capital levy has been introduced in 2015 in an effort to reduce the Township's infrastructure deficit. The levy is transferred to a reserve fund and allocated in the capital budget to fund road and bridge replacement.
2. The total increase in transfers to vehicle replacement reserves is \$30,000.
3. The total increase in transfers to equipment replacement reserves is \$21,000.



**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Taxation - Township Purposes**

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4030 - Taxation - Regular Taxation	(10,480,538)	(10,480,533)	(10,954,822)	(474,284)	4.5 %
4031 - Taxation - Dedicated Capital Levy	-	-	(213,728)	(213,728)	0.0 %
4035 - Taxation - Supp/Omits	(135,000)	(232,041)	(150,000)	(15,000)	11.1 %
<i>Total Revenues</i>	(10,615,538)	(10,712,575)	(11,318,550)	(703,012)	6.6 %
<b><u>Expenses</u></b>					
	-	-	-	-	0.0 %
<i>Total Expenses</i>	-	-	-	-	0.0 %
<b>Net Budget Taxation - Township Purposes</b>	<b>(10,615,538)</b>	<b>(10,712,575)</b>	<b>(11,318,550)</b>	<b>(703,012)</b>	<b>6.6 %</b>

**Major Changes Impacting This Budget**

1. Assessment growth of 1.96% in 2015. The 2015 tax levy change is 2.51% plus a 2% dedicated capital levy for a total increase of 4.51%.



**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Taxation - Payments in Lieu**

The Provincial and Federal Governments provide payments in lieu of taxation for Provincially and Federally owned properties.

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4055 - Taxation - Payments in Lieu - PIL's	(175,800)	(174,291)	(175,800)	-	0.0 %
<i>Total Revenues</i>	(175,800)	(174,291)	(175,800)	-	0.0 %
<b><u>Expenses</u></b>					
	-	-	-	-	0.0 %
<i>Total Expenses</i>	-	-	-	-	0.0 %
<b><i>Net Budget Taxation - Payments in Lieu</i></b>	<b>(175,800)</b>	<b>(174,291)</b>	<b>(175,800)</b>	<b>-</b>	<b>0.0 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Fergus BIA**

		2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
					\$	%
<b><u>Revenues</u></b>						
4045 - Fergus BIA - Fergus BIA Levy		(65,000)	(64,244)	(65,000)	-	0.0 %
	<i>Total Revenues</i>	(65,000)	(64,244)	(65,000)	-	0.0 %
<b><u>Expenses</u></b>						
5250 - Fergus BIA - Levy		65,000	64,244	65,000	-	0.0 %
	<i>Total Expenses</i>	65,000	64,244	65,000	-	0.0 %
<b><i>Net Budget Fergus BIA</i></b>		-	-	-	-	<b>0.0 %</b>

**Major Changes Impacting This Budget**

1. No change in the Fergus BIA levy for 2015.



**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Elora BIA**

		2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
					\$	%
<b><u>Revenues</u></b>						
4050 - Elora BIA - Elora BIA Levy		(54,060)	(52,012)	(55,110)	(1,050)	1.9 %
	<i>Total Revenues</i>	(54,060)	(52,012)	(55,110)	(1,050)	1.9 %
<b><u>Expenses</u></b>						
5250 - Elora BIA - Levy		54,060	52,012	55,110	1,050	1.9 %
	<i>Total Expenses</i>	54,060	52,012	55,110	1,050	1.9 %
<b><u>Net Budget Elora BIA</u></b>		-	-	-	-	<b>0.0 %</b>

**Major Changes Impacting This Budget**

1. 1.9% increase in the Elora BIA levy for 2015.





**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Ontario Non-Specific Grants**

The Province implemented the Community Reinvestment Fund program (CRF) in 1998. The purpose of the CRF was to provide funding to municipalities to offset the loss of revenues, and increase in expenditures that are a result of the Local Services Realignment initiative which was implemented in 1998. In 2005, the Province replaced the CRF with the Ontario Municipal Partnership Fund (OMPF).

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4070 - Ontario Non-Specific Grants - OMPF Program	(764,900)	(764,900)	(612,000)	152,900	-20.0 %
<i>Total Revenues</i>	(764,900)	(764,900)	(612,000)	152,900	-20.0 %
<b><u>Expenses</u></b>					
	-	-	-	-	0.0 %
<i>Total Expenses</i>	-	-	-	-	0.0 %
<b><i>Net Budget Ontario Non-Specific Grants</i></b>	<b>(764,900)</b>	<b>(764,900)</b>	<b>(612,000)</b>	<b>152,900</b>	<b>-20.0 %</b>

**Major Changes Impacting This Budget**

1. \$152,900 (20%) decrease in OMPF funding in 2015.



**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Other Revenues and Expenses**

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4802 - Other Revenue - Tax Interest/Penalties	(340,000)	(366,074)	(350,000)	(10,000)	2.9 %
4809 - Other Revenue - Investment Earnings	(581,500)	(604,677)	(596,000)	(14,500)	2.5 %
4811 - Other Revenue - Building Rentals	(68,640)	(68,640)	(68,640)	-	0.0 %
4812 - Other Revenue - OCIF Proceeds	-	-	(293,040)	(293,040)	0.0 %
4813 - Other Revenue - Aggregate Resources	(60,000)	(60,797)	(60,000)	-	0.0 %
4814 - Other Revenue - Miscellaneous	-	(44,358)	-	-	0.0 %
4815 - Other Revenue - CW Hydro-Interest on Equity	(365,800)	(365,890)	(365,800)	-	0.0 %
4817 - Other Revenue - OLG Gaming Proceeds	(2,150,000)	(2,024,420)	(2,050,000)	100,000	-4.7 %
4818 - Other Revenue - Gas Tax Proceeds	-	-	(772,900)	(772,900)	0.0 %
4819 - Other Revenue - Year-End (Surplus)/Deficit	-	(704,569)	-	-	0.0 %
<i>Total Revenues</i>	(3,565,940)	(4,239,425)	(4,556,380)	(990,440)	27.8 %
<b><u>Expenses</u></b>					
5804 - Other Expenses - Elora LCBO Expenditures	5,550	9,867	7,500	1,950	35.1 %
5806 - Other Expenses - West Garafraxa Office Expenditures	7,500	6,895	8,500	1,000	13.3 %
5820 - Other Expenses - Transfers to Reserves	2,150,000	2,773,347	3,115,940	965,940	44.9 %
<i>Total Expenses</i>	2,163,050	2,790,109	3,131,940	968,890	44.8 %
<b><i>Net Budget Other Revenues and Expenses</i></b>	<b>(1,402,890)</b>	<b>(1,449,315)</b>	<b>(1,424,440)</b>	<b>(21,550)</b>	<b>1.5 %</b>

**Major Changes Impacting This Budget**

1. The increase in investment earnings is mainly due to a \$20,000 increase in budgeted GIC and bank interest revenue, offset by a \$5,500 reduction in revenue from loans receivable.
2. In 2015, the Township will receive \$293,040 from the Ontario Community Infrastructure Fund (formula based component). 100% of these funds are transferred to a reserve for the purpose of funding 2015 capital projects in accordance with the funding agreement.
3. 100% of OLG gaming proceeds are transferred to a reserve which is used to fund capital projects in the following year's capital budget.
4. In 2015, the Township will receive Federal Gas Tax funding of \$772,900. 100% of these funds are transferred to a reserve for the purpose of funding capital projects in accordance with the funding agreement.
5. Centre Wellington's policy calls for the year end surplus/deficit to be directed to the general capital reserve. The 2013 surplus was \$704,569.
4. Increases to the Elora LCBO and West Garafraxa office lines are for proactive instead of reactive repairs and maintenance.



**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Net Debt**

This cost centre includes the total tax supported debt payments for the Township net of the development charges allocated to fund the growth related portion of the payments.

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4821 - Transfer from P&R DC Reserve Fund	(284,754)	(284,754)	(284,754)	-	0.0 %
4822 - Transfer from Fire DC Reserve Fund	(21,160)	(21,160)	(21,160)	-	0.0 %
4823 - Transfer from Corporate DC Reserve Fund	(8,235)	(14,850)	(14,850)	(6,615)	80.3 %
4824 - Transfer from PW DC Reserve Fund	(12,263)	(12,263)	(12,263)	-	0.0 %
<i>Total Revenues</i>	(326,412)	(333,027)	(333,027)	(6,615)	2.0 %
<b><u>Expenses</u></b>					
5851 - P&R Debt Payments	581,605	581,375	581,606	1	0.0 %
5852 - Fire Debt Payments	34,052	34,047	34,052	-	0.0 %
5853 - Planning Debt Payments	8,235	14,850	14,850	6,615	80.3 %
5854 - PW Debt Payments	187,228	183,710	186,863	(365)	-0.2 %
<i>Total Expenses</i>	811,120	813,983	817,371	6,251	0.8 %
<b><i>Net Budget Net Debt</i></b>	<b>484,708</b>	<b>480,956</b>	<b>484,344</b>	<b>(364)</b>	<b>-0.1 %</b>

**Major Changes Impacting This Budget**

1. PW debt payments includes \$66,260 which represents the annual repayment of a loan from the Township's reserves to payout long-term debt with CIBC in 2012.
2. Planning debt payments have increased due to the repayment of the Phase II Subwatershed Study debt to Wellington County beginning in 2014. This debt is 100% funded from development charges as indicated in the transfer from corporate DC reserve fund line.



2015  
USER PAY  
OPERATING BUDGET



## Township of Centre Wellington 2015 Operating Budget Summary With 2014 Budget and Actual Results

### Environmental Services - Administration (Infrastructure)

Environmental Services operate and maintain the water treatment and distribution systems, and the wastewater collection systems and treatment plants in Centre Wellington. Along with the Transportation Services, Environmental Services also maintains the Township's storm sewer collection system.

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
Total Revenues	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5210 - Environmental Services - Administration - Wages & Benefits	587,358	594,295	688,936	101,578	17.3 %
5240 - Environmental Services - Administration - Administration	91,841	73,975	82,241	(9,600)	-10.5 %
5250 - Environmental Services - Administration - Operations & Maintenance	1,220,602	1,196,065	1,256,628	36,026	3.0 %
5260 - Environmental Services - Administration - Fleet Repair & Maintenance	(39,750)	(14,833)	(43,700)	(3,950)	9.9 %
5860 - Environmental Services - Administration - Cost Recovery	(1,860,051)	(1,849,502)	(1,984,105)	(124,054)	6.7 %
Total Expenses	-	-	-	-	0.0 %
<b>Net Budget Environmental Services - Administration (Infrastructure)</b>	-	-	-	-	0.0 %

### Major Changes Impacting This Budget

1. Environmental Services cost recovery represents the allocation of environmental services administration costs to the waterworks and sanitary sewer system budgets.
2. Increase in wages is due to the reallocation of Environmental Services staff from Town of Minto Wastewater Treatment System Operations and the addition of a full-time Environmental GIS Technician beginning in August 2015. The Township's contract with Minto to operate their wastewater treatment facilities in Clifford, Harriston and Palmerston ended on January 5, 2015. As a result, a portion of staff wages formerly allocated to the oversight and operation of Minto facilities have been reallocated to the Environmental budget. The Environmental GIS Technician contract position is funded from the asset management capital project from July 2014 to July 2015.
3. The increase in operations and maintenance is mainly due to an increase in the allocation of administrative costs from the tax supported operating budget, insurance premiums, and wide area network charges from Centre Wellington Communications Inc. Wide area network charges allocated to the Environmental budget are based on the number, and departmental type, of connections within the Township.



**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Environmental Services - Waterworks (Infrastructure)**

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4330 - Environmental Services - Waterworks - Revenue	(3,559,370)	(3,665,293)	(3,723,500)	(164,130)	4.6 %
4820 - Environmental Services - Waterworks - Transfers from Reserves	(387,032)	(387,032)	(387,028)	4	0.0 %
<i>Total Revenues</i>	(3,946,402)	(4,052,325)	(4,110,528)	(164,126)	4.2 %
<b><u>Expenses</u></b>					
5450 - Environmental Services - Waterworks - Pump Plant R&M	515,600	509,838	560,100	44,500	8.6 %
5453 - Environmental Services - Waterworks - Hydrants & Mains R&M	250,500	312,144	354,500	104,000	41.5 %
5456 - Environmental Services - Waterworks - SCADA R&M	69,900	63,445	63,300	(6,600)	-9.4 %
5459 - Environmental Services - Waterworks - Purification	204,800	193,306	201,600	(3,200)	-1.6 %
5462 - Environmental Services - Waterworks - Services	121,500	204,718	188,000	66,500	54.7 %
5465 - Environmental Services - Waterworks - Backflow Prevention and Other	122,100	108,964	124,600	2,500	2.0 %
5820 - Environmental Services - Waterworks - Transfers to Reserves	1,227,542	1,235,059	1,132,389	(95,153)	-7.8 %
5850 - Environmental Services - Waterworks - Debt Payments	653,239	648,063	652,715	(524)	-0.1 %
5865 - Environmental Services - Waterworks - Cost Recovery Applied	781,221	776,791	833,324	52,103	6.7 %
<i>Total Expenses</i>	3,946,402	4,052,325	4,110,528	164,126	4.2 %
<b>Net Budget Environmental Services - Waterworks (Infrastructure)</b>	-	-	-	-	<b>0.0 %</b>

**Major Changes Impacting This Budget**

1. The cost recovery applied line item represents the proportionate share of environmental administration costs that are allocated to the waterworks budget.
2. An increase in utility costs at Township well locations accounts for \$40,000 of the increase in the pump plant R&M line.
3. Increased labour costs have been applied to the hydrants and mains repairs and maintenance line due to the increased frequency of main breaks as a result of aging infrastructure. Furthermore, provisions in the Ontario Underground Notification System Act, 2012 requiring municipalities to join Ontario One Call utility locate system for water, sewer, streetlighting, and traffic signal locates came into force on June 19, 2014. This has significantly increased the number of locate requests processed by the Township. An eight month contract locator position is required to respond to infrastructure locate requests and has been split between the hydrants and mains line and the services line.
4. Remainder of the increase in the services line is due to new service meter implementation.
5. A decrease in the transfer to the waterworks capital reserve is expected based on the budgeted revenues and expenditures for 2015.



**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Environmental Services - Sanitary Sewer System - Fergus (Infrastructure)**

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4340 - Environmental Services - Sanitary Sewer System - Fergus - Revenue	(2,334,000)	(2,408,725)	(2,421,000)	(87,000)	3.7 %
<i>Total Revenues</i>	(2,334,000)	(2,408,725)	(2,421,000)	(87,000)	3.7 %
<b><u>Expenses</u></b>					
5405 - Environmental Services - Sanitary Sewer System - Fergus - Mains R&M	100,700	17,950	117,900	17,200	17.1 %
5408 - Environmental Services - Sanitary Sewer System - Fergus - Laterals	113,800	29,649	72,400	(41,400)	-36.4 %
5411 - Environmental Services - Sanitary Sewer System - Fergus - SCADA R&M	10,200	2,159	10,400	200	2.0 %
5414 - Environmental Services - Sanitary Sewer System - Fergus - Pumping Stations	52,200	31,553	51,450	(750)	-1.4 %
5417 - Environmental Services - Sanitary Sewer System - Fergus - WWTP	631,600	544,766	660,000	28,400	4.5 %
5423 - Environmental Services - Sanitary Sewer System - Fergus - Other	105,100	101,862	105,300	200	0.2 %
<i>Total Expenses</i>	1,013,600	727,939	1,017,450	3,850	0.4 %
<b><i>Net Budget Environmental Services - Sanitary Sewer System - Fergus (Infrastructure)</i></b>	<b>(1,320,400)</b>	<b>(1,680,786)</b>	<b>(1,403,550)</b>	<b>(83,150)</b>	<b>6.3 %</b>

**Major Changes Impacting This Budget**

1. Decrease in laterals line is due to contracting of lateral blockages to local plumbers instead of using existing staff and equipment.
2. Increased utility costs account for the majority of the increase to the Fergus WWTP line.



**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Environmental Services - Sanitary Sewer System - Elora (Infrastructure)**

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4345 - Environmental Services - Sanitary Sewer System - Elora - Revenue	(1,225,000)	(1,223,120)	(1,260,000)	(35,000)	2.9 %
4346 - Environmental Services - Sanitary Sewer System - Elora - LPSS Revenue	(227,000)	(238,418)	(238,000)	(11,000)	4.8 %
4347 - Environmental Services - Sanitary Sewer System - Elora - GRAS Service Revenue	(11,000)	(7,614)	(15,000)	(4,000)	36.4 %
<i>Total Revenues</i>	(1,463,000)	(1,469,151)	(1,513,000)	(50,000)	3.4 %
<b><u>Expenses</u></b>					
5405 - Environmental Services - Sanitary Sewer System - Elora - Mains R&M	59,700	9,705	60,100	400	0.7 %
5408 - Environmental Services - Sanitary Sewer System - Elora - Laterals	30,100	2,018	22,200	(7,900)	-26.2 %
5411 - Environmental Services - Sanitary Sewer System - Elora - SCADA R&M	7,300	107	5,600	(1,700)	-23.3 %
5414 - Environmental Services - Sanitary Sewer System - Elora - Pumping Stations	74,900	57,769	74,600	(300)	-0.4 %
5415 - Environmental Services - Sanitary Sewer System - Elora - GRAS Pumping Station	9,732	6,806	14,667	4,934	50.7 %
5417 - Environmental Services - Sanitary Sewer System - Elora - WWTP	420,200	368,521	440,100	19,900	4.7 %
5420 - Environmental Services - Sanitary Sewer System - Elora - LPSS Expense	43,700	58,658	59,000	15,300	35.0 %
5423 - Environmental Services - Sanitary Sewer System - Elora - Other	46,100	44,673	46,700	600	1.3 %
<i>Total Expenses</i>	691,732	548,255	722,967	31,234	4.5 %
<b>Net Budget Environmental Services - Sanitary Sewer System - Elora (Infrastructure)</b>	<b>(771,268)</b>	<b>(920,896)</b>	<b>(790,033)</b>	<b>(18,766)</b>	<b>2.4 %</b>

**Major Changes Impacting This Budget**

1. Decrease in laterals line is due to contracting of lateral blockages to local plumbers instead of using existing staff and equipment.
2. The construction of a biosolids facility as part of the Elora wastewater treatment plant (WWTP) expansion results in a decrease in biosolids processing and storage costs. These savings are offset by increased natural gas costs at the expanded WWTP and additional expenditures for SCADA revisions in 2015 for monitoring the facility's operations.
3. LPSS expense line has been increased to reflect the amount of maintenance required to operate the aging low pressure sanitary sewer system.





**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Environmental Services - Sanitary Sewer - Other (Infrastructure)**

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change \$	%
<b><u>Revenues</u></b>					
4820 - Environmental Services - Sanitary Sewer - Transfers from Reserves	(581,022)	(636,022)	(1,189,822)	(608,800)	104.8 %
<i>Total Revenues</i>	(581,022)	(636,022)	(1,189,822)	(608,800)	104.8 %
<b><u>Expenses</u></b>					
5820 - Environmental Services - Sanitary Sewer - Other - Transfers to Reserves	945,076	1,474,320	976,409	31,333	3.3 %
5850 - Environmental Services - Sanitary Sewer - Other - Debt Payments	648,784	690,672	1,256,215	607,431	93.6 %
5865 - Environmental Services - Sanitary Sewer - Other - Cost Recovery Applied	1,078,830	1,072,711	1,150,781	71,951	6.7 %
<i>Total Expenses</i>	2,672,690	3,237,704	3,383,405	710,715	26.6 %
<b><i>Net Budget Environmental Services - Sanitary Sewer - Other (Infrastructure)</i></b>	<b>2,091,668</b>	<b>2,601,682</b>	<b>2,193,583</b>	<b>101,915</b>	<b>4.9 %</b>

**Major Changes Impacting This Budget**

1. The cost recovery applied line item represents the proportionate share of environmental administration costs that are allocated to the sanitary sewer budget.
2. The increase in debt payments is the result of debentures issued for the expansion of the Elora wastewater treatment plant in 2014. A corresponding increase in the transfers from reserves reflects the transfer of development charges to cover the growth portion of the debt payments for the expansion.



**Township of Centre Wellington  
2015 Operating Budget Summary  
With 2014 Budget and Actual Results**

**Municipal Risk Management Official (Infrastructure)**

	2014 Budget	2014 Actual	2015 Approved Budget	2014/2015 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4207 - Municipal RMO - Revenue	(159,000)	(150,998)	(163,000)	(4,000)	2.5 %
<i>Total Revenues</i>	(159,000)	(150,998)	(163,000)	(4,000)	2.5 %
<b><u>Expenses</u></b>					
5210 - Municipal RMO - Wages & Benefits	115,250	114,589	117,350	2,100	1.8 %
5240 - Municipal RMO - Administration	9,000	6,948	7,250	(1,750)	-19.4 %
5250 - Municipal RMO - Operations & Maintenance	5,000	2,513	10,000	5,000	100.0 %
5260 - Municipal RMO - Fleet Repair & Maintenance	4,750	1,948	4,400	(350)	-7.4 %
5820 - Municipal RMO - Transfers to Reserves	6,000	6,000	5,000	(1,000)	-16.7 %
5860 - Municipal RMO - Cost Recovery Applied	19,000	19,000	19,000	-	0.0 %
<i>Total Expenses</i>	159,000	150,998	163,000	4,000	2.5 %
<b><i>Net Budget Municipal Risk Management Official (Infrastructure)</i></b>	-	-	-	-	<b>0.0 %</b>

**Major Changes Impacting This Budget**

1. Cost recovery applied represents an estimate of the administration expenses and Transportation department overhead costs allocated to the Municipal RMO division.
2. The transfer to reserves is for the future replacement of the Municipal RMO's vehicle.
3. Professional fees have been increased by \$5,000 for consulting and legal support.



2015  
CAPITAL BUDGETS  
(TAX SUPPORTED & USER PAY)



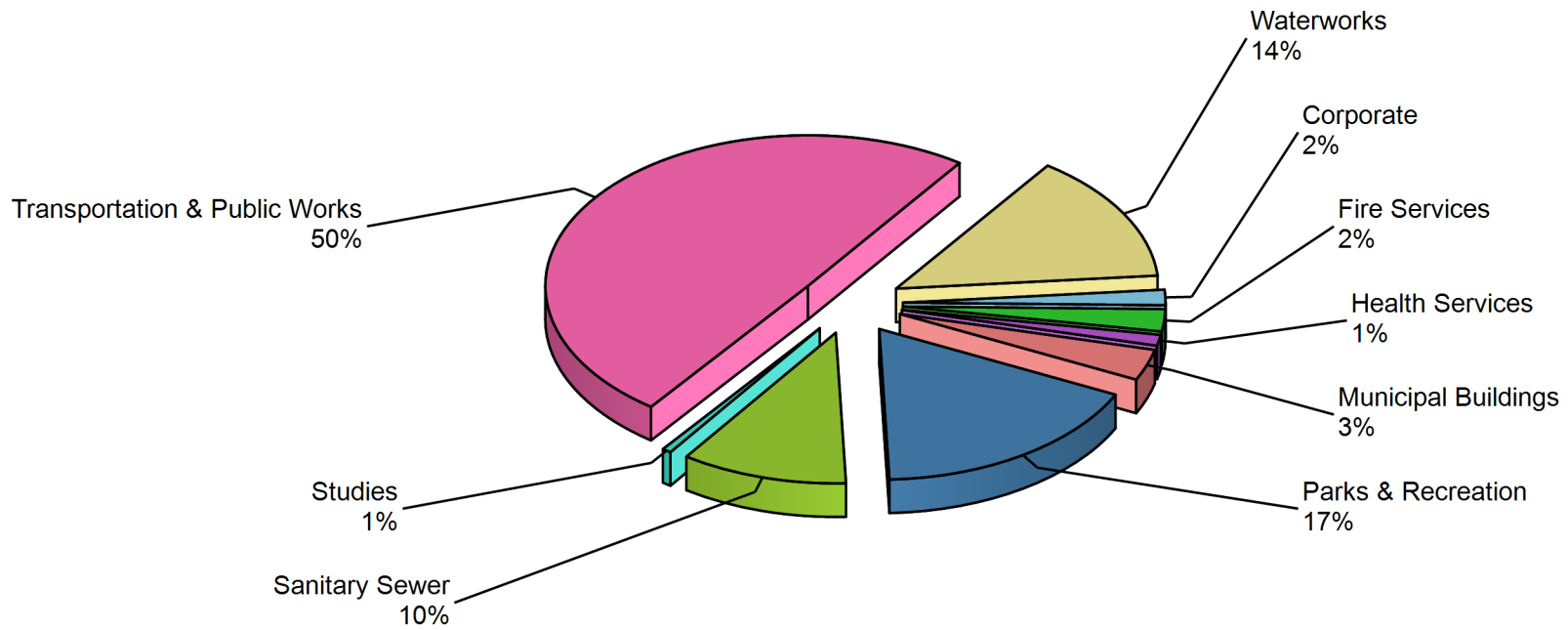
## TOWNSHIP OF CENTRE WELLINGTON SUMMARY OF CAPITAL PROJECT FINANCING 2015 CAPITAL BUDGET

Financing Method	Corporate	Fire Services	Health Services	Municipal Buildings	Parks & Recreation	Studies	Transportation & Public Works	Total
Debenture	-	-	-	-	-	-	719,800	719,800
Developer/Partner Contribution	-	-	-	-	-100,000	-	222,750	122,750
Development Charges (DC's)	-	-	-	-	135,000	20,000	663,600	818,600
Other	-	-	-	-	-	-	-	-
Reserves	177,000	253,640	125,000	356,000	1,794,250	40,000	3,438,370	6,184,260
Subsidies	-	-	-	-	-	-	232,200	232,200
<b>TOTAL</b>	<b>177,000</b>	<b>253,640</b>	<b>125,000</b>	<b>356,000</b>	<b>1,829,250</b>	<b>60,000</b>	<b>5,276,720</b>	<b>8,077,610</b>

Financing Method	Sanitary Sewer	Waterworks	Total
Debenture	-	-	-
Developer/Partner Contribution	-	-	-
Development Charges (DC's)	156,000	188,400	344,400
Other	-	-	-
Reserves	934,590	1,281,340	2,215,930
Subsidies	-	-	-
<b>TOTAL</b>	<b>1,090,590</b>	<b>1,469,740</b>	<b>2,560,330</b>

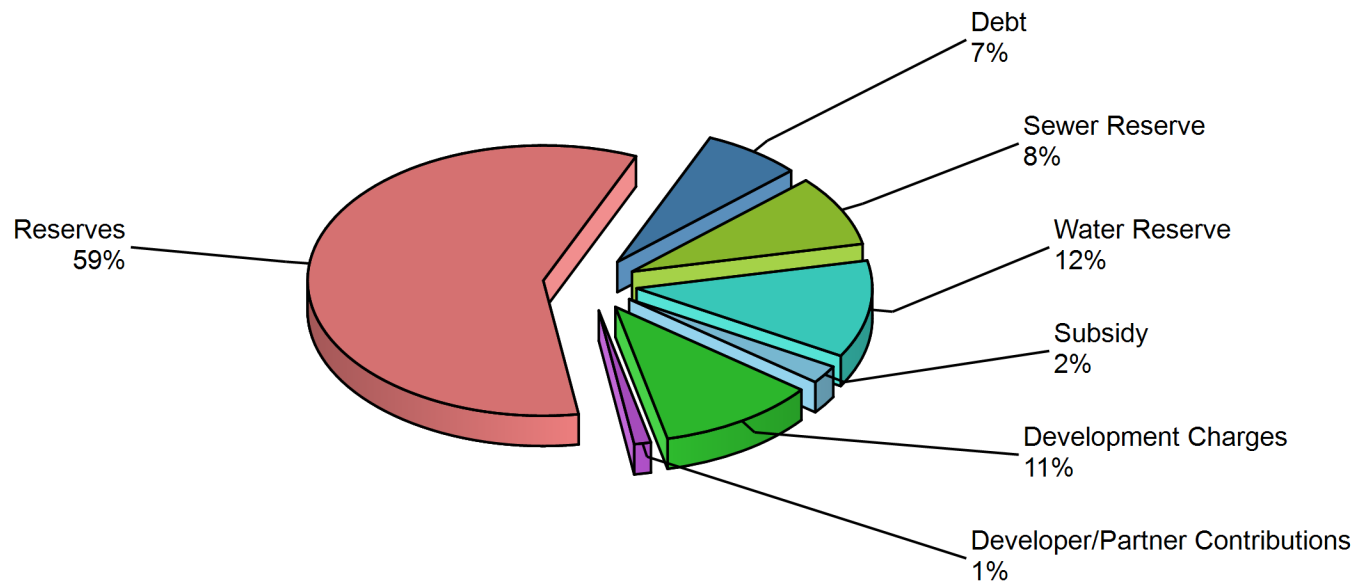


# Township of Centre Wellington 2015 Capital Budget Gross Expenditures (\$10,637,940)





# Township of Centre Wellington 2015 Capital Budget Sources of Financing (\$10,637,940)





## TOWNSHIP OF CENTRE WELLINGTON 2015 CAPITAL BUDGET (in '000s)

REF #	PROJECT #	PROJECT TITLE	2015 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING		
				SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	SEWER RESERVE	WATER RESERVE	WATER/SEWER DEBT
<b><u>STUDIES</u></b>														
<u>Studies</u>														
1	105-0405	Update Corporate Strategic Action Plan - 2014	25.0					25.0	25.0					
2	2010-088	Fire Master Plan	20.0		20.0									
3	2014-071	Water and Wastewater Rate Study - 2015	60.0					60.0				30.0	30.0	
4	755-0286	Downtown Facade Improvements Guidelines	15.0					15.0	15.0					
	Total Studies		120.0	-	20.0	-	-	100.0	40.0	-	-	30.0	30.0	-
			<b>120.0</b>	<b>-</b>	<b>20.0</b>	<b>-</b>	<b>-</b>	<b>100.0</b>	<b>40.0</b>	<b>-</b>	<b>-</b>	<b>30.0</b>	<b>30.0</b>	<b>-</b>
<b><u>CORPORATE</u></b>														
<u>Corporate - IT&amp;S</u>														
5	2015-025	Worktech Upgrade	10.0					10.0	10.0					
6	2015-026	Class Software Upgrade	15.0					15.0	15.0					
7	2015-027	Paperless Agenda Meeting Software	30.0					30.0	30.0					
8	2015-029	Cemetery Management System	40.0					40.0	40.0					
9	2015-058	Municipal Consent and Road Occupancy Permit Management System	10.0					10.0	5.0			2.5	2.5	
	Total Corporate - IT&S		105.0	-	-	-	-	105.0	100.0	-	-	2.5	2.5	-
<u>Corporate - Other</u>														
10	2015-036	Wayfinding Signage Program - 2015	20.0					20.0	20.0					
	Total Corporate - Other		20.0	-	-	-	-	20.0	20.0	-	-	-	-	-
			<b>125.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>125.0</b>	<b>120.0</b>	<b>-</b>	<b>-</b>	<b>2.5</b>	<b>2.5</b>	<b>-</b>
<b><u>MUNICIPAL BUILDINGS</u></b>														
<u>Municipal Buildings</u>														
11	105-0414	Civic Centre - Lamp Post Replacement	30.0					30.0	30.0					
12	105-0415	Tourism Office Renovations	165.0					165.0	165.0					
13	2015-007	Civic Centre - Veterans' Hall Renovation	25.0					25.0	25.0					
14	2015-008	Civic Centre - Building Signage	10.0					10.0	10.0					
15	2015-009	Civic Centre - HVAC Upgrade - Phase I	100.0					100.0	100.0					
	Total Municipal Buildings		330.0	-	-	-	-	330.0	330.0	-	-	-	-	-
			<b>330.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>330.0</b>	<b>330.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## TOWNSHIP OF CENTRE WELLINGTON 2015 CAPITAL BUDGET (in '000s)

REF #	PROJECT #	PROJECT TITLE	2015 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING		
				SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	SEWER RESERVE	WATER RESERVE	WATER/SEWER DEBT
<b><u>FIRE SERVICES</u></b>														
<u>Fire Services</u>														
16	2015-033	Elora Volunteer Firefighter Recruit Personal Protective Equipment	20.0					20.0	20.0					
17	F0020	Fire Extinguisher Training Unit	15.0					15.0	15.0					
		Total Fire Services	35.0	-	-	-	-	35.0	35.0	-	-	-	-	-
			<b>35.0</b>	-	-	-	-	<b>35.0</b>	<b>35.0</b>	-	-	-	-	-
<b><u>HEALTH SERVICES</u></b>														
<u>Cemeteries</u>														
18	2009-052	Belsyde Cemetery - Columbarium "B"	65.0					65.0	65.0					
19	2015-045	Elora Cemetery - Chapel Repointing	30.0					30.0	30.0					
20	405-0354	Belsyde Cemetery Cremation Burial Area Expansion	30.0					30.0	30.0					
		Total Cemeteries	125.0	-	-	-	-	125.0	125.0	-	-	-	-	-
			<b>125.0</b>	-	-	-	-	<b>125.0</b>	<b>125.0</b>	-	-	-	-	-
<b><u>TRANSPORTATION &amp; PUBLIC WORKS</u></b>														
<u>Public Works - Other</u>														
21	2015-001	New Packer for Grader	20.0					20.0	20.0					
22	2015-041	Facility Fire Protection	16.5					16.5	11.5			2.5	2.5	
23	2015-057	Portable Heated Asphalt Hopper	30.0					30.0	10.0			10.0	10.0	
24	2015-070	Fergus Streetlight LED Retrofit	600.0	146.4				453.6			453.6			
25	2015-071	Elora Streetlight LED Retrofit	276.0	67.3				208.7			208.7			
26	2015-072	Rural Streetlight LED Retrofit	76.0	18.5				57.5			57.5			
27	330-0398	Queen St. Office Renovations	30.0					30.0				15.0	15.0	
		Total Public Works - Other	1,048.5	232.2	-	-	-	816.3	41.5	-	719.8	27.5	27.5	-
<u>Roadways - Rural</u>														
28	2012-064	Middlebrook Rd. – Third Line to WR 7	75.0					75.0	75.0					
29	2013-009	First Line (WG) - Municipal #6687 to Side Road 15	200.0					200.0	200.0					
30	2015-023	Road Rebuild - Section of Jones Base Line South	25.0					25.0	25.0					





## TOWNSHIP OF CENTRE WELLINGTON 2015 CAPITAL BUDGET (in '000s)

REF #	PROJECT #	PROJECT TITLE	2015 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING					
				SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	SEWER RESERVE	WATER RESERVE	WATER/SEWER DEBT			
31	2015-068	Asphalt Resurfacing - J.M. Quarrie Dr, Inverhaugh	60.0			60.0											
		Total Roadways - Rural	360.0	-	-	60.0	-	300.0	300.0	-	-	-	-	-	-	-	-
		<u>Roadways - Urban</u>															
32	2012-013	Queen St. E. - Hillside Dr. to River St.	360.0					360.0	360.0								
33	2012-111	Extension of McQueen Blvd from Tower St to Westerly Limit {SFA}	176.0					176.0	176.0								
34	2015-050	Pavement Management - 2015	125.0					125.0	125.0								
35	301-0037	Gregson Court Storm Water Management	200.0					200.0	200.0								
36	301-0045	Hill St. Drainage Outlet, Elora	40.0					40.0	40.0								
37	301-0428	Hill St W - Maple St to Beatty Line	120.0		72.0			48.0	48.0								
38	301-0429	Price St - Mill St to Church St	500.0					500.0	500.0								
39	301-0444	Water Street - High St to Bridge St	986.0		591.6			394.4	252.6			68.1	73.7				
40	301-0463	Sideroad 18 - Steele St to Vincent St - Surface Asphalt {SFA}	162.8			162.8											
41	301-0465	Chalmers St. - Church St. to Colborne St.	380.0					380.0	380.0								
		Total Roadways - Urban	3,049.8	-	663.6	162.8	-	2,223.4	2,081.6	-	-	68.1	73.7	-	-	-	-
		<u>Structures</u>															
42	2015-031	Eighth Line Bridge - 21-P	550.0					550.0	550.0								
43	301-0104	Bridge Repairs and Remediation	100.0					100.0	100.0								
		Total Structures	650.0	-	-	-	-	650.0	650.0	-	-	-	-	-	-	-	-
			<b>5,108.3</b>	<b>232.2</b>	<b>663.6</b>	<b>222.8</b>	<b>-</b>	<b>3,989.7</b>	<b>3,073.1</b>	<b>-</b>	<b>719.8</b>	<b>95.6</b>	<b>101.2</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
		<b>SANITARY SEWER</b>															
		<u>Sanitary Sewer System</u>															
44	2012-014	Queen St. E. - Hillside Dr. to River St.	110.0					110.0				110.0					
45	2015-015	Wastewater Snowplow	7.0					7.0				7.0					
46	2015-018	Fergus WWTP - Digester Building Roof	40.0					40.0				40.0					
47	360-0356	Highway 6 - Sideroad 19 to Sideroad 18	359.0					359.0				359.0					
48	360-0429	Price St - Mill St to Church St	55.0					55.0				55.0					
49	360-0436	Fergus WWTP - Mechanical Bar Screen (Headworks Building)	26.0					26.0				26.0					
50	360-0444	Water Street - High St to Bridge St	200.0		156.0			44.0				44.0					



## TOWNSHIP OF CENTRE WELLINGTON 2015 CAPITAL BUDGET (in '000s)

REF #	PROJECT #	PROJECT TITLE	2015 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING		
				SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	SEWER RESERVE	WATER RESERVE	WATER/SEWER DEBT
51	360-0456	Mill Street Sewage Pumping Station	100.0					100.0				100.0		
52	360-0465	Chalmers St. - Church St. to Colborne St.	20.0					20.0				20.0		
53	360-9650	LPS Grinder Pumps	15.0					15.0				15.0		
		Total Sanitary Sewer System	932.0	-	156.0	-	-	776.0	-	-	-	776.0	-	-
			<b>932.0</b>	<b>-</b>	<b>156.0</b>	<b>-</b>	<b>-</b>	<b>776.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>776.0</b>	<b>-</b>	<b>-</b>
		<b>WATERWORKS</b>												
		<u>Waterworks System</u>												
54	2012-015	Queen St. E. - Hillside Dr. to River St.	150.0					150.0					150.0	
55	2015-013	Hydrant Transmitters	20.0					20.0					20.0	
56	2015-014	Well Highlift Pumps - Variable Frequency Drive Controllers	20.0					20.0					20.0	
57	2015-019	Hydrant - Snow Removal Equipment	14.0					14.0					14.0	
58	2015-020	Elora Well #1 - Highlift Pump	15.0					15.0					15.0	
59	2015-038	Daniel Cres. Elevated Tower - Recoating	200.0					200.0					200.0	
60	2015-039	Fergus Well House #5 Roof Repair	12.0					12.0					12.0	
61	2015-040	Fergus Well #1 - Window Replacement	7.0					7.0					7.0	
62	2015-043	Source Protection Assessments	20.0					20.0					20.0	
63	330-0356	Highway 6 Trunk Water Main Extension to Sideroad 18 Oversizing	270.0					270.0					270.0	
64	330-0429	Price St - Mill St to Church St	150.0					150.0					150.0	
65	330-0444	Water Street - High St to Bridge St	314.0		188.4			125.6					125.6	
66	330-0465	Chalmers St. - Church St. to Colborne St.	100.0					100.0					100.0	
		Total Waterworks System	1,292.0	-	188.4	-	-	1,103.6	-	-	-	-	1,103.6	-
			<b>1,292.0</b>	<b>-</b>	<b>188.4</b>	<b>-</b>	<b>-</b>	<b>1,103.6</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,103.6</b>	<b>-</b>
		<b>PARKS &amp; RECREATION</b>												
		<u>Facilities - Belwood Hall</u>												
67	2015-012	Belwood Community Hall - Roof Replacement	100.0					100.0	100.0					
		Total Facilities - Belwood Hall	100.0	-	-	-	-	100.0	100.0	-	-	-	-	-
		<u>Facilities - CW Community Sportsplex</u>												
68	2011-067	Announcement System - CWCS	25.0					25.0	25.0					
69	2014-059	CWCS - Parking Lot Partial Replacement	80.0					80.0	80.0					



## TOWNSHIP OF CENTRE WELLINGTON 2015 CAPITAL BUDGET (in '000s)

REF #	PROJECT #	PROJECT TITLE	2015 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING				
				SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	SEWER RESERVE	WATER RESERVE	WATER/SEWER DEBT		
70	510-0447	CWCS Sportsplex Building - Aquatics Facade	325.0					325.0	325.0							
		Total Facilities - CW Community Sportsplex	430.0	-	-	-	-	430.0	430.0	-	-	-	-	-	-	-
		<u>Facilities - Elora Community Centre</u>														
71	2014-021	Elora Community Centre - Chiller Replacement	50.0					50.0	50.0							
72	2015-004	Olympia Electrical Upgrade	50.0					50.0	50.0							
		Total Facilities - Elora Community Centre	100.0	-	-	-	-	100.0	100.0	-	-	-	-	-	-	-
		<u>Facilities - Fergus Grand Theatre</u>														
73	2011-013	Fergus Grand Theatre - Front Lobby Washroom & Accessibility	50.0					50.0	50.0							
		Total Facilities - Fergus Grand Theatre	50.0	-	-	-	-	50.0	50.0	-	-	-	-	-	-	-
		<u>Facilities - Victoria Park Senior's Centre</u>														
74	2015-030	Victoria Park (Fergus) Parking Lot Expansion	75.0					75.0	75.0							
75	760-0318	Victoria Park Senior Centre Expansion	455.0			-100.0		555.0	555.0							
		Total Facilities - Victoria Park Senior's Centre	530.0	-	-	-100.0	-	630.0	630.0	-	-	-	-	-	-	-
		<u>Parks</u>														
76	2015-016	Gerrie Road to Foote Park Trail Upgrade	10.0					10.0	10.0							
77	550-0014	Bissell Park Accessible Washrooms	15.0					15.0	15.0							
78	550-0450	Park Identification - All Parks	10.0					10.0	10.0							
79	550-0451	Westminster Highlands Park - Play Equipment & Basketball Court (Fergus)	75.0		67.5			7.5	7.5							
80	550-0461	Strathlea Subdivision Park (Fergus)	75.0		67.5			7.5	7.5							
		Total Parks	185.0	-	135.0	-	-	50.0	50.0	-	-	-	-	-	-	-
		<u>Parks and Recreation - Other</u>														
81	505-0453	Emerald Ash Borer Program	50.0					50.0	50.0							
		Total Parks and Recreation - Other	50.0	-	-	-	-	50.0	50.0	-	-	-	-	-	-	-
			<b>1,445.0</b>	-	<b>135.0</b>	<b>-100.0</b>	-	<b>1,410.0</b>	<b>1,410.0</b>	-	-	-	-	-	-	-
		<b>VEHICLE REPLACEMENT</b>														
82	210-9500	Building - Vehicle Replacement	26.0					26.0	26.0							
83	205-9500	Fire - Vehicle Replacement	30.0					30.0	30.0							
84	505-9500	P&R Vehicle Replacement	90.0					90.0	90.0							



## TOWNSHIP OF CENTRE WELLINGTON 2015 CAPITAL BUDGET (in '000s)

REF #	PROJECT #	PROJECT TITLE	2015 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING			
				SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	SEWER RESERVE	WATER RESERVE	WATER/SEWER DEBT	
85	303-9500	Public Works Vehicle Replacement	330.0					330.0	330.0						
86	330-9500	Water Vehicle Replacement	35.0					35.0					35.0		
			<b>511.0</b>	-	-	-	-	<b>511.0</b>	<b>476.0</b>	-	-	-	<b>35.0</b>		-
		<b>EQUIPMENT REPLACEMENT</b>													
87	205-9600	Fire Equipment Replacement	188.6					188.6	188.6						
88	105-9601	IT&S Hardware Equipment Replacement	43.0					43.0	43.0						
89	105-9600	IT&S Software Replacement	14.0					14.0	14.0						
90	505-9600	P&R Facilities Equipment Replacement	228.0					228.0	228.0						
91	505-9700	P&R Parks Equipment Replacement	66.3					66.3	66.3						
92	303-9600	Public Works Equipment Replacement	35.3					35.3	35.3						
93	360-9600	Sanitary Sewer Equipment Replacement	30.5					30.5				30.5			
94	330-9600	Water Equipment Replacement	9.0					9.0					9.0		
			<b>614.7</b>	-	-	-	-	<b>614.7</b>	<b>575.2</b>	-	-	<b>30.5</b>	<b>9.0</b>		-
		<b>GRAND TOTAL</b>	<b>10,637.9</b>	<b>232.2</b>	<b>1,163.0</b>	<b>122.8</b>	<b>-</b>	<b>9,120.0</b>	<b>6,184.3</b>	<b>0.0</b>	<b>719.8</b>	<b>934.6</b>	<b>1,281.3</b>		<b>0.0</b>



2015  
VEHICLE REPLACEMENT  
SCHEDULES



**TOWNSHIP OF CENTRE WELLINGTON  
VEHICLE REPLACEMENT FORECAST  
PUBLIC WORKS  
2015 - 2025**

Vehicle Description	2015 COST	Inflation Factor = 3%										
		(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
		2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
<b>SMALL TRUCKS</b>												
1 12-31 Dodge Ram Pick-up	35,000						40,600					
2 07-03 Dodge Ram Pick-up (Rosso)	35,000		36,100								45,700	
3 11-05 Dodge Pick-up (Swift)	35,000			37,100						44,300		
4 09-06 Dodge Journey (Baker)	30,000				32,800							
5 09-04 Chev Pick-up (Hesseltine)	35,000	35,000						41,800				
6 12-37 Ford F350 1 1/2 ton	50,000						58,000					
7 11-83 Chev 4X4 1 1/2 ton (Elora Shop Truck)	65,000				71,000							
8 12-36 Ford F350 1 1/2 ton	50,000						58,000					
9 11-75 4x4 Chev 1 1/2 ton	65,000				71,000							
<b>HEAVY EQUIPMENT</b>												
1 06-23 Volvo Grader	275,000			291,700								
2 11-15 John Deere 870G Grader	275,000							328,400				
3 08-32 Volvo 960 Grader	275,000				300,500							
4 01-77 Volvo Grader - retire	275,000											
5 12-35 John Deere Rubber Tire Loader	150,000								184,500			
6 03-81 Case 580 Backhoe	100,000	100,000										134,400
7 08-30 John Deere SJ 4WD Backhoe	100,000			106,100								
8 94-18 Case 580 Backhoe 4WD SupK - retire	100,000											
9 08-16 John Deere Backhoe SJ 4WD	100,000				109,300							
10 13-56 Elgin Pelican Street Sweeper (Elora) - 2013	190,000									240,700		
11 05-19 Broombear Sweeper (Fergus)	210,000		216,300									282,200
12 09-20 Pelican Sweeper (Elora)	190,000					213,800						
<b>DUMP TRUCKS &amp; SNOW PLOWS</b>												
1 05-98 International 7500 Single Axle	195,000	195,000										262,100
2 12-33 International Single Axle	195,000							232,800				
3 15-68 International Single Axle - 2014	195,000										254,400	
4 15-79 International Single Axle - 2014	195,000										254,400	
5 03-85 International Single Axle - retire	195,000											
6 03-82 Ford Single Axle	195,000		200,900									
7 08-42 - Sterling Tandem	210,000		216,300									
8 10-63 International 7300 Tandem	210,000					236,400						
9 14-71 International 7600 Tandem - 2013	210,000									266,000		
10 14-72 International 7600 Tandem - 2013	210,000									266,000		
11 05-99 International 7600 Tandem	210,000		216,300									
12 11-66 International 7600 Tandem	210,000						243,400					



**TOWNSHIP OF CENTRE WELLINGTON  
VEHICLE REPLACEMENT FORECAST  
PUBLIC WORKS  
2015 - 2025**

Vehicle Description	Inflation Factor = 3%	(1.000)	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
	2015 COST	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	
<b>SIDEWALK &amp; GRASS</b>													
1 09-64 Trackless (Fergus)	125,000					140,700							
2 10-51 Kubota 3080 (Fergus)	35,000						40,600						
3 09-62 Kubota (Elora)	35,000					39,400							
5 12-34 Kubota 3080 Mower (Fergus)	35,000								43,000				
6 11-29 John Deere (Elora)	35,000							41,800					
7 06-22 Kubota 2880 Mower (Fergus)	35,000		36,100										
8 12-07 3748 Kubota Tractor	60,000								73,800				
9 06-25 Trackless (Elora)	125,000			132,600									
10 14-40 Trackless - 2014	135,000												181,400
<b>TOTAL VEHICLE REPLACEMENT</b>	<b>5,690,000</b>	<b>330,000</b>	<b>922,000</b>	<b>567,500</b>	<b>584,600</b>	<b>630,300</b>	<b>440,600</b>	<b>644,800</b>	<b>301,300</b>	<b>817,000</b>	<b>554,500</b>	<b>860,100</b>	
<b>Reserve Forecast</b>													
January 1 Reserve Balance		242,100	379,100	36,100	30,600	23,000	7,700	157,100	114,300	403,000	223,000	247,500	
Less: Vehicle replacements		(330,000)	(922,000)	(567,500)	(584,600)	(630,300)	(440,600)	(644,800)	(301,300)	(817,000)	(554,500)	(860,100)	
Add: Revenues from sale of vehicles		32,000	119,000	77,000	67,000	85,000	45,000	57,000	45,000	92,000	34,000	80,000	
Add: Operating budget contribution		435,000	460,000	485,000	510,000	530,000	545,000	545,000	545,000	545,000	545,000	545,000	
December 31 Reserve Balance		379,100	36,100	30,600	23,000	7,700	157,100	114,300	403,000	223,000	247,500	12,400	

Estimated Useful Life	
Foreman Trucks	6 yrs.
Trucks	8 yrs.
Heavy Equipment	10 yrs.
Dump Trucks & Snow Plows	10 yrs.
Sidewalk & Grass	10 yrs.



**TOWNSHIP OF CENTRE WELLINGTON  
VEHICLE REPLACEMENT FORECAST  
PARKS & RECREATION  
2015 - 2025**

Vehicle Description	2015 COST	Inflation Factor = 3%										
		(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
		2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
<b>SMALL TRUCKS</b>												
1 E06-48 - Blue Dodge 4X4 truck (2006 - Parks & Watering)	31,000						35,900					
2 E13-53 - Blue Chev truck (2013 - Mgr P&FO)	30,000											40,300
3 E04-51 - Chev Duel Wheel With Box (2004 - Parks)	50,000				54,600							
4 E06-07 - Blue Dodge truck with cap (2006 - Horticulturist)	30,000						34,800					
5 E02-50 - Blue Ford truck (2002 - Parks)	30,000					33,800						
6 E11-52 - Blue Ford Ranger 4X4 truck (2011 - Sportsplex)	30,000										39,100	
<b>TRACTORS &amp; MOWERS</b>												
1 EGF1800 - Kubota Tractor/Mower (2002)	25,000					28,100						
2 EM5030 - Kubota Tractor FE Loader (1999)	40,000		41,200									
3 E3GTM - Gang Turf Mower (2005)	55,000							65,700				
4 E08-43 - John Deere Tractor FE Loader (2009)	45,000										58,700	
5 EF2560 - Kubota Tractor (4WD) Mower (2002)	25,000			26,500								
6 E09-36GTM - Gang Turf Mower (2009)	55,000								69,700			
7 EF2260 - Kubota Mower (2001)	25,000			26,500								
8 E13-3080 - Kubota F3080 60" Riding Mower (2013)	22,000											
<b>ICE RESURFACERS</b>												
1 CWCS Olympia (2012)	90,000									114,000		
2 Elora Olympia (2000)	90,000	90,000										
<b>TOTAL VEHICLE REPLACEMENT</b>	<b>673,000</b>	<b>90,000</b>	<b>41,200</b>	<b>53,000</b>	<b>54,600</b>	<b>61,900</b>	<b>70,700</b>	<b>65,700</b>	<b>-</b>	<b>183,700</b>	<b>97,800</b>	<b>40,300</b>
<b>Reserve Forecast</b>												
<b>January 1 Reserve Balance</b>		<b>58,250</b>	<b>3,250</b>	<b>7,050</b>	<b>6,050</b>	<b>16,450</b>	<b>25,550</b>	<b>29,850</b>	<b>41,650</b>	<b>119,150</b>	<b>17,950</b>	<b>150</b>
<b>Less: Vehicle replacements</b>		<b>(90,000)</b>	<b>(41,200)</b>	<b>(53,000)</b>	<b>(54,600)</b>	<b>(61,900)</b>	<b>(70,700)</b>	<b>(65,700)</b>	<b>-</b>	<b>(183,700)</b>	<b>(97,800)</b>	<b>(40,300)</b>
<b>Add: Revenues from sale of vehicles</b>		<b>5,000</b>	<b>5,000</b>	<b>2,000</b>	<b>5,000</b>	<b>6,000</b>	<b>5,000</b>	<b>2,500</b>	<b>2,500</b>	<b>7,500</b>	<b>5,000</b>	<b>5,000</b>
<b>Add: Operating budget contribution</b>		<b>30,000</b>	<b>40,000</b>	<b>50,000</b>	<b>60,000</b>	<b>65,000</b>	<b>70,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>
<b>December 31 Reserve Balance</b>		<b>3,250</b>	<b>7,050</b>	<b>6,050</b>	<b>16,450</b>	<b>25,550</b>	<b>29,850</b>	<b>41,650</b>	<b>119,150</b>	<b>17,950</b>	<b>150</b>	<b>39,850</b>

Estimated Useful Life	
Trucks	12-13 yrs
Tractors & Mowers	12-14 yrs
CWCS Ice Resurfacer	10 yrs
Elora Ice Resurf.	15 yrs





**TOWNSHIP OF CENTRE WELLINGTON  
VEHICLE REPLACEMENT FORECAST  
FIRE DEPARTMENT  
2015 - 2025**

Vehicle Description	Inflation Factor = 3%	(1.000)	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
	2015 COST	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	
<b>FERGUS STATION</b>													
1 E1 Pumper Rescue - 2005	500,000									633,400			
2 Timberwolf Mini Pumper - 2007	400,000											537,600	
3 Tanker-47 (Freightliner FL-80) - 1997	400,000				437,100								
4 Rescue-45 (Freightliner FL-80) - 1996	420,000			445,600									
5 Boat - B49 - 2012	18,000												
6 Argo-1 Conquest (All Terrain Vehicle V899-38) - 2000	30,000	30,000											
7 Truck-45B (2007 Dodge Ram)	35,000					39,400							
<b>ELORA STATION</b>													
1 Pump/Rescue-61 (KME) - 2011	500,000												
2 Aerial-64 (E-One Custom Cab) - 2001 (Note 1)	1,000,000							150,000					1,343,900
3 Tanker-67 (International 7500) KME - 2014	350,000												
4 Rescue-65 (International 4700) - 1994	420,000		432,600										
5 Boat - B69 - 2013	18,000												
6 Truck-65B (2003 Silverado)	35,000					39,400							
<b>ADMINISTRATION</b>													
1 2012 Dodge Ram (T. Mulvey) - 2012	40,000								49,200				
2 2013 Expedition (B. Patton) - 2012	40,000								49,200				
3 2012 Dodge Caravan (L. Bolen) - 2012	35,000								43,000				
<b>TOTAL VEHICLE REPLACEMENT</b>	<b>4,241,000</b>	<b>30,000</b>	<b>432,600</b>	<b>445,600</b>	<b>437,100</b>	<b>78,800</b>	<b>-</b>	<b>150,000</b>	<b>141,400</b>	<b>633,400</b>	<b>-</b>	<b>1,881,500</b>	
<b>Reserve Forecast</b>													
<b>January 1 Reserve Balance</b>		<b>227,400</b>	<b>430,400</b>	<b>261,300</b>	<b>114,200</b>	<b>7,100</b>	<b>283,300</b>	<b>653,300</b>	<b>898,300</b>	<b>1,191,900</b>	<b>993,500</b>	<b>1,433,500</b>	
<b>Less: Vehicle replacements</b>		<b>(30,000)</b>	<b>(432,600)</b>	<b>(445,600)</b>	<b>(437,100)</b>	<b>(78,800)</b>	<b>-</b>	<b>(150,000)</b>	<b>(141,400)</b>	<b>(633,400)</b>	<b>-</b>	<b>(1,881,500)</b>	
<b>Add: Revenues from sale of vehicles</b>		<b>3,000</b>	<b>3,500</b>	<b>3,500</b>	<b>5,000</b>	<b>10,000</b>	<b>-</b>	<b>-</b>	<b>15,000</b>	<b>5,000</b>	<b>-</b>	<b>15,000</b>	
<b>Add: Operating budget contribution</b>		<b>230,000</b>	<b>260,000</b>	<b>295,000</b>	<b>325,000</b>	<b>345,000</b>	<b>370,000</b>	<b>395,000</b>	<b>420,000</b>	<b>430,000</b>	<b>440,000</b>	<b>445,000</b>	
<b>Add: Transfer from Fire Equipment Replacement Reserve</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>December 31 Reserve Balance</b>		<b>430,400</b>	<b>261,300</b>	<b>114,200</b>	<b>7,100</b>	<b>283,300</b>	<b>653,300</b>	<b>898,300</b>	<b>1,191,900</b>	<b>993,500</b>	<b>1,433,500</b>	<b>12,000</b>	

Note 1 - Refurbishment of Aerial 64 in 2021 is planned to extend the life of the vehicle beyond 2021.

Estimated Useful Life	
Pumper	18 yrs.
Aerial	20 yrs.
Tanker	20 yrs.
Rescue	20 yrs.
Boat	15 yrs.
Argo	15 yrs.
Truck	10 yrs.



**TOWNSHIP OF CENTRE WELLINGTON  
VEHICLE REPLACEMENT FORECAST  
BUILDING  
2015 - 2025**

Vehicle Description	Inflation Factor = 3% (1.000) 2015 COST	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
		2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
1 12-01 Chrysler 200	26,000				28,400							34,900
2 14-02 Jeep Cherokee - 2014	26,000							31,000				
3 07-04 Dodge Caliber	26,000	26,000							32,000			
4 08-03 Dodge Caliber	26,000		26,800							32,900		
<b>TOTAL VEHICLE REPLACEMENT</b>	<b>104,000</b>	<b>26,000</b>	<b>26,800</b>	<b>-</b>	<b>28,400</b>	<b>-</b>	<b>-</b>	<b>31,000</b>	<b>32,000</b>	<b>32,900</b>	<b>-</b>	<b>34,900</b>
<b><i>Reserve Forecast</i></b>												
January 1 Reserve Balance		17,300	6,300	500	16,500	7,100	23,100	39,100	27,100	14,100	200	16,200
Less: Vehicle replacements		(26,000)	(26,800)	-	(28,400)	-	-	(31,000)	(32,000)	(32,900)	-	(34,900)
Add: Revenues from sale of vehicles		2,000	2,000	-	3,000	-	-	3,000	3,000	3,000	-	3,000
Add: Operating budget contribution		13,000	19,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000
December 31 Reserve Balance		6,300	500	16,500	7,100	23,100	39,100	27,100	14,100	200	16,200	300

Note - The above schedule is based on the future replacement of small cars with small SUVs

Estimated Useful Life	
Small Car/SUV	7 yrs.



**TOWNSHIP OF CENTRE WELLINGTON  
VEHICLE REPLACEMENT FORECAST  
ENVIRONMENTAL SERVICES  
2015 - 2025**

Vehicle Description	Inflation Factor = 3%	(1.000)	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
	2015 COST	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	
<b>SMALL TRUCKS</b>													
1 14-44 Dodge 2500 Pick-up - Water - 2014	35,000									43,000			
2 08-09 Chev 4X4 Pick-up (Minto) - Waste Water	35,000		36,100							43,000			
3 08-27 Chev Pick-up - Water	35,000		36,100									45,700	
4 11-02 Dodge RAM Pick-up (Chilton) - Water	35,000			37,100							44,300		
5 10-14 Dodge Ram 3500 1 1/2 Ton - Water	55,000			58,300									
6 11-86 Chev Pick-up - Water	35,000					39,400							
7 03-87 Cube Van - Water	40,000		41,200								50,700		
8 13-06 Dodge Grand Caravan - Water	30,000							35,800					
9 13-46 Chev Pick-up - Waste Water - 2012	35,000						40,600						
10 11-08 GMC Pick-up - Waste Water	35,000				38,200								
11 07-41 Chev Pick-up - Water	35,000	35,000									44,300		
12 08-26 Dodge Dakota - Water/Waste Water	25,000			26,500									33,600
13 10-11 Dodge Ram Pick-up (Kerr) - Waste Water	35,000				38,200								
<b>OTHER</b>													
1 14-80 Vactor Flusher Truck - 2013 - Water/Waste Water	375,000										475,000		
2 10-17 Vactor Flusher Truck - Water/Waste Water	375,000						434,700						
3 04-28 GMC Camera Truck - Waste Water	130,000				142,100								
4 03-88 Kubota Mower - retire	30,000												
5 14-61 Kubota Mower - Waste Water	30,000											39,100	
6 14-60 Kubota Mower - Water	30,000											39,100	
<b>TOTAL VEHICLE REPLACEMENT</b>	<b>1,435,000</b>	<b>35,000</b>	<b>113,400</b>	<b>121,900</b>	<b>218,500</b>	<b>39,400</b>	<b>475,300</b>	<b>35,800</b>	<b>86,000</b>	<b>614,300</b>	<b>123,900</b>	<b>33,600</b>	
<b>Reserve Forecast</b>													
<b>January 1 Reserve Balance</b>		<b>177,200</b>	<b>275,200</b>	<b>310,800</b>	<b>353,900</b>	<b>304,400</b>	<b>437,000</b>	<b>178,700</b>	<b>322,900</b>	<b>415,900</b>	<b>26,600</b>	<b>81,700</b>	
<b>Less: Vehicle replacements</b>		<b>(35,000)</b>	<b>(113,400)</b>	<b>(121,900)</b>	<b>(218,500)</b>	<b>(39,400)</b>	<b>(475,300)</b>	<b>(35,800)</b>	<b>(86,000)</b>	<b>(614,300)</b>	<b>(123,900)</b>	<b>(33,600)</b>	
<b>Add: Revenues from sale of vehicles</b>		<b>3,000</b>	<b>9,000</b>	<b>15,000</b>	<b>9,000</b>	<b>2,000</b>	<b>42,000</b>	<b>5,000</b>	<b>4,000</b>	<b>50,000</b>	<b>4,000</b>	<b>3,000</b>	
<b>Add: Operating budget contribution</b>		<b>130,000</b>	<b>140,000</b>	<b>150,000</b>	<b>160,000</b>	<b>170,000</b>	<b>175,000</b>	<b>175,000</b>	<b>175,000</b>	<b>175,000</b>	<b>175,000</b>	<b>175,000</b>	
<b>December 31 Reserve Balance</b>		<b>275,200</b>	<b>310,800</b>	<b>353,900</b>	<b>304,400</b>	<b>437,000</b>	<b>178,700</b>	<b>322,900</b>	<b>415,900</b>	<b>26,600</b>	<b>81,700</b>	<b>226,100</b>	

Estimated Useful Life	
Foreman Trucks	6 yrs.
Trucks	8 yrs.
Larger Vehicles	10 yrs.



**TOWNSHIP OF CENTRE WELLINGTON  
VEHICLE REPLACEMENT FORECAST  
MUNICIPAL FD TRAINING OFFICER  
2015 - 2025**

Vehicle Description	Inflation Factor = 3%	(1.000)	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
	2015 COST	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	
1 2012 Dodge Ram 1500 4X4 (Kam) - 2012	40,000					45,000							
<b>TOTAL VEHICLE REPLACEMENT</b>	40,000	-	-	-	-	45,000	-	-	-	-	-	-	-
<b>Reserve Forecast</b>													
January 1 Reserve Balance		16,000	22,000	28,000	34,000	40,000	4,000	10,000	16,000	22,000	28,000	34,000	40,000
Less: Vehicle replacements		-	-	-	-	(45,000)	-	-	-	-	-	-	-
Add: Revenues from sale of vehicles		-	-	-	-	3,000	-	-	-	-	-	-	-
Add: Operating budget contribution		6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
December 31 Reserve Balance		22,000	28,000	34,000	40,000	4,000	10,000	16,000	22,000	28,000	34,000	40,000	40,000

Estimated Useful Life	
Truck	7 yrs



**TOWNSHIP OF CENTRE WELLINGTON  
VEHICLE REPLACEMENT FORECAST  
MUNICIPAL RISK MANAGEMENT OFFICER  
2015 - 2025**

Vehicle Description	Inflation Factor = 3%	(1.000)	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
	2015 COST	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	
1 2014 Jeep Cherokee - 2014	30,000							35,800					
<b>TOTAL VEHICLE REPLACEMENT</b>	30,000	-	-	-	-	-	-	35,800	-	-	-	-	-
<b>Reserve Forecast</b>													
January 1 Reserve Balance		6,000	11,000	16,000	21,000	26,000	31,000	36,000	8,200	13,200	18,200	23,200	
Less: Vehicle replacements		-	-	-	-	-	-	(35,800)	-	-	-	-	-
Add: Revenues from sale of vehicles		-	-	-	-	-	-	3,000	-	-	-	-	-
Add: Operating budget contribution		5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	
December 31 Reserve Balance		11,000	16,000	21,000	26,000	31,000	36,000	8,200	13,200	18,200	23,200	28,200	

Estimated Useful Life	
SUV	7 yrs



2015  
EQUIPMENT REPLACEMENT  
SCHEDULES



**TOWNSHIP OF CENTRE WELLINGTON  
EQUIPMENT REPLACEMENT FORECAST  
INFORMATION TECHNOLOGY & SERVICES  
2015 - 2024**

Description of Equipment	2015 Cost	Units	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
<i>Assumed rate of inflation</i>			0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
<b>Servers</b>												
Primary Virtual Server 1	12,000	1		12,000					12,000			
Primary Virtual Server 2	12,000	1		12,000					12,000			
DR Virtual Server 1	11,000	1					11,000					11,000
Lab Virtual Server	9,000	1				9,000					9,000	
Domain Controller	4,000	1	4,000					4,000				
Systems Monitoring / Management Server	10,000	1				10,000					10,000	
Backup Server	8,000	1				8,000					8,000	
Network Monitoring Server	4,000	1		4,000					4,000			
Mail Gateway	4,000	1			4,000					4,000		
Web Gateway	6,500	1					6,500					6,500
Storage Area Network (SAN)	45,000	1		45,000					45,000			
Tape Archive	5,000	1				5,000					5,000	
<b>Workstations</b>												
Desktops - Four Year Replacement Cycle - Based on 88 Units	1,100	22	24,200	24,200	24,200	24,200	24,200	24,200	24,200	24,200	24,200	24,200
Laptops - Four Year Replacement Cycle - Based on 32 Units	1,600	8	12,800	12,800	12,800	12,800	12,800	12,800	12,800	12,800	12,800	12,800
<b>Network Devices</b>												
Corporate Firewalls	3,000	2				6,000						6,000
Core Switches	12,000	4			48,000							
Storage Switches	4,000	2		8,000					8,000			
Distribution Switches	4,000	4							16,000			
Edge Switches	2,000	23					46,000					
SCADA Switches	1,000	33						33,000				
SCADA Routers	2,000	3						6,000				
Fibre Media Converters (SFP)	250	98						24,500				
Voice Gateways	5,000	5					25,000					25,000
<b>Wireless Devices</b>												
802.1 Corporate Wireless Devices	500	15				7,500					7,500	
802.1 Wireless Controller	5,000	1				5,000					5,000	
5GHz Wireless Backup Systems	10,000	2					20,000					
<b>Uninterruptible Power Supply Devices</b>												
Civic Centre - System	8,000	1				8,000						
Civic Centre - Batteries	2,000	1	2,000				2,000				2,000	
DR Site - System	8,000	1								8,000		
DR Site - Batteries	2,000	1			2,000				2,000			
<b>GIS Equipment</b>												
GPS Handheld Unit 1	10,000	1		10,000								10,000
GPS Handheld Unit 2	10,000	1						10,000				
<b>TOTAL EQUIPMENT REPLACEMENT</b>			<b>43,000</b>	<b>128,000</b>	<b>91,000</b>	<b>95,500</b>	<b>147,500</b>	<b>114,500</b>	<b>136,000</b>	<b>49,000</b>	<b>89,500</b>	<b>89,500</b>
<b>Reserve Forecast</b>												
January 1 Reserve Balance			163,990	190,990	137,990	126,990	116,490	58,990	39,490	(1,510)	44,490	49,990
Less: Equipment replacements			(43,000)	(128,000)	(91,000)	(95,500)	(147,500)	(114,500)	(136,000)	(49,000)	(89,500)	(89,500)
Add: Revenues from sale of equipment			-	-	-	-	-	-	-	-	-	-
Add: Operating budget contribution			70,000	75,000	80,000	85,000	90,000	95,000	95,000	95,000	95,000	95,000
<b>December 31 Reserve Balance</b>			<b>190,990</b>	<b>137,990</b>	<b>126,990</b>	<b>116,490</b>	<b>58,990</b>	<b>39,490</b>	<b>(1,510)</b>	<b>44,490</b>	<b>49,990</b>	<b>55,490</b>

<b>Estimated Useful Life</b>			
<b>Servers:</b>	5 Yrs	<b>Voice Gateways</b>	5 Yrs
<b>Workstations:</b>	4 Yrs	<b>802.1 Wireless Devices</b>	5 Yrs
<b>Laptops:</b>	4 Yrs	<b>5Ghz Wireless Devices</b>	8 Yrs
<b>Firewalls:</b>	5 Yrs	<b>UPS Devices:</b>	9 Yrs
<b>Core, Distn, Edge Switches</b>	8 Yrs	<b>UPS Batteries</b>	4 Yrs
<b>Storage Switches</b>	5 Yrs	<b>GPS Handhelds:</b>	8 Yrs
<b>SCADA Switches &amp; Routers</b>	8 Yrs		



**TOWNSHIP OF CENTRE WELLINGTON  
SOFTWARE REPLACEMENT FORECAST  
INFORMATION TECHNOLOGY & SERVICES  
2015 - 2024**

Description of Software	2015 Cost	Units	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
<i>Assumed rate of inflation</i>			0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
<b><u>Workstation Software</u></b>												
Workstation Operating Systems	200	30			6,000						6,000	
Office Tools - Spreadsheet, Word Processing, etc.	300	120					36,000					
Workstation Document Graphics Tools	150	10			1,500				1,500			
Business and Technical Drawing Tools	200	5			1,000				1,000			
PDF Document Tools	200	45			9,000				9,000			
Workstation Security Tools	100	120	12,000				12,000				12,000	
<b><u>Server Software</u></b>												
Server Operating Systems	8,000	1		8,000					8,000			
Phone & Communications Systems	13,000	2			26,000				26,000			
Corporate Web	115	30			3,450				3,450			
Database	200	30		6,000					6,000			
Building Access Control System	2,000	1	2,000					2,000				
<b>TOTAL SOFTWARE REPLACEMENT</b>			<b>14,000</b>	<b>14,000</b>	<b>46,950</b>	<b>-</b>	<b>48,000</b>	<b>2,000</b>	<b>54,950</b>	<b>-</b>	<b>18,000</b>	<b>-</b>
<b><u>Reserve Forecast</u></b>												
January 1 Reserve Balance			63,700	62,700	63,700	31,750	46,750	18,750	36,750	1,800	21,800	23,800
Less: Software replacements			(14,000)	(14,000)	(46,950)	-	(48,000)	(2,000)	(54,950)	-	(18,000)	-
Add: Revenues from sale of software			-	-	-	-	-	-	-	-	-	-
Add: Operating budget contribution			13,000	15,000	15,000	15,000	20,000	20,000	20,000	20,000	20,000	20,000
<b>December 31 Reserve Balance</b>			<b>62,700</b>	<b>63,700</b>	<b>31,750</b>	<b>46,750</b>	<b>18,750</b>	<b>36,750</b>	<b>1,800</b>	<b>21,800</b>	<b>23,800</b>	<b>43,800</b>

<b>Estimated Useful Life</b>			
<b>Workstations:</b>		<b>Servers:</b>	
Operating System	6 Yrs	Operating Systems	5 Yrs
Office Tools	6 Yrs	Phone & Communications	4 Yrs
Workstation Tools	4 Yrs	Webserver	4 Yrs
Security Tools	4 Yrs	Database	5 Yrs





**TOWNSHIP OF CENTRE WELLINGTON  
EQUIPMENT REPLACEMENT FORECAST  
PUBLIC WORKS  
2015 - 2025**

Equipment Description	Inflation Factor = 3%	(1.000)	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
	2015 COST	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	
<b>Hand Equipment</b>													
Hedge Trimmer - Gas (1)	1,200		1,200								1,500		
Weed Eaters (9)	1,000	1,000	1,000	1,100	1,100	1,100	1,200	1,200	1,200	1,300	1,300	1,300	1,300
Chain Saws (6)	800	1,600		1,600	1,800	1,800			2,000	2,000	2,000		2,200
Quick Cut Saws (2)	1,700	1,700		1,800			2,000		2,100				2,300
Push Mowers (2)	500	500				600	600					700	700
<b>Small Equipment</b>													
Hydraulic Water Pump (2)	8,500	8,500								10,500	10,800		
Roadside Mower - Lely (1)	15,000		15,500						17,900				
Water Tanks (2)	10,000		10,300	10,600					11,900	12,300			
Compactor (Jumping Jack) (1)	5,000	5,000				5,600					6,300		
Sidewalk Sanders (2)	10,000	10,000				11,300	11,600					13,000	13,400
2008 Bandit Wood Chipper	35,000		36,100										
99-67 Linemarker Paint Machine	5,000	5,000									6,300		
13-67 Linemarker Paint Machine	5,000								6,000				
Plate Tamper (1)	5,000		5,200						5,800				
Pressure Washer (2)	10,000			10,600	10,900					12,300	12,700		
Provision for Miscellaneous Equipment		2,000	2,500	3,000	3,500	4,000	4,500	5,000	5,500	6,000	6,500	7,000	
<b>TOTAL EQUIPMENT REPLACEMENT</b>	<b>113,700</b>	<b>35,300</b>	<b>71,800</b>	<b>28,700</b>	<b>17,300</b>	<b>24,400</b>	<b>19,900</b>	<b>49,800</b>	<b>45,900</b>	<b>46,900</b>	<b>21,500</b>	<b>26,900</b>	
<b>Reserve Forecast</b>													
January 1 Reserve Balance		107,260	91,960	45,160	41,460	49,160	49,760	54,860	35,060	19,160	2,260	10,760	
Less: Equipment replacements		(35,300)	(71,800)	(28,700)	(17,300)	(24,400)	(19,900)	(49,800)	(45,900)	(46,900)	(21,500)	(26,900)	
Add: Revenues from sale of equipment		-	-	-	-	-	-	-	-	-	-	-	
Add: Operating budget contribution		20,000	25,000	25,000	25,000	25,000	25,000	30,000	30,000	30,000	30,000	30,000	
December 31 Reserve Balance		91,960	45,160	41,460	49,160	49,760	54,860	35,060	19,160	2,260	10,760	13,860	



**TOWNSHIP OF CENTRE WELLINGTON  
EQUIPMENT REPLACEMENT FORECAST  
ENVIRONMENTAL SERVICES  
2015 - 2025**

Equipment Description	Inflation Factor = 3%	(1.000)	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
	2015 COST	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	
<b>WATERWORKS</b>													
Quick Cut Saw (1)	1,500	1,500					1,700						2,000
Tapping Machine (1)	3,000	3,000						3,600					
Large Generator (2)	75,000						86,900		92,200				
Locator Equipment	5,000					5,600					6,500		
Leak Detection System	25,000									31,700			
Uninterruptible Power Supply Devices - Systems (4)	4,000					18,000							
Uninterruptible Power Supply Devices - Batteries (4)	2,000			8,400			9,200			10,000			
Small Generators (4)	1,500					6,800					8,000		
Provision for Miscellaneous Equipment		4,500	4,500	5,000	5,000	5,500	5,500	5,500	6,000	6,000	6,000	6,500	
<b>Total - Waterworks</b>	<b>117,000</b>	<b>9,000</b>	<b>4,500</b>	<b>13,400</b>	<b>5,000</b>	<b>35,900</b>	<b>103,300</b>	<b>9,100</b>	<b>98,200</b>	<b>47,700</b>	<b>20,500</b>	<b>8,500</b>	
<b>SANITARY SEWER</b>													
Sewer Machine - Flex Rods (Electric) (1)	2,000				2,200								
Small Generator (1)	1,000			1,100						1,300			
Lateral Hand Sewer Camera (1)	15,000	15,000					17,400						20,200
Automatic Lateral Sewer Camera (1)	80,000		82,400								104,400		
Mainline Sewer Camera (1)	90,000									114,000			
Portable Generator (1)	1,500	1,500					1,700						2,000
Compactor (Jumping Jack) (1)	7,000					7,900					9,100		
Provision for Miscellaneous Equipment		4,500	4,500	5,000	5,000	5,500	5,500	5,500	6,000	6,000	6,000	6,500	
<b>Total - Sanitary Sewer</b>	<b>196,500</b>	<b>21,000</b>	<b>86,900</b>	<b>6,100</b>	<b>7,200</b>	<b>13,400</b>	<b>24,600</b>	<b>5,500</b>	<b>6,000</b>	<b>121,300</b>	<b>119,500</b>	<b>28,700</b>	
<b>WASTE WATER TREATMENT PLANTS</b>													
Weed Eater (1)	700		700				800			900			900
Mig Welder - retire	1,000												
Hydraulic Ram Set	2,500	2,500											3,400
Portable Generator (1)	50,000						58,000						
Provision for Miscellaneous Equipment		7,000	7,000	7,500	7,500	8,000	8,000	8,000	9,000	9,000	9,000	10,000	
<b>Total - Waste Water Treatment Plant</b>	<b>54,200</b>	<b>9,500</b>	<b>7,700</b>	<b>7,500</b>	<b>7,500</b>	<b>8,800</b>	<b>66,000</b>	<b>8,000</b>	<b>9,900</b>	<b>9,000</b>	<b>9,000</b>	<b>14,300</b>	
<b>TOTAL EQUIPMENT REPLACEMENT</b>	<b>367,700</b>	<b>39,500</b>	<b>99,100</b>	<b>27,000</b>	<b>19,700</b>	<b>58,100</b>	<b>193,900</b>	<b>22,600</b>	<b>114,100</b>	<b>178,000</b>	<b>149,000</b>	<b>51,500</b>	
<b>Reserve Forecast</b>													
January 1 Reserve Balance		321,040	341,540	307,440	350,440	405,740	427,640	313,740	371,140	337,040	239,040	170,040	
Less: Equipment replacements		(39,500)	(99,100)	(27,000)	(19,700)	(58,100)	(193,900)	(22,600)	(114,100)	(178,000)	(149,000)	(51,500)	
Less: WWTP equipment replacements included in capital budget		-	-	-	-	-	-	-	-	-	-	-	
Add: Revenues from sale of equipment		-	-	-	-	-	-	-	-	-	-	-	
Add: Operating budget contribution		60,000	65,000	70,000	75,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	
<b>December 31 Reserve Balance</b>		<b>341,540</b>	<b>307,440</b>	<b>350,440</b>	<b>405,740</b>	<b>427,640</b>	<b>313,740</b>	<b>371,140</b>	<b>337,040</b>	<b>239,040</b>	<b>170,040</b>	<b>198,540</b>	



**TOWNSHIP OF CENTRE WELLINGTON  
EQUIPMENT REPLACEMENT FORECAST  
FIRE SERVICES  
2015 - 2024**

Equipment Description	Inflation Factor = 3% (1.000)  2015 COST	EQUIPMENT FORECAST									
		(1.000) 2015	(1.030) 2016	(1.061) 2017	(1.093) 2018	(1.126) 2019	(1.159) 2020	(1.194) 2021	(1.230) 2022	(1.267) 2023	(1.305) 2024
<b>RESCUE &amp; MEDICAL EQUIPMENT</b>											
1 Gas Resuscitators & Detectors	N/A	2,650	180	4,244	1,994	2,645	-	-	6,949	2,977	6,524
2 Hydraulic Equipment	N/A	7,000	47,895	11,139	-	12,155	12,752	-	-	-	31,315
3 Rope Rescue Equipment	N/A	-	7,159	6,259	1,967	8,666	1,565	4,955	3,616	9,501	8,481
4 Other	N/A	3,050	1,803	11,458	7,649	1,463	-	9,552	-	-	-
<b>SUPPRESSION EQUIPMENT</b>											
5 Extinguishers	N/A	-	-	1,273	-	1,261	-	1,337	-	-	-
6 Portable Pumps	N/A	-	-	3,713	4,917	4,502	-	-	-	-	11,091
7 Exhaust Fans	N/A	7,600	-	-	-	-	-	-	3,690	-	-
8 Hoses	N/A	14,400	13,802	10,662	5,464	-	11,651	-	7,625	7,854	13,113
9 Nozzles	N/A	5,000	5,150	-	7,103	-	-	8,358	-	8,867	-
10 Generators	N/A	4,000	-	12,731	-	-	-	2,388	7,379	12,668	-
11 Ladders	N/A	-	-	530	2,185	1,126	2,898	-	1,783	3,167	2,610
12 Other	N/A	23,760	53,107	3,098	2,338	5,290	348	49,076	18,497	-	19,311
<b>FIREFIGHTER PERSONNEL EQUIPMENT</b>											
13 Radios	N/A	4,000	4,120	4,244	4,371	4,502	4,637	4,776	4,919	5,067	2,610
14 Pagers	N/A	4,000	4,120	2,122	2,185	2,251	2,319	2,388	2,460	2,534	2,610
15 S.C.B.A. & Cylinders	N/A	9,800	1,854	24,082	1,967	280,252	99,698	5,970	-	-	-
16 Bunker Gear	N/A	93,000	-	-	-	-	-	-	-	-	-
17 Personal Protective Equipment	N/A	10,380	10,691	11,012	11,343	11,683	12,033	12,394	12,766	13,149	13,544
<b>TOTAL EQUIPMENT REPLACEMENT</b>		<b>188,640</b>	<b>149,880</b>	<b>106,567</b>	<b>53,484</b>	<b>335,796</b>	<b>147,900</b>	<b>101,196</b>	<b>69,685</b>	<b>65,783</b>	<b>111,206</b>
<b>Reserve Forecast</b>											
January 1 Reserve Balance		125,100	41,460	16,580	60,012	171,529	733	17,833	81,637	176,952	276,169
Less: Equipment replacements		(188,640)	(149,880)	(106,567)	(53,484)	(335,796)	(147,900)	(101,196)	(69,685)	(65,783)	(111,206)
Add: Revenues from sale of equipment		-	-	-	-	-	-	-	-	-	-
Less: Transfer to Fire Vehicle Replacement Reserve		-	-	-	-	-	-	-	-	-	-
Add: Operating budget contribution		105,000	125,000	150,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000
December 31 Reserve Balance		41,460	16,580	60,012	171,529	733	17,833	81,637	176,952	276,169	329,963



**TOWNSHIP OF CENTRE WELLINGTON**  
**Detailed Equipment Replacement**  
**FIRE SERVICES**  
**2015 - 2024**

ITEM	STATION	QTY	2015 UNIT PRICE	LIFE	Inflation										TOTAL
					1.000	1.030	1.061	1.093	1.126	1.159	1.194	1.230	1.267	1.305	
					2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
<b>RESCUE &amp; MEDICAL</b>															
<b>GAS RESUSCITATORS &amp; DETECTORS</b>															
O-2 Resuscitators	FERGUS	3	175	10		180			394				443		1,018
O-2 Resuscitators	ELORA	3	175	10				191					443		635
Multi Gas Detector	FERGUS	2	2,000	5			2,122					2,460		2,610	7,191
Multi Gas Detector	ELORA	2	2,000	5			2,122					2,460		2,610	7,191
CO Detector	FERGUS	1	1,000	5					1,126					1,305	2,430
First-Aid Mannequin	FER/ELOR	1	1,650	7								2,029			2,029
Rescue litter	FERGUS	1	1,650	10				1,803							1,803
Rescue litter	ELORA	1	1,650	10	1,650								2,090		3,740
CO Detector	ELORA	1	1,000	5	1,000				1,126						2,126
					2,650	180	4,244	1,994	2,645	-	-	6,949	2,977	6,524	28,163
<b>HYDRAULIC EQUIPMENT</b>															
Hydraulic Main Power Pack # 1	FERGUS	1	10,500	15			11,139								11,139
Hydraulic Main Power Pack # 1 (will not be replaced)	ELORA	1	10,500	15										13,700	13,700
Hydraulic Portable Power Pack # 2	FERGUS	1	7,000	15					7,879						7,879
Hydraulic Cutter # 1	ELORA	1	13,000	15		13,390									13,390
Hydraulic Exchanger Spreader	FERGUS	1	11,000	15						12,752					12,752
Hydraulic Combi tool # 1	FERGUS	1	10,000	15										13,048	13,048
Hydraulic Spreader # 1	ELORA	1	13,500	15		13,905									13,905
Hydraulic Cutter	FERGUS	1	7,000	15	7,000										7,000
Hydraulic Ram # 1	FERGUS	1	3,800	15					4,277						4,277
Hydraulic Ram # 1	ELORA	1	10,500	15		10,815									10,815
Hydraulic Ram # 2 (Extension Kit 1)	FERGUS	1	3,500	15										4,567	4,567
Hydraulic Ram # 3	FERGUS	1	5,800	15		5,974									5,974
Manual Hydraulic Kit (will not be replaced)	FERGUS	3	3,700	15											-
Manual Hydraulic Kit	ELORA	1	3,700	15		3,811									3,811
Hydraulic Hoses	FERGUS	2 x 150ft	2,400	15											-
Hydraulic Hoses (will not be replaced)	ELORA	2 x 150ft	2,300	15											-
					7,000	47,895	11,139	-	12,155	12,752	-	-	-	31,315	122,257
<b>ROPE RESCUE EQUIPMENT</b>															
Full Body Rescue Harnesses	FERGUS	7	400	6					3,151			1,476	1,013		5,641
Full Body Rescue Harnesses	ELORA	7	400	6					3,151			1,476	1,013		5,641
Rescue Rope 900 ft.	FERGUS	4 x 300ft	450	5			955		1,013				2,280		4,248
Rescue Rope 900 ft.	ELORA	4 x 600ft	900	5			955	1,967					4,560		7,482
Personal Flotation Device	FERGUS	15	250	12		2,575								1,631	4,206
Personal Flotation Device	ELORA	15	250	12		2,575								1,631	4,206
Water Rescue Suits	FERGUS	5	1,000	10			2,122				2,388			1,305	5,815
Water Rescue Suits	ELORA	5	1,000	10			2,122				2,388			1,305	5,815
Water Throw Ropes	FERGUS	11	50	10		155				174	179		317		824
Water Throw Ropes	ELORA	9	50	10			106						317		423
Rope Gun	FERGUS	1	1,000	20										1,305	1,305
Rope Gun	ELORA	1	1,000	20										1,305	1,305
Safety Harness	FERGUS	4	300	7				675	696						1,371
Safety Harness	ELORA	4	300	7				675	696						1,371
Rescue Helmets	FERGUS	10	90	10		927						332			1,259
Rescue Helmets	ELORA	13	90	10		927						332			1,259
					-	7,159	6,259	1,967	8,666	1,565	4,955	3,616	9,501	8,481	52,169



**TOWNSHIP OF CENTRE WELLINGTON**  
**Detailed Equipment Replacement**  
**FIRE SERVICES**  
**2015 - 2024**

ITEM	STATION	QTY	2015 UNIT PRICE	LIFE	Inflation										TOTAL
					1.000	1.030	1.061	1.093	1.126	1.159	1.194	1.230	1.267	1.305	
					2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
<b>OTHER</b>															
Air Chisels	FERGUS	1	3,500	15				3,825							3,825
Air Chisels	ELORA	1	3,500	15				3,825							3,825
Cribbing	ELORA	45	50	10		1,803									1,803
Cribbing	FERGUS	45	50	10	1,750										1,750
Defib	ELORA	2	2,000	7							4,776				4,776
Defib	FERGUS	2	2,000	7							4,776				4,776
High Pressure Air Bag Set	FERGUS	3 (S/M/L)	1,800	10			5,729								5,729
High Pressure Air Bag Set	ELORA	3	1,800	10			5,729								5,729
High Angle Stretcher	FERGUS	1	1,300	10	1,300										1,300
High Angle Stretcher	ELORA	1	1,300	10					1,463						1,463
					3,050	1,803	11,458	7,649	1,463	-	9,552	-	-	-	34,975
<b>TOTAL RESCUE &amp; MEDICAL</b>					<b>12,700</b>	<b>57,036</b>	<b>33,100</b>	<b>11,610</b>	<b>24,930</b>	<b>14,317</b>	<b>14,508</b>	<b>10,565</b>	<b>12,478</b>	<b>46,319</b>	<b>237,563</b>
<b>SUPPRESSION EQUIPMENT</b>															
<b>EXTINGUISHERS</b>															
Dry Powder Extinguishers	FERGUS	5	200	14			424		225		239				888
Dry Powder Extinguishers	ELORA	5	200	14			424		225		239				888
Water Extinguishers	FERGUS	3	160	7					180		191				371
Water Extinguishers	ELORA	3	160	7					180		191				371
CO/2 Extinguishers	FERGUS	2	200	7			212		225		239				676
CO/2 Extinguishers	ELORA	2	200	7			212		225		239				676
					-	-	1,273	-	1,261	-	1,337	-	-	-	3,871
<b>PORTABLE PUMPS</b>															
Portable Pumps # 1 (18hp)	FERGUS	1	4,500	15				4,917							4,917
Portable Pumps # 1 (18hp)	ELORA	1	4,500	15										5,871	5,871
Portable Pumps # 2 (11hp)	FERGUS	1	4,000	15					4,502						4,502
Portable Pumps # 2 (11hp)	ELORA	1	3,500	15			3,713								3,713
Portable Pumps # 3 (11hp)	FERGUS	1	4,000	15										5,219	5,219
					-	-	3,713	4,917	4,502	-	-	-	-	11,091	24,223
<b>EXHAUST FANS</b>															
Positive Pressure Fan	FERGUS	1	2,300	15	2,300										2,300
Positive Pressure Fan	ELORA	1	2,300	15	2,300										2,300
Negative Pressure Fan	FERGUS	2	1,500	20	1,500							1,845			3,345
Negative Pressure Fan	ELORA	2	1,500	20	1,500							1,845			3,345
					7,600	-	-	-	-	-	-	3,690	-	-	11,290
<b>HOSES</b>															
Fire Hose 1 1/2" (Upgrade to 1 3/4")	FERGUS	24 x 50ft	500	10	2,500	2,060	1,591			1,739		615	633	1,957	11,096
Fire Hose 1 1/2" (Upgrade to 1 3/4")	ELORA	24 x 50ft	500	10	2,500	2,060	1,591			1,739		1,230	1,267	1,957	12,344
Fire Hose 2 1/2"	FERGUS	16 x 50ft	550	10	2,200	2,266	1,750			1,913		1,353	1,393	2,153	13,028
Fire Hose 2 1/2"	ELORA	16 x 50ft	550	10	2,200	2,266	1,750			1,913		1,353	1,393	2,153	13,028
Fire Hose 4"	FERGUS	17 x 100ft	625	10	2,500	2,575	1,989	2,732		2,174		1,537	1,583	2,446	17,537
Fire Hose 4"	ELORA	18 x 100ft	625	10	2,500	2,575	1,989	2,732		2,174		1,537	1,583	2,446	17,537
					14,400	13,802	10,662	5,464	-	11,651	-	7,625	7,854	13,113	84,571
<b>NOZZLES</b>															
Nozzles 1 1/2"	FERGUS	16	1,500	20	3,000	3,090		1,639			1,791			1,900	11,420
Nozzles 1 1/2"	ELORA	16	1,500	20				3,278			1,791			1,900	6,969
Nozzles 2 1/2"	FERGUS	7	2,000	20	2,000	2,060					2,388		2,534		8,982
Nozzles 2 1/2"	ELORA	8	2,000	20				2,185			2,388		2,534		7,107
					5,000	5,150	-	7,103	-	-	8,358	-	8,867	-	34,478



**TOWNSHIP OF CENTRE WELLINGTON**  
**Detailed Equipment Replacement**  
**FIRE SERVICES**  
**2015 - 2024**

ITEM	STATION	QTY	2015 UNIT PRICE	LIFE	Inflation										TOTAL
					1.000	1.030	1.061	1.093	1.126	1.159	1.194	1.230	1.267	1.305	
					2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
<b>GENERATORS</b>															
Portable Generator # 1	FERGUS	1	6,000	10			6,365								6,365
Portable Generator # 1 (6500wt)	ELORA	1	6,000	10			6,365								6,365
Portable Generator # 2	FERGUS	1	3,500	10									4,434		4,434
Portable Generator # 2 (3500wt)	ELORA	1	2,000	10							2,388				2,388
Portable Generator # 3	FERGUS	1	3,500	10									4,434		4,434
Portable Generator # 3 (1500wt)	ELORA	1	3,000	10								3,690			3,690
Portable Generator # 4	FERGUS	1	4,000	10	4,000										4,000
Portable Generator # 4 (1500wt)	ELORA	1	3,000	10								3,690	3,800		7,490
					4,000	-	12,731	-	-	-	2,388	7,379	12,668	-	39,166
<b>LADDERS</b>															
Ladders 36'	FERGUS	1	2,000	10									2,534		2,534
Folding ladder	FERGUS	1	1,450	10								1,783			1,783
Ladders 36'	ELORA	2	2,000	15					2,319						2,319
Ladders 24'	FERGUS	1	1,500	10			1,639								1,639
Ladders 24'	ELORA	2	1,500	15										1,957	1,957
Roof Ladder	FERGUS	2	500	10			546								546
Roof Ladder	ELORA	2	500	15			530							652	1,183
Attic Ladder	FERGUS	2	500	10					563						563
Attic Ladder	ELORA	3	500	15					563						563
Adjustable Ladder	FERGUS	1	500	10						580					580
Adjustable Ladder	ELORA	1	500	10									633		633
					-	-	530	2,185	1,126	2,898	-	1,783	3,167	2,610	14,299
<b>OTHER</b>															
Chain Saw Vent Master 2	FERGUS	2	3,700	10	3,700	3,811									7,511
Chain Saw Vent Master	ELORA	2	3,700	10	3,700									4,828	8,528
Rescue Circular Saw	FERGUS	2	1,500	10	1,500									1,957	3,457
Rescue Circular Saw	ELORA	2	1,500	10	1,500							1,845			3,345
Flashlights	FERGUS	14	150	7	300	309	318	328			358	922		587	3,123
Flashlights	ELORA	14	150	7	300	309	318	328			358	922		587	3,123
Portable Water Back Packs	FERGUS	8	260	10	260	268	552						640		1,719
Portable Water Back Packs	ELORA	6	260	10				1,136				640			1,776
Port-A-Tank #1 (1,500 gal)	FERGUS	2	1,700	10					1,913					2,218	4,131
Port-A-Tank	ELORA	2	1,700	10					1,913					2,218	4,131
Fire Brooms	FERGUS	12	75	5	150	155	159	164	169	174	179			391	1,541
Fire Brooms	ELORA	8	75	5	150	155	159	164	169	174	179			391	1,541
Reciprocating Saw	FERGUS	2	500	10					563					652	1,215
Reciprocating Saw	ELORA	2	500	10					563					652	1,215
Axes	FERGUS	7	100	7	100	103		109						130	562
Axes	ELORA	10	100	7	100	103		109				119		130	562
Gas Storage Cans	ELORA	6	250	10			796					615			1,411
Gas Storage Cans	FERGUS	6	250	10			796					615			1,411
Bunker Gear Washing Machine	ELORA	1	9,000	15	9,000										9,000
Pressure Washer	ELORA	1	3,000	15		3,090									3,090
Pressure Washer	FERGUS	1	3,000	15	3,000										3,000
Air Compressor	ELORA	1	3,500	25										4,567	4,567
Air Compressor	FERGUS	1	3,500	25		3,605									3,605
Thermo Imaging Camera	ELORA	2	20,000	5		20,600					23,881				44,481
Thermo Imaging Camera	FERGUS	2	20,000	5		20,600					23,881				44,481
Fire Safety Trailer	TCW	1	10,000	10								12,299			12,299
					23,760	53,107	3,098	2,338	5,290	348	49,076	18,497	-	19,311	174,824
<b>TOTAL SUPPRESSION EQUIPMENT</b>					<b>54,760</b>	<b>72,059</b>	<b>32,007</b>	<b>22,008</b>	<b>12,178</b>	<b>14,897</b>	<b>61,159</b>	<b>38,975</b>	<b>32,556</b>	<b>46,124</b>	<b>386,722</b>



**TOWNSHIP OF CENTRE WELLINGTON**  
**Detailed Equipment Replacement**  
**FIRE SERVICES**  
**2015 - 2024**

ITEM	STATION	QTY	2015 UNIT PRICE	LIFE	Inflation										TOTAL
					1.000	1.030	1.061	1.093	1.126	1.159	1.194	1.230	1.267	1.305	
					2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
<b>FIREFIGHTER PERSONNEL EQUIPMENT</b>															
<b>RADIOS</b>															
Portable Radios	FERGUS	18	1,000	8	2,000	2,060	2,122	2,185	2,251	2,319	2,388	2,460	2,534	1,305	21,623
Portable Radios	ELORA	16	1,000	8	2,000	2,060	2,122	2,185	2,251	2,319	2,388	2,460	2,534	1,305	21,623
					4,000	4,120	4,244	4,371	4,502	4,637	4,776	4,919	5,067	2,610	43,246
<b>PAGERS</b>															
Pagers	FERGUS	32	500	8	2,000	2,060	1,061	1,093	1,126	1,159	1,194	1,230	1,267	1,305	13,494
Pagers	ELORA	30	500	8	2,000	2,060	1,061	1,093	1,126	1,159	1,194	1,230	1,267	1,305	13,494
					4,000	4,120	2,122	2,185	2,251	2,319	2,388	2,460	2,534	2,610	26,988
<b>S.C.B.A. &amp; CYLINDERS</b>															
Self Contain Breathing Apparatus	FERGUS	18	7,000	15					141,814						141,814
Self Contain Breathing Apparatus	ELORA	16	7,000	15					126,057						126,057
SCBA Air Compressor	FERGUS	1	80,000	15						92,742					92,742
SCBA Cylinders	FERGUS	35	1,000	15	4,000		10,609		5,628		5,970				26,207
Voice Amplifiers	FERGUS	18	450	7	900	927	1,432	983							4,243
Voice Amplifiers	ELORA	16	450	7	900	927	1,432	983							4,243
SCBA Cylinders	ELORA	32	1,000	15	4,000		10,609		6,753	6,956					28,318
					9,800	1,854	24,082	1,967	280,252	99,698	5,970	-	-	-	423,623
<b>BUNKER GEAR</b>															
Bunker Gear	FERGUS	32	1,500	10	48,000										48,000
Bunker Gear	ELORA	30	1,500	10	45,000										45,000
					93,000	-	-	-	-	-	-	-	-	-	93,000
<b>PERSONAL PROTECTIVE EQUIPMENT</b>															
Personal Protective Equipment	FERGUS	32	1,730	10	5,190	5,346	5,506	5,671	5,841	6,017	6,197	6,383	6,575	6,772	59,498
Personal Protective Equipment	ELORA	30	1,730	10	5,190	5,346	5,506	5,671	5,841	6,017	6,197	6,383	6,575	6,772	59,498
					10,380	10,691	11,012	11,343	11,683	12,033	12,394	12,766	13,149	13,544	118,995
<b>TOTAL PERSONNEL EQUIPMENT</b>															
					121,180	20,785	41,460	19,866	298,688	118,686	25,529	20,145	20,750	18,763	705,852
<b>GRAND TOTAL - FIRE EQUIPMENT</b>															
					188,640	149,880	106,567	53,484	335,796	147,900	101,196	69,685	65,783	111,206	1,330,137



**TOWNSHIP OF CENTRE WELLINGTON  
PARKS EQUIPMENT REPLACEMENT FORECAST  
PARKS & RECREATION  
2014 - 2024**

Equipment Description	QTY	Year Install	LIFE	Inflation Factor = 3% (1,000) 2015 UNIT COST	(1,000)	(1,030)	(1,061)	(1,093)	(1,126)	(1,159)	(1,194)	(1,230)	(1,267)	(1,305)	(1,344)
					2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
<b>GENERAL PARK</b>															
<b>Bleachers</b>															
CWSC Grounds (80 seat unit)	30	old	10 years	26,000			27,600					32,000			69,800
Elora CC Diamonds (40 seat unit)	5	old	10 years	3,000						3,500	3,600				
Elora Lion's Park (40 seat unit)	3	old	10 years	3,000		3,100				3,500	3,600				
Forfar Park (60 seat ut) - DO NOT REPLACE	2	old	10 years	3,000											
Highland Park - Tye (80 seat unit)	6	old	10 years	8,000	8,000						9,600	9,800			
Highland Park - (40 seat unit)	4	old	10 years	3,000						3,500		3,700			
Belwood Ball Diamond (80 seat unit)	3	old	10 years	8,000							9,600	9,800			
St Mary's School (40 seat unit)	2	old	10 years	3,000						3,500					
					8,000	3,100	27,600	-	-	14,000	26,400	55,300	-	-	69,800
<b>Benches &amp; Tables</b>															
Picnic Tables (various locations)	50	old	10 years	500		1,000				1,200					
Park Benches	25	old	10 years	600		600	700	700			700				
					-	1,600	-	700	-	1,200	700	-	-	-	-
<b>Fencing</b>															
Fencing					-	-	-	-	-	-	-	-	-	-	-
<b>Tennis Courts</b>															
Tower Street Tennis Courts (TSTC) - fencing	1999	20	years	25,000			26,500								
TSTC - Re-colour coat surface	2010	10	years	25,000											
TSTC - Re-asphalt & colour surface		15	years	25,000					28,100						
TSTC - Replace lights		old	15 years	45,000					56,300						
CWSCS - fencing	2009	20	years	25,000											
CWSCS - re-coulour coat surface	2009	5	years	7,500	7,500							9,000			
CWSCS - Re-asphalt & re-colour coat	2009	15	years	25,000											33,600
CWSCS - replace lights	2009	15	years	45,000											
					7,500	-	26,500	-	84,400	-	-	9,000	-	-	33,600
<b>Light Towers</b>															
ECC Diamonds - "A"		old	2018	100,000							119,400				
ECC Diamonds - "B"		old	2019	100,000											134,400
CWSC - Hardball		old	2013	80,000											
Victoria Park Soccer	2003	2020		120,000								147,600			
Victoria Park Rugby/Soccer	2003	2020		40,000								49,200			
Tye/Highland Park Diamonds		old	2015	100,000					115,900						
Belwood Ball Diamond	1997	2021		100,000							119,400	196,800			134,400
					-	-	-	-	-	115,900	119,400	196,800	-	-	268,800





**TOWNSHIP OF CENTRE WELLINGTON  
PARKS EQUIPMENT REPLACEMENT FORECAST  
PARKS & RECREATION  
2014 - 2024**

Equipment Description	QTY	Year Install	LIFE	Inflation Factor = 3%	(1,000) 2015 UNIT COST	(1,000)	(1,030)	(1,061)	(1,093)	(1,126)	(1,159)	(1,194)	(1,230)	(1,267)	(1,305)	(1,344)
						2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
<b>Shelters (25 years)</b>																
Elora Community Centre	1	1990	25 years		50,000						58,000					
CWSC Centre	1	old			40,000										52,200	
Bissell Park	1	1995	25 years		capital											
Hoffer Park	1	old	25 years		20,000								24,600			
Confederation Park - <b>DO NOT REPLACE</b>	1	old	not replace													
Veteran's Park (Salem) - <b>DO NOT REPLACE</b>	1	old	25 years		35,000											
Maple Park (Belwood)	1	old	10 years		50,000					56,300						
						-	-	-	-	56,300	58,000	-	24,600	-	52,200	-
<b>Playground Equipment</b>																
Belwood - Douglas Park (swings, spring toy, structure & slide)			15 years		50,000											
Belwood - Maple Park (swings & slide)	1	2014	15 years		75,000											
ECC - play equipment	1		15 years		200,000											
Elora - Hoffer Park (swings, slide, mini-play structure)		2011	15 years		75,000											
Elora - O'Brien Park	1		15 years		100,000										130,500	
Elora - Keating Park - play equipment	1		15 years		45,000	45,000										
Elora - Drimie Park - play equipment	1		15 years		100,000				109,300							
Elora - Foote Park - play equipment	1		15 years		50,000									63,300		
CWCS - play equipment	1		15 years		150,000			159,100								
Fergus - Strathallan park - play equipment	1		15 years		75,000											
Fergus - Victoria Park (play structure)	1		15 years		150,000											
Fergus - Tait Park - play equipment	1		15 years		50,000									63,300		
Fergus - Stait Park - play equipment	1		15 years		200,000											
Fergus - Graham Park	1		15 years		50,000					58,000						
Fergus - Ferrier Park (play structure)	1		15 years		75,000				84,400							
Fergus - Wilkie Park (play structure)	1		15 years		75,000						89,600					
Fergus - Confederation Park (play structure)	1		15 years		50,000											
Fergus - Webster Park - play equipment	1	2008	15 years		50,000										65,200	
Fergus - Webster park - arch climber	1		15 years		4,000											
Fergus - Beatty Park - play equipment	1	2008	15 years		75,000											
Fergus - Holman Park - play equipment	1	2008	15 years		50,000											67,200
Salem - Veteran's Park - play equipment & swings	1		15 years		50,000											
						45,000	51,500	159,100	109,300	84,400	58,000	89,600	-	126,600	195,700	67,200



**TOWNSHIP OF CENTRE WELLINGTON  
PARKS EQUIPMENT REPLACEMENT FORECAST  
PARKS & RECREATION  
2014 - 2024**

Equipment Description	QTY	Year Install	LIFE	Inflation Factor = 3% 2015 UNIT COST	(1,000)	(1,030)	(1,061)	(1,093)	(1,126)	(1,159)	(1,194)	(1,230)	(1,267)	(1,305)	(1,344)
					2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
<b>SPORT SPECIFIC EQUIPMENT</b>															
<b>Backstops (Baseball)</b>															
Forfar Park Diamond - <b>DO NOT REPLACE</b>	1		not replace												
Tye/Highland Park Diamond	1	old	15 years	50,000				54,600							
Highland Park - small dia.	2	2002	15 years	5,000								12,700			
Webster Park	1	old													
St. Mary's School Diamond	1	2000	15 years	10,000						11,600					
Belwood Diamond - <b>DO NOT REPLACE</b>	1	old	15 years	50,000											
ECC Diamonds A	1	old	15 years	50,000					56,300						
ECC Diamond B	1	old	15 years	50,000						58,000					
FCC Diamond	1	old	15 years	50,000				54,600	56,300	69,600		12,700		65,200	
					-	-	-	54,600	56,300	69,600	-	12,700	-	65,200	-
<b>Portable/Permanent Uprights (Soccer/Rugby/Basketball)</b>															
Soccer- Victoria Park North	1	set	2002 10 years	5,000										6,500	
Soccer- Victoria Park South	1	set	2002 10 years	7,000			7,000								9,400
Soccer- Victoria Park West	1	set	2003 10 years	7,000											
Soccer- Strathallan Park	1	set	old 10 years	3,000											4,000
Soccer- CWCS Grounds	2	set	old 10 years	5,000											6,700
Basketball- Belwood Ball Diam	1	net	old 10 years	4,000		4,100									
Basketball - Douglas Park	1	net	old 10 years	4,000	4,000										
Basketball- Elora CC	2	nets	old 10 years	8,000				8,700							
					4,000	4,100	7,000	8,700	-	-	-	-	-	6,500	20,100
<b>Ramps &amp; Other Equipment (Skateboard)</b>															
Skateboard park	1	old	15 years	60,000								79,000			
<b>Splash Pads</b>															
O'Brien Park	1	2003	15 years	150,000									190,000		
<b>REPAIR &amp; MAINTENANCE EQUIPMENT</b>															
<b>Lawn Mowers &amp; Weed Eaters</b>															
Weedeaters (2 per 2 years)	4	vary	4 years	500	1,000				1,100			1,200			1,300
Hand Mowers (1 per 4 years)	2	old	4 years	800	800				900		1,000	1,000			
Aerator	1	old	5 years	2,000							2,400				
Lawn Roller	1	old	5 years	5,000					5,600						
FCC Ball Groomer	1	old	5 years	10,000							11,900				
ECC Ball Groomer	1	old	5 years	10,000				10,900							
					1,800	-	-	10,900	7,600	-	15,300	2,200	-	1,300	-



**TOWNSHIP OF CENTRE WELLINGTON  
PARKS EQUIPMENT REPLACEMENT FORECAST  
PARKS & RECREATION  
2014 - 2024**

Equipment Description	QTY	Year Install	LIFE	Inflation Factor = 3%	(1,000) 2015 UNIT COST	(1,000)	(1,030)	(1,061)	(1,093)	(1,126)	(1,159)	(1,194)	(1,230)	(1,267)	(1,305)	(1,344)	
						2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	
<b>Greenhouses</b>																	
Polyhouse	2	2006	10 years		6,000							14,300					
Heaters	5	2006	10 years		1,500							7,800					
						-	-	-	-	-	-	22,100	-	-	-	-	-
<b>Signage</b>																	
Parks By-Laws				Operating Budget													
Park Identification				Capital Budget													
<b>TOTAL EQUIPMENT REPLACEMENT</b>						<b>66,300</b>	<b>60,300</b>	<b>220,200</b>	<b>184,200</b>	<b>289,000</b>	<b>316,700</b>	<b>273,500</b>	<b>379,600</b>	<b>316,600</b>	<b>320,900</b>	<b>459,500</b>	
<b>Reserve Forecast</b>																	
January 1 Reserve Balance						66,390	70,090	99,790	(410)	390	11,390	14,690	81,190	41,590	74,990	104,090	
Less: Equipment replacements						(66,300)	(60,300)	(220,200)	(184,200)	(289,000)	(316,700)	(273,500)	(379,600)	(316,600)	(320,900)	(459,500)	
Add: Revenues from sale of equipment						-	-	-	-	-	-	-	-	-	-	-	
Add: Operating budget contribution						70,000	90,000	120,000	185,000	300,000	320,000	340,000	340,000	350,000	350,000	360,000	
December 31 Reserve Balance						70,090	99,790	(410)	390	11,390	14,690	81,190	41,590	74,990	104,090	4,590	



**TOWNSHIP OF CENTRE WELLINGTON  
FACILITIES EQUIPMENT REPLACEMENT FORECAST  
PARKS & RECREATION  
2015 - 2025**

Equipment Description	QTY	LIFE	Inflation Factor = 3%	(1.000) 2015 UNIT COST	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
					2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
<b>ELORA COMMUNITY CENTRE</b>															
<b>Site works</b>															
Parking Lot (line painting)									3,000						
Sidewalks					0	0	0	0	3,000	0	0	0	0	0	0
<b>Building Exterior</b>															
Roofing Systems (Facility Capital)															
Eaves Troughs												4,300			
Soffit & Fascia														50,000	
Caulking															
Exterior Walls															
Windows											3,600	2,450			
Doors					0	0	0	0	0	0	3,600	6,750	0	50,000	0
<b>Building Interior</b>															
Walls - common and service areas (painting & protective netting)										28,100					
Floors- common and service areas (vinyl & skate tiles)					10,550				23,700						
Lighting Fixtures - common and service areas						18,500									
Plumbing Fixtures - common and service areas															
Appliances - Other									34,300						
Concession equipment (small, large & vending machines)							1,500			1,500			1,500		
Cabinetry															
					10,550	18,500	1,500	0	58,000	29,600	0	0	1,500	0	0
<b>Electrical Systems</b>															
Distribution Panel - Main/intermediate										4,250					
Transformer											12,000				
Fire Alarm - Panel													10,000		
Emergency Lighting															
Exterior Lighting System										14,200					
					0	0	0	0	0	18,450	12,000	10,000	0	0	0
<b>Mechanical Systems</b>															
Heating System - common and service areas					30,000				7,800	7,000					
Exhaust Systems						5,500									
<b>Arena exhaust fans</b>															
Ice Making System											7,200				
Compressor													48,400		50,000
Ice Rink De-humidification														30,000	
Domestic Water Shut-off Valves and Mains							3,300						3,600		
Domestic Water - Risers and Laterals						4,300							13,200		
Domestic Water - Hot water Boilers and Tanks													13,500		
Domestic Water Recirculating System										1,650					
Storm Water including Roof Drains						3,250			3,500			3,700			
					30,000	13,050	3,300	0	11,300	8,650	37,500	3,700	48,400	30,000	50,000



**TOWNSHIP OF CENTRE WELLINGTON  
FACILITIES EQUIPMENT REPLACEMENT FORECAST  
PARKS & RECREATION  
2015 - 2025**

			Inflation Factor = 3%	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
Equipment Description	QTY	LIFE	2015 UNIT COST	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
<b>Various Arena Equipment</b>														
Hockey Nets	2 set	15 years	2,000 set	2,000				2,300			2,500			
Lacrosse Nets	2 set	15 years	1,500 set					1,700			1,800			
Ice Surface Edger (propane)	1	5 years	6,000	6,000					7,000					
Score Clock	1	15 years	20,000			21,200								
30 Second Clocks	2	15 years	4,000					4,500						
Power Electrical Box (for shows)	1	20 years	10,000					11,300						
P.A. System- speakers	3	10 years	2,400										10,000	
P.A. System- amplifier	1	10 years	10,000										10,000	
P.A. System - cd player	1	10 years	500					600						
Oscillating Fans	3	15 years	2,000									7,600		
				8,000	0	21,200	0	20,400	7,000	0	4,300	7,600	20,000	0
<b>Lobby Equipment</b>														
Display Case	1	40 years	5,000											
Benches	3	20 years	2,500	2,500										
				2,500	0	0	0	0	0	0	0	0	0	0
<b>Hall Equipment</b>														
Tables 6' rectangle)	50	5 years	125 /table		1,300		1,400	1,400	1,400		1,500			
Tables - round	25	5 years	200/table		1,000		1,100	1,100	1,200		1,200			
Chairs	300	5 years	50/chair		3,100		3,300	3,400	3,500		3,700			
Podiums	1	20 years	500											
Sound System	1	10 years	3,000		3,100									
Speakers	2	10 years	1,000		1,000									
Acoustic Tiles	24	10 years	6,000			7,200								
Projector	1	5 years	800											
Bar Freezer	1	10 years	800							1,000				
Dishwasher	1	10 years	20,000								24,600			
Double Door Fridge	1	10 years	5,000							6,000				
Beer Fridge	1	10 years	7,000					7,600						
				0	9,500	7,200	5,800	13,500	6,100	7,000	31,000	0	0	0
<b>Cleaning Equipment</b>														
Floor Scrubbers	1	5 years	7,500		7,700				8,700					
Snow blower	1	5 years	1,000			1,100			1,350					
Carpet Cleaner	1	7 years	1,000		1,000	1,100								
Floor polisher	1	10 years	2,000					2,400						
				0	8,700	2,200	0	2,400	10,050	0	0	0	0	0
<b>ELORA COMMUNITY CENTRE SUB-TOTAL</b>				<b>51,050</b>	<b>49,750</b>	<b>35,400</b>	<b>5,800</b>	<b>108,600</b>	<b>79,850</b>	<b>60,100</b>	<b>55,750</b>	<b>57,500</b>	<b>100,000</b>	<b>50,000</b>
<b>CENTRE WELLINGTON COMMUNITY SPORTSPLEX</b>														
<b>Building Exterior</b>														
Caulking														
Front Entrance Roof Painting				6,000										
Windows				24,000										
Doors									3,500		3,300			
				30,000	0	0	0	0	3,500	0	3,300	0	0	0



**TOWNSHIP OF CENTRE WELLINGTON  
FACILITIES EQUIPMENT REPLACEMENT FORECAST  
PARKS & RECREATION  
2015 - 2025**

Equipment Description	QTY	LIFE	Inflation Factor = 3% (1.000) 2015 UNIT COST	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
				2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
<b>Building Interior</b>														
Ceilings-common and service areas														
Mezzanine upgrades														
Community hall washroom upgrades									10,000					
Fitness change rooms upgrades														
Walls - common and service areas							48,700		50,600		53,800			
Community hall folding door covering repairs														
Floors- common and service areas				35,000		45,750			45,750	44,000	34,000			
Interior Doors - common and service areas				1,600		1,600	1,700	1,700	1,700	1,800	34,000			
Lighting Fixtures - common and service areas								44,200	2,000					
Plumbing Fixtures - common and service areas														
Appliances - Other								25,500	25,500					
T.V. Monitor Program														
Vending Machine													4,000	
Pool Windows														
Lighting for Streetscape														
Plumbing for Cross Connections														
Floor Scrubber														14,000
Concession equipment (small, large & vending machines)				2,500			2,500				2,500			
Cabinetry										19,200				
Storage Lockers				10,000					10,000		10,000			
				<b>49,100</b>	<b>0</b>	<b>47,350</b>	<b>52,900</b>	<b>71,400</b>	<b>145,550</b>	<b>65,000</b>	<b>134,300</b>	<b>0</b>	<b>4,000</b>	<b>14,000</b>
<b>Electrical Systems</b>														
Distribution Panel - Main/Intermediate														
Fire Alarm - Panel														
Emergency Lighting						22,000								
Exterior Lighting System														
Pad B Lighting														54,000
Door System/Entry System				12,000										
Security Surveillance				15,000	10,000								60,000	
				<b>27,000</b>	<b>10,000</b>	<b>22,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>60,000</b>	<b>54,000</b>
<b>Mechanical system</b>														
Heating system														
replace pad A arean gas heating							15,000							
Dehumidifier - Pad A														71,300
Exhaust Systems						11,100								
Olympia Room Water Heater				13,000										
Unity Hall HVAC														
Pool Office HVAC				15,000										
Domestic Water - Hot Water Boilers and Tanks						15,000								
Domestic Water Recirculating System											1,700			
Condenser Replacement Pad B												71,300		
Compressor Replacement												48,400		50,000
Domestic Water Treatment System								5,900						
Fire Hoses Cabinets														
Sanitary Waste Removal System				3,100										
Storm Water including Roof Drains								3,300	3,500					
				<b>31,100</b>	<b>0</b>	<b>26,100</b>	<b>15,000</b>	<b>3,300</b>	<b>9,400</b>	<b>0</b>	<b>1,700</b>	<b>119,700</b>	<b>0</b>	<b>121,300</b>



**TOWNSHIP OF CENTRE WELLINGTON  
FACILITIES EQUIPMENT REPLACEMENT FORECAST  
PARKS & RECREATION  
2015 - 2025**

Equipment Description	QTY	LIFE	Inflation Factor = 3% (1,000) 2015 UNIT COST	(1,000)	(1,030)	(1,061)	(1,093)	(1,126)	(1,159)	(1,194)	(1,230)	(1,267)	(1,305)	(1,344)
				2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
<b>Pad A Arena, Dressing Room Equipment</b>														
Hockey Nets	2 sets	15 years	2,000/set	2,000								5,500		
Lacrosse Nets	2 sets	15 years	1,000/set									4,800		
Ice Surface Edger	1	5 years	6,000					6,800						
Sound System														
Score Clocks	1	15 years	20,000				21,900							
30 Second Clocks	2	15 years	4,000	4,000										
Oscillating fan	2	15 years	1000/unit									2,500		
				6,000	0	0	21,900	6,800	0	0	0	12,800	0	0
<b>Pad B Arena, Dressing Room Equipment</b>														
Hockey Nets	2 sets	15 years	2,000/set	2,000						4,800				
Lacrosse Nets	2 sets	15 years	1,000/set							2,400				
Score Clocks	1	15 years	20,000							23,900				
30 Second Clocks	2	15 years	4,000								4,900			
				2,000	0	0	0	0	0	31,100	4,900	0	0	0
<b>Aquatic Centre</b>														
Water Slide	1	20 years	25,000									32,600		
				0	0	0	0	0	0	0	32,600	0	0	0
<b>Pool Equipment</b>														
Various Pool Toys		varies	250				300	300		300				
Lifeguard Equipment		varies	750				800	800		900				
Various Pool Equipment		varies	5,500			5,800		6,200		6,600				
AquaFit Equipment		varies	575				600	600		700				
Pool Maintenance Equipment		varies		10,000			5,000	5,000		5,000				
				10,000	0	5,800	6,700	12,900	0	13,500	0	0	0	0
<b>Hall Equipment</b>														
Tables - 8' rectangle	50	5 years	130/table	1,300	1,300		1,400		1,500	1,600	1,600	1,600		
Tables - round	35	5 years	200/table	1,400	1,400				1,600	1,700	1,700	1,800		
Chairs	500	5 years	50/chair		2,600		2,700		2,900	3,000	3,100	3,200		
Podiums	2	20 years	250/unit			300								
Sound System	1	10 years	3,000				3,300							
Speakers	4	10 years	500/each					2,300						
Flooring VCT	921 sq.m	15 years	60,000				65,600							
Dishwasher	1	10 years	50,000							59,700				
Convection Ovens	1	10 years	7,000								8,600			
Stovetop Ovens	1	10 years	21,000								25,800			
Double Door Fridge	3	10 years	5,000					16,800						
Freezers	2	10 years	3,500						8,200					
Dividing Wall	1	30 years	75,000								89,600			
				2,700	5,300	300	73,000	19,100	14,200	155,600	40,800	6,600	0	0
<b>Cleaning Equipment</b>														
Snow blower	1	5 years	1,000	1,100					1,400					
Floor Scrubber	1	5 years	7,500							9,000		10,400		
				1,100	0	0	0	0	1,400	9,000	0	10,400	0	0
<b>Greenhouse</b>														
Poly for Greenhouses					-		-							
Benches					-		-		-	-				
				0	0	0	0	0	0	0	0	0	0	0
<b>Weight Room / Fitness Equipment</b>														
Weight Equipment		varies	30,700		13,200		14,200							
Mens' Sauna	1	7 years	3,000	3,000							3,700			
Cardio Equipment		varies	70,000		31,900				19,700	2,400	2,500			
				3,000	45,100	0	14,200	0	19,700	2,400	6,200	0	0	0
<b>CWCS SUB-TOTAL</b>				<b>162,000</b>	<b>60,400</b>	<b>101,550</b>	<b>183,700</b>	<b>113,500</b>	<b>193,750</b>	<b>276,600</b>	<b>223,800</b>	<b>149,500</b>	<b>64,000</b>	<b>189,300</b>



**TOWNSHIP OF CENTRE WELLINGTON  
FACILITIES EQUIPMENT REPLACEMENT FORECAST  
PARKS & RECREATION  
2015 - 2025**

Equipment Description	QTY	LIFE	Inflation Factor = 3% (1.000) 2015 UNIT COST	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
				2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
<b>VICTORIA PARK SENIOR CENTRE</b>														
<b>Site Works</b>														
Sidewalks										6,000				
Fencing (railing) phase 2 of entrance			10,000	0	0	0	0	0	0	6,000	0	0	0	0
<b>Building Exterior</b>														
Re-roof with shingles and flat roofs		35 years												
Eaves Troughs		20 years					1,000							
Soffit & Fascia		35 years												
Exterior Walls				0	0	0	0	1,000	0	0	0	0	0	0
<b>Building Interior</b>														
Ceilings-common and service areas														
Walls - common and service areas														
Floors- common and service areas					4,500									
Lighting Fixtures - common and service areas									5,800					
Plumbing Fixtures - common and service areas											5,000			
Appliances - Other				1,500					1,700					
Cabinetry														
Countertops				1,500	4,500	0	0	0	7,500	0	0	5,000	0	0
<b>Electrical System</b>														
Distribution Panel - Main/Intermediate														
Fire Alarm - Panel												5,000		
Fire Alarm System - Pull stations											3,300			
Emergency Lighting					4,500									
Exterior Lighting System														
Door System/Entry System														
Security Surveillance											2,100			
				0	4,500	0	0	0	0	0	5,400	5,000	0	0
<b>Mecahnical Systems</b>														
Air Make-up Systems														
Domestic Water Shut-off Valves and Mains										3,600				
Domestic Water - Risers and Laterals				650										
Domestic Water - Hot water Boilers and Tanks											1,200			
Domestic Water Recirculating System											1,100			
Domestic Water Treatment System														
Other (Sump Pumps)				2,700										
				3,350	0	0	0	0	0	3,600	2,300	0	0	0
<b>VICTORIA PARK SENIOR CENTRE SUB-TOTAL</b>				<b>4,850</b>	<b>9,000</b>	<b>0</b>	<b>0</b>	<b>1,000</b>	<b>7,500</b>	<b>9,600</b>	<b>7,700</b>	<b>10,000</b>	<b>0</b>	<b>0</b>





**TOWNSHIP OF CENTRE WELLINGTON  
FACILITIES EQUIPMENT REPLACEMENT FORECAST  
PARKS & RECREATION  
2015 - 2025**

		Inflation Factor = 3%	(1.000) 2015 UNIT COST	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
Equipment Description	QTY	LIFE	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	
<b>FERGUS GRAND THEATRE</b>														
<b>Site Work</b>														
Sidewalks			0	0	0	0	0	0	0	0	0	0	0	0
<b>Building Exterior</b>														
Roof system														
front metal canopy		25 years												
main & secondary roof (EPDM)		25 years												
Caulking							2,500							
Eaves		30 years												
Exterior Walls														
Windows									3,600					
Doors			0	0	0	0	2,500	0	3,600	0	0	0	0	0
<b>Building Interior</b>														
Ceilings-common and service areas		10 years												15,000
Walls - common and service areas		5 years												
Floors- common and service areas		5 years			3,800									4,200
Plumbing Fixtures - common and service areas									4,800					
			0	0	3,800	0	0	0	4,800	0	0	0	0	19,200
<b>Electrical Systems</b>														
Distribution Panel - Main/intermediate				1,800					1,900					
Emergency Lighting					2,700									
Exterior Lighting System			0	1,800	2,700	0	0	1,900	0	0	0	0	0	0
<b>Mechanical Systems</b>														
Heating System - common and service areas		95,000									50,000	50,000		
Domestic Water Shut-off Valves and Mains						2,200			2,400					
Domestic Water - Risers and Laterals							4,600							
Domestic Water - Hot water Boilers and Tanks									1,200					
Storm Water including Roof Drains			0	0	0	3,300	4,600	1,200	3,600	0	50,000	50,000	0	
			0	1,800	6,500	3,300	7,100	3,100	12,000	0	50,000	50,000	19,200	
<b>FERGUS GRAND THEATRE SUB-TOTAL</b>														
<b>BELWOOD HALL</b>														
<b>Site Work</b>														
Sidewalks			0	0	0	0	0	0	0	0	0	0	0	0
<b>Building Exterior</b>														
Paint siding														
Replace metal roof on entire building (\$22,500 in 2007)		40 years	25,000											
Eaves trough - Soffit & Fascia (\$3,500 in 2007)				20,000										
Windows (\$16,800 in 2007)					20,000									
Siding board & batten (\$17,750 in 2007)										1,000				
Caulking														
Doors														
			0	20,000	20,000	0	0	0	0	1,000	0	0	0	0



**TOWNSHIP OF CENTRE WELLINGTON  
FACILITIES EQUIPMENT REPLACEMENT FORECAST  
PARKS & RECREATION  
2015 - 2025**

Equipment Description	QTY	LIFE	Inflation Factor = 3% (1.000) 2015 UNIT COST	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
				2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
<b>Building Interior</b>														
Ceilings - common and services areas					900									
Floors - common and service areas				4,600									50,000	30,000
Lighting Fixtures - common and service areas				1,200				2,000						
Plumbing Fixtures - common and service areas											2,500			
Double Dorr Fridge										5,000				
Appliances - Other				750					850					
				<b>6,550</b>	<b>900</b>	<b>0</b>	<b>0</b>	<b>2,000</b>	<b>850</b>	<b>5,000</b>	<b>2,500</b>	<b>0</b>	<b>50,000</b>	<b>30,000</b>
<b>Electrical System</b>														
Distribution Panel - Main/intermediate														
Emergency Lighting				1,300										
				<b>1,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Mechanical System</b>														
Heating System - common and service areas									1,000					
Domestic Water Supply and Distribution				1,100										
Domestic Water - Risers and Laterals														
Domestic Water Treatment System														
Sanitary Waste Removal System				1,100				1,150						
				<b>2,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,150</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>BELWOOD HALL SUB-TOTAL</b>				<b>10,050</b>	<b>20,900</b>	<b>20,000</b>	<b>0</b>	<b>3,150</b>	<b>1,850</b>	<b>5,000</b>	<b>3,500</b>	<b>0</b>	<b>50,000</b>	<b>30,000</b>
<b>CWCS CAMPGROUND WASHROOM</b>														
<b>Building Exterior</b>														
Roof systems														
Soffit and fascia														
<b>Building Interior</b>														
Walls - common and service areas							1,700							
				<b>0</b>	<b>0</b>	<b>0</b>	<b>1,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CWCS CAMPGROUND SUB-TOTAL</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>1,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL EQUIPMENT REPLACEMENT</b>				<b>227,950</b>	<b>141,850</b>	<b>163,450</b>	<b>194,500</b>	<b>233,350</b>	<b>286,050</b>	<b>363,300</b>	<b>290,750</b>	<b>267,000</b>	<b>264,000</b>	<b>288,500</b>
<b>Reserve Forecast</b>														
January 1 Reserve Balance				153,430	55,480	56,630	59,180	53,680	82,330	81,280	5,980	6,230	33,230	66,230
Less: Equipment replacements				(227,950)	(141,850)	(163,450)	(194,500)	(233,350)	(286,050)	(363,300)	(290,750)	(267,000)	(264,000)	(288,500)
Add: Revenues from sale of equipment														
Add: Operating budget contribution				50,000	60,000	80,000	100,000	170,000	190,000	190,000	190,000	190,000	190,000	190,000
User Fee Contribution				80,000	83,000	86,000	89,000	92,000	95,000	98,000	101,000	104,000	107,000	110,000
December 31 Reserve Balance				55,480	56,630	59,180	53,680	82,330	81,280	5,980	6,230	33,230	66,230	77,730



# 10-YEAR CAPITAL FORECAST



# TOWNSHIP OF CENTRE WELLINGTON

## 10-Year Capital Forecast: 2015 - 2024

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
<b>STUDIES</b>											
Studies											
105-0009 - Municipal Servicing Standards Update	0	0	5,000	0	5,000	0	5,000	0	5,000	0	20,000
105-0010 - Long-Term Water Strategy Master Plan	0	170,000	170,000	0	0	0	0	0	0	0	340,000
105-0405 - Update Corporate Strategic Action Plan - 2014	25,000	0	0	0	0	0	0	0	0	0	25,000
2010-082 - Development Charges Study - 2016	0	60,000	0	0	0	0	0	0	0	0	60,000
2010-083 - Official Plan Review - 2021	0	0	0	0	0	0	70,000	0	0	0	70,000
2010-084 - Zoning By-Law Review - 2017	0	0	10,500	0	0	0	0	0	0	0	10,500
2010-085 - Zoning By-Law Review - 2022	0	0	0	0	0	0	0	10,500	0	0	10,500
2010-086 - Update Parks, Recreation & Culture Master Plan	0	70,000	0	0	0	0	0	0	0	0	70,000
2010-087 - Indoor Turf Training Facility Feasibility Study	0	0	0	0	0	43,000	0	0	0	0	43,000
2010-088 - Fire Master Plan	20,000	34,000	0	0	0	0	0	0	0	0	54,000
2011-009 - Update Corporate Strategic Action Plan - 2018	0	0	0	35,000	0	0	0	0	0	0	35,000
2011-011 - Review of the 2015 - 2018 Corporate Strategic Action Plan	0	5,000	5,000	0	0	0	0	0	0	0	10,000
2011-012 - Review of the 2019 - 2022 Corporate Strategic Action Plan	0	0	0	0	5,000	5,000	5,000	0	0	0	15,000
2012-006 - Township Wide Job Evaluation Study	0	0	0	30,000	0	0	0	0	0	0	30,000
2013-019 - Update to Growth Strategy - 2020	0	0	0	0	0	186,000	0	0	0	0	186,000
2014-004 - Tier 3 Water Quantity Risk Assessment	0	0	0	250,000	250,000	0	0	0	0	0	500,000
2014-005 - Heritage Master Plan	0	10,000	90,000	0	0	0	0	0	0	0	100,000
2014-006 - Stormwater Master Plan	0	0	0	150,000	0	0	0	0	0	0	150,000
2014-038 - Update Corporate Strategic Action Plan - 2022	0	0	0	0	0	0	0	40,000	0	0	40,000



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2015 - 2024

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
2014-039 - Review of the 2023 - 2026 Corporate Strategic Action Plan	0	0	0	0	0	0	0	0	5,000	5,000	10,000
2014-071 - Water and Wastewater Rate Study - 2015	60,000	0	0	0	0	0	0	0	0	0	60,000
2014-072 - Water and Wastewater Rate Study - 2020	0	0	0	0	0	60,000	0	0	0	0	60,000
2015-054 - Development Charges Study - 2021	0	0	0	0	0	0	60,000	0	0	0	60,000
755-0286 - Downtown Facade Improvements Guidelines	15,000	0	0	0	0	0	0	0	0	0	15,000
F0004 - Transportation Plan	0	120,000	55,000	0	0	0	0	0	0	0	175,000
<b>Total for Studies</b>	<b>120,000</b>	<b>469,000</b>	<b>335,500</b>	<b>465,000</b>	<b>260,000</b>	<b>294,000</b>	<b>140,000</b>	<b>50,500</b>	<b>10,000</b>	<b>5,000</b>	<b>2,149,000</b>
<b>Total STUDIES</b>	<b>120,000</b>	<b>469,000</b>	<b>335,500</b>	<b>465,000</b>	<b>260,000</b>	<b>294,000</b>	<b>140,000</b>	<b>50,500</b>	<b>10,000</b>	<b>5,000</b>	<b>2,149,000</b>
<b><u>CORPORATE</u></b>											
Corporate - IT&S											
2014-054 - Business Continuity/Disaster Recovery Assessment	0	20,000	0	0	0	0	0	0	0	0	20,000
2015-025 - Worktech Upgrade	10,000	0	0	0	0	0	0	0	0	0	10,000
2015-026 - Class Software Upgrade	15,000	0	0	0	0	0	0	0	0	0	15,000
2015-027 - Paperless Agenda Meeting Software	30,000	0	0	0	0	0	0	0	0	0	30,000
2015-028 - Information Technology Security Audit	0	10,000	0	0	0	0	0	0	0	0	10,000
2015-029 - Cemetery Management System	40,000	0	0	0	0	0	0	0	0	0	40,000
2015-058 - Municipal Consent and Road Occupancy Permit Management System	10,000	0	0	0	0	0	0	0	0	0	10,000
<b>Total for Corporate - IT&amp;S</b>	<b>105,000</b>	<b>30,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>135,000</b>
Corporate - Other											
2015-036 - Wayfinding Signage Program - 2015	20,000	0	0	0	0	0	0	0	0	0	20,000
<b>Total for Corporate - Other</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,000</b>
<b>Total CORPORATE</b>	<b>125,000</b>	<b>30,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>155,000</b>



# TOWNSHIP OF CENTRE WELLINGTON

## 10-Year Capital Forecast: 2015 - 2024

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
<b><u>MUNICIPAL BUILDINGS</u></b>											
Municipal Buildings											
105-0414 - Civic Centre - Lamp Post Replacement	30,000	0	0	0	0	0	0	0	0	0	30,000
105-0415 - Tourism Office Renovations	165,000	0	0	0	0	0	0	0	0	0	165,000
2011-020 - LCBO Roof Replacement	0	75,000	0	0	0	0	0	0	0	0	75,000
2015-005 - West Garafraxa Office - HVAC Furnace Replacement	0	5,000	0	0	0	0	0	0	0	0	5,000
2015-006 - Civic Centre - Lunch Room Renovation	0	0	0	35,000	0	0	0	0	0	0	35,000
2015-007 - Civic Centre - Veterans' Hall Renovation	25,000	0	0	0	0	0	0	0	0	0	25,000
2015-008 - Civic Centre - Building Signage	10,000	0	0	0	0	0	0	0	0	0	10,000
2015-009 - Civic Centre - HVAC Upgrade - Phase I	100,000	0	0	0	0	0	0	0	0	0	100,000
2015-010 - Civic Centre - HVAC Upgrade - Phase II	0	75,000	0	0	0	0	0	0	0	0	75,000
2015-051 - Civic Centre - IT&S Renovation	0	25,000	0	0	0	0	0	0	0	0	25,000
<b>Total for Municipal Buildings</b>	<b>330,000</b>	<b>180,000</b>	<b>0</b>	<b>35,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>545,000</b>
<b>Total MUNICIPAL BUILDINGS</b>	<b>330,000</b>	<b>180,000</b>	<b>0</b>	<b>35,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>545,000</b>
<b><u>FIRE SERVICES</u></b>											
Fire Services											
2010-002 - Equipment for Additional Full Time Firefighters	0	0	0	0	0	0	0	0	0	34,900	34,900
2010-078 - Tanker	0	0	0	0	0	0	0	0	0	376,000	376,000
2010-079 - Pumper	0	0	0	0	0	0	0	0	0	590,000	590,000
2010-080 - New Fire Hall	0	0	0	0	0	0	0	0	2,250,000	0	2,250,000
2010-081 - Equipment for Additional Volunteer Firefighters	0	0	0	0	0	0	0	0	0	174,500	174,500
2012-003 - Traffic Signals - Opticom - 2016	0	20,000	0	0	0	0	0	0	0	0	20,000
2015-033 - Elora Volunteer Firefighter Recruit Personal Protective Equipment	20,000	0	0	0	0	0	0	0	0	0	20,000
F0017 - Fire/EMS Unit	0	0	0	0	0	0	0	0	0	376,000	376,000



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2015 - 2024

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
F0020 - Fire Extinguisher Training Unit	15,000	0	0	0	0	0	0	0	0	0	15,000
<b>Total for Fire Services</b>	<b>35,000</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,250,000</b>	<b>1,551,400</b>	<b>3,856,400</b>
<b>Total FIRE SERVICES</b>	<b>35,000</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,250,000</b>	<b>1,551,400</b>	<b>3,856,400</b>
<b><u>HEALTH SERVICES</u></b>											
Cemeteries											
2009-052 - Belsyde Cemetery - Columbarium "B"	65,000	0	0	0	0	0	0	0	0	0	65,000
2015-003 - Belsyde Cemetery Expansion	0	0	0	0	190,000	0	0	0	0	0	190,000
2015-045 - Elora Cemetery - Chapel Repointing	30,000	0	0	0	0	0	0	0	0	0	30,000
405-0189 - Elora Cemetery – Chapel Repairs	0	14,000	0	0	0	0	0	0	0	0	14,000
405-0354 - Belsyde Cemetery Cremation Burial Area Expansion	30,000	0	0	0	0	0	0	0	0	0	30,000
<b>Total for Cemeteries</b>	<b>125,000</b>	<b>14,000</b>	<b>0</b>	<b>0</b>	<b>190,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>329,000</b>
<b>Total HEALTH SERVICES</b>	<b>125,000</b>	<b>14,000</b>	<b>0</b>	<b>0</b>	<b>190,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>329,000</b>
<b><u>TRANSPORTATION &amp; PUBLIC WORKS</u></b>											
Public Works - Other											
2010-030 - Single Axle Truck (with dump/plow/sander/wing)	0	0	0	0	200,000	0	0	0	0	0	200,000
2010-031 - Single Axle Truck (with dump/plow/sander/wing)	0	0	200,000	0	0	0	0	0	0	0	200,000
2014-010 - Sidewalk Machine - Snowblower & Blade	0	0	0	135,000	0	0	0	0	0	0	135,000
2014-011 - Chipper	0	0	0	50,000	0	0	0	0	0	0	50,000
2014-012 - Rubber Tire Excavator	0	0	0	0	250,000	0	0	0	0	0	250,000
2014-013 - New Pick-up Truck	0	38,000	0	0	0	0	0	0	0	0	38,000
2014-077 - Road Condition Assessment	0	0	30,000	0	30,000	0	30,000	0	30,000	0	120,000
2015-001 - New Packer for Grader	20,000	0	0	0	0	0	0	0	0	0	20,000
2015-041 - Facility Fire Protection	16,500	0	0	0	0	0	0	0	0	0	16,500



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2015 - 2024

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
2015-042 - Tractor Snow Blower	0	20,000	0	0	0	0	0	0	0	0	20,000
2015-057 - Portable Heated Asphalt Hopper	30,000	0	0	0	0	0	0	0	0	0	30,000
2015-070 - Fergus Streetlight LED Retrofit	600,000	0	0	0	0	0	0	0	0	0	600,000
2015-071 - Elora Streetlight LED Retrofit	276,000	0	0	0	0	0	0	0	0	0	276,000
2015-072 - Rural Streetlight LED Retrofit	76,000	0	0	0	0	0	0	0	0	0	76,000
303-0299 - New Centralized Operations Facility	0	0	0	500,000	3,451,000	0	0	0	0	0	3,951,000
330-0398 - Queen St. Office Renovations	30,000	0	0	0	0	0	0	0	0	0	30,000
F0120 - Stumper Machine	0	0	0	54,000	0	0	0	0	0	0	54,000
F0122 - New Pick-up Truck	0	0	0	38,000	0	0	0	0	0	0	38,000
F0123 - New Utility Truck	0	0	0	43,000	0	0	0	0	0	0	43,000
F0124 - Additional Vehicle/Equipment Needs	0	0	0	0	0	0	0	0	978,000	0	978,000
<b>Total for Public Works - Other</b>	<b>1,048,500</b>	<b>58,000</b>	<b>230,000</b>	<b>820,000</b>	<b>3,931,000</b>	<b>0</b>	<b>30,000</b>	<b>0</b>	<b>1,008,000</b>	<b>0</b>	<b>7,125,500</b>
Roadways - Rural											
2009-047 - Second Line East – Side Rd 10 to Side Rd14 Phase 2	0	0	0	0	0	0	0	0	0	250,000	250,000
2010-074 - Eramosa/WG Townline - WR 29 to Third Line WG - Paving	0	0	0	0	485,000	0	0	0	0	0	485,000
2010-091 - Eighth Line Reconstruction - Wellington Rd 18 to Sideroad 5	0	0	0	0	775,000	0	0	0	0	0	775,000
2010-092 - Third Line - Caroll Creek to WR 17	0	0	0	0	0	0	250,000	0	0	0	250,000
2012-064 - Middlebrook Rd. – Third Line to WR 7	75,000	1,000,000	1,250,000	250,000	0	0	0	0	0	0	2,575,000
2012-065 - Eighth Line W. – SR 5 to WR 17	0	0	0	0	0	0	0	0	0	370,000	370,000
2012-066 - Eight Line W. – Middlebrook Rd. to WR 18	0	0	0	0	370,000	0	0	0	0	0	370,000
2012-067 - Eighth Line W. – Grand River to Middlebrook Rd.	0	0	0	0	0	0	0	0	0	660,000	660,000
2012-069 - Eighth Line E. – WR 21 to SR 10	0	0	0	0	0	0	0	0	0	430,000	430,000





## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2015 - 2024

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
2012-070 - Eighth Line E. – SR 14 to SR 10	0	0	0	0	0	0	0	0	0	480,000	480,000
2012-072 - Fourth Line E. – SR 10 to SR 4	0	0	0	0	0	0	0	0	0	660,000	660,000
2012-073 - Sixth Line E. – Cnty R. 21 (Inverhaugh) to Side Rd.10	0	0	0	0	0	0	0	570,000	0	0	570,000
2012-074 - SR 4 - WR 21 to Second Line	0	0	0	0	0	550,000	0	0	0	0	550,000
2012-077 - Guelph St. – Second Line to Elora St.	0	0	0	0	0	0	0	0	290,000	0	290,000
2012-078 - Gerrie Rd. – Side Rd 10 (south) to SR 15	0	0	0	0	0	0	0	0	400,000	0	400,000
2012-079 - SR 15 – Gerrie Rd. to Hwy.#6 (Phase 1)	0	0	0	0	0	0	0	0	550,000	0	550,000
2012-080 - SR 15 – James St. (Salem) to Gerrie Rd. (Phase 2)	0	0	0	0	0	0	400,000	0	0	0	400,000
2012-081 - Jones Base Line South – Scotland St. to 4th Line (Nichol)	0	0	0	0	0	0	0	0	0	360,000	360,000
2012-082 - Jones Base Line South – 4th Line to 6th Line (Nichol)	0	0	0	0	0	0	0	0	520,000	0	520,000
2012-083 - Gerrie Rd. – Side Rd 10 (south) to SR 5	0	0	0	0	0	0	0	0	370,000	0	370,000
2012-084 - Gerrie Rd. – SR 5 - Cnty Rd.17	0	0	0	0	0	0	0	370,000	0	0	370,000
2012-085 - Irvine St. – Bricker Ave to SR 15 {SFA}	0	0	0	0	0	0	0	0	0	423,000	423,000
2012-091 - Eramosa/WG Townline – Third Line WG to Fifth Line WG - Paving	0	0	0	0	460,000	0	0	0	0	0	460,000
2012-093 - 4th Line (WG) : Eramosa-Garafraxa Townline to Cnty Rd. 18	0	0	0	0	0	0	0	0	0	440,000	440,000
2013-001 - Side Road 20 - Fifth Line to Sixth Line Reconstruction	0	0	200,000	0	0	0	0	0	0	0	200,000
2013-002 - Side Road 20 - First Line to Second Line Paving	0	200,000	0	0	0	0	0	0	0	0	200,000
2013-003 - Side Road 20 - Second Line to Third Line Paving	0	0	0	0	0	200,000	0	0	0	0	200,000
2013-004 - Side Road 20 - Third Line to Fourth Line Paving	0	0	0	0	0	0	200,000	0	0	0	200,000
2013-005 - Side Road 20 - Fourth Line to Fifth Line Paving	0	0	0	0	0	0	0	200,000	0	0	200,000



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2015 - 2024

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
2013-006 - Side Road 20 - Fifth Line to Sixth Line Paving	0	0	0	0	0	0	0	0	200,000	0	200,000
2013-007 - First Line (WG) - Side Road 10 to Municipal #6641	0	0	200,000	0	0	0	0	0	0	0	200,000
2013-009 - First Line (WG) - Municipal #6687 to Side Road 15	200,000	0	0	0	0	0	0	0	0	0	200,000
2013-014 - Sideroad 18 Reconstruction - Mid Section	0	0	0	0	0	0	0	0	0	1,350,000	1,350,000
2013-027 - Eramosa/WG Townline - Sixth Line to WR26 - Rebuild to 'A' Gravel	0	0	0	570,000	0	0	0	0	0	0	570,000
2015-023 - Road Rebuild - Section of Jones Base Line South	25,000	0	0	0	0	0	0	0	0	0	25,000
2015-059 - Gerrie Rd. - Colborne St to SR 15	0	0	0	0	0	0	0	500,000	0	0	500,000
2015-068 - Asphalt Resurfacing - J.M. Quarrie Dr, Inverhaugh	60,000	0	0	0	0	0	0	0	0	0	60,000
F0083 - Second Line - Highway 6 to Jones Baseline	0	0	0	0	0	0	0	0	0	1,252,000	1,252,000
F0086 - Second Line - Highway 6 to Guelph St	0	0	0	0	0	0	0	0	0	1,109,000	1,109,000
F0101 - Sideroad 10 (Queen Mary) - Highway 6 to Jones Baseline	0	0	0	0	0	0	0	0	0	214,000	214,000
F0102 - Fourth Line - Jones Baseline to Highway 6	0	0	0	0	0	0	0	0	327,000	0	327,000
F0103 - Sixth Line - Highway 6 to WR 7	0	0	0	0	0	0	0	300,000	0	0	300,000
F0104 - Stephen Court - Guelph Line West	0	0	0	0	0	0	0	200,000	0	0	200,000
F0108 - Sideroad 25 - WR 16 to Eighth Line	0	0	0	0	0	0	0	0	0	669,000	669,000
F0109 - Fourth Line E. – SR 14 to SR 10	0	0	0	0	0	0	0	0	0	620,000	620,000
<b>Total for Roadways - Rural</b>	<b>360,000</b>	<b>1,200,000</b>	<b>1,650,000</b>	<b>820,000</b>	<b>2,090,000</b>	<b>750,000</b>	<b>850,000</b>	<b>2,140,000</b>	<b>2,657,000</b>	<b>9,287,000</b>	<b>21,804,000</b>
Roadways - Urban											
2010-052 - Colborne St Phase II - Geddes St to North Queen St	0	0	415,000	0	0	0	0	0	0	0	415,000
2010-053 - Colborne St Phase III - John St to Wilson Cres	0	0	0	0	445,000	0	0	0	0	0	445,000
2010-054 - York St - Waterloo St to Cnty Rd 7 {SFA}	0	0	0	0	820,000	0	0	0	0	0	820,000



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2015 - 2024

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
2010-055 - David St - Irvine St to Geddes St	0	0	0	0	0	894,000	0	0	0	0	894,000
2010-056 - Henderson St - Smith St to James St	0	0	0	0	220,000	0	0	0	0	0	220,000
2010-058 - Gerrie Road (reconstruction from rural to urban standard) {SFA}	0	0	0	0	1,368,000	0	0	0	0	0	1,368,000
2010-059 - County Road 7 and York Street (Traffic Signalization) {SFA}	0	0	0	0	200,000	0	0	0	0	0	200,000
2010-061 - McQueen Blvd - Millburn Blvd to McTavish St {SFA}	0	0	0	0	0	0	0	0	0	946,000	946,000
2010-062 - McQueen Blvd - Fergus/Nichol Boundary to Guelph St {SFA}	0	0	0	0	0	0	0	0	0	1,283,000	1,283,000
2010-063 - Guelph St. - Elora St. to Second Line {SFA}	0	0	0	0	0	0	0	0	0	2,565,000	2,565,000
2010-065 - Intersection/Signalization - McQueen Blvd and Scotland St	0	0	0	0	0	0	0	0	0	200,000	200,000
2010-066 - St Andrew St - Gartshore St to Tom St {SFA}	0	850,000	0	0	0	0	0	0	0	0	850,000
2010-067 - Township Bypass/Ring Road Development	0	0	0	0	0	0	0	0	0	4,049,000	4,049,000
2010-070 - Reconstruction of Colborne St from Gerrie Rd to Beatty Line - Internal to Nigus Holdings {SFA}	0	0	0	1,970,000	0	0	0	0	0	0	1,970,000
2010-071 - Reconstruction of Colborne St from Gerrie Rd to Beatty Line - External to Nigus Holdings {SFA}	0	0	0	544,000	0	0	0	0	0	0	544,000
2010-072 - Reconstruction of Beatty Line from South of Garafraxa St to Millage Lane {SFA}	0	0	0	1,670,000	0	0	0	0	0	0	1,670,000
2010-189 - Mill St. W. Sidewalk – Metcalfe St. to Price St. (south side)	0	0	0	0	0	0	0	0	0	110,000	110,000
2011-014 - St David Street N - Woodhill Dr to Side Road 19	0	0	0	0	0	0	0	0	0	200,000	200,000
2012-008 - Elora St. - Tower St. to Perth St.	0	0	0	0	0	560,000	0	0	0	0	560,000
2012-012 - John St. - Provost Lane to Tower St.	0	0	0	0	0	230,000	0	0	0	0	230,000
2012-013 - Queen St. E. - Hillside Dr. to River St.	360,000	0	0	0	0	0	0	0	0	0	360,000



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2015 - 2024

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
2012-016 - Asphalt Resurfacing - Woodhill Dr. - Black to St. David St. N.	0	0	0	0	0	0	0	0	0	230,000	230,000
2012-017 - Asphalt Resurfacing - Parkside Dr. - Black to St. David St. N.	0	0	0	0	0	0	0	0	0	150,000	150,000
2012-022 - Church St. - Metcalfe St. to Price St.	0	0	0	0	260,000	0	0	0	0	0	260,000
2012-028 - Asphalt Resurfacing - Campbell Ave. - Woodhill Dr. to Elizabeth Cres.	0	0	0	0	0	0	0	0	0	95,000	95,000
2012-029 - Asphalt Resurfacing - Philip Crt.	0	0	0	0	0	0	0	0	0	60,000	60,000
2012-032 - Glengarry Cres. - Gartshore St. to Dickson Dr.	0	185,000	0	0	0	0	0	0	0	0	185,000
2012-033 - Dickson Dr. - Glengarry Cres. to cul-de-sac	0	0	80,000	0	0	0	0	0	0	0	80,000
2012-039 - James St - Metcalfe St to Price St	0	0	0	0	0	0	300,000	0	0	0	300,000
2012-042 - McNab St - High St. to Bridge St.	0	0	0	0	0	0	1,600,000	0	0	0	1,600,000
2012-055 - Victoria St - McNab Roundabout to York St	0	380,000	0	0	0	0	0	0	0	0	380,000
2012-060 - Moir St. - Geddes St. to Princess St. {SFA}	0	0	100,000	0	0	0	0	0	0	0	100,000
2012-075 - Beatty Line N. – SR 18 to SR 15	0	0	200,000	0	0	0	0	0	0	0	200,000
2012-111 - Extension of McQueen Blvd from Tower St to Westerly Limit {SFA}	176,000	0	0	0	0	0	0	0	0	0	176,000
2013-021 - Hill St. Drainage Within Subdivision, Elora	0	0	0	575,000	0	0	0	0	0	0	575,000
2015-002 - 2016-2024 Sidewalk Replacement and Condition Survey	0	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	810,000
2015-034 - Princess St - Church St to Grand River	0	0	370,000	0	0	0	0	0	0	0	370,000
2015-037 - John St., Salem - Geddes to Salem St.	0	140,000	0	0	0	0	0	0	0	0	140,000
2015-044 - Nelson St. - WR 19 to George St - Paving	0	0	0	0	90,000	0	0	0	0	0	90,000



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2015 - 2024

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
2015-046 - Bridge St - Tower St S to St David St S	0	0	0	0	0	370,000	0	0	0	0	370,000
2015-049 - Asphalt Resurfacing - Bon Acord/Omar Subdivision	0	0	0	0	0	150,000	0	0	0	0	150,000
2015-050 - Pavement Management - 2015	125,000	0	0	0	0	0	0	0	0	0	125,000
2015-062 - Hill St E - Herrick St to Gartshore St	0	0	0	0	0	0	0	620,000	0	0	620,000
2015-063 - Asphalt Resurfacing - Barnett Cres	0	0	0	0	0	0	0	250,000	0	0	250,000
2015-064 - Asphalt Resurfacing - Chambers Cres and Cummings Cres	0	0	0	0	0	0	0	0	500,000	0	500,000
2015-069 - Pavement Management - 2016-2024	0	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	1,125,000
301-0037 - Gregson Court Storm Water Management	200,000	0	0	0	0	0	0	0	0	0	200,000
301-0045 - Hill St. Drainage Outlet, Elora	40,000	0	0	0	0	0	0	0	0	0	40,000
301-0254 - St David Street N - Menzies Ln. to Garafraxa St - Preliminary	0	50,000	360,000	0	0	0	0	0	0	0	410,000
301-0367 - Tower St. S. – Right Hand Turn Lane Improvements at Bridge St.	0	140,000	0	0	0	0	0	0	0	0	140,000
301-0428 - Hill St W - Maple St to Beatty Line	120,000	0	0	0	0	0	0	0	0	0	120,000
301-0429 - Price St - Mill St to Church St	500,000	0	0	0	0	0	0	0	0	0	500,000
301-0444 - Water Street - High St to Bridge St	986,000	400,000	0	0	0	0	0	0	0	0	1,386,000
301-0463 - Sideroad 18 - Steele St to Vincent St - Surface Asphalt {SFA}	162,750	0	0	0	0	0	0	0	0	0	162,750
301-0465 - Chalmers St. - Church St. to Colborne St.	380,000	0	0	0	0	0	0	0	0	0	380,000
F0024 - Union Street W - Tower St to Guelph Rd	0	0	0	0	0	0	1,270,000	0	0	0	1,270,000
F0027 - Gerrie Rd/Colborne Intersection Signalization {SFA}	0	0	0	0	200,000	0	0	0	0	0	200,000
F0037 - Garafraxa St - Maiden Lane to Beatty Line {SFA}	0	0	676,000	0	0	0	0	0	0	0	676,000
F0040 - Forfar Street E - St David to James St	0	0	0	0	0	0	0	0	261,000	0	261,000



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2015 - 2024

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
F0046 - Churchill Crescent	0	0	0	582,000	629,000	0	0	0	0	0	1,211,000
F0056 - St George St E - Herrick St to Gartshore St	0	0	0	0	0	620,000	0	0	0	0	620,000
F0059 - St George St W - Maple St to Beatty Line	0	0	0	0	0	0	0	0	0	335,000	335,000
F0072 - Graham Street - Colborne St to Gerrie Road (SFA)	0	0	0	0	183,000	0	0	0	0	0	183,000
F0100 - St David Street N - Garafraxa St to Edinburgh Ave	0	0	180,000	0	0	0	0	0	0	0	180,000
<b>Total for Roadways - Urban</b>	<b>3,049,750</b>	<b>2,360,000</b>	<b>2,596,000</b>	<b>5,556,000</b>	<b>4,630,000</b>	<b>3,039,000</b>	<b>3,385,000</b>	<b>1,085,000</b>	<b>976,000</b>	<b>10,438,000</b>	<b>37,114,750</b>
Storm Drainage											
2012-054 - Trunk Storm - Moir St. to the Gorge	0	0	270,000	0	0	0	0	0	0	0	270,000
F0118 - Nichol Drain #2 - Trunk Storm Outlet	0	0	0	0	0	0	0	0	0	760,000	760,000
<b>Total for Storm Drainage</b>	<b>0</b>	<b>0</b>	<b>270,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>760,000</b>	<b>1,030,000</b>
Structures											
2010-076 - Sideroad 15 - Queen Mary Bridge - 30-WG	0	0	0	985,000	0	0	0	0	0	0	985,000
2011-043 - Sideroad 11 Bridge - 28-P	0	0	0	0	0	0	0	0	0	1,100,000	1,100,000
2012-096 - Second Line Bridge Deck (31-WG)	0	0	0	0	0	0	0	0	0	2,000,000	2,000,000
2012-097 - Irvine St. (9-N) Portage Bridge Repairs	0	0	0	0	660,000	0	0	0	0	0	660,000
2014-040 - Fifth Line Bridge (16-WG)	0	0	0	0	0	0	1,600,000	0	0	0	1,600,000
2014-041 - Seventh Line Bridge - 9-WG	0	0	0	0	0	0	0	0	1,200,000	0	1,200,000
2014-043 - Washington St. Bridge (12-N)	0	0	0	250,000	0	0	0	0	0	0	250,000
2014-073 - Fourth Line - 5-E	0	0	0	0	0	0	0	0	0	700,000	700,000
2015-031 - Eighth Line Bridge - 21-P	550,000	0	0	0	0	0	0	0	0	0	550,000
2015-056 - Gerrie Road Bridge Repairs - 3-N	0	110,000	0	0	0	0	0	0	0	0	110,000
301-0030 - Sideroad 20 Bridge: 27-WG	0	0	0	1,830,000	0	0	0	0	0	0	1,830,000
301-0085 - Third Line - Carroll Creek Bridge - 24-P	0	0	0	0	1,700,000	0	0	0	0	0	1,700,000



# TOWNSHIP OF CENTRE WELLINGTON

## 10-Year Capital Forecast: 2015 - 2024

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
301-0104 - Bridge Repairs and Remediation	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000
301-0431 - Bridge and Culvert Structure Inspection	0	90,000	0	90,000	0	90,000	0	90,000	0	90,000	450,000
F0111 - First Line Bridge (24-WG)	0	0	0	0	0	0	0	626,000	0	0	626,000
F0112 - St David St Bridge (Highway #6)	0	0	0	2,600,000	0	0	0	0	0	0	2,600,000
F0116 - Weisenberg Road Bridge (5-P)	0	0	0	0	0	0	543,000	0	0	0	543,000
<b>Total for Structures</b>	<b>650,000</b>	<b>300,000</b>	<b>100,000</b>	<b>5,855,000</b>	<b>2,460,000</b>	<b>190,000</b>	<b>2,243,000</b>	<b>816,000</b>	<b>1,300,000</b>	<b>3,990,000</b>	<b>17,904,000</b>
<b>Total TRANSPORTATION &amp; PUBLIC WORKS</b>	<b>5,108,250</b>	<b>3,918,000</b>	<b>4,846,000</b>	<b>13,051,000</b>	<b>13,111,000</b>	<b>3,979,000</b>	<b>6,508,000</b>	<b>4,041,000</b>	<b>5,941,000</b>	<b>24,475,000</b>	<b>84,978,250</b>
<b>SANITARY SEWER</b>											
Sanitary Sewer System											
2010-024 - St Andrew St W - Breadalbane St to Provost Lane	0	0	0	388,000	0	0	0	0	0	0	388,000
2010-042 - David St SPS Upgrade	0	0	0	0	0	872,600	0	0	0	0	872,600
2010-043 - Colborne Street - Phase III - John St to Wilson Cres {SFA}	0	0	0	0	130,000	0	0	0	0	0	130,000
2010-044 - Sanitary Force Main - David St SPS to Cty Rd 7 Bridge	0	0	0	0	0	215,000	0	0	0	0	215,000
2010-045 - First Line SPS & Force Main to existing system (Waterloo St or Park Rd) {SFA}	0	0	0	0	0	0	0	946,200	0	0	946,200
2010-046 - Colborne St - Gerrie Rd Easterly {SFA}	0	0	0	94,600	0	0	0	0	0	0	94,600
2010-048 - McQueen Blvd - Milburn Blvd to McTavish St {SFA}	0	0	0	0	0	0	0	0	0	42,100	42,100
2010-049 - St Andrew St E - Gartshore St to Tom St {SFA}	0	980,000	0	0	0	0	0	0	0	0	980,000
2010-050 - Trunk Sanitary Sewer on Tom St from St Andrew St to Garafraxa St {SFA}	0	1,001,600	0	0	0	0	0	0	0	0	1,001,600
2010-051 - Extension of Beatty Line Sanitary Sewer from Garafraxa St to Colborne St {SFA}	0	0	0	0	178,700	0	0	0	0	0	178,700
2012-009 - Elora St. - Tower St. to Perth St.	0	0	0	0	0	130,000	0	0	0	0	130,000



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2015 - 2024

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
2012-014 - Queen St. E. - Hillside Dr. to River St.	110,000	0	0	0	0	0	0	0	0	0	110,000
2012-023 - Church St. - Metcalfe St. to Price St.	0	0	0	0	15,000	0	0	0	0	0	15,000
2012-031 - St. Andrew St. W. & Menzies Lane - Tower St to St. David St.	0	0	0	0	0	0	620,000	0	0	0	620,000
2012-035 - Colborne St - Phase II - Geddes St to North Queen St	0	15,000	0	0	0	0	0	0	0	0	15,000
2012-036 - Henderson St - Smith St to James St	0	0	0	0	15,000	0	0	0	0	0	15,000
2012-040 - James St - Metcalfe St to Price St	0	0	0	0	0	0	15,000	0	0	0	15,000
2012-043 - McNab St - High St. to Bridge St.	0	0	0	0	0	0	425,000	0	0	0	425,000
2012-056 - Victoria St - McNab Roundabout to York St	0	15,000	0	0	0	0	0	0	0	0	15,000
2012-058 - David St - Irvine St to Geddes St	0	0	0	0	0	25,000	0	0	0	0	25,000
2013-015 - Sideroad 18 Reconstruction - Mid Section	0	0	0	0	0	0	0	0	530,000	0	530,000
2013-028 - Grand River Crossing of Beatty Line Trunk Sanitary Sewer to Union St. SPS {SFA}	0	0	0	0	0	0	0	0	0	3,500,000	3,500,000
2014-014 - John St. - Provost Lane to Tower St.	0	0	0	0	0	25,000	0	0	0	0	25,000
2014-018 - St David Street N - Garafraxa St to Edinburgh Ave	0	0	560,000	0	0	0	0	0	0	0	560,000
2014-062 - Union Street W - Tower St to Guelph Rd	0	0	0	0	0	0	315,000	0	0	0	315,000
2015-015 - Wastewater Snowplow	7,000	0	0	0	0	0	0	0	0	0	7,000
2015-018 - Fergus WWTP - Digester Building Roof	40,000	0	0	0	0	0	0	0	0	0	40,000
2015-048 - Bridge St - Tower St S to St David St S	0	0	0	0	0	15,000	0	0	0	0	15,000
2015-061 - Princess St - Church St to Grand River	0	0	15,000	0	0	0	0	0	0	0	15,000
2015-066 - Hill St E - Herrick St to Gartshore St	0	0	0	0	0	0	0	250,000	0	0	250,000





## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2015 - 2024

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
360-0254 - St David Street N - Menzies Ln. to Garafraxa St.	0	50,000	500,000	0	0	0	0	0	0	0	550,000
360-0356 - Highway 6 - Sideroad 19 to Sideroad 18	359,000	0	0	0	0	0	0	0	0	0	359,000
360-0429 - Price St - Mill St to Church St	55,000	0	0	0	0	0	0	0	0	0	55,000
360-0436 - Fergus WWTP - Mechanical Bar Screen (Headworks Building)	26,000	0	0	0	0	0	0	0	0	0	26,000
360-0444 - Water Street - High St to Bridge St	200,000	60,000	0	0	0	0	0	0	0	0	260,000
360-0456 - Mill Street Sewage Pumping Station	100,000	1,000,000	0	0	0	0	0	0	0	0	1,100,000
360-0465 - Chalmers St. - Church St. to Colborne St.	20,000	0	0	0	0	0	0	0	0	0	20,000
360-9650 - LPS Grinder Pumps	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	150,000
F0039 - Garafraxa St Sanitary Sewer Extension from Maiden Lane to Beatty Line {SFA}	0	0	285,000	0	0	0	0	0	0	0	285,000
F0042 - Forfar Street E - St David St to James St	0	0	0	0	0	0	0	0	85,000	0	85,000
F0048 - Churchill Crescent	0	0	375,000	404,000	0	0	0	0	0	0	779,000
F0058 - St George St E - Herrick St to Gartshore St	0	0	0	0	0	250,000	0	0	0	0	250,000
F0061 - St George St W - Maple St to Beatty Line	0	0	0	0	0	0	0	0	0	90,000	90,000
F0074 - Graham Street - Colborne St to Gerrie Road {SFA}	0	0	0	0	50,000	0	0	0	0	0	50,000
F0078 - Mill Street - Irvine St to Chalmers St {SFA}	0	0	0	0	320,600	0	0	0	0	0	320,600
F0085 - Second Line - Highway 6 to Jones Baseline (Scotland St) {SFA}	0	0	0	0	0	0	0	0	0	810,600	810,600
F0097 - Union St Force Main - Union St SPS to Fergus WPCP {SFA}	0	0	0	0	0	0	0	0	0	284,600	284,600
F0098 - Union Street - SPS Upgrade {SFA}	0	0	0	0	0	0	0	0	0	2,500,000	2,500,000
F0099 - Southwest Trunk - Union St to Highway 6 {SFA}	0	0	0	0	0	0	0	0	0	2,029,000	2,029,000
F0171 - Future Expansion of Fergus WWTP	0	0	0	0	15,000,000	0	0	0	0	0	15,000,000



# TOWNSHIP OF CENTRE WELLINGTON

## 10-Year Capital Forecast: 2015 - 2024

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
<b>Total for Sanitary Sewer System</b>	<b>932,000</b>	<b>3,136,600</b>	<b>1,750,000</b>	<b>901,600</b>	<b>15,724,300</b>	<b>1,547,600</b>	<b>1,390,000</b>	<b>1,211,200</b>	<b>630,000</b>	<b>9,271,300</b>	<b>36,494,600</b>
<b>Total SANITARY SEWER</b>	<b>932,000</b>	<b>3,136,600</b>	<b>1,750,000</b>	<b>901,600</b>	<b>15,724,300</b>	<b>1,547,600</b>	<b>1,390,000</b>	<b>1,211,200</b>	<b>630,000</b>	<b>9,271,300</b>	<b>36,494,600</b>
<b>WATERWORKS</b>											
Waterworks System											
2010-014 - Tower St S - Union St to Albert St	0	88,000	0	0	0	0	0	0	0	0	88,000
2010-015 - Tower St S - Albert St to Prince's St	0	119,000	0	0	0	0	0	0	0	0	119,000
2010-018 - St Andrew St W - Provost Lane to St David St.	0	122,000	0	0	0	0	0	0	0	0	122,000
2010-019 - Colquhoun St - Beatty Line to Johnston St	0	215,000	0	0	0	0	0	0	0	0	215,000
2010-020 - St Andrew St W - Breadalbane St to Colquhoun St	0	96,000	0	0	0	0	0	0	0	0	96,000
2010-021 - Colquhoun St - Breadalbane St to Johnston St S	0	226,000	0	0	0	0	0	0	0	0	226,000
2010-022 - Johnston St - Colquhoun St to 37 metres North	0	33,000	0	0	0	0	0	0	0	0	33,000
2010-023 - St Andrew St W - Breadalbane St to Provost Lane	0	0	0	355,000	0	0	0	0	0	0	355,000
2010-032 - Colborne St - Phase II - Geddes St to North Queen St	0	0	150,000	0	0	0	0	0	0	0	150,000
2010-033 - Colborne St - Phase III - John St to Wilson Cres	0	0	0	0	155,000	0	0	0	0	0	155,000
2010-034 - Gerrie Road Water Main Extension {SFA}	0	0	0	0	341,700	0	0	0	0	0	341,700
2010-036 - York St - Waterloo St to WR 7 {SFA}	0	0	0	0	194,500	0	0	0	0	0	194,500
2010-037 - Trunk Water Main on St Andrew St E from Gartshore St to Tom St	0	0	0	290,000	0	0	0	0	0	0	290,000
2010-041 - Colborne St - Gerrie Rd Easterly {SFA}	0	0	0	126,200	0	0	0	0	0	0	126,200
2012-010 - Elora St. - Tower St. to Perth St.	0	0	0	0	0	140,000	0	0	0	0	140,000
2012-015 - Queen St. E. - Hillside Dr. to River St.	150,000	0	0	0	0	0	0	0	0	0	150,000



# TOWNSHIP OF CENTRE WELLINGTON

## 10-Year Capital Forecast: 2015 - 2024

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
2012-024 - Church St. - Metcalfe St. to Price St.	0	0	0	0	95,000	0	0	0	0	0	95,000
2012-038 - Henderson St - Smith St to James St	0	0	0	0	70,000	0	0	0	0	0	70,000
2012-041 - James St - Metcalfe St to Price St	0	0	0	0	0	0	75,000	0	0	0	75,000
2012-044 - McNab St - High St. to Bridge St.	0	0	0	0	0	0	390,000	0	0	0	390,000
2012-057 - Victoria St - McNab Roundabout to York St	0	95,000	0	0	0	0	0	0	0	0	95,000
2012-059 - David St - Irvine St to Geddes St	0	0	0	0	0	385,000	0	0	0	0	385,000
2013-016 - Sideroad 18 Reconstruction - Mid Section	0	0	0	0	0	0	0	0	0	610,000	610,000
2013-029 - High St - Trunk Watermain McNab - York {SFA}	0	0	0	0	199,700	0	0	0	0	0	199,700
2014-015 - John St. - Provost Lane to Tower St.	0	0	0	0	0	10,000	0	0	0	0	10,000
2015-013 - Hydrant Transmitters	20,000	0	0	0	0	0	0	0	0	0	20,000
2015-014 - Well Highlift Pumps - Variable Frequency Drive Controllers	20,000	20,000	20,000	20,000	20,000	0	0	0	0	0	100,000
2015-019 - Hydrant - Snow Removal Equipment	14,000	0	0	0	0	0	0	0	0	0	14,000
2015-020 - Elora Well #1 - Highlift Pump	15,000	0	0	0	0	0	0	0	0	0	15,000
2015-038 - Daniel Cres. Elevated Tower - Recoating	200,000	200,000	0	0	0	0	0	0	0	0	400,000
2015-039 - Fergus Well House #5 Roof Repair	12,000	0	0	0	0	0	0	0	0	0	12,000
2015-040 - Fergus Well #1 - Window Replacement	7,000	0	0	0	0	0	0	0	0	0	7,000
2015-043 - Source Protection Assessments	20,000	0	0	0	0	0	0	0	0	0	20,000
2015-047 - Bridge St - Tower St S to St David St S	0	0	0	0	0	115,000	0	0	0	0	115,000
2015-060 - Princess St - Church St to Grand River	0	0	115,000	0	0	0	0	0	0	0	115,000
2015-065 - Hill St E - Herrick St to Gartshore St	0	0	0	0	0	0	0	230,000	0	0	230,000



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2015 - 2024

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
2015-067 - St David Street N - Garafraxa St to Edinburgh Ave	0	0	400,000	0	0	0	0	0	0	0	400,000
330-0254 - St David Street N - Menzies Ln. to Garafraxa St.	0	50,000	620,000	0	0	0	0	0	0	0	670,000
330-0356 - Highway 6 Trunk Water Main Extension to Sideroad 18 Oversizing	270,000	0	0	0	0	0	0	0	0	0	270,000
330-0429 - Price St - Mill St to Church St	150,000	0	0	0	0	0	0	0	0	0	150,000
330-0444 - Water Street - High St to Bridge St	314,000	140,000	0	0	0	0	0	0	0	0	454,000
330-0465 - Chalmers St. - Church St. to Colborne St.	100,000	0	0	0	0	0	0	0	0	0	100,000
F0025 - Union Street W - Tower St to Guelph Rd	0	0	0	0	0	0	260,000	0	0	0	260,000
F0038 - Garafraxa St - Beatty Line to Maiden Lane {SFA}	0	0	247,100	0	0	0	0	0	0	0	247,100
F0041 - Forfar Street E - St David St to James St	0	0	0	0	0	0	0	0	115,000	0	115,000
F0047 - Churchill Crescent	0	0	167,000	182,000	0	0	0	0	0	0	349,000
F0057 - St George St E - Herrick St to Gartshore St	0	0	0	0	0	230,000	0	0	0	0	230,000
F0060 - St George St W - Maple St to Beatty Line	0	0	0	0	0	0	0	0	0	100,000	100,000
F0073 - Graham Street - Colborne St to Gerrie Road {SFA}	0	0	0	0	55,000	0	0	0	0	0	55,000
F0080 - New Municipal Wells Combined Water Systems Including Well Head Protection	0	0	0	0	0	0	0	2,102,600	0	0	2,102,600
F0084 - Second Line - Highway 6 to Jones Baseline (Scotland St) {SFA}	0	0	0	0	0	0	0	0	0	460,000	460,000
F0087 - Second Line - Highway 6 to Guelph St {SFA}	0	0	0	0	0	0	0	0	0	674,900	674,900
F0093 - Trunk Water Main Extension on Scotland St to Second Line {SFA}	0	0	0	0	0	0	0	0	0	405,800	405,800
F0094 - Highway 6 South to Second Line {SFA}	0	0	0	0	0	0	0	0	0	357,400	357,400
F0095 - McQueen Blvd - Millburn Blvd to McTavish St {SFA}	0	0	0	0	0	0	0	0	0	178,700	178,700



# TOWNSHIP OF CENTRE WELLINGTON

## 10-Year Capital Forecast: 2015 - 2024

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
F0096 - Guelph St. - Second Line to McQueen Blvd. {SFA}	0	0	0	0	0	0	0	0	0	810,600	810,600
<b>Total for Waterworks System</b>	<b>1,292,000</b>	<b>1,404,000</b>	<b>1,719,100</b>	<b>973,200</b>	<b>1,130,900</b>	<b>880,000</b>	<b>725,000</b>	<b>2,332,600</b>	<b>115,000</b>	<b>3,597,400</b>	<b>14,169,200</b>
<b>Total WATERWORKS</b>	<b>1,292,000</b>	<b>1,404,000</b>	<b>1,719,100</b>	<b>973,200</b>	<b>1,130,900</b>	<b>880,000</b>	<b>725,000</b>	<b>2,332,600</b>	<b>115,000</b>	<b>3,597,400</b>	<b>14,169,200</b>
<b><u>PARKS &amp; RECREATION</u></b>											
Facilities - Belwood Hall											
2015-012 - Belwood Community Hall - Roof Replacement	100,000	0	0	0	0	0	0	0	0	0	100,000
<b>Total for Facilities - Belwood Hall</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>
Facilities - CW Community Sportsplex											
2011-067 - Announcement System - CWCS	25,000	0	0	0	0	0	0	0	0	0	25,000
2014-059 - CWCS - Parking Lot Partial Replacement	80,000	0	0	0	0	0	0	0	0	0	80,000
2015-053 - Centre Wellington Sportsplex Hall retro fit to multi-use	0	0	0	0	0	0	0	2,500,000	0	0	2,500,000
510-0375 - Emergency Plan Generator - Sportsplex	0	600,000	0	0	0	0	0	0	0	0	600,000
510-0447 - CWCS Sportsplex Building - Aquatics Facade	325,000	0	0	0	0	0	0	0	0	0	325,000
F0128 - Pad B - New Seating Area Heating	0	20,000	0	0	0	0	0	0	0	0	20,000
<b>Total for Facilities - CW Community Sportsplex</b>	<b>430,000</b>	<b>620,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,500,000</b>	<b>0</b>	<b>0</b>	<b>3,550,000</b>
Facilities - Elora Community Centre											
2011-068 - Announcement System - ECC	0	20,000	0	0	0	0	0	0	0	0	20,000
2011-074 - Elora Community Centre - Skateboard Area	0	150,000	0	0	0	0	0	0	0	0	150,000
2011-079 - Elora Community Centre - Replace Hall Roof	0	0	195,000	0	0	0	0	0	0	0	195,000
2014-021 - Elora Community Centre - Chiller Replacement	50,000	0	0	0	0	0	0	0	0	0	50,000
2014-058 - Elora Community Centre - Surveillance Cameras	0	15,000	0	0	0	0	0	0	0	0	15,000
2014-064 - Elora Community Centre Ice Pad Replacement	0	0	0	0	0	0	1,200,000	0	0	0	1,200,000



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2015 - 2024

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
2014-065 - Emergency Plan Generator - Elora Community Centre	0	0	0	0	350,000	0	0	0	0	0	350,000
2015-004 - Olympia Electrical Upgrade	50,000	0	0	0	0	0	0	0	0	0	50,000
2015-052 - Elora Community Centre Hall retro fit to multi-use	0	0	0	0	0	1,000,000	0	0	0	0	1,000,000
<b>Total for Facilities - Elora Community Centre</b>	<b>100,000</b>	<b>185,000</b>	<b>195,000</b>	<b>0</b>	<b>350,000</b>	<b>1,000,000</b>	<b>1,200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,030,000</b>
Facilities - Fergus Grand Theatre											
2011-013 - Fergus Grand Theatre - Front Lobby Washroom & Accessibility	50,000	50,000	0	0	0	0	0	0	0	0	100,000
2014-057 - Fergus Grand Theatre Sprinkler System	0	0	0	0	0	0	75,000	0	0	0	75,000
<b>Total for Facilities - Fergus Grand Theatre</b>	<b>50,000</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>175,000</b>
Facilities - Victoria Park Senior's Centre											
2015-030 - Victoria Park (Fergus) Parking Lot Expansion	75,000	0	0	0	0	0	0	0	0	0	75,000
760-0318 - Victoria Park Senior Centre Expansion	455,000	0	0	0	0	0	0	0	0	0	455,000
<b>Total for Facilities - Victoria Park Senior's Centre</b>	<b>530,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>530,000</b>
Grounds - CW Community Sportsplex											
2009-077 - CWCS Grounds Site Master Plan	0	0	25,000	0	0	0	0	0	0	0	25,000
2011-064 - CWCS Grounds Site Master Plan - Phase I	0	0	0	0	100,000	0	0	0	0	0	100,000
2011-065 - CWCS Grounds Site Master Plan - Phase II	0	0	0	0	0	150,000	0	0	0	0	150,000
2011-066 - CWCS Grounds Site Master Plan - Phase III	0	0	0	0	0	0	250,000	0	0	0	250,000
F0141 - Woodlot Management Plan	0	0	0	0	15,000	0	0	0	0	0	15,000
<b>Total for Grounds - CW Community Sportsplex</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>0</b>	<b>115,000</b>	<b>150,000</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>540,000</b>
Parks											
2009-072 - Victoria Park - Asphalt Stone Dust Track Surface	0	70,000	0	0	0	0	0	0	0	0	70,000



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2015 - 2024

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
2009-078 - Confederation Park - Upgrades to Park Trail for Accessibility	0	15,000	0	0	0	0	0	0	0	0	15,000
2010-003 - Milligan Park - Plan Implementation Phase I (Design)	0	0	0	0	15,000	0	0	0	0	0	15,000
2010-145 - Victoria Park (Elora) - Phase III Implementation	0	0	300,000	0	0	0	0	0	0	0	300,000
2010-147 - Milligan Park - Plan Implementation Phase II	0	0	0	0	0	80,000	0	0	0	0	80,000
2010-148 - Tait Park - Landscaping and Trail (Fergus) - Phase II	0	0	0	0	42,000	0	0	0	0	0	42,000
2010-164 - Dog Leash Free Park Area	0	0	0	0	0	26,800	0	0	0	0	26,800
2010-166 - Introductory Skateboard Zones	0	0	0	0	0	0	0	26,800	0	0	26,800
2010-168 - Minor Children's Splash Pad - # 1	0	0	0	0	0	0	141,700	0	0	0	141,700
2010-169 - Minor Children's Splash Pad - # 2	0	0	0	0	0	0	0	0	0	141,700	141,700
2010-170 - Community Allotment Gardens - Two Gardens	0	0	0	0	0	0	0	0	0	10,700	10,700
2010-171 - Barrier Free Children's Play Structures - # 1	0	0	0	0	0	0	225,500	0	0	0	225,500
2010-172 - Barrier Free Children's Play Structures - # 2 (Sorbara Development - Phase III)	0	0	0	0	225,500	0	0	0	0	0	225,500
2010-173 - Multi-use Courts - Two Courts - # 1	0	0	73,400	0	0	0	0	0	0	0	73,400
2010-174 - Multi-use Courts - Two Courts - # 2	0	0	0	0	0	0	0	73,400	0	0	73,400
2010-176 - Elora Meadows Development Park - Neighbourhood Play Equipment	0	90,000	0	0	0	0	0	0	0	0	90,000
2010-177 - Future Parkland (35.1 acres)	0	0	0	0	0	1,733,000	0	0	0	0	1,733,000
2010-194 - Southridge Development Park - Washroom Building	0	0	0	150,000	50,000	0	0	0	0	0	200,000
2010-195 - Irrigated & Lit Soccer Fields (2 Full) - Sorbara Development - Phase I	0	0	0	440,200	0	0	0	0	0	0	440,200
2010-196 - Sorbara Development - Phase II	0	0	0	150,000	0	0	0	0	0	0	150,000
2010-197 - Sorbara Development - Phase IV	0	0	0	0	0	150,000	0	0	0	0	150,000



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2015 - 2024

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
2010-199 - Irrigated & Lit Soccer Field - (1 Full)	0	0	0	0	0	0	220,100	0	0	0	220,100
2010-200 - Irrigated Soccer Field - (1 Full)	0	0	0	0	0	0	0	72,500	0	0	72,500
2011-058 - Gibbons Drive Park Trail and Play Structure	0	75,000	0	0	0	0	0	0	0	0	75,000
2011-061 - West Garafraxa Sports Fields - Develop Master Plan	0	0	35,000	75,000	10,000	0	0	0	0	0	120,000
2011-070 - Forfar Park - Washroom Building	0	0	0	0	0	165,000	0	0	0	0	165,000
2011-071 - Strathallan Park - Soccer Field and Parking Lot	0	55,000	105,000	0	0	0	0	0	0	0	160,000
2011-073 - Revell Park - Play Equipment	0	0	0	0	100,000	0	0	0	0	0	100,000
2011-075 - Parks - Trails and Landscaping - 5 Elora Parks	0	35,000	0	0	0	0	0	0	0	0	35,000
2011-076 - Douglas Park - Trail Development	0	0	0	0	50,000	0	0	0	0	0	50,000
2014-016 - Beatty Hollow Neighbourhood Park	0	0	150,000	0	0	0	0	0	0	0	150,000
2014-024 - Bissell Park - Refrigerated Outdoor Rink and Change House	0	0	0	0	100,000	900,000	0	0	0	0	1,000,000
2014-026 - Bissell Park - Parking Lot	0	0	0	300,000	0	0	0	0	0	0	300,000
2015-016 - Gerrie Road to Foote Park Trail Upgrade	10,000	0	0	0	0	0	0	0	0	0	10,000
550-0014 - Bissell Park Accessible Washrooms	15,000	0	0	0	0	0	0	0	0	0	15,000
550-0323 - Irrigated Soccer Fields - (5 Full)	0	0	0	0	0	150,000	145,200	0	0	0	295,200
550-0448 - Victoria Park (Elora) - Phase II Implementation	0	237,000	0	0	0	0	0	0	0	0	237,000
550-0450 - Park Identification - All Parks	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
550-0451 - Westminster Highlands Park - Play Equipment & Basketball Court (Fergus)	75,000	80,000	0	0	0	0	0	0	0	0	155,000
550-0461 - Strathlea Subdivision Park (Fergus)	75,000	0	0	0	0	0	0	0	0	0	75,000
F0146 - Major Children's Splash Pad	0	0	0	0	0	0	300,000	0	0	0	300,000
F0147 - Tait Park - Landscaping and Trail (Fergus) - Phase I	0	0	9,500	0	0	0	0	0	0	0	9,500





## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2015 - 2024

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
F0150 - Veteran's Park (Salem)	0	0	15,000	0	0	0	0	0	0	0	15,000
F0151 - Acquisition of Green Space (between Fergus/Elora)	0	0	400,000	0	0	0	0	0	0	0	400,000
F0152 - Forfar Park - Convert to Soccer Fields and Parking Lot Expansion (Fergus)	0	0	0	0	0	105,000	0	0	0	0	105,000
F0157 - Granwood Gate Park - Play Equipment and Landscaping (Elora)	0	0	0	0	50,000	50,000	0	0	0	0	100,000
F0160 - Harper Street Park - Park Plan and Implementation (Fergus)	0	10,000	15,000	0	0	0	0	0	0	0	25,000
<b>Total for Parks</b>	<b>185,000</b>	<b>677,000</b>	<b>1,112,900</b>	<b>1,125,200</b>	<b>652,500</b>	<b>3,369,800</b>	<b>1,042,500</b>	<b>182,700</b>	<b>10,000</b>	<b>162,400</b>	<b>8,520,000</b>
Parks and Recreation - Other											
2010-152 - Dedicated Youth Space	0	0	0	0	0	0	640,000	0	0	0	640,000
2010-153 - Indoor Turf Training Facility	0	0	0	0	0	0	0	0	1,720,000	0	1,720,000
2010-154 - Multipurpose Park Vehicle	0	134,000	0	0	0	0	0	0	0	0	134,000
2010-155 - Landscape Truck	0	0	0	0	0	0	70,000	0	0	0	70,000
2010-157 - Backhoe Tractor	0	0	0	0	0	0	64,000	0	0	0	64,000
2010-158 - Turf Comb	0	0	6,000	0	0	0	0	0	0	0	6,000
2010-159 - Disc Seeder	0	0	0	0	0	0	23,000	0	0	0	23,000
2010-160 - Top Dresser	0	21,000	0	0	0	0	0	0	0	0	21,000
2010-161 - Water Trailer	0	0	0	0	0	0	8,000	0	0	0	8,000
2010-162 - Lawn Sweeper	0	14,000	0	0	0	0	0	0	0	0	14,000
2014-008 - 60" Mower	0	0	0	0	35,000	0	0	0	0	0	35,000
505-0453 - Emerald Ash Borer Program	50,000	100,000	200,000	0	0	0	0	0	0	0	350,000
<b>Total for Parks and Recreation - Other</b>	<b>50,000</b>	<b>269,000</b>	<b>206,000</b>	<b>0</b>	<b>35,000</b>	<b>0</b>	<b>805,000</b>	<b>0</b>	<b>1,720,000</b>	<b>0</b>	<b>3,085,000</b>
<b>Total PARKS &amp; RECREATION</b>	<b>1,445,000</b>	<b>1,801,000</b>	<b>1,538,900</b>	<b>1,125,200</b>	<b>1,152,500</b>	<b>4,519,800</b>	<b>3,372,500</b>	<b>2,682,700</b>	<b>1,730,000</b>	<b>162,400</b>	<b>19,530,000</b>
<b><u>EQUIPMENT REPLACEMENT</u></b>											
Fire - Equipment Replacement											
205-9600 - Fire Equipment Replacement	188,640	149,880	106,567	53,484	335,796	147,900	101,196	69,685	65,783	111,206	1,330,137
<b>Total for Fire - Equipment Replacement</b>	<b>188,640</b>	<b>149,880</b>	<b>106,567</b>	<b>53,484</b>	<b>335,796</b>	<b>147,900</b>	<b>101,196</b>	<b>69,685</b>	<b>65,783</b>	<b>111,206</b>	<b>1,330,137</b>



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2015 - 2024

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
IT Hardware - Equipment Replacement											
105-9601 - IT&S Hardware Equipment Replacement	43,000	128,000	91,000	95,500	147,500	114,500	136,000	49,000	89,500	89,500	983,500
<b>Total for IT Hardware - Equipment Replacement</b>	<b>43,000</b>	<b>128,000</b>	<b>91,000</b>	<b>95,500</b>	<b>147,500</b>	<b>114,500</b>	<b>136,000</b>	<b>49,000</b>	<b>89,500</b>	<b>89,500</b>	<b>983,500</b>
IT Software - Equipment Replacement											
105-9600 - IT&S Software Replacement	14,000	14,000	46,950	0	48,000	2,000	54,950	0	18,000	0	197,900
<b>Total for IT Software - Equipment Replacement</b>	<b>14,000</b>	<b>14,000</b>	<b>46,950</b>	<b>0</b>	<b>48,000</b>	<b>2,000</b>	<b>54,950</b>	<b>0</b>	<b>18,000</b>	<b>0</b>	<b>197,900</b>
P&R Facilities - Equipment Replacement											
505-9600 - P&R Facilities Equipment Replacement	227,950	141,850	163,450	194,500	233,350	286,050	363,300	290,750	267,000	264,000	2,432,200
<b>Total for P&amp;R Facilities - Equipment Replacement</b>	<b>227,950</b>	<b>141,850</b>	<b>163,450</b>	<b>194,500</b>	<b>233,350</b>	<b>286,050</b>	<b>363,300</b>	<b>290,750</b>	<b>267,000</b>	<b>264,000</b>	<b>2,432,200</b>
P&R Parks - Equipment Replacement											
505-9700 - P&R Parks Equipment Replacement	66,300	60,300	220,200	184,200	289,000	316,700	273,500	379,600	316,600	320,900	2,427,300
<b>Total for P&amp;R Parks - Equipment Replacement</b>	<b>66,300</b>	<b>60,300</b>	<b>220,200</b>	<b>184,200</b>	<b>289,000</b>	<b>316,700</b>	<b>273,500</b>	<b>379,600</b>	<b>316,600</b>	<b>320,900</b>	<b>2,427,300</b>
Public Works - Equipment Replacement											
303-9600 - Public Works Equipment Replacement	35,300	71,800	28,700	17,300	24,400	19,900	49,800	45,900	46,900	21,500	361,500
<b>Total for Public Works - Equipment Replacement</b>	<b>35,300</b>	<b>71,800</b>	<b>28,700</b>	<b>17,300</b>	<b>24,400</b>	<b>19,900</b>	<b>49,800</b>	<b>45,900</b>	<b>46,900</b>	<b>21,500</b>	<b>361,500</b>
Sewer - Equipment Replacement											
360-9600 - Sanitary Sewer Equipment Replacement	30,500	94,600	13,600	14,700	22,200	90,600	13,500	15,900	130,300	128,500	554,400
<b>Total for Sewer - Equipment Replacement</b>	<b>30,500</b>	<b>94,600</b>	<b>13,600</b>	<b>14,700</b>	<b>22,200</b>	<b>90,600</b>	<b>13,500</b>	<b>15,900</b>	<b>130,300</b>	<b>128,500</b>	<b>554,400</b>
Water - Equipment Replacement											
330-9600 - Water Equipment Replacement	9,000	4,500	13,400	5,000	35,900	103,300	9,100	98,200	47,700	20,500	346,600
<b>Total for Water - Equipment Replacement</b>	<b>9,000</b>	<b>4,500</b>	<b>13,400</b>	<b>5,000</b>	<b>35,900</b>	<b>103,300</b>	<b>9,100</b>	<b>98,200</b>	<b>47,700</b>	<b>20,500</b>	<b>346,600</b>
<b>Total EQUIPMENT REPLACEMENT</b>	<b>614,690</b>	<b>664,930</b>	<b>683,867</b>	<b>564,684</b>	<b>1,136,146</b>	<b>1,080,950</b>	<b>1,001,346</b>	<b>949,035</b>	<b>981,783</b>	<b>956,106</b>	<b>8,633,537</b>



# TOWNSHIP OF CENTRE WELLINGTON

## 10-Year Capital Forecast: 2015 - 2024

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
<b>VEHICLE REPLACEMENT</b>											
Building - Vehicle Replacement											
210-9500 - Building - Vehicle Replacement	26,000	26,800	0	28,400	0	0	31,000	32,000	32,900	0	177,100
<b>Total for Building - Vehicle Replacement</b>	<b>26,000</b>	<b>26,800</b>	<b>0</b>	<b>28,400</b>	<b>0</b>	<b>0</b>	<b>31,000</b>	<b>32,000</b>	<b>32,900</b>	<b>0</b>	<b>177,100</b>
Fire - Vehicle Replacement											
2012-037 - Municipal FD Training Officer - Vehicle Replacement	0	0	0	0	45,000	0	0	0	0	0	45,000
205-9500 - Fire - Vehicle Replacement	30,000	432,600	445,600	437,100	78,800	0	150,000	141,400	633,400	0	2,348,900
<b>Total for Fire - Vehicle Replacement</b>	<b>30,000</b>	<b>432,600</b>	<b>445,600</b>	<b>437,100</b>	<b>123,800</b>	<b>0</b>	<b>150,000</b>	<b>141,400</b>	<b>633,400</b>	<b>0</b>	<b>2,393,900</b>
Parks & Recreation - Vehicle Replacement											
505-9500 - P&R Vehicle Replacement	90,000	41,200	53,000	54,600	61,900	70,700	65,700	0	183,700	97,800	718,600
<b>Total for Parks &amp; Recreation - Vehicle Replacement</b>	<b>90,000</b>	<b>41,200</b>	<b>53,000</b>	<b>54,600</b>	<b>61,900</b>	<b>70,700</b>	<b>65,700</b>	<b>0</b>	<b>183,700</b>	<b>97,800</b>	<b>718,600</b>
Public Works - Vehicle Replacement											
303-9500 - Public Works Vehicle Replacement	330,000	922,000	567,500	584,600	630,300	440,600	644,800	301,300	817,000	554,500	5,792,600
<b>Total for Public Works - Vehicle Replacement</b>	<b>330,000</b>	<b>922,000</b>	<b>567,500</b>	<b>584,600</b>	<b>630,300</b>	<b>440,600</b>	<b>644,800</b>	<b>301,300</b>	<b>817,000</b>	<b>554,500</b>	<b>5,792,600</b>
Sewer - Vehicle Replacement											
360-9500 - Sanitary Sewer Vehicle Replacement	0	36,100	13,250	218,500	0	257,950	0	43,000	237,500	39,100	845,400
<b>Total for Sewer - Vehicle Replacement</b>	<b>0</b>	<b>36,100</b>	<b>13,250</b>	<b>218,500</b>	<b>0</b>	<b>257,950</b>	<b>0</b>	<b>43,000</b>	<b>237,500</b>	<b>39,100</b>	<b>845,400</b>
Water - Vehicle Replacement											
2014-404 - Municipal Risk Management Officer - Vehicle Replacement	0	0	0	0	0	0	35,800	0	0	0	35,800
330-9500 - Water Vehicle Replacement	35,000	77,300	108,650	0	39,400	217,350	35,800	43,000	376,800	84,800	1,018,100
<b>Total for Water - Vehicle Replacement</b>	<b>35,000</b>	<b>77,300</b>	<b>108,650</b>	<b>0</b>	<b>39,400</b>	<b>217,350</b>	<b>71,600</b>	<b>43,000</b>	<b>376,800</b>	<b>84,800</b>	<b>1,053,900</b>
<b>Total VEHICLE REPLACEMENT</b>	<b>511,000</b>	<b>1,536,000</b>	<b>1,188,000</b>	<b>1,323,200</b>	<b>855,400</b>	<b>986,600</b>	<b>963,100</b>	<b>560,700</b>	<b>2,281,300</b>	<b>776,200</b>	<b>10,981,500</b>
<b>Grand Total:</b>	<b>10,637,940</b>	<b>13,173,530</b>	<b>12,061,367</b>	<b>18,438,884</b>	<b>33,560,246</b>	<b>13,287,950</b>	<b>14,099,946</b>	<b>11,827,735</b>	<b>13,939,083</b>	<b>40,794,806</b>	<b>181,821,487</b>



## Township of Centre Wellington 10-Year Capital Forecast - Financing

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
<b>Total Capital Expenditures</b>	<b>10,637,940</b>	<b>13,173,530</b>	<b>12,061,367</b>	<b>18,438,884</b>	<b>33,560,246</b>	<b>13,287,950</b>	<b>14,099,946</b>	<b>11,827,735</b>	<b>13,939,083</b>	<b>40,794,806</b>	<b>181,821,487</b>
<b>External Sources of Financing</b>											
Subsidies	232,200	-	-	3,610,000	1,460,000	-	1,428,667	375,600	800,000	2,533,333	10,439,800
Development Charges	1,163,000	957,300	874,910	1,671,923	2,868,000	1,944,570	2,257,040	2,295,105	4,780,500	7,418,360	26,230,708
Developer/Partner Contributions	122,750	2,831,600	1,308,100	4,404,800	4,241,200	-	-	946,200	-	17,270,700	31,125,350
Other	-	-	-	-	-	-	-	-	-	-	-
<b>Total External Sources of Financing</b>	<b>1,517,950</b>	<b>3,788,900</b>	<b>2,183,010</b>	<b>9,686,723</b>	<b>8,569,200</b>	<b>1,944,570</b>	<b>3,685,707</b>	<b>3,616,905</b>	<b>5,580,500</b>	<b>27,222,393</b>	<b>67,795,858</b>
<b>Internal Sources of Financing</b>											
Debentures	719,800	-	-	-	15,000,000	1,559,700	-	-	-	-	17,279,500
Water Capital Reserve	1,237,340	1,519,920	1,567,000	658,800	950,900	910,000	595,000	230,000	115,000	640,000	8,423,960
Sanitary Sewer Capital Reserve	904,090	1,143,620	1,465,000	908,800	733,400	629,750	1,390,000	265,000	630,000	105,000	8,174,660
Vehicle Replacement Reserves	511,000	1,536,000	1,188,000	1,323,200	855,400	986,600	963,100	560,700	2,281,300	776,200	10,981,500
Equipment Replacement Reserves	614,690	664,930	683,867	564,684	1,136,146	1,080,950	1,001,346	949,035	981,783	956,106	8,633,537
Other Reserves and Reserve Funds	5,133,070	4,520,160	4,974,490	5,296,677	6,315,200	6,176,380	6,464,793	6,206,095	4,350,500	11,095,107	60,532,472
<b>Total Internal Sources of Financing</b>	<b>9,119,990</b>	<b>9,384,630</b>	<b>9,878,357</b>	<b>8,752,161</b>	<b>24,991,046</b>	<b>11,343,380</b>	<b>10,414,239</b>	<b>8,210,830</b>	<b>8,358,583</b>	<b>13,572,413</b>	<b>114,025,629</b>
<b>Total Sources of Financing</b>	<b>10,637,940</b>	<b>13,173,530</b>	<b>12,061,367</b>	<b>18,438,884</b>	<b>33,560,246</b>	<b>13,287,950</b>	<b>14,099,946</b>	<b>11,827,735</b>	<b>13,939,083</b>	<b>40,794,806</b>	<b>181,821,487</b>

### Assumptions

1. Bridges and culverts with estimated total capital expenditures in excess of \$500,000 are assumed to be financed as 1/3 Township funded, 1/3 Federal subsidy, and 1/3 Provincial subsidy.
2. Development specific capital projects are assumed to be 100% front-end funded through a service financing agreement by the developer/partner.



## OTHER INFORMATION



**Township of Centre Wellington  
Analysis - Projected Reserves Activity  
2015 Budget**

<u>Description</u>	<u>Balance at Jan. 1/15</u>	<u>Projected Transfers in - 2015</u>	<u>Projected Transfers out - 2015</u>	<u>Investment or Other Revenue</u>	<u>Projected Balance at Dec. 31/15</u>
<b><u>Reserve Accounts</u></b>					
<b><u>General - Capital Reserves</u></b>					
General Capital Res (Budget Transfer)	1,051,120	880,500	979,000	-	952,620
General Capital Res (Closed Projects)	1,557,910	-	-	-	1,557,910
Sub-total	2,609,030	880,500	979,000	-	2,510,530
<b><u>Fire - Capital Reserves</u></b>					
Fire Safety Trailer Reserve	13,310	-	-	-	13,310
Structural Fire Revenue Reserve	1,750	-	-	-	1,750
Sub-total	15,060	-	-	-	15,060
<b><u>Public Works - Capital Reserves</u></b>					
Street Lights Reserve - Fergus	244,650	87,000	-	-	331,650
Street Lights Reserve - Elora	73,000	40,000	30,000	-	83,000
Street Lights Reserve - Rural	15,430	10,000	-	-	25,430
Elora Meadows Storm Sewer Reserve	17,950	3,000	-	-	20,950
Winter Maintenance Reserve	150,000	-	-	-	150,000
Hill St W Sidewalk Reserve	9,300	-	9,300	-	-
St George St W Drainage Reserve	27,300	-	-	-	27,300
WR7 & WR22 Sidewalk Reserve	9,520	-	-	-	9,520
Sub-total	547,150	140,000	39,300	-	647,850
<b><u>Environmental Services - Capital Reserves</u></b>					
Water Meter Repair/Replacement Reserve	2,373,370	477,700	126,530	-	2,724,540
Education Reserve	8,330	-	-	-	8,330
Sub-total	2,381,700	477,700	126,530	-	2,732,870
<b><u>Waterworks - Capital Reserves</u></b>					
Capital Reserve (Budget Transfer)	4,229,580	796,590	1,101,270	-	3,924,900
Capital Reserve (Closed Projects)	114,170	-	-	-	114,170
Hwy 6 to SR18 Servicing Reserve	3,620	-	27,000	-	(23,380)
Sub-total	4,347,370	796,590	1,128,270	-	4,015,690
<b><u>Sanitary Sewer - Capital Reserves</u></b>					
Capital Reserve (Budget Transfer)	3,904,190	592,110	453,900	-	4,042,400
Capital Reserve (Closed Projects)	517,550	-	-	-	517,550
Grinder Pump Repl. (Budget Transfer)	340,970	52,400	15,000	-	378,370
Hwy 6 to SR18 Servicing Reserve	100,180	-	323,100	-	(222,920)
Sub-total	4,862,890	644,510	792,000	-	4,715,400
<b><u>Parks &amp; Recreation - Capital Reserves</u></b>					
P&R: Facilities Repairs and Maintenance Reserve	-	80,000	80,000	-	-
Sub-total	-	80,000	80,000	-	-



## Township of Centre Wellington Analysis - Projected Reserves Activity 2015 Budget

<u>Description</u>	<u>Balance at Jan. 1/15</u>	<u>Projected Transfers in - 2015</u>	<u>Projected Transfers out - 2015</u>	<u>Investment or Other Revenue</u>	<u>Projected Balance at Dec. 31/15</u>
<u>Vehicle Replacement Reserves</u>					
FIRE: Vehicle Replacement Reserve	227,400	230,000	30,000	3,000	430,400
Municipal FD Training Officer: Vehicle Replacement Reserve	16,000	6,000	-	-	22,000
BLDG: Vehicle Replacement Reserve	17,300	13,000	26,000	2,000	6,300
PW: Vehicle Replacement Reserve	242,100	435,000	330,000	32,000	379,100
ENV: Vehicle Replacement Reserve	177,200	130,000	35,000	3,000	275,200
Municipal RMO: Vehicle Replacement Reserve	6,000	5,000	-	-	11,000
P&R: Vehicle Replacement Reserve	58,250	30,000	90,000	5,000	3,250
Sub-total	744,250	849,000	511,000	45,000	1,127,250
<u>Equipment Replacement Reserves</u>					
IT&S: Equipment Replacement Reserve	163,990	70,000	43,000	-	190,990
IT&S: Software Replacement Reserve	63,700	13,000	14,000	-	62,700
FIRE: Equipment Replacement Reserve	125,100	105,000	188,640	-	41,460
PW: Equipment Replacement Reserve	107,260	20,000	35,300	-	91,960
ENV: Equipment Replacement Reserve	321,040	60,000	39,500	-	341,540
P&R: Facilities Equipment Replacement Reserve	153,430	130,000	227,950	-	55,480
P&R: Parks Equipment Replacement Reserve	66,390	70,000	66,300	-	70,090
Sub-total	1,000,910	468,000	614,690	-	854,220
<u>Other Reserves</u>					
Working Capital	1,109,660	-	-	-	1,109,660
Contingency Reserve	127,320	-	-	-	127,320
Photocopiers Loan from Reserve	(26,830)	15,100	-	-	(11,730)
2012 CIBC Debt Repayment Loan from Reserve	(132,340)	87,720	-	-	(44,620)
VPSC Expansion Loan from Reserve	(549,000)	-	499,500	-	(1,048,500)
Civic Centre Accessibility Loan from Reserve	(156,250)	19,000	-	-	(137,250)
Building: Dispute Resolution Reserve	35,000	-	-	-	35,000
Heritage Reserve	10,000	2,500	-	-	12,500
Election Reserve	-	26,500	1,500	-	25,000
Heritage Plaque Reserve	8,000	1,000	3,000	-	6,000
Physician Recruitment Reserve	44,360	-	-	-	44,360
WSIB Reserve	541,810	75,000	72,000	-	544,810
Insurance Claim Reserve	48,990	40,000	35,000	-	53,990
Employee Future Benefit Reserve	62,370	30,000	30,000	-	62,370
Cenotaph R&M Reserve	6,000	1,000	-	-	7,000
Planning OMB Reserve	58,600	-	-	-	58,600
DC OMB Hearing Reserve	21,870	-	-	-	21,870
Deposit Allowance Reserve	62,850	-	-	-	62,850
Land Sale Reserve	372,540	-	200,000	-	172,540
Fergus Theatre Reserve	24,890	4,000	25,000	-	3,890
Irvine Street DC Credits Reserve	49,500	35,000	-	-	84,500
Water Street DC Credits Reserve	100,700	10,000	-	-	110,700
Columbarium Reserve	69,090	14,250	65,000	-	18,340
Heritage CRB Hearing Reserve	2,000	500	-	-	2,500
Central Operations Facility Reserve	348,000	-	-	-	348,000
Cemetery Expansion Reserve	27,810	2,600	30,000	-	410
GRCA Levy Stabilization Reserve	600	-	-	-	600
CWCI Loan Reserve	1,200,000	-	-	-	1,200,000
McDonald Trust Reserve	-	28,000	25,000	-	3,000
CIP Reserve	-	60,000	60,000	-	-
Sub-total	3,467,540	452,170	1,046,000	-	2,873,710
Grand Total	19,975,900	4,788,470	5,316,790	45,000	19,492,580



**Township of Centre Wellington  
Analysis - Projected Reserves Activity  
2015 Budget**

<u>Description</u>	<u>Balance at Jan. 1/15</u>	<u>Projected Transfers in - 2015</u>	<u>Projected Transfers out - 2015</u>	<u>Investment or Other Revenue</u>	<u>Projected Balance at Dec. 31/15</u>
<b><u>Reserve Funds</u></b>					
Cash-In-Lieu Parkland	268,850	-	-	3,400	272,250
Cash-In-Lieu Parking	55,260	-	-	700	55,960
Elora Clock Fund	18,440	-	-	200	18,640
VPC - Seniors Reserve	58,000	34,000	59,500	600	33,100
OLGC Slot Revenue	2,028,870	2,050,000	2,000,000	25,700	2,104,570
Gas Tax Revenue	38,410	772,900	773,000	500	38,810
Waterworks Lifecycle Reserve Fund	1,359,800	-	109,070	16,300	1,267,030
Sanitary Sewer Lifecycle Reserve Fund	2,374,230	-	112,090	29,000	2,291,140
Newdon Industries Public Swim Reserve Fund	12,980	-	1,260	200	11,920
Building Code Reserve Fund	126,290	-	-	1,600	127,890
Capital Levy Reserve Fund	-	213,730	213,730	-	-
OCIF Reserve Fund	-	293,040	293,040	-	-
Total	<u>6,341,130</u>	<u>3,363,670</u>	<u>3,561,690</u>	<u>78,200</u>	<u>6,221,310</u>
<b><u>Development Charges</u></b>					
Fire	148,070	90,100	21,160	3,000	220,010
Public Works	8,350	106,000	18,280	1,400	97,470
Roads	2,492,990	577,700	1,551,900	38,400	1,557,190
Parks & Recreation - Indoor	(372,330)	312,700	284,750	(700)	(345,080)
Parks & Recreation - Outdoor	477,260	209,350	229,440	8,600	465,770
Corporate	(619,950)	166,950	286,350	(5,700)	(745,050)
Water	(79,120)	421,350	864,580	4,300	(518,050)
Sanitary Sewer	3,762,380	765,850	1,597,590	56,600	2,987,240
Total	<u>5,817,650</u>	<u>2,650,000</u>	<u>4,854,050</u>	<u>105,900</u>	<u>3,719,500</u>





**Township of Centre Wellington  
Analysis of Current and Projected Debt  
Fiscal 2015**

<b>Year Issued</b>	<b>Reason For Debt</b>	<i>A</i> <b>Balance at Jan 1, 2015</b>	<i>B</i> <b>New Debt</b>	<i>C</i> <b>2015 Principal Payments</b>	<i>D</i> <b>2015 Interest Payments</b>	<i>C + D</i> <b>Total Payments</b>	<i>A + B - C</i> <b>Balance at Dec 31, 2015</b>
2005	Wellington County (Wellington Place Servicing)	113,911	-	113,911	-	113,911	-
2005	Centre Wellington Community Complex & Various WW Prj.	7,012,982	-	528,040	347,872	875,912	6,484,942
2006	Fergus Firehall Expansion	310,361	-	19,891	14,161	34,052	290,470
2010	Fergus Water Tower	1,773,635	-	134,334	63,673	198,007	1,639,301
2012	Wellington County (Subwatershed Study - Ph I)	57,646	-	8,235	-	8,235	49,411
2012	County of Wellington (Elora WWTP)	8,259,607	-	252,907	303,963	556,870	8,006,700
2012	County of Wellington (Refinance 1997 Debt)	1,610,433	-	182,910	50,855	233,765	1,427,523
2013	Wellington County (Subwatershed Study - Ph II)	59,534	-	6,615	-	6,615	52,919
2014	FCM - Green Municipal Fund (Elora WWTP)	10,000,000	-	411,161	197,929	609,090	9,588,839
2015	TBD - (Streetlight LED Retrofit)	-	719,800	-	-	-	719,800
		<b>29,198,109</b>	<b>719,800</b>	<b>1,658,004</b>	<b>978,453</b>	<b>2,636,457</b>	<b>28,259,905</b>



## Township of Centre Wellington Comparison of Capital Budgets by Year

<u>TAX SUPPORTED CAPITAL</u>	<b>2015</b>	<b>2014</b>	<b>2013</b>	<b>2012</b>	<b>2011</b>
STUDIES	60,000	68,000	773,000	90,000	435,000
CORPORATE	177,000	252,850	154,350	218,350	231,300
MUNICIPAL BUILDINGS	356,000	299,000	40,000	-	109,000
FIRE SERVICES	253,640	138,090	461,185	226,295	701,970
HEALTH SERVICES	125,000	10,000	38,000	7,000	8,000
TRANSP: ROADS URBAN	2,907,920	1,843,880	1,419,200	1,064,500	1,357,000
TRANSP: ROADS RURAL	360,000	2,080,000	3,125,300	2,210,000	1,048,000
TRANSP: STRUCTURES	650,000	190,000	125,000	525,000	788,000
TRANSP: STORM DRAINAGE	-	-	150,000	15,000	260,000
PUBLIC WORKS MISC	1,358,800	649,100	936,600	598,500	837,600
PARKS & REC: FACILITIES & OTHER	1,487,950	1,256,450	277,400	598,100	155,600
PARKS & REC: PARKS	341,300	599,400	377,600	354,500	359,000
<b>GRAND TOTAL - TAX SUPPORTED</b>	<b>8,077,610</b>	<b>7,386,770</b>	<b>7,877,635</b>	<b>5,907,245</b>	<b>6,290,470</b>
 <u>USER PAY CAPITAL</u>					
SANITARY SEWER	1,090,590	4,735,600	14,696,650	1,784,200	1,425,700
WATER WORKS	1,469,740	910,520	490,550	837,000	1,643,200
<b>GRAND TOTAL - USER PAY</b>	<b>2,560,330</b>	<b>5,646,120</b>	<b>15,187,200</b>	<b>2,621,200</b>	<b>3,068,900</b>
 <b>TOTAL</b>	 <b>10,637,940</b>	 <b>13,032,890</b>	 <b>23,064,835</b>	 <b>8,528,445</b>	 <b>9,359,370</b>
LESS: DEBT FINANCING	(719,800)	(3,500,000)	(12,340,000)	-	(1,470,000)
<b>NON-DEBT TOTAL</b>	<b>9,918,140</b>	<b>9,532,890</b>	<b>10,724,835</b>	<b>8,528,445</b>	<b>7,889,370</b>



**Township of Centre Wellington  
Township Grant Approvals  
2015 Budget**

	<b>2015 Request</b>	<b>Recommendations</b>	<b>2015 APPROVED</b>
<b>Specific Annual:</b>			
Fergus and District Horticultural Society	1,650		1,650
Elora and Salem Horticultural Society	1,950		1,950
Elora Lions Club (Elora Santa Claus Parade)	1,600		1,600
Elora Cataract Trailway Association	5,000		5,000
Fergus Lions Club (Fergus Santa Claus Parade)	1,700		1,700
Royal Canadian Legion Wreaths	450		450
Wellington County Farm and Home Safety Association	500		500
Senior Summer Games	0		0
Ponsonby Recreation Club	1,500		1,500
Centre Wellington Food Bank	5,000		5,000
<b>Total Committed</b>	<b>19,350</b>	<b>0</b>	<b>19,350</b>
<b>Performing/Visual Arts: (Preliminary Budget \$20,000)</b>			
Elora Festival and Singers	4,500	4,050	4,050
Grand Celtic Pipe Band	1,000	1,000	1,000
Fergus Pipe Band	1,500	0	0
Elora Centre for the Arts	5,000	5,000	5,000
Fergus Scottish Festival and Highland Games	3,000	3,000	3,000
Elora Arts Council	4,000	4,000	4,000
<b>Total</b>	<b>19,000</b>	<b>17,050</b>	<b>17,050</b>
<b>Special Events: (\$5,000)</b>			
Sensational Elora - A Festival of the Senses	5,000	5,000	5,000
The Grand Quilt Guild	1,500	1,500	1,500
<b>Total</b>	<b>6,500</b>	<b>6,500</b>	<b>6,500</b>
<b>Social/Environmental Organizations: (\$6,000)</b>			
Elora Environment Centre	1,200	1,200	1,200
Big Brothers Big Sisters of Centre Wellington	4,000	4,000	4,000
Highlands YFC - CW Satellite "The Door"	1,000	1,000	1,000
<b>Total</b>	<b>6,200</b>	<b>6,200</b>	<b>6,200</b>
<b>Provision for Emergency &amp; Disaster Relief Funding</b>			
Available	950	2,900	2,900
<b>Total</b>	<b>950</b>	<b>2,900</b>	<b>2,900</b>
	<b>52,000</b>	<b>32,650</b>	<b>52,000</b>
<b>BUDGET <u>52,000</u></b>			