



TOWNSHIP OF  
CENTRE WELLINGTON

2014 BUDGET

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2014  
TAX SUPPORTED  
OPERATING BUDGET



## Township of Centre Wellington 2014 Tax Supported Operating Budget Summary

Description	2013 Budget			2014 Budget			Budget Change 2013/2014	
	Expenditures	Revenues	Net	Expenditures	Revenues	Net	\$	%
<b><u>General Government</u></b>								
Mayor and Council	216,660	-	216,660	219,479	-	219,479	2,819	1.3 %
Office of the CAO	260,390	-	260,390	270,944	-	270,944	10,553	4.1 %
Legislative Services (Corporate)	381,118	(27,500)	353,618	487,966	(127,500)	360,466	6,847	1.9 %
Financial Services (Corporate)	866,831	(84,100)	782,731	897,221	(84,000)	813,221	30,489	3.9 %
Information Technology and Services (Corporate)	849,217	(4,500)	844,717	768,605	(4,500)	764,105	(80,612)	-9.5 %
Human Resources	170,123	-	170,123	171,515	-	171,515	1,393	0.8 %
General Administration (Corporate)	(32,200)	(131,000)	(163,200)	(49,800)	(134,000)	(183,800)	(20,600)	12.6 %
<b><u>Protection to Persons and Property</u></b>								
Fire (Community)	1,573,746	(102,160)	1,471,586	1,289,307	(88,000)	1,201,307	(270,280)	-18.4 %
Municipal FD Training Officer (Community)	140,000	(140,000)	-	143,000	(143,000)	-	(1)	0.0 %
Building (P&D)	745,496	(745,700)	(204)	657,406	(744,700)	(87,294)	(87,090)	42,595.4 %
Property Standards Committee (P&D)	450	-	450	1,950	-	1,950	1,500	333.3 %
Stray Animal Control (Corporate)	42,500	(62,000)	(19,500)	44,000	(61,500)	(17,500)	2,000	-10.3 %
Crossing Guards (Infrastructure)	52,800	-	52,800	53,030	-	53,030	230	0.4 %
Livestock Act (Corporate)	6,500	(4,500)	2,000	6,000	(4,500)	1,500	(500)	-25.0 %
Grand River Conservation Authority	100,135	(100,135)	-	101,804	(101,804)	-	-	0.0 %
Emergency Operations Centre	4,400	-	4,400	5,600	-	5,600	1,200	27.3 %
Protection to Persons and Property - Miscellaneous	800	-	800	800	-	800	-	0.0 %
<b><u>Transportation Services</u></b>								
Transportation Services - Administration (Infrastructure)	877,151	-	877,151	914,732	-	914,732	37,581	4.3 %
Transportation Services - Operations (Infrastructure)	4,035,414	(560,359)	3,475,055	3,426,250	(508,600)	2,917,650	(557,405)	-16.0 %
<b><u>Health Services</u></b>								
Belsyde Cemetery (Corporate/Infrastructure)	92,150	(98,550)	(6,400)	97,225	(101,900)	(4,675)	1,725	-27.0 %
Elora Cemetery (Corporate/Infrastructure)	61,300	(47,000)	14,300	67,750	(47,800)	19,950	5,650	39.5 %
Rural Cemeteries (Corporate/Infrastructure)	3,950	-	3,950	4,200	-	4,200	250	6.3 %



## Township of Centre Wellington 2014 Tax Supported Operating Budget Summary

Description	2013 Budget			2014 Budget			Budget Change 2013/2014	
	Expenditures	Revenues	Net	Expenditures	Revenues	Net	\$	%
<b><u>Health Services</u></b>								
Other Health Services	26,500	-	26,500	26,500	-	26,500	-	0.0 %
Health and Safety Committee	7,700	-	7,700	9,000	-	9,000	1,300	16.9 %
<b><u>Parks and Recreation</u></b>								
Parks and Recreation Administration (Community)	939,882	-	939,882	961,581	-	961,581	21,699	2.3 %
Centre Wellington Community Sportsplex (Community)	1,941,017	(1,425,900)	515,117	2,012,566	(1,438,550)	574,016	58,898	11.4 %
Elora Community Centre (Community)	574,772	(370,200)	204,572	570,385	(363,300)	207,085	2,513	1.2 %
Belwood Hall (Community)	19,074	(6,500)	12,574	20,087	(6,800)	13,287	713	5.7 %
Belwood Ball Diamond (Community)	5,568	(1,500)	4,068	5,600	(1,500)	4,100	32	0.8 %
Bissel Park (Community)	10,824	(1,200)	9,624	13,287	(2,300)	10,987	1,363	14.2 %
CWCS Ball Diamond (Community)	4,752	(800)	3,952	4,106	(1,000)	3,106	(847)	-21.4 %
ECC Ball Diamond (Community)	18,329	(9,500)	8,829	18,416	(7,000)	11,416	2,586	29.3 %
Tower Street Tennis Courts (Community)	1,798	-	1,798	2,059	-	2,059	261	14.5 %
Tye Park (Community)	11,989	(1,800)	10,189	12,486	(1,800)	10,686	497	4.9 %
Victoria Park (Fergus) (Community)	41,166	(6,000)	35,166	42,677	(6,800)	35,877	711	2.0 %
South Ridge Park (Community)	24,043	(2,800)	21,243	25,490	(2,900)	22,590	1,347	6.3 %
Strathallan Park (Community)	7,852	(1,000)	6,852	8,351	(1,000)	7,351	499	7.3 %
St. Mary's School Park (Community)	6,502	(1,000)	5,502	6,901	(1,000)	5,901	399	7.3 %
Passive Parks (Community)	110,235	(3,500)	106,735	137,777	(6,500)	131,277	24,542	23.0 %
Parks - General (Community)	8,000	-	8,000	6,400	-	6,400	(1,600)	-20.0 %
Greenhouses (Community)	26,870	-	26,870	28,068	-	28,068	1,198	4.5 %
Parks and Recreation - Other Expenditures (Community)	765,605	(286,014)	479,591	-	(1,260)	(1,260)	(480,851)	-100.3 %
<b><u>Social Services</u></b>								
Victoria Park Seniors Centre (Community)	348,803	(174,000)	174,803	366,089	(178,850)	187,239	12,436	7.1 %
Heritage Centre Wellington (P&D)	15,950	(600)	15,350	14,950	(400)	14,550	(800)	-5.2 %
Fergus Weigh Scale Building (Infrastructure)	11,188	-	11,188	12,843	-	12,843	1,655	14.8 %
Fergus Downtown (Community/Infrastructure)	32,250	-	32,250	29,050	-	29,050	(3,200)	-9.9 %





## Township of Centre Wellington 2014 Tax Supported Operating Budget Summary

Description	2013 Budget			2014 Budget			Budget Change 2013/2014	
	Expenditures	Revenues	Net	Expenditures	Revenues	Net	\$	%
<b><u>Social Services</u></b>								
Elora Public Washrooms (Community)	4,350	-	4,350	4,350	-	4,350	-	0.0 %
Elora Downtown (Community/Infrastructure)	53,500	-	53,500	52,850	-	52,850	(650)	-1.2 %
Grants to Community Groups - Specific Annual	20,100	-	20,100	20,100	-	20,100	-	0.0 %
Grants to Community Groups - Performing/Visual Arts	9,000	-	9,000	14,045	-	14,045	5,045	56.1 %
Grants to Community Groups - Special Events	10,000	-	10,000	10,300	-	10,300	300	3.0 %
Grants to Community Groups - Social/Environmental	12,900	-	12,900	7,555	-	7,555	(5,345)	-41.4 %
Social - Other	1,000	-	1,000	1,000	-	1,000	-	0.0 %
<b><u>Cultural Services</u></b>								
Fergus Grand Theatre (Community)	113,473	(55,500)	57,973	112,687	(55,100)	57,587	(386)	-0.7 %
Celebrations (Community)	19,750	-	19,750	19,750	-	19,750	-	0.0 %
<b><u>Planning, Development and Other</u></b>								
Planning (P&D)	330,019	(98,235)	231,784	447,323	(95,000)	352,323	120,539	52.0 %
Economic Development (P&D)	454,331	(2,400)	451,931	130,774	-	130,774	(321,157)	-71.1 %
Committee of Adjustment (P&D)	5,950	(11,000)	(5,050)	4,450	(11,000)	(6,550)	(1,500)	29.7 %
Tourism (Community)	-	-	-	306,422	(2,472)	303,950	303,950	0.0 %
Tile Drain Loans (Corporate/Infrastructure)	22,525	(22,525)	-	19,225	(19,225)	-	-	0.0 %
Contribution to Capital Fund	700,500	-	700,500	1,765,500	-	1,765,500	1,065,000	152.0 %
<b><u>General Revenue</u></b>								
Taxation - Township Purposes	-	(10,167,781)	(10,167,781)	-	(10,615,538)	(10,615,538)	(447,757)	4.4 %
Taxation - Payments in Lieu	-	(172,100)	(172,100)	-	(175,800)	(175,800)	(3,700)	2.1 %
Fergus BIA	65,000	(65,000)	-	65,000	(65,000)	-	-	0.0 %
Elora BIA	54,060	(54,060)	-	54,060	(54,060)	-	-	0.0 %
Ontario Non-Specific Grants	-	(899,800)	(899,800)	-	(764,900)	(764,900)	134,900	-15.0 %
Other Revenues and Expenses	2,162,100	(3,499,940)	(1,337,840)	2,163,050	(3,565,940)	(1,402,890)	(65,050)	4.9 %



**Township of Centre Wellington  
2014 Tax Supported Operating Budget Summary**

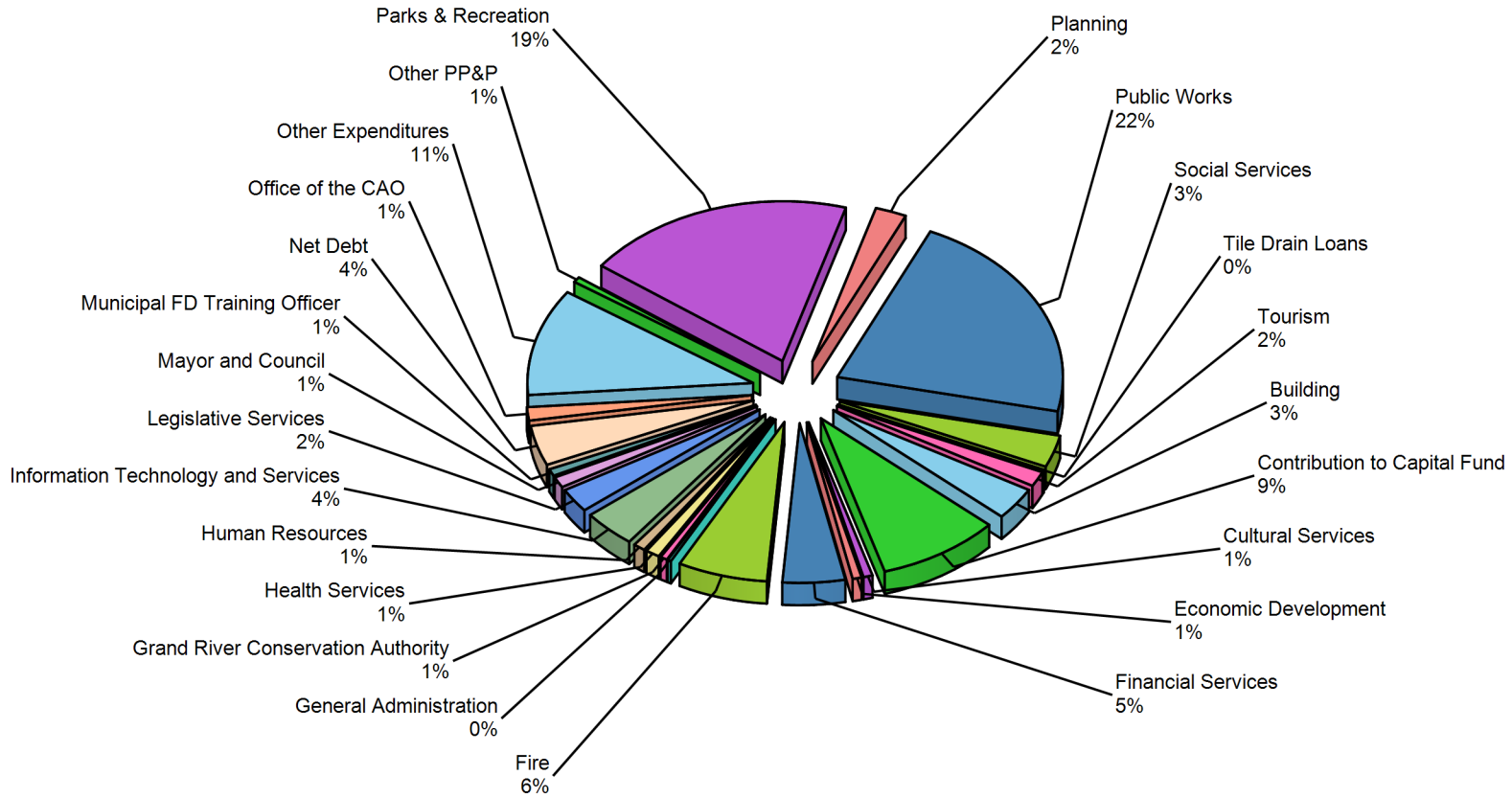
Description	2013 Budget			2014 Budget			Budget Change 2013/2014	
	Expenditures	Revenues	Net	Expenditures	Revenues	Net	\$	%
<b><u>General Revenue</u></b>								
Net Debt	-	-	-	811,120	(326,412)	484,708	484,708	0.0 %
<b>Total 2014 Operating Budget</b>	19,448,159	-19,448,159	-	19,923,211	-19,923,211	-		



# TOWNSHIP OF CENTRE WELLINGTON

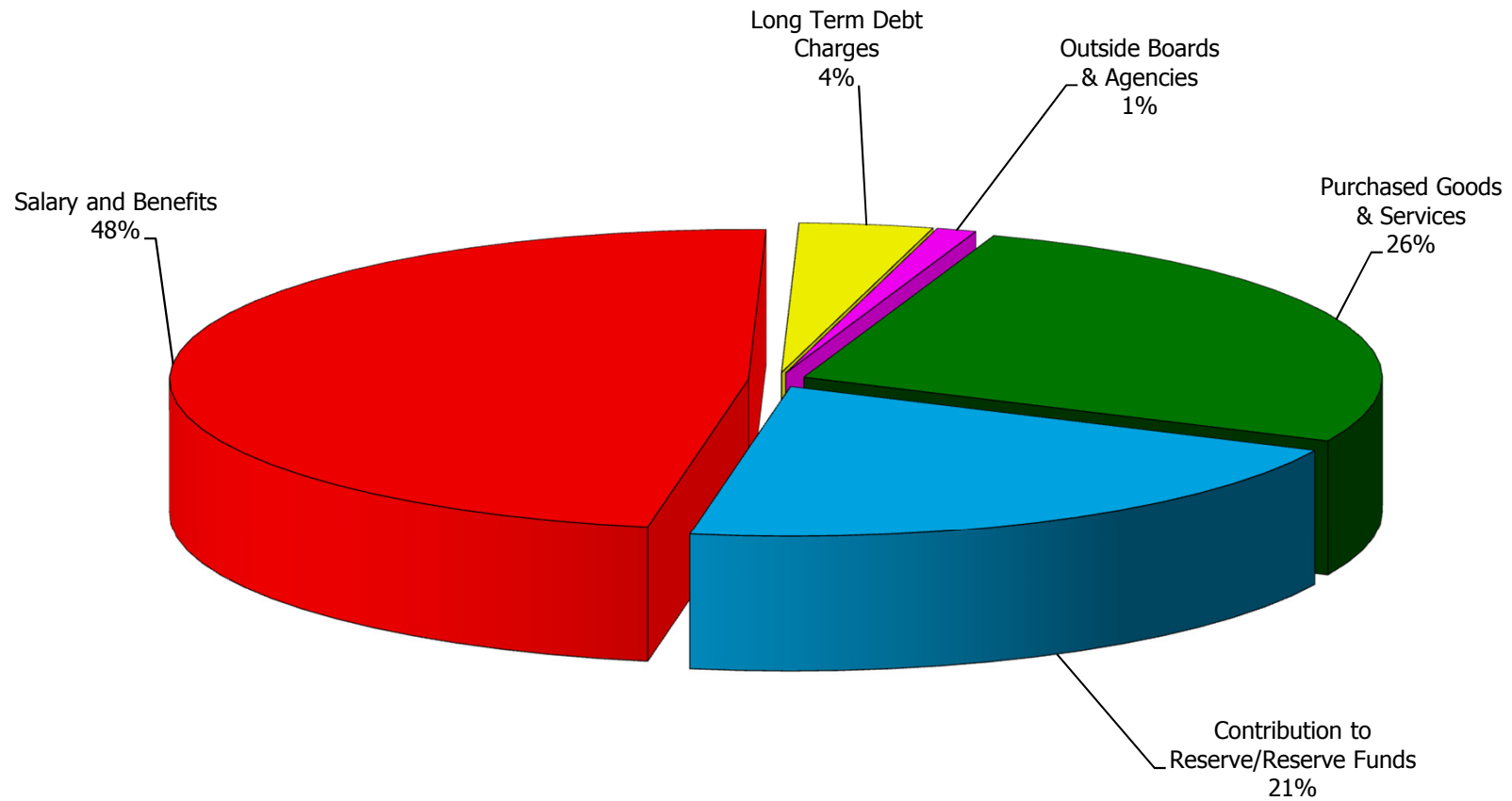
## 2014 Tax Supported Operating Budget

### Gross Expenditures by Department





## Township of Centre Wellington 2014 Tax Supported Operating Budget Gross Expenditures by Function

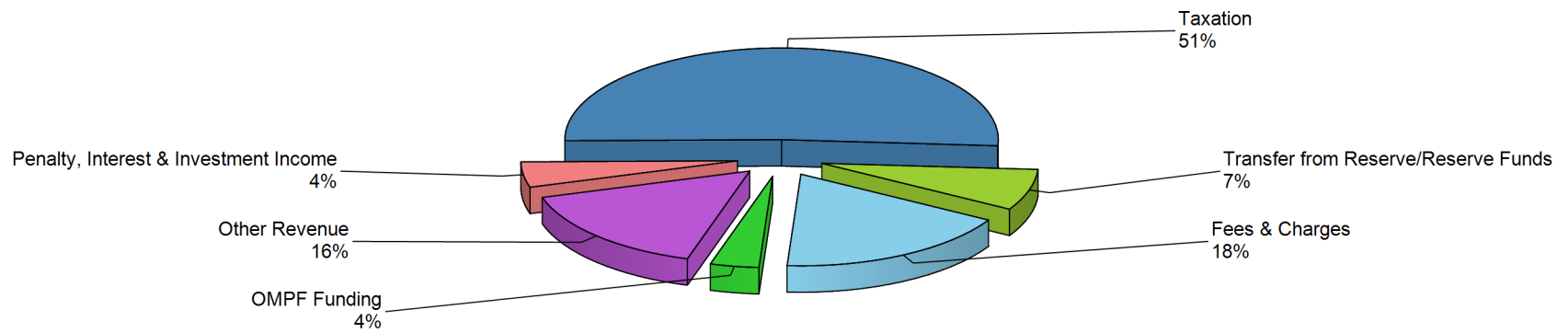




# TOWNSHIP OF CENTRE WELLINGTON

## 2014 Tax Supported Operating Budget

### Gross Revenue by Function





**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Mayor and Council**

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5210 - Mayor and Council - Wages & Benefits	161,960	161,463	164,379	2,419	1.5 %
5225 - Mayor and Council - Conferences/Seminars/Training	36,000	19,730	36,000	-	0.0 %
5240 - Mayor and Council - Administration	18,700	15,353	19,100	400	2.1 %
<i>Total Expenses</i>	216,660	196,546	219,479	2,819	1.3 %
<b><i>Net Budget Mayor and Council</i></b>	<b>216,660</b>	<b>196,546</b>	<b>219,479</b>	<b>2,819</b>	<b>1.3 %</b>

**Major Changes Impacting This Budget**



**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Office of the CAO**

The Chief Administrative Officer is responsible for providing a strategic vision and effective leadership to the whole organization and is the administrative representative to the community. The CAO administers, plans, organizes, directs and controls all municipal operations and services in accordance with municipal policies and relevant legislation, and through the Senior Executive Team. Five departments report directly through to the CAO and they include Corporate Services, Community Services, Infrastructure Services, Planning & Development, and Human Resources. The Executive Secretary for the Mayor, CAO, and Human Resources is included in this budget.

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5210 - Office of the CAO - Wages & Benefits	243,300	245,773	255,404	12,103	5.0 %
5240 - Office of the CAO - Administration	15,590	14,005	14,140	(1,450)	-9.3 %
5250 - Office of the CAO - Operations & Maintenance	1,500	1,272	1,400	(100)	-6.7 %
<i>Total Expenses</i>	260,390	261,049	270,944	10,553	4.1 %
<b><i>Net Budget Office of the CAO</i></b>	<b>260,390</b>	<b>261,049</b>	<b>270,944</b>	<b>10,553</b>	<b>4.1 %</b>

**Major Changes Impacting This Budget**

1. Increase in wages and benefits is due to movement of staff in the salary grid.
2. Decrease in administration is due to minor reductions in numerous line items.



**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Legislative Services (Corporate)**

The primary responsibility of the Legislative Services division of Corporate Services is to provide administrative support to Council and Committees of Council, and ensure compliance with the statutes of Ontario, County and municipal by-laws. In addition, Legislative Services is responsible for freedom of information, vital statistics, municipal elections, records management, licensing, and cemetery administration.

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><i>Revenues</i></b>					
4140 - Legislative Services - Legislative Services Revenue	(26,000)	(26,948)	(25,500)	500	-1.9 %
4820 - Legislative Services - Transfers from Reserves	(1,500)	(1,501)	(102,000)	(100,500)	6,700.0 %
<i>Total Revenues</i>	(27,500)	(28,449)	(127,500)	(100,000)	363.6 %
<b><i>Expenses</i></b>					
5210 - Legislative Services - Wages & Benefits	340,923	337,571	349,021	8,097	2.4 %
5240 - Legislative Services - Administration	20,695	16,782	18,945	(1,750)	-8.5 %
5250 - Legislative Services - Operations & Maintenance	1,500	1,501	102,000	100,500	6,700.0 %
5820 - Legislative Services - Transfers to Reserves	18,000	18,000	18,000	-	0.0 %
<i>Total Expenses</i>	381,118	373,854	487,966	106,847	28.0 %
<b><i>Net Budget Legislative Services (Corporate)</i></b>	<b>353,618</b>	<b>345,405</b>	<b>360,466</b>	<b>6,847</b>	<b>1.9 %</b>

**Major Changes Impacting This Budget**

1. The increase in operations and maintenance is due to the expected costs associated with the municipal election in 2014. The election is expected to cost approximately \$100,000. The cost of election expenditures is offset by a transfer from the Election Reserve.
2. The formation of the Corporate Services department and expected renovations at the Civic Centre results in a budgeted decrease in various expenditures including office supplies, office furniture and equipment and office equipment repairs and maintenance.





**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Financial Services (Corporate)**

The primary role of the Financial Services division of Corporate Services is to manage the Township's financial resources in a fiscally responsible manner. The department's responsibilities include the receipt and expenditure of Township funds, maintaining the Township's accounting and other financial records, corporate budget development and monitoring, payroll and employee benefits administration, taxation billing and collection, internal and year-end financial reporting, insurance claims, and purchasing and risk management.

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4150 - Financial Services - Financial Services Revenue	(84,100)	(107,382)	(84,000)	100	-0.1 %
<i>Total Revenues</i>	(84,100)	(107,382)	(84,000)	100	-0.1 %
<b><u>Expenses</u></b>					
5210 - Financial Services - Wages & Benefits	794,278	809,530	823,868	29,589	3.7 %
5240 - Financial Services - Administration	39,053	35,897	38,853	(200)	-0.5 %
5250 - Financial Services - Operations & Maintenance	33,500	33,523	34,500	1,000	3.0 %
<i>Total Expenses</i>	866,831	878,949	897,221	30,389	3.5 %
<b><i>Net Budget Financial Services (Corporate)</i></b>	<b>782,731</b>	<b>771,567</b>	<b>813,221</b>	<b>30,489</b>	<b>3.9 %</b>

**Major Changes Impacting This Budget**

1. Increase in wages and benefits is due to movement of staff in the salary grid.
2. An expected increase in the Township's annual audit fee accounts for the change to the operations and maintenance line.



## Township of Centre Wellington 2014 Operating Budget Summary With 2013 Budget and Actual Results

### Information Technology and Services (Corporate)

The primary role of the Information Technology and Services (IT&S) division of Corporate Services is to ensure effective support for the strategic direction of Council, Chief Administrative Officer and Managing Directors by enabling improvements in the efficiency and effectiveness of service delivery. IT&S ensures the proper selection, implementation and support of technologies that enable the operating departments to improve their business processes, add value, and/or reduce cost.

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4160 - Information Technology and Services - IT&S Revenue	(4,500)	(9,508)	(4,500)	-	0.0 %
<i>Total Revenues</i>	(4,500)	(9,508)	(4,500)	-	0.0 %
<b><u>Expenses</u></b>					
5210 - Information Technology and Services - Wages & Benefits	511,667	493,898	529,655	17,988	3.5 %
5240 - Information Technology and Services - Administration	15,950	12,251	20,250	4,300	27.0 %
5255 - Information Technology and Services - Corporate Support	253,600	242,859	228,700	(24,900)	-9.8 %
5820 - Information Technology and Services - Transfers to Reserves	88,000	88,000	-	(88,000)	-100.0 %
5860 - Information Technology and Services - Cost Recovery	(20,000)	(20,000)	(10,000)	10,000	-50.0 %
<i>Total Expenses</i>	849,217	817,008	768,605	(80,612)	-9.5 %
<b><u>Net Budget Information Technology and Services (Corporate)</u></b>	<b>844,717</b>	<b>807,500</b>	<b>764,105</b>	<b>(80,612)</b>	<b>-9.5 %</b>

### Major Changes Impacting This Budget

1. In 2014, transfers to equipment replacement reserves totalling \$83,000 have been allocated to the "Contribution to Capital Fund" cost centre. Excluding the 2013 comparative replacement reserve transfers results in an increase of \$7,388 (0.98%) for the IT&S department.
2. The revenue line includes \$3,000 of fees for services to be provided by the IT&S department to Centre Wellington Communications Inc. in 2014.
3. Wages and benefits increase is due to restructuring a position in 2013.
4. An increase to the conference, seminars and training budget results in \$4,000 of the increase to the administration line.
5. The decrease in the corporate support line is mainly due to a full year of savings to be realized from a switch to Centre Wellington Communications Inc. as the supplier of wide area network services for the Township.
6. Corporate support also includes a \$5,000 reduction in the provision for professional services required to maintain the SCADA system. This is offset by an increase in software support fees of approximately \$6,000.
7. Information Technology and Services cost recovery represents the proportion of SCADA related expenditures that are recovered from the Environmental budget. Due to the installation of fibre wire connections to all Township facilities in 2013, there is a reduction in SCADA wireless support required by Environmental Services. As such, the cost recovery line item has been reduced by \$10,000.



## Township of Centre Wellington 2014 Operating Budget Summary With 2013 Budget and Actual Results

### Human Resources

The Human Resources Manager reports directly to the Chief Administrative Officer and is responsible for the development, implementation and coordination of policies, programs and practices covering employment, recruitment and retention, orientation and training, labour/employee relations, compensation, organizational development, health and safety, worker's compensation, training and development, benefits and employee services for all management and employees. Negotiates salary, benefits and language for the Staff Association and Fire Associations' agreements. Provides Council with information, research and recommendations on all human resource, employee relations and organizational issues and potential litigation. Ensures adherence to federal and provincial legislation i.e. Employment Standards Act, Human Rights Act, Worker's Safety and Insurance Act, Occupational Health and Safety Act, Pay Equity Act, Bill C-45 and employment components of the OADA.

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5210 - Human Resources - Wages & Benefits	135,723	134,165	137,615	1,893	1.4 %
5240 - Human Resources - Administration	9,400	5,735	8,900	(500)	-5.3 %
5250 - Human Resources - Operations & Maintenance	25,000	18,410	25,000	-	0.0 %
<i>Total Expenses</i>	170,123	158,310	171,515	1,393	0.8 %
<b><u>Net Budget Human Resources</u></b>	<b>170,123</b>	<b>158,310</b>	<b>171,515</b>	<b>1,393</b>	<b>0.8 %</b>

### Major Changes Impacting This Budget

1. Decrease in administration is due to minor reductions in numerous line items.



**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**General Administration (Corporate)**

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4170 - General Administration - General Government Revenue	(4,500)	(1,526)	(4,500)	-	0.0 %
4820 - General Administration - Transfers from Reserves	(126,500)	(94,012)	(129,500)	(3,000)	2.4 %
<i>Total Revenues</i>	(131,000)	(95,538)	(134,000)	(3,000)	2.3 %
<b><u>Expenses</u></b>					
5220 - General Administration - Payroll O/H	28,000	20,938	28,000	-	0.0 %
5240 - General Administration - Administration	117,250	118,428	110,450	(6,800)	-5.8 %
5250 - General Administration - Operations & Maintenance	425,550	375,489	433,900	8,350	2.0 %
5820 - General Administration - Transfers to Reserves	49,300	49,300	46,450	(2,850)	-5.8 %
5860 - General Administration - Cost Recovery	(652,300)	(652,300)	(668,600)	(16,300)	2.5 %
<i>Total Expenses</i>	(32,200)	(88,146)	(49,800)	(17,600)	54.7 %
<b><i>Net Budget General Administration (Corporate)</i></b>	<b>(163,200)</b>	<b>(183,684)</b>	<b>(183,800)</b>	<b>(20,600)</b>	<b>12.6 %</b>

**Major Changes Impacting This Budget**

1. General administration cost recovery represents the proportion of all General Government department net expenditures incurred for administering the Environmental Services operating budgets and the Municipal FD Training Officer budget.
2. Transfers from reserves includes a \$71,500 transfer from the WSIB reserve, a \$28,000 transfer from the employee future benefits reserve, and a \$30,000 transfer from the insurance claims reserve. Increased reserve transfers of \$3,000 are necessary to offset the increased cost of WSIB Schedule 2 employer insurance in 2014.
3. Fewer vacant positions to be filled in 2014 and a change in approach to advertising vacant positions accounts for the majority of the decrease to the administration line item.
4. Operations and maintenance includes an increase in insurance premiums and professional fees charged to this cost centre and an increase in WSIB - Schedule 2 employer insurance costs.
5. Operations and maintenance also includes a \$5,000 decrease in estimated tax write offs in 2014 as it is not an assessment year.
6. Transfers to reserves includes a \$28,000 transfer to the employee future benefits reserve and a \$18,450 contribution to the WSIB reserve.



## Township of Centre Wellington 2014 Operating Budget Summary With 2013 Budget and Actual Results

### Fire (Community)

The Centre Wellington Fire Department is an essential service as deemed by the Ministry of Community Safety and Correctional Services. Under this umbrella is the branch of the Office of the Fire Marshal (OFM). The OFM creates the standards with which to govern how a Municipal Fire Department must operate and the minimum standards of Public Education, Fire Prevention/Fire Protection, Training, and Fire Investigation.

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4205 - Fire - Fire Revenue	(81,000)	(117,298)	(88,000)	(7,000)	8.6 %
4820 - Fire - Transfers from Reserves	(21,160)	(21,160)	-	21,160	-100.0 %
<i>Total Revenues</i>	(102,160)	(138,458)	(88,000)	14,160	-13.9 %
<b><u>Expenses</u></b>					
5210 - Fire - Wages & Benefits	1,069,261	980,108	1,083,324	14,062	1.3 %
5240 - Fire - Administration	39,600	42,038	39,800	200	0.5 %
5250 - Fire - Operations & Maintenance	34,600	29,635	35,950	1,350	3.9 %
5260 - Fire - Fleet Repair & Maintenance	69,800	79,011	71,350	1,550	2.2 %
5270 - Fire - Fergus Fire Station	52,883	44,469	46,583	(6,300)	-11.9 %
5271 - Fire - Elora Fire Station	26,050	27,070	24,800	(1,250)	-4.8 %
5820 - Fire - Transfers to Reserves	260,000	260,000	-	(260,000)	-100.0 %
5850 - Fire - Debt Payments	34,052	34,047	-	(34,052)	-100.0 %
5860 - Fire - Cost Recovery	(12,500)	(12,500)	(12,500)	-	0.0 %
<i>Total Expenses</i>	1,573,746	1,483,878	1,289,307	(284,440)	-18.1 %
<b>Net Budget Fire (Community)</b>	<b>1,471,586</b>	<b>1,345,420</b>	<b>1,201,307</b>	<b>(270,280)</b>	<b>-18.4 %</b>

### Major Changes Impacting This Budget

1. In 2014, debt payments (\$34,052) net of development charge reserve transfers (\$21,160) have been allocated to the "Net Debt" cost centre. Furthermore, transfers to equipment and vehicle replacement reserves totalling \$305,000 have been allocated to the "Contribution to Capital Fund" cost centre. Excluding the 2013 comparative net debt and replacement reserve transfers results in an increase of \$2,613 (0.22%) for the Fire department.
2. Increase in fire revenue is mainly due to a \$5,000 increase in budgeted revenue from issuing burn permits.
3. Wages and benefits includes the hiring of 8 volunteer firefighters to replace volunteers that have either retired or left over the past few years. This will bring the total number of volunteers to 57 which is less than the service level complement of 60.
4. Reductions to the Fergus and Elora stations is due to savings expected to be realized by the Infrastructure department removing snow at the two fire stations and a decrease in hydro costs at the Fergus station.
5. Fire department cost recovery represents the proportion of all Fire department expenditures incurred for administering the Municipal FD Training Officer budget.



**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Municipal FD Training Officer (Community)**

This position is fully funded by the County of Wellington and managed by Centre Wellington Fire department. The Municipal Fire Department (FD) Training Officer function is to assist all County of Wellington Fire departments with their staff training needs. This position will prepare lesson plans and teaching plans as well as facilitate or provide Provincial fire service courses to County fire departments.

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4207 - Municipal FD Training Officer - Revenue	(140,000)	(131,778)	(143,000)	(3,000)	2.1 %
<i>Total Revenues</i>	(140,000)	(131,778)	(143,000)	(3,000)	2.1 %
<b><u>Expenses</u></b>					
5210 - Municipal FD Training Officer - Wages & Benefits	102,950	99,451	105,600	2,649	2.6 %
5240 - Municipal FD Training Officer - Administration	7,550	5,545	7,300	(250)	-3.3 %
5250 - Municipal FD Training Officer - Operations & Maintenance	1,100	-	600	(500)	-45.5 %
5260 - Municipal FD Training Officer - Fleet Repair & Maintenance	4,400	2,782	4,500	100	2.3 %
5820 - Municipal FD Training Officer - Transfers to Reserves	5,000	5,000	6,000	1,000	20.0 %
5860 - Municipal FD Training Officer - Cost Recovery Applied	19,000	19,000	19,000	-	0.0 %
<i>Total Expenses</i>	140,000	131,778	143,000	2,999	2.1 %
<b><i>Net Budget Municipal FD Training Officer (Community)</i></b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1)</b>	<b>0.0 %</b>

**Major Changes Impacting This Budget**

1. Cost recovery applied represents an estimate of the administration expenses and Fire department overhead costs allocated to the Municipal FD Training Officer department.
2. A decrease in budgeted professional fees accounts for the reduction in the operations and maintenance line.
3. The transfer to reserves is for the future replacement of the Municipal FD Training Officer's vehicle.



**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Building (P&D)**

The main role and responsibility of the Building and Development Services Department is to ensure that the building environment in which we all live, work and play is safe and healthy. This is accomplished through the administration and enforcement of various Provincial Regulations and Policies such as the Ontario Building Code Act, Planning Act, Water Resources Act and Heritage Act, as well as numerous municipal bylaws such as the Building, Zoning, Site Plan Development Control, Minimum Property and Occupancy Standards, Termite Control and Demolition Control Bylaws. The department also coordinates the maintenance and repair of several municipal buildings.

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4210 - Building - Building Revenue	(745,700)	(818,273)	(744,700)	1,000	-0.1 %
<i>Total Revenues</i>	(745,700)	(818,273)	(744,700)	1,000	-0.1 %
<b><u>Expenses</u></b>					
5210 - Building - Wages & Benefits	683,343	616,738	610,203	(73,140)	-10.7 %
5240 - Building - Administration	31,003	18,953	29,303	(1,700)	-5.5 %
5250 - Building - Operations & Maintenance	5,650	2,660	5,650	-	0.0 %
5260 - Building - Fleet Repair & Maintenance	12,500	12,284	12,250	(250)	-2.0 %
5820 - Building - Transfers to Reserves	13,000	13,000	-	(13,000)	-100.0 %
<i>Total Expenses</i>	745,496	663,636	657,406	(88,090)	-11.8 %
<b><i>Net Budget Building (P&amp;D)</i></b>	<b>(204)</b>	<b>(154,638)</b>	<b>(87,294)</b>	<b>(87,090)</b>	<b>42,595.4 %</b>

**Major Changes Impacting This Budget**

1. In 2014, transfers to vehicle replacement reserves totalling \$13,000 have been allocated to the "Contribution to Capital Fund" cost centre. Excluding the 2013 comparative replacement reserve transfers results in a decrease of \$74,090 (561.13%) for the Building department. Expenditures, excluding transfers to vehicle replacement reserves, have decreased \$75,090 (10.25%)
2. Wages and benefits decrease is due to a restructuring of the department in 2013 which included the elimination of a building official position.
3. Decrease in administrative costs is mainly due to the elimination of a membership in a building association.



**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Property Standards Committee (P&D)**

The Property Standards Committee is a committee of citizen members appointed by the Municipal Council pursuant to the Ontario Building Code Act to hear any appeals of Orders to Comply issued pursuant to the Township's Property Standards By-law. This committee meets on an "as-needed" basis.

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5240 - Property Standards Committee - Administration	450	-	450	-	0.0 %
5250 - Property Standards Committee - Operations & Maintenance	-	1,855	1,500	1,500	0.0 %
<i>Total Expenses</i>	450	1,855	1,950	1,500	333.3 %
<b><i>Net Budget Property Standards Committee (P&amp;D)</i></b>	<b>450</b>	<b>1,855</b>	<b>1,950</b>	<b>1,500</b>	<b>333.3 %</b>

**Major Changes Impacting This Budget**

1. The operations and maintenance line has been increased to reflect the cost of Provincial inspection services.





**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Stray Animal Control (Corporate)**

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4225 - Stray Animal Control - Stray Animal Control Revenue	(62,000)	(62,627)	(61,500)	500	-0.8 %
<i>Total Revenues</i>	(62,000)	(62,627)	(61,500)	500	-0.8 %
<b><u>Expenses</u></b>					
5250 - Stray Animal Control - Operations & Maintenance	42,500	42,232	44,000	1,500	3.5 %
<i>Total Expenses</i>	42,500	42,232	44,000	1,500	3.5 %
<b><i>Net Budget Stray Animal Control (Corporate)</i></b>	<b>(19,500)</b>	<b>(20,395)</b>	<b>(17,500)</b>	<b>2,000</b>	<b>-10.3 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Crossing Guards (Infrastructure)**

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5210 - Crossing Guards - Wages & Benefits	52,800	52,836	53,030	230	0.4 %
<i>Total Expenses</i>	52,800	52,836	53,030	230	0.4 %
<b><i>Net Budget Crossing Guards (Infrastructure)</i></b>	<b>52,800</b>	<b>52,836</b>	<b>53,030</b>	<b>230</b>	<b>0.4 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Livestock Act (Corporate)**

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4235 - Livestock Act - Livestock Act Revenue	(4,500)	(910)	(4,500)	-	0.0 %
<i>Total Revenues</i>	(4,500)	(910)	(4,500)	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Livestock Act - Expenses	6,500	1,217	6,000	(500)	-7.7 %
<i>Total Expenses</i>	6,500	1,217	6,000	(500)	-7.7 %
<b><i>Net Budget Livestock Act (Corporate)</i></b>	<b>2,000</b>	<b>307</b>	<b>1,500</b>	<b>(500)</b>	<b>-25.0 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Grand River Conservation Authority**

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><i>Revenues</i></b>					
4220 - GRCA - Special Levy	(100,135)	(100,820)	(101,804)	(1,669)	1.7 %
<i>Total Revenues</i>	(100,135)	(100,820)	(101,804)	(1,669)	1.7 %
<b><i>Expenses</i></b>					
5250 - GRCA - Capital & Operating Levy	100,135	100,535	101,804	1,669	1.7 %
5820 - GRCA - Transfer to Reserves	-	285	-	-	0.0 %
<i>Total Expenses</i>	100,135	100,820	101,804	1,669	1.7 %
<b><i>Net Budget Grand River Conservation Authority</i></b>	-	-	-	-	<b>0.0 %</b>

**Major Changes Impacting This Budget**

1. The GRCA levy has been distributed to the Environmental Services budget and the tax supported budget based on the assessed value of properties connected to municipal services in 2014. Properties not connected to municipal services are assessed a special levy to cover the cost of the GRCA levy allocated to the tax supported budget.
2. The total levy assessed by the GRCA in 2014 is \$287,256.



**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Emergency Operations Centre**

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5240 - Emergency Operations Centre - Expenses	4,400	4,891	5,600	1,200	27.3 %
<i>Total Expenses</i>	4,400	4,891	5,600	1,200	27.3 %
<b><i>Net Budget Emergency Operations Centre</i></b>	<b>4,400</b>	<b>4,891</b>	<b>5,600</b>	<b>1,200</b>	<b>27.3 %</b>

**Major Changes Impacting This Budget**

1. Increase due to the addition of two Blackberries funded out of this cost centre in 2013.



**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Protection to Persons and Property - Miscellaneous**

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4255 - Protection to Persons and Property - Miscellaneous - Revenue	-	(300)	-	-	0.0 %
<i>Total Revenues</i>	-	(300)	-	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Protection to Persons and Property - Miscellaneous - Operations & Maintenance	800	926	800	-	0.0 %
<i>Total Expenses</i>	800	926	800	-	0.0 %
<b><i>Net Budget Protection to Persons and Property - Miscellaneous</i></b>	<b>800</b>	<b>626</b>	<b>800</b>	-	<b>0.0 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Transportation Services - Administration (Infrastructure)**

Transportation Services provide maintenance on the Municipal Right-of-Way for the Township. This includes all aspects involved in the maintenance and operation of the Municipality's road system such as signage, traffic lights, ditches, culverts, and bridges. Transportation Services also maintains Municipal trees, sidewalks, and boulevards.

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5210 - PW Administration - Wages & Benefits	517,598	540,361	525,929	8,331	1.6 %
5240 - PW Administration - Administration	56,353	41,144	58,853	2,500	4.4 %
5250 - PW Administration - Operations & Maintenance	303,200	316,020	342,450	39,250	12.9 %
5860 - PW Administration - Cost Recovery	-	-	(12,500)	(12,500)	0.0 %
<i>Total Expenses</i>	877,151	897,525	914,732	37,581	4.3 %
<b><i>Net Budget Transportation Services - Administration (Infrastructure)</i></b>	<b>877,151</b>	<b>897,525</b>	<b>914,732</b>	<b>37,581</b>	<b>4.3 %</b>

**Major Changes Impacting This Budget**

1. In 2014, debt payments (\$187,228) net of development charge reserve transfers (\$12,263) have been allocated to the "Net Debt" cost centre. Furthermore, transfers to equipment and vehicle replacement reserves totalling \$455,000 have been allocated to the "Contribution to Capital Fund" cost centre. Excluding the 2013 comparative net debt and replacement reserve transfers results in an overall increase of \$130,691 (3.53%) for the Transportation Services department.
2. Increase in operations and maintenance is mainly due to a \$38,000 increase in insurance costs.
3. Transportation services cost recovery represents the proportion of all transportation services expenditures incurred for administering the Municipal Risk Management Officer's budget.



**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Transportation Services - Operations (Infrastructure)**

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4310 - PW Operations - Public Works Revenue	(501,500)	(544,900)	(508,600)	(7,100)	1.4 %
4820 - PW Operations - Transfers from Reserves	(58,859)	(58,859)	-	58,859	-100.0 %
<i>Total Revenues</i>	(560,359)	(603,759)	(508,600)	51,759	-9.2 %
<b><u>Expenses</u></b>					
5260 - PW Operations - Fleet Repair & Maintenance	(456,560)	(328,543)	(470,350)	(13,790)	3.0 %
5275 - PW Operations - Fergus Works Garage	46,500	42,385	46,700	200	0.4 %
5276 - PW Operations - Elora Works Garage	56,100	49,028	56,000	(100)	-0.2 %
5277 - PW Operations - West Garafraxa Works Garage	30,400	35,736	31,200	800	2.6 %
5278 - PW Operations - Pilkington Works Garage	21,200	21,396	22,700	1,500	7.1 %
5305 - PW Operations - Bridges & Culverts	106,700	109,128	108,900	2,200	2.1 %
5308 - PW Operations - Grass Cutting/Weed Spray	101,400	78,157	102,000	600	0.6 %
5311 - PW Operations - Brush & Tree Removal	221,000	233,526	240,600	19,600	8.9 %
5314 - PW Operations - Tree Planting	19,000	10,158	19,700	700	3.7 %
5317 - PW Operations - Ditching	54,700	62,923	55,700	1,000	1.8 %
5320 - PW Operations - Curb/Gutter/Basin	38,600	22,232	40,100	1,500	3.9 %
5323 - PW Operations - Bituminous Pavement Patch	132,700	116,304	128,400	(4,300)	-3.2 %
5326 - PW Operations - Crack Sealing and Asphalt Repair	25,000	21,691	30,000	5,000	20.0 %
5329 - PW Operations - Street Cleaning	79,300	69,263	82,200	2,900	3.7 %
5332 - PW Operations - Shoulder Maintenance	55,700	42,115	57,200	1,500	2.7 %
5334 - PW Operations - Road Patrol	34,400	23,783	34,300	(100)	-0.3 %
5335 - PW Operations - Debris Pick Up	39,500	29,524	40,800	1,300	3.3 %
5338 - PW Operations - Leaf Pick Up	30,600	26,372	31,100	500	1.6 %
5341 - PW Operations - Grading	262,800	231,170	270,900	8,100	3.1 %
5344 - PW Operations - Dustlaying	294,000	249,502	297,700	3,700	1.3 %
5347 - PW Operations - Gravel Resurfacing	259,900	223,341	283,900	24,000	9.2 %
5350 - PW Operations - Snow Removal	84,000	67,514	87,400	3,400	4.0 %
5353 - PW Operations - Plowing, Sanding & Scarifying	989,400	1,233,117	1,018,100	28,700	2.9 %





**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Transportation Services - Operations (Infrastructure)**

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
5356 - PW Operations - Snow Fence/Culvert Thawing	5,900	5,848	6,000	100	1.7 %
5359 - PW Operations - Safety Devices	112,600	96,933	115,000	2,400	2.1 %
5362 - PW Operations - Street Lighting-Elora	108,000	108,987	118,000	10,000	9.3 %
5363 - PW Operations - Street Lighting-Fergus	295,000	303,931	275,000	(20,000)	-6.8 %
5364 - PW Operations - Street Lighting-Rural	60,000	60,923	69,000	9,000	15.0 %
5370 - PW Operations - Municipal Parking Lots	12,700	10,195	13,100	400	3.1 %
5373 - PW Operations - Sidewalk Winter Maintenance	83,000	87,205	101,600	18,600	22.4 %
5374 - PW Operations - Sidewalk Cleaning	8,500	5,762	9,500	1,000	11.8 %
5375 - PW Operations - Sidewalk-Other	17,300	3,606	17,500	200	1.2 %
5379 - PW Operations - Line Painting	49,100	33,960	48,700	(400)	-0.8 %
5382 - PW Operations - Storm Sewer	20,700	37,888	20,300	(400)	-1.9 %
5385 - PW Operations - Storm Water Pond Maintenance	15,900	154	6,000	(9,900)	-62.3 %
5387 - PW Operations - Municipal Drains	11,000	6,810	11,300	300	2.7 %
5389 - PW Operations - Snow Removal - Fergus County Roads	-	(14,465)	-	-	0.0 %
5391 - PW Operations - Snow Removal - Elora County Roads	-	14,465	-	-	0.0 %
5820 - PW Operations - Transfers to Reserves	460,000	463,225	-	(460,000)	-100.0 %
5850 - PW Operations - Debt Payments	249,374	245,672	-	(249,374)	-100.0 %
<i>Total Expenses</i>	4,035,414	4,140,918	3,426,250	(609,164)	-15.1 %
<b>Net Budget Transportation Services - Operations (Infrastructure)</b>	<b>3,475,055</b>	<b>3,537,159</b>	<b>2,917,650</b>	<b>(557,405)</b>	<b>-16.0 %</b>

**Major Changes Impacting This Budget**

1. Excluding the 2013 comparative net debt and replacement reserve transfers results in an increase of \$93,110 (3.30%) for this cost centre.
2. Decrease in fleet repair and maintenance is due a \$16,000 increase in estimated machine time recovery in 2014. A \$15,000 increase in estimated fuel costs is partially offset by a \$13,000 decrease in insurance premiums for the Public Works fleet and equipment.
3. Changes in street light expenditures result in an equivalent change in billings to residents benefitting from street lights in the urban centres and certain rural areas of Centre Wellington.
4. Plowing, sanding and scarifying, sidewalk winter maintenance, and snow removal budgets approximate the annualized five year average.
5. Brush and tree removal has been increased due to expected increases in weather related events and insect issues.
6. Gravel resurfacing line item has been increased in an effort to preserve the road base of unpaved roads.



**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Belsyde Cemetery (Corporate/Infrastructure)**

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4405 - Belsyde Cemetery - Belsyde Cemetery Revenue	(96,550)	(91,020)	(101,900)	(5,350)	5.5 %
4820 - Belsyde Cemetery - Transfer from Reserves	(2,000)	-	-	2,000	-100.0 %
<i>Total Revenues</i>	(98,550)	(91,020)	(101,900)	(3,350)	3.4 %
<b><u>Expenses</u></b>					
5250 - Belsyde Cemetery - Operations & Maintenance	82,600	61,289	81,575	(1,025)	-1.2 %
5820 - Belsyde Cemetery - Transfers to Reserves	9,550	15,893	15,650	6,100	63.9 %
<i>Total Expenses</i>	92,150	77,182	97,225	5,075	5.5 %
<b><i>Net Budget Belsyde Cemetery (Corporate/Infrastructure)</i></b>	<b>(6,400)</b>	<b>(13,838)</b>	<b>(4,675)</b>	<b>1,725</b>	<b>-27.0 %</b>

**Major Changes Impacting This Budget**

1. Transfers to reserves represents 95% of columbarium niche sales which are transferred to the columbarium reserve for the purchase of another columbarium in the future.
2. Columbarium sales are anticipated to continue at the 2013 level. A corresponding increase of \$4,700 is reflected in the transfer to reserves line. Other budgeted revenue sources are consistent with annualized historical averages.
3. The operations and maintenance decrease is due to the removal of columbarium advertising. A corresponding decrease to the transfer from the columbarium reserve is reflected in the transfer from reserves line.
4. Transfers to reserves also includes an estimate of the percentage of interment fees collected that is transferred to the cemetery expansion reserve as per the 2014 cemetery fees and charges by-law.



**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Elora Cemetery (Corporate/Infrastructure)**

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4409 - Elora Cemetery - Elora Cemetery Revenue	(47,000)	(50,157)	(47,800)	(800)	1.7 %
<i>Total Revenues</i>	(47,000)	(50,157)	(47,800)	(800)	1.7 %
<b><u>Expenses</u></b>					
5250 - Elora Cemetery - Operations & Maintenance	61,300	62,774	66,550	5,250	8.6 %
5820 - Elora Cemetery - Transfers to Reserves	-	1,075	1,200	1,200	0.0 %
<i>Total Expenses</i>	61,300	63,849	67,750	6,450	10.5 %
<b>Net Budget Elora Cemetery (Corporate/Infrastructure)</b>	<b>14,300</b>	<b>13,692</b>	<b>19,950</b>	<b>5,650</b>	<b>39.5 %</b>

**Major Changes Impacting This Budget**

1. Budgeted revenue is consistent with annualized historical averages.
2. Operations and maintenance increase is mainly due to an increase in general repairs and maintenance costs.
3. Transfers to reserves includes an estimate of the percentage of interment fees collected that is transferred to the cemetery expansion reserve as per the 2014 cemetery fees and charges by-law.



**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Rural Cemeteries (Corporate/Infrastructure)**

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4411 - Rural Cemeteries - Rural Cemeteries Revenue	-	(1,642)	-	-	0.0 %
<i>Total Revenues</i>	-	(1,642)	-	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Rural Cemeteries - Operations & Maintenance	3,950	3,002	4,200	250	6.3 %
<i>Total Expenses</i>	3,950	3,002	4,200	250	6.3 %
<b><i>Net Budget Rural Cemeteries (Corporate/Infrastructure)</i></b>	<b>3,950</b>	<b>1,359</b>	<b>4,200</b>	<b>250</b>	<b>6.3 %</b>

**Major Changes Impacting This Budget**

1. Operations and maintenance increase is mainly due to an increase in general repairs and maintenance costs.



**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Other Health Services**

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4425 - Other Health Services - Health - Miscellaneous Revenue	-	(750)	-	-	0.0 %
<i>Total Revenues</i>	-	(750)	-	-	0.0 %
<b><u>Expenses</u></b>					
5800 - Other Health Services - Physician Recruitment	26,500	30,872	26,500	-	0.0 %
5820 - Other Health Services - Transfers to Reserves	-	188	-	-	0.0 %
<i>Total Expenses</i>	26,500	31,060	26,500	-	0.0 %
<b><i>Net Budget Other Health Services</i></b>	<b>26,500</b>	<b>30,310</b>	<b>26,500</b>	<b>-</b>	<b>0.0 %</b>

**Major Changes Impacting This Budget**

1. The physician recruitment budget of \$20,000 remains the same in 2012. The estimated cost of snow removal and lawn care at the Centre Wellington Community Medical Office (CWCMO) location is \$6,500 in 2012.



## Township of Centre Wellington 2014 Operating Budget Summary With 2013 Budget and Actual Results

### Health and Safety Committee

The Health and Safety Committee is a legislated requirement under the provincial Occupational Health & Safety Act and has certain contributions in relation to the Worker's Safety and Insurance Act and the Ministry of Labour.

The Township of Centre Wellington Joint Health & Safety Committee promotes safety in the workplace and ensures that each employee is provided with the necessary equipment and training required to complete their prescribed duties in a safe and educated manner.

The duties of the committee include, but are not limited to, the following:

- 1) establishing policies and procedures which will encourage the active participation of all employees in the prevention of accidents and the promotion of health and safety in the workplace;
- 2) providing up-to-date information, training, and assistance as required to ensure the regulations set out in the Occupational Health and Safety Act are adhered to and when possible exceeded;
- 3) identify situations that may be a source of danger or hazard to the workers and make recommendations to the employer for improvement; and
- 4) conduct monthly site inspections and hold monthly meetings to discuss matters pertaining to health and safety.

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5240 - Health and Safety Committee - Administration	7,700	5,358	9,000	1,300	16.9 %
<i>Total Expenses</i>	7,700	5,358	9,000	1,300	16.9 %
<b><i>Net Budget Health and Safety Committee</i></b>	<b>7,700</b>	<b>5,358</b>	<b>9,000</b>	<b>1,300</b>	<b>16.9 %</b>

### Major Changes Impacting This Budget

1. Increased training required for new legislation to be adopted by July 1, 2014.



## Township of Centre Wellington 2014 Operating Budget Summary With 2013 Budget and Actual Results

### Parks and Recreation Administration (Community)

Community Services is comprised of the following direct public health and safety services: Parks and Recreation, Horticultural and Community Beautification, Older Adults, Tourism, Culture, Marketing, Theatre and Fire/Rescue. The department objective is to promote and facilitate healthy activities and public safety through direct and indirect programming along with community organizations and groups with similar objectives. Community building is achieved through the objective of the department through the implementation and delivery of enhancements and maintenance of the diversified services provided by Community Services. Connecting with the community is achieved through the transparent and effective communication and delivery of these services to ensure the department remains relevant to the present day and future requirements of the community within the allocated resources based on revenue production and tax base contributions.

Parks and Recreation facilitates direct and indirect program opportunities through a range of indoor and outdoor community facilities. Accessibility to program opportunities is balanced through a combination of user fee based programs, sponsored programs, private sector programs, community programs and service club and special interest organizations. The development and maintenance of passive green spaces and trails is a key responsibility of this section of Community Services.

Direct program servicing includes: aquatics, fitness centre, day and seasonal youth camps, special event coordination and facilitation, community guide and registration services and facility maintenance operations.

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5210 - Parks and Recreation Administration - Wages & Benefits	752,975	703,831	769,146	16,171	2.1 %
5240 - Parks and Recreation Administration - Administration	27,700	21,154	28,200	500	1.8 %
5250 - Parks and Recreation Administration - Operations & Maintenance	132,482	125,027	142,635	10,153	7.7 %
5260 - Parks and Recreation Administration - Fleet Repair & Maintenance	26,725	15,764	21,600	(5,125)	-19.2 %
<i>Total Expenses</i>	939,882	865,777	961,581	21,699	2.3 %
<b><i>Net Budget Parks and Recreation Administration (Community)</i></b>	<b>939,882</b>	<b>865,777</b>	<b>961,581</b>	<b>21,699</b>	<b>2.3 %</b>

### Major Changes Impacting This Budget

1. In 2014, debt payments (\$561,605) net of development charge reserve transfers (\$284,754) have been allocated to the "Net Debt" cost centre. Furthermore, transfers to equipment and vehicle replacement reserves totalling \$209,000 have been allocated to the "Contribution to Capital Fund" cost centre. Excluding the 2013 comparative net debt and replacement reserve transfers results in an increase of \$114,812 (5.98%) for the Parks and Recreation department.
2. Increase in operations and maintenance is due to a \$9,000 increase in insurance premiums allocated to this cost centre.
3. Decrease in fleet repair and maintenance is due to an increase in machine time recovery estimated for 2014.



## Township of Centre Wellington 2014 Operating Budget Summary With 2013 Budget and Actual Results

### Centre Wellington Community Sportsplex (Community)

Located at 550 Belsyde Avenue this multi use facility includes twin pad surfaces, aquatic facility, large hall and meeting rooms along with considerable open space which is ideal for hosting large outdoor events such as the Fergus Truck Show and Scottish Festival. The administration offices for Community Services are located at this site.

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4510 - Centre Wellington Community Sportsplex - CWCS Revenue	(936,400)	(926,827)	(915,750)	20,650	-2.2 %
4514 - Centre Wellington Community Sportsplex - CWCS - Aquatic Centre Revenue	(451,900)	(483,395)	(484,000)	(32,100)	7.1 %
4520 - Centre Wellington Community Sportsplex - CWCS - Program Revenue - Fitness	(12,000)	(14,440)	(13,000)	(1,000)	8.3 %
4522 - Centre Wellington Community Sportsplex - CWCS - Program Revenue - Summer Program	(23,000)	(23,934)	(24,000)	(1,000)	4.3 %
4529 - Centre Wellington Community Sportsplex - CWCS - Program Revenue - March Break	(2,600)	(1,815)	(1,800)	800	-30.8 %
<i>Total Revenues</i>	(1,425,900)	(1,450,410)	(1,438,550)	(12,650)	0.9 %
<b><u>Expenses</u></b>					
5510 - Centre Wellington Community Sportsplex - P&R Facilities: Operating Costs	524,703	546,312	569,553	44,850	8.5 %
5511 - Centre Wellington Community Sportsplex - P&R Facilities: Repairs & Maintenance	544,545	591,886	563,221	18,677	3.4 %
5512 - Centre Wellington Community Sportsplex - P&R Facilities: Concessions	146,999	130,841	135,292	(11,707)	-8.0 %
5513 - Centre Wellington Community Sportsplex - P&R Facilities: Halls	2,000	6,311	2,000	-	0.0 %
5514 - Centre Wellington Community Sportsplex - P&R Facilities: Aquatic Centre	559,922	560,860	577,379	17,457	3.1 %
5516 - Centre Wellington Community Sportsplex - P&R Facilities: Grounds	84,761	85,806	85,333	573	0.7 %
5520 - Centre Wellington Community Sportsplex - P&R Fitness Program	21,508	18,352	21,940	432	2.0 %
5521 - Centre Wellington Community Sportsplex - P&R Weight Room	30,761	36,248	31,752	990	3.2 %
5522 - Centre Wellington Community Sportsplex - P&R Summer Program	21,918	20,923	22,495	577	2.6 %





**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Centre Wellington Community Sportsplex (Community)**

Located at 550 Belsyde Avenue this multi use facility includes twin pad surfaces, aquatic facility, large hall and meeting rooms along with considerable open space which is ideal for hosting large outdoor events such as the Fergus Truck Show and Scottish Festival. The administration offices for Community Services are located at this site.

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
5529 - Centre Wellington Community Sportsplex - P&R Programs - Other	3,900	1,565	3,600	(300)	-7.7 %
<i>Total Expenses</i>	1,941,017	1,999,104	2,012,566	71,548	3.7 %
<b>Net Budget Centre Wellington Community Sportsplex (Community)</b>	<b>515,117</b>	<b>548,694</b>	<b>574,016</b>	<b>58,898</b>	<b>11.4 %</b>

**Major Changes Impacting This Budget**

1. \$17,500 of the decrease in revenue is due to a reduction in budgeted revenue from concessions and vending machines. A corresponding reduction of approximately \$11,700 is expected in concession and vending machine expenditures.
2. A \$10,000 increase in insurance and a \$35,000 increase in utility costs account for the increase in the operating costs line item.



**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Elora Community Centre (Community)**

The Elora Community Centre is located at 29 David Street and is comprised of a 185' by 85' ice pad with 900 capacity seating, meeting room, and medium size banquet hall.

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4513 - Elora Community Centre - ECC Revenue	(370,200)	(339,299)	(363,300)	6,900	-1.9 %
<i>Total Revenues</i>	(370,200)	(339,299)	(363,300)	6,900	-1.9 %
<b><u>Expenses</u></b>					
5510 - Elora Community Centre - P&R Facilities: Operating Costs	226,521	224,731	240,521	14,000	6.2 %
5511 - Elora Community Centre - P&R Facilities: Repairs & Maintenance	272,570	258,361	267,902	(4,668)	-1.7 %
5512 - Elora Community Centre - P&R Facilities: Concessions	74,181	60,828	60,461	(13,720)	-18.5 %
5513 - Elora Community Centre - P&R Facilities: Halls	1,500	2,554	1,500	-	0.0 %
<i>Total Expenses</i>	574,772	546,474	570,385	(4,387)	-0.8 %
<b>Net Budget Elora Community Centre (Community)</b>	<b>204,572</b>	<b>207,175</b>	<b>207,085</b>	<b>2,513</b>	<b>1.2 %</b>

**Major Changes Impacting This Budget**

1. \$13,000 of the decrease in revenue is due to a reduction in budgeted revenue from concessions and vending machines. A corresponding reduction of approximately \$13,700 is expected in concession and vending machine expenditures.
2. A \$4,000 increase in insurance and a \$10,000 increase in utility costs account for the increase in the operating costs line item.



**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Belwood Hall (Community)**

Belwood Hall is a rural community hall with a small banquet hall, meeting room and small kitchen. It is located in the community of Belwood adjacent to Lake Belwood.

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4516 - Belwood Hall - Belwood Hall Revenue	(6,500)	(6,501)	(6,800)	(300)	4.6 %
<i>Total Revenues</i>	(6,500)	(6,501)	(6,800)	(300)	4.6 %
<b><u>Expenses</u></b>					
5510 - Belwood Hall - P&R Facilities: Operating Costs	19,074	23,936	20,087	1,013	5.3 %
<i>Total Expenses</i>	19,074	23,936	20,087	1,013	5.3 %
<b><i>Net Budget Belwood Hall (Community)</i></b>	<b>12,574</b>	<b>17,435</b>	<b>13,287</b>	<b>713</b>	<b>5.7 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Belwood Ball Diamond (Community)**

Softball diamond in community of Belwood with full field lighting, bleachers and gravel parking lot. Small winter ice rink operated in park by local volunteers.

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4538 - Belwood Ball Diamond - Ball Diamond Revenue	(1,500)	(1,262)	(1,500)	-	0.0 %
<i>Total Revenues</i>	(1,500)	(1,262)	(1,500)	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Belwood Ball Diamond - Operations & Maintenance	5,568	4,683	5,600	32	0.6 %
<i>Total Expenses</i>	5,568	4,683	5,600	32	0.6 %
<b><i>Net Budget Belwood Ball Diamond (Community)</i></b>	<b>4,068</b>	<b>3,421</b>	<b>4,100</b>	<b>32</b>	<b>0.8 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Bissel Park (Community)**

The park is the site of an old foundry and recently Township Council approved a new master plan for the park which will include an outdoor multi-use performing and ice rink facility, boardwalk, trails, gardens, upgraded parking lot, and natural areas.

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4541 - Bissel Park - Bissel Park Revenue	(1,200)	(2,642)	(2,300)	(1,100)	91.7 %
<i>Total Revenues</i>	(1,200)	(2,642)	(2,300)	(1,100)	91.7 %
<b><u>Expenses</u></b>					
5250 - Bissel Park - Operations & Maintenance	10,824	12,215	13,287	2,463	22.8 %
<i>Total Expenses</i>	10,824	12,215	13,287	2,463	22.8 %
<b><i>Net Budget Bissel Park (Community)</i></b>	<b>9,624</b>	<b>9,574</b>	<b>10,987</b>	<b>1,363</b>	<b>14.2 %</b>

**Major Changes Impacting This Budget**

1. Additional tree removal and trimming budgeted for 2014.



**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**CWCS Ball Diamond (Community)**

Located behind the Sportsplex, this hard ball diamond provides a large fenced in playing field with lights and players benches.

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4535 - CWCS Ball Diamond - CWCS - Ball Diamond Revenue	(800)	(1,442)	(1,000)	(200)	25.0 %
<i>Total Revenues</i>	(800)	(1,442)	(1,000)	(200)	25.0 %
<b><u>Expenses</u></b>					
5250 - CWCS Ball Diamond - Operations & Maintenance	4,752	4,465	4,106	(647)	-13.6 %
<i>Total Expenses</i>	4,752	4,465	4,106	(647)	-13.6 %
<b>Net Budget CWCS Ball Diamond (Community)</b>	<b>3,952</b>	<b>3,023</b>	<b>3,106</b>	<b>(847)</b>	<b>-21.4 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**ECC Ball Diamond (Community)**

Located adjacent to the Elora Community Centre the two lit and fenced softball fields provide opportunities for children, youth and adults.

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4526 - ECC Ball Diamond - Ball Diamond Revenue	(9,500)	(7,155)	(7,000)	2,500	-26.3 %
<i>Total Revenues</i>	(9,500)	(7,155)	(7,000)	2,500	-26.3 %
<b><u>Expenses</u></b>					
5250 - ECC Ball Diamond - Operations & Maintenance	18,329	16,989	18,416	86	0.5 %
<i>Total Expenses</i>	18,329	16,989	18,416	86	0.5 %
<b><i>Net Budget ECC Ball Diamond (Community)</i></b>	<b>8,829</b>	<b>9,835</b>	<b>11,416</b>	<b>2,586</b>	<b>29.3 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Tower Street Tennis Courts (Community)**

Three colour coated courts with lights are owned by the Township but operated and maintained through a partnership with the Fergus Tennis Club.

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Tower Street Tennis Courts - Operations & Maintenance	1,798	1,694	2,059	261	14.5 %
<i>Total Expenses</i>	1,798	1,694	2,059	261	14.5 %
<b><i>Net Budget Tower Street Tennis Courts (Community)</i></b>	<b>1,798</b>	<b>1,694</b>	<b>2,059</b>	<b>261</b>	<b>14.5 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Tye Park (Community)**

Community park with one regular sized lit softball field and two small children's softball fields. Includes a small washroom and concession stand. Fields are operated and maintained in partnership with Centre Wellington Softball Association.

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4526 - Tye Park - Tye Park Revenue	(1,800)	(2,058)	(1,800)	-	0.0 %
<i>Total Revenues</i>	(1,800)	(2,058)	(1,800)	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Tye Park - Operations & Maintenance	11,989	10,016	12,486	497	4.1 %
<i>Total Expenses</i>	11,989	10,016	12,486	497	4.1 %
<b>Net Budget Tye Park (Community)</b>	<b>10,189</b>	<b>7,959</b>	<b>10,686</b>	<b>497</b>	<b>4.9 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Victoria Park (Fergus) (Community)**

This community park is home to 1 lit full sized irrigated soccer field, 1 - ½ lit full sized soccer field, and 1 medium sized soccer field, parking lot, play equipment, the Victoria Parks Seniors Centre, and the Highland Rugby Clubhouse.

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4523 - Victoria Park (Fergus) - Victoria Park Revenue	(6,000)	(6,757)	(6,800)	(800)	13.3 %
<i>Total Revenues</i>	(6,000)	(6,757)	(6,800)	(800)	13.3 %
<b><u>Expenses</u></b>					
5250 - Victoria Park (Fergus) - Operations & Maintenance	41,166	37,094	42,677	1,511	3.7 %
<i>Total Expenses</i>	41,166	37,094	42,677	1,511	3.7 %
<b>Net Budget Victoria Park (Fergus) (Community)</b>	<b>35,166</b>	<b>30,337</b>	<b>35,877</b>	<b>711</b>	<b>2.0 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**South Ridge Park (Community)**

South Ridge Park is a 4.25 hectare (10.5 acre) new active park which will be maintained by the Township starting in 2012. It includes 1 full size irrigated soccer field, 2 mini irrigated soccer fields, trailing, large noise attenuation berm, and landscaping.

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4530 - South Ridge Park - South Ridge Park Revenue	(2,800)	(2,846)	(2,900)	(100)	3.6 %
<i>Total Revenues</i>	(2,800)	(2,846)	(2,900)	(100)	3.6 %
<b><u>Expenses</u></b>					
5250 - South Ridge Park - Operations & Maintenance	24,043	22,331	25,490	1,447	6.0 %
<i>Total Expenses</i>	24,043	22,331	25,490	1,447	6.0 %
<b><i>Net Budget South Ridge Park (Community)</i></b>	<b>21,243</b>	<b>19,485</b>	<b>22,590</b>	<b>1,347</b>	<b>6.3 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Strathallan Park (Community)**

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4531 - Strathallan Park - Strathallan Park Revenue	(1,000)	(996)	(1,000)	-	0.0 %
<i>Total Revenues</i>	(1,000)	(996)	(1,000)	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Strathallan Park - Operations & Maintenance	7,852	7,090	8,351	499	6.4 %
<i>Total Expenses</i>	7,852	7,090	8,351	499	6.4 %
<b>Net Budget Strathallan Park (Community)</b>	<b>6,852</b>	<b>6,095</b>	<b>7,351</b>	<b>499</b>	<b>7.3 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**St. Mary's School Park (Community)**

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4542 - St. Mary's School Park - St. Mary's School Park Revenue	(1,000)	(996)	(1,000)	-	0.0 %
<i>Total Revenues</i>	(1,000)	(996)	(1,000)	-	0.0 %
<b><u>Expenses</u></b>					
5250 - St. Mary's School Park - Operations & Maintenance	6,502	4,405	6,901	399	6.1 %
<i>Total Expenses</i>	6,502	4,405	6,901	399	6.1 %
<b>Net Budget St. Mary's School Park (Community)</b>	<b>5,502</b>	<b>3,409</b>	<b>5,901</b>	<b>399</b>	<b>7.3 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Passive Parks (Community)**

A variety of passive parks are spread throughout Centre Wellington. Many parks include natural areas, river front open space, trails, and areas for socialization.

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4550 - Passive Parks - Passive Parks Revenue	(3,500)	(47,800)	(6,500)	(3,000)	85.7 %
<i>Total Revenues</i>	(3,500)	(47,800)	(6,500)	(3,000)	85.7 %
<b><u>Expenses</u></b>					
5250 - Passive Parks - Operations & Maintenance	110,235	115,969	137,777	27,542	25.0 %
5820 - Passive Parks - Transfers to Reserves	-	39,143	-	-	0.0 %
<i>Total Expenses</i>	110,235	155,112	137,777	27,542	25.0 %
<b><i>Net Budget Passive Parks (Community)</i></b>	<b>106,735</b>	<b>107,312</b>	<b>131,277</b>	<b>24,542</b>	<b>23.0 %</b>

**Major Changes Impacting This Budget**

1. Expected hydro and water costs at the new Milburn splash pad are expected to be approximately \$19,000. Tree pruning and outdoor rink maintenance accounts for a further \$4,000 of the increase.



**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Parks - General (Community)**

	2013 Budget	<b>2013 Actual</b>	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Parks - General - Operations & Maintenance	8,000	<b>5,977</b>	6,400	(1,600)	-20.0 %
<i>Total Expenses</i>	8,000	<b>5,977</b>	6,400	(1,600)	-20.0 %
<b>Net Budget Parks - General (Community)</b>	<b>8,000</b>	<b>5,977</b>	<b>6,400</b>	<b>(1,600)</b>	<b>-20.0 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Greenhouses (Community)**

Located at the Centre Wellington Community Sportsplex the two poly greenhouses are home base for the Township's horticultural operations. Our Horticulturist grows the various annuals, hanging baskets, and prepares plant material for the many planting displays throughout the community including the two downtowns. Groups like the Fergus Horticultural Society and Elora Horticultural Society assist in maintaining the many horticultural planting beds throughout the community.

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Greenhouses - Operations & Maintenance	26,870	23,434	28,068	1,198	4.5 %
<i>Total Expenses</i>	26,870	23,434	28,068	1,198	4.5 %
<b><i>Net Budget Greenhouses (Community)</i></b>	<b>26,870</b>	<b>23,434</b>	<b>28,068</b>	<b>1,198</b>	<b>4.5 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Parks and Recreation - Other Expenditures (Community)**

These expenditures fund the debt payments for the Centre Wellington Community Sportsplex and the Department's replacement reserve funds.

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4820 - Parks and Recreation - Other Expenditures - Transfers from Reserves	(286,014)	(286,014)	(1,260)	284,754	-99.6 %
<i>Total Revenues</i>	(286,014)	(286,014)	(1,260)	284,754	-99.6 %
<b><u>Expenses</u></b>					
5820 - Parks and Recreation - Other Expenditures - Transfers to Reserves	184,000	178,600	-	(184,000)	-100.0 %
5850 - Parks and Recreation - Other Expenditures - Debt Payments	581,605	581,387	-	(581,605)	-100.0 %
<i>Total Expenses</i>	765,605	759,987	-	(765,605)	-100.0 %
<b><i>Net Budget Parks and Recreation - Other Expenditures (Community)</i></b>	<b>479,591</b>	<b>473,973</b>	<b>(1,260)</b>	<b>(480,851)</b>	<b>-100.3 %</b>

**Major Changes Impacting This Budget**

1. Excluding the 2013 comparative net debt and replacement reserve transfers results in an increase of \$NIL (0.00%) for this cost centre.



**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Victoria Park Seniors Centre (Community)**

The Parks and Recreation Department is responsible for the management and operations of the Victoria Park Seniors Centre located at 150 Albert Street West in Fergus. The facility provides a home for a variety of programs and services for seniors in the community including fitness programs, computer training, line dancing, cards, trips, billiards, darts, a foot care clinic, and lunch program to name only a few. The facility is assisted in the operations through many senior volunteers and is supported by the Victoria Park Advisory Committee.

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4760 - Victoria Park Seniors Centre - Victoria Park Seniors Centre Revenue	(170,000)	(207,162)	(174,850)	(4,850)	2.9 %
4820 - Victoria Park Seniors Centre - Transfer from Reserves	(4,000)	(4,000)	(4,000)	-	0.0 %
<i>Total Revenues</i>	(174,000)	(211,162)	(178,850)	(4,850)	2.8 %
<b><u>Expenses</u></b>					
5210 - Victoria Park Seniors Centre - Wages & Benefits	178,848	178,057	188,964	10,116	5.7 %
5240 - Victoria Park Seniors Centre - Administration	12,025	11,805	11,925	(100)	-0.8 %
5250 - Victoria Park Seniors Centre - Operations & Maintenance	60,750	59,447	62,700	1,950	3.2 %
5701 - Victoria Park Seniors Centre - VPC-Programs	68,350	93,663	70,400	2,050	3.0 %
5820 - Victoria Park Seniors Centre - Transfers to Reserves	28,830	40,561	32,100	3,270	11.3 %
<i>Total Expenses</i>	348,803	383,532	366,089	17,286	5.0 %
<b><i>Net Budget Victoria Park Seniors Centre (Community)</i></b>	<b>174,803</b>	<b>172,371</b>	<b>187,239</b>	<b>12,436</b>	<b>7.1 %</b>

**Major Changes Impacting This Budget**

1. Increased revenues are partially due to an increase in budgeted membership revenue. Over the past decade, the membership at the Victoria Park Seniors Centre has increased by more than 85%.
2. The increase in wages and benefits is due to the allocation of more staff resources from the Community Services department in 2014 to alleviate the pressures of the increased membership and programming. Overtime for salaried staff is budgeted to decrease in 2014.
3. Increase in program costs are offset by an increase in program revenues.
4. Increase in the operations and maintenance line is due to increased caretaking charges and insurance costs.
5. The transfer to reserves is a function of the expected net surplus from programs at the Seniors Centre. These reserve funds are set aside for the purchase/repair of furniture or equipment at the Centre and are to be utilized based on the recommendations of the Victoria Park Advisory Committee.



**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Heritage Centre Wellington (P&D)**

Heritage Centre Wellington is a committee of citizen members appointed by Council to advise Council on all matters relating to the legal designation and conservation of property of cultural heritage value or interest.

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4755 - Heritage Centre Wellington - Heritage Revenue	(600)	(1,488)	(400)	200	-33.3 %
<i>Total Revenues</i>	(600)	(1,488)	(400)	200	-33.3 %
<b><u>Expenses</u></b>					
5240 - Heritage Centre Wellington - Administration	1,850	926	1,850	-	0.0 %
5250 - Heritage Centre Wellington - Operations & Maintenance	10,100	2,213	9,100	(1,000)	-9.9 %
5820 - Heritage Centre Wellington - Transfers to Reserves	4,000	4,000	4,000	-	0.0 %
<i>Total Expenses</i>	15,950	7,139	14,950	(1,000)	-6.3 %
<b><i>Net Budget Heritage Centre Wellington (P&amp;D)</i></b>	<b>15,350</b>	<b>5,651</b>	<b>14,550</b>	<b>(800)</b>	<b>-5.2 %</b>

**Major Changes Impacting This Budget**

1. A reduction in mailings accounts for the decrease in the operations and maintenance line.
2. Transfers to reserves includes transfers to the Heritage reserve (\$2,500), the Heritage Plaque reserve (\$1,000) and the Heritage CRB reserve (\$500).



**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Fergus Weigh Scale Building (Infrastructure)**

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5210 - Fergus Weigh Scale Building - Wages & Benefits	3,888	3,638	5,098	1,210	31.1 %
5250 - Fergus Weigh Scale Building - Operations & Maintenance	7,300	10,167	7,745	445	6.1 %
<i>Total Expenses</i>	11,188	13,805	12,843	1,655	14.8 %
<b><i>Net Budget Fergus Weigh Scale Building (Infrastructure)</i></b>	<b>11,188</b>	<b>13,805</b>	<b>12,843</b>	<b>1,655</b>	<b>14.8 %</b>

**Major Changes Impacting This Budget**

1. An increase in the hourly wage rate paid to the building's custodian accounts for the budgeted rise in expenditures at this cost centre.



**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Fergus Downtown (Community/Infrastructure)**

The Township's Public Works and Parks & Recreation departments provide a variety of services to support the beautification of the downtown. These services include litter pickup, installation and removal of banners, installation and removal of seasonal concrete planters and hanging baskets, maintenance and watering of hanging baskets. The Fergus Horticultural Society maintains the various horticultural gardens in the downtown including Templin Gardens.

Excluded from this budget, but managed by the Township Public Works Department, is snow plowing of downtown sidewalks/streets/parking lots, and street sweeping. The growing of bedding plants and hanging baskets is managed by the Parks & Recreation Department. Centre Wellington Hydro installs seasonal lighting as required.

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Fergus Downtown - Operations & Maintenance	32,250	22,901	29,050	(3,200)	-9.9 %
<i>Total Expenses</i>	32,250	22,901	29,050	(3,200)	-9.9 %
<b><i>Net Budget Fergus Downtown (Community/Infrastructure)</i></b>	<b>32,250</b>	<b>22,901</b>	<b>29,050</b>	<b>(3,200)</b>	<b>-9.9 %</b>

**Major Changes Impacting This Budget**

1. Decreased costs to be inline with historical average expenditures for this cost centre.



**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Elora Public Washrooms (Community)**

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Elora Public Washrooms - Operations & Maintenance	4,350	3,759	4,350	-	0.0 %
<i>Total Expenses</i>	4,350	3,759	4,350	-	0.0 %
<b><i>Net Budget Elora Public Washrooms (Community)</i></b>	<b>4,350</b>	<b>3,759</b>	<b>4,350</b>	<b>-</b>	<b>0.0 %</b>

**Major Changes Impacting This Budget**

1. The Elora public washroom is located at 9 East Mill Street.



## Township of Centre Wellington 2014 Operating Budget Summary With 2013 Budget and Actual Results

### Elora Downtown (Community/Infrastructure)

The Township's Public Works and Parks & Recreation departments provide a variety of services to support the beautification of the downtown. These services include litter pickup, installation and removal of seasonal concrete planters and hanging baskets, mulching of ground planting beds, and maintenance and watering of planting beds and hanging baskets.

Excluded from this budget, but managed by the Township Public Works Department, is snow plowing of downtown sidewalks/streets/parking lots, street sweeping, and installation of seasonal banners and lights/decorations. The growing of bedding plants and hanging baskets is managed by the Parks & Recreation Department

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Elora Downtown - Operations & Maintenance	53,500	47,685	52,850	(650)	-1.2 %
<i>Total Expenses</i>	53,500	47,685	52,850	(650)	-1.2 %
<b><u>Net Budget Elora Downtown (Community/Infrastructure)</u></b>	<b>53,500</b>	<b>47,685</b>	<b>52,850</b>	<b>(650)</b>	<b>-1.2 %</b>

### Major Changes Impacting This Budget

1. Budgeted costs decreased to be inline with historical average expenditures for this cost centre.



**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Grants to Community Groups - Specific Annual**

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Grants to Community Groups - Specific Annual - Grants	20,100	19,325	20,100	-	0.0 %
<i>Total Expenses</i>	20,100	19,325	20,100	-	0.0 %
<b><i>Net Budget Grants to Community Groups - Specific Annual</i></b>	<b>20,100</b>	<b>19,325</b>	<b>20,100</b>	-	<b>0.0 %</b>

**Major Changes Impacting This Budget**

- Total grants budgeted for community groups in the 2014 Budget is \$52,000 which represents no change from 2013.





**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Grants to Community Groups - Performing/Visual Arts**

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Grants to Community Groups - Performing/Visual Arts - Grants	9,000	9,000	14,045	5,045	56.1 %
<i>Total Expenses</i>	9,000	9,000	14,045	5,045	56.1 %
<b><i>Net Budget Grants to Community Groups - Performing/Visual Arts</i></b>	<b>9,000</b>	<b>9,000</b>	<b>14,045</b>	<b>5,045</b>	<b>56.1 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Grants to Community Groups - Special Events**

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Grants to Community Groups - Special Events - Grants	10,000	9,503	10,300	300	3.0 %
<i>Total Expenses</i>	10,000	9,503	10,300	300	3.0 %
<b><i>Net Budget Grants to Community Groups - Special Events</i></b>	<b>10,000</b>	<b>9,503</b>	<b>10,300</b>	<b>300</b>	<b>3.0 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Grants to Community Groups - Social/Environmental**

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Grants to Community Groups - Social & Environmental - Grants	1,212	1,212	1,000	(212)	-17.5 %
5800 - Grants to Community Groups - Provision for Emergency Relief	11,688	3,000	6,555	(5,133)	-43.9 %
<i>Total Expenses</i>	12,900	4,212	7,555	(5,345)	-41.4 %
<b><i>Net Budget Grants to Community Groups - Social/Environmental</i></b>	<b>12,900</b>	<b>4,212</b>	<b>7,555</b>	<b>(5,345)</b>	<b>-41.4 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Social - Other**

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5820 - Social - Other - Transfers to Reserves	1,000	1,000	1,000	-	0.0 %
<i>Total Expenses</i>	1,000	1,000	1,000	-	0.0 %
<b><i>Net Budget Social - Other</i></b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	-	<b>0.0 %</b>

**Major Changes Impacting This Budget**

1. Transfer to a reserve for future repairs to cenotaphs in Centre Wellington.



**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Fergus Grand Theatre (Community)**

The Parks & Recreation Department is responsible for the management and operations of the Fergus Grand Theatre located at 244 St. Andrew Street West (downtown Fergus). The facility provides a home for a variety of cultural groups to showcase their talents in plays, music, comedy, special events, etc. The facility was 80 years old in 2008.

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4610 - Fergus Grand Theatre - Fergus Grand Theatre Revenue	(55,500)	(58,189)	(55,100)	400	-0.7 %
<i>Total Revenues</i>	(55,500)	(58,189)	(55,100)	400	-0.7 %
<b><u>Expenses</u></b>					
5210 - Fergus Grand Theatre - Wages & Benefits	71,423	71,037	72,037	614	0.9 %
5240 - Fergus Grand Theatre - Administration	7,400	5,275	6,850	(550)	-7.4 %
5250 - Fergus Grand Theatre - Operations & Maintenance	31,150	26,165	29,800	(1,350)	-4.3 %
5820 - Fergus Grand Theatre - Transfers to Reserves	3,500	4,508	4,000	500	14.3 %
<i>Total Expenses</i>	113,473	106,985	112,687	(786)	-0.7 %
<b><i>Net Budget Fergus Grand Theatre (Community)</i></b>	<b>57,973</b>	<b>48,796</b>	<b>57,587</b>	<b>(386)</b>	<b>-0.7 %</b>

**Major Changes Impacting This Budget**

1. Decrease in administration costs is due to a \$1,000 reduction in estimated public relations costs.
2. Decrease in operations and maintenance is due to a reduction in estimated building repairs and maintenance and caretaking costs.
3. Transfers to reserves represents a transfer to the repairs and maintenance reserve for the Fergus Grand Theatre. This transfer is funded from user fees and is incorporated into the Township's Fees and Charges Bylaw annually.



**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Celebrations (Community)**

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5250 - Canada Day Celebrations - Expenses	16,750	16,446	16,750	-	0.0 %
5800 - Victoria Day Celebrations - Expenses	3,000	3,000	3,000	-	0.0 %
<i>Total Expenses</i>	19,750	19,446	19,750	-	0.0 %
<b><i>Net Budget Celebrations (Community)</i></b>	<b>19,750</b>	<b>19,446</b>	<b>19,750</b>	-	<b>0.0 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Planning (P&D)**

The Planning Department is responsible for both short term and long range community planning within the Township. Long range planning involves the preparation of a new Municipal Official Plan and Zoning Bylaw. Short term planning includes the processing of Official Plan and Zoning Bylaw amendments, site plan approvals, and plans of subdivision.

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4810 - Planning - Planning Revenue	(90,000)	(117,106)	(95,000)	(5,000)	5.6 %
4820 - Planning - Transfers from Reserves	(8,235)	(8,235)	-	8,235	-100.0 %
<i>Total Revenues</i>	(98,235)	(125,341)	(95,000)	3,235	-3.3 %
<b><u>Expenses</u></b>					
5210 - Planning - Wages & Benefits	300,284	363,055	423,073	122,789	40.9 %
5240 - Planning - Administration	6,500	8,373	9,250	2,750	42.3 %
5250 - Planning - Operations & Maintenance	15,000	16,087	15,000	-	0.0 %
5850 - Planning - Debt Payments	8,235	8,235	-	(8,235)	-100.0 %
<i>Total Expenses</i>	330,019	395,750	447,323	117,304	35.5 %
<b><i>Net Budget Planning (P&amp;D)</i></b>	<b>231,784</b>	<b>270,410</b>	<b>352,323</b>	<b>120,539</b>	<b>52.0 %</b>

**Major Changes Impacting This Budget**

1. In 2014, debt payments (\$8,235) net of development charge reserve transfers (\$8,235) have been allocated to the "Net Debt" cost centre.
2. Planning revenue is budgeted based on a five year annualized average.
3. Increase in wages and benefits is due to the addition of a new planner position and a position reevaluation in 2013 and the movement of staff in the salary grid.
4. Increase in administration is due to an increase in budgeted conferences, seminars and training and membership fee expenditures.



## Township of Centre Wellington 2014 Operating Budget Summary With 2013 Budget and Actual Results

### Economic Development (P&D)

The role and function of the Economic Development Department is to cultivate business opportunity and ensure that sufficient jobs are created and retained to enable residents the opportunity to live and work in Centre Wellington. It is to ensure that there is a reasonable balance between the commercial/industrial and the residential assessment and tax base. Whenever possible work towards diversifying the economic base by encouraging new investment and fostering business growth. Increase tourism activity and spending in the community using information, promotion, current infrastructure and new developments. The department is responsible for marketing and promotion of the Township, tourism, businesses, and related organizations. Under the brand of Elora & Fergus Tourism, the department works collaboratively on a local, county wide, regional, and provincial level.

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4830 - Economic Development - Economic Development Revenue	(2,400)	(11,219)	-	2,400	-100.0 %
<i>Total Revenues</i>	(2,400)	(11,219)	-	2,400	-100.0 %
<b><u>Expenses</u></b>					
5210 - Economic Development - Wages & Benefits	303,898	239,965	98,774	(205,124)	-67.5 %
5240 - Economic Development - Administration	73,783	71,242	8,500	(65,283)	-88.5 %
5250 - Economic Development - Operations & Maintenance	76,650	73,790	23,500	(53,150)	-69.3 %
<i>Total Expenses</i>	454,331	384,997	130,774	(323,557)	-71.2 %
<b><i>Net Budget Economic Development (P&amp;D)</i></b>	<b>451,931</b>	<b>373,778</b>	<b>130,774</b>	<b>(321,157)</b>	<b>-71.1 %</b>

### Major Changes Impacting This Budget

1. Effective January 1, 2014, costs associated with Tourism will be budgeted, and accounted for, separately from the Economic Development cost centre. The 2013 budget and actual amounts include costs associated with both Economic Development and Tourism. The combined net cost of the 2014 Economic Development and Tourism cost centres has decreased \$17,207 (3.8%) from the 2013 consolidated Economic Development budget.





**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Committee of Adjustment (P&D)**

The Committee of Adjustment is a committee of citizen members appointed by the Municipal Council pursuant to the Ontario Planning Act to make decisions on requested minor variances to the Municipal Zoning By-law, and to allow alterations to legal nonconforming uses and noncomplying buildings and properties. This committee generally meets on a monthly basis (or as required).

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4825 - Committee of Adjustment - Committee of Adjustment Revenue	(11,000)	(15,685)	(11,000)	-	0.0 %
<i>Total Revenues</i>	(11,000)	(15,685)	(11,000)	-	0.0 %
<b><u>Expenses</u></b>					
5210 - Committe of Adjustment - Wages & Benefits	2,600	1,814	2,600	-	0.0 %
5240 - Committe of Adjustment - Administration	3,350	1,423	1,850	(1,500)	-44.8 %
<i>Total Expenses</i>	5,950	3,236	4,450	(1,500)	-25.2 %
<b><i>Net Budget Committee of Adjustment (P&amp;D)</i></b>	<b>(5,050)</b>	<b>(12,449)</b>	<b>(6,550)</b>	<b>(1,500)</b>	<b>29.7 %</b>

**Major Changes Impacting This Budget**

1. Decrease in administration costs is due to a reduction in budgeted conferences, seminars and training expenditures.



**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Tourism (Community)**

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4835 - Tourism - Tourism Revenue	-	-	(2,472)	(2,472)	0.0 %
<i>Total Revenues</i>	-	-	(2,472)	(2,472)	0.0 %
<b><u>Expenses</u></b>					
5210 - Tourism - Wages & Benefits	-	-	182,389	182,389	0.0 %
5240 - Tourism - Administration	-	-	64,133	64,133	0.0 %
5250 - Tourism - Operations & Maintenance	-	-	59,900	59,900	0.0 %
<i>Total Expenses</i>	-	-	306,422	306,422	0.0 %
<b><i>Net Budget Tourism (Community)</i></b>	-	-	<b>303,950</b>	<b>303,950</b>	<b>0.0 %</b>

**Major Changes Impacting This Budget**

1. Effective January 1, 2014, costs associated with Tourism will be budgeted, and accounted for, separately from the Economic Development cost centre. The 2013 budget and actual amounts include costs associated with both Economic Development and Tourism. The combined net cost of the 2014 Economic Development and Tourism cost centres has decreased \$17,207 (3.8%) from the 2013 consolidated Economic Development budget.



**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Tile Drain Loans (Corporate/Infrastructure)**

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4040 - Tile Drain Loans - Debt Repayments	(22,525)	(20,252)	(19,225)	3,300	-14.7 %
<i>Total Revenues</i>	(22,525)	(20,252)	(19,225)	3,300	-14.7 %
<b><u>Expenses</u></b>					
5850 - Tile Drain Loans - Debt Payments	22,525	20,252	19,225	(3,300)	-14.7 %
<i>Total Expenses</i>	22,525	20,252	19,225	(3,300)	-14.7 %
<b><i>Net Budget Tile Drain Loans (Corporate/Infrastructure)</i></b>	-	-	-	-	<b>0.0 %</b>

**Major Changes Impacting This Budget**

1. Tile drain loans are fully recovered by the Township.



**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Contribution to Capital Fund**

This cost centre identifies the minimum tax supported budget transfers that will directly fund current and future capital budgets.

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
	-	-	-	-	0.0 %
<i>Total Revenues</i>	-	-	-	-	0.0 %
<b><u>Expenses</u></b>					
5800 - Contribution to Capital Fund	700,500	700,500	700,500	-	0.0 %
6000- PW Transfer to Vehicle Replacement Reserve	-	-	430,000	430,000	0.0 %
6001 - P&R Transfer to Vehicle Replacement Reserve	-	-	30,000	30,000	0.0 %
6002 - Fire Transfer to Vehicle Replacement Reserve	-	-	205,000	205,000	0.0 %
6003 - BLDG Transfer to Vehicle Replacement Reserve	-	-	13,000	13,000	0.0 %
6100 - PW Transfer to Equipment Replacement Reserve	-	-	25,000	25,000	0.0 %
6101 - Fire Transfer to Equipment Replacement Reserve	-	-	100,000	100,000	0.0 %
6102 - IT&S Transfer to Equipment Replacement Reserve	-	-	70,000	70,000	0.0 %
6103 - IT&S Transfer to Software Replacement Reserve	-	-	13,000	13,000	0.0 %
6104 - P&R Transfer to Facility Replacement Reserve	-	-	124,000	124,000	0.0 %
6105 - P&R Transfer to Parks Replacement Reserve	-	-	55,000	55,000	0.0 %
<i>Total Expenses</i>	700,500	700,500	1,765,500	1,065,000	152.0 %
<b><i>Net Budget Contribution to Capital Fund</i></b>	<b>700,500</b>	<b>700,500</b>	<b>1,765,500</b>	<b>1,065,000</b>	<b>152.0 %</b>

**Major Changes Impacting This Budget**

1. 2013 comparative information can be found on each specific departmental budget identified above. Transfers to fund capital in 2013 totalled \$1,705,500. Therefore capital transfers have increased \$60,000 or 3.52% from 2013.



**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Taxation - Township Purposes**

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4030 - Taxation - Township Purposes - Regular Taxation	(10,032,781)	(10,032,768)	(10,480,538)	(447,757)	4.5 %
4035 - Taxation - Township Purposes - Supp/Omits	(135,000)	(254,078)	(135,000)	-	0.0 %
<i>Total Revenues</i>	(10,167,781)	(10,286,847)	(10,615,538)	(447,757)	4.4 %
<b><u>Expenses</u></b>					
	-	-	-	-	0.0 %
<i>Total Expenses</i>	-	-	-	-	0.0 %
<b><i>Net Budget Taxation - Township Purposes</i></b>	<b>(10,167,781)</b>	<b>(10,286,847)</b>	<b>(10,615,538)</b>	<b>(447,757)</b>	<b>4.4 %</b>

**Major Changes Impacting This Budget**

1. Assessment growth of 2.51% in 2014. 2014 Tax Levy change is 1.90%.



**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Taxation - Payments in Lieu**

The Provincial and Federal Governments provide payments in lieu of taxation for Provincially and Federally owned properties.

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4055 - Taxation - Payments in Lieu - PIL's	(172,100)	(173,126)	(175,800)	(3,700)	2.1 %
<i>Total Revenues</i>	(172,100)	(173,126)	(175,800)	(3,700)	2.1 %
<b><u>Expenses</u></b>					
	-	-	-	-	0.0 %
<i>Total Expenses</i>	-	-	-	-	0.0 %
<b><i>Net Budget Taxation - Payments in Lieu</i></b>	<b>(172,100)</b>	<b>(173,126)</b>	<b>(175,800)</b>	<b>(3,700)</b>	<b>2.1 %</b>

**Major Changes Impacting This Budget**

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**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Fergus BIA**

		2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
					\$	%
<b><u>Revenues</u></b>						
4045 - Fergus BIA - Fergus BIA Levy		(65,000)	(64,709)	(65,000)	-	0.0 %
	<i>Total Revenues</i>	(65,000)	(64,709)	(65,000)	-	0.0 %
<b><u>Expenses</u></b>						
5250 - Fergus BIA - Levy		65,000	64,708	65,000	-	0.0 %
	<i>Total Expenses</i>	65,000	64,708	65,000	-	0.0 %
<b><i>Net Budget Fergus BIA</i></b>		-	(1)	-	-	<b>0.0 %</b>

**Major Changes Impacting This Budget**

1. No change in the Fergus BIA levy for 2014.



**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Elora BIA**

		2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
					\$	%
<b><u>Revenues</u></b>						
4050 - Elora BIA - Elora BIA Levy		(54,060)	(50,733)	(54,060)	-	0.0 %
	<i>Total Revenues</i>	(54,060)	(50,733)	(54,060)	-	0.0 %
<b><u>Expenses</u></b>						
5250 - Elora BIA - Levy		54,060	50,732	54,060	-	0.0 %
	<i>Total Expenses</i>	54,060	50,732	54,060	-	0.0 %
<b><u>Net Budget Elora BIA</u></b>		-	(1)	-	-	0.0 %

**Major Changes Impacting This Budget**

1. No change in the Elora BIA levy for 2014.





**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Ontario Non-Specific Grants**

The Province implemented the Community Reinvestment Fund program (CRF) in 1998. The purpose of the CRF was to provide funding to municipalities to offset the loss of revenues, and increase in expenditures that are a result of the Local Services Realignment initiative which was implemented in 1998. In 2005, the Province replaced the CRF with the Ontario Municipal Partnership Fund (OMPF).

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4070 - Ontario Non-Specific Grants - OMPF Program	(899,800)	(899,800)	(764,900)	134,900	-15.0 %
<i>Total Revenues</i>	(899,800)	(899,800)	(764,900)	134,900	-15.0 %
<b><u>Expenses</u></b>					
	-	-	-	-	0.0 %
<i>Total Expenses</i>	-	-	-	-	0.0 %
<b>Net Budget Ontario Non-Specific Grants</b>	<b>(899,800)</b>	<b>(899,800)</b>	<b>(764,900)</b>	<b>134,900</b>	<b>-15.0 %</b>

**Major Changes Impacting This Budget**

1. \$134,900 (15%) decrease in OMPF funding in 2014.



## Township of Centre Wellington 2014 Operating Budget Summary With 2013 Budget and Actual Results

### Other Revenues and Expenses

The Surplus or Deficit from the previous year represents the Municipality's accumulated excess of revenues over expenditures (surplus) or vice versa (deficit).

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4802 - Other Revenue - Tax Interest/Penalties	(330,000)	(370,668)	(340,000)	(10,000)	3.0 %
4809 - Other Revenue - Investment Earnings	(525,500)	(602,879)	(581,500)	(56,000)	10.7 %
4811 - Other Revenue - Building Rentals	(68,640)	(68,640)	(68,640)	-	0.0 %
4813 - Other Revenue - Aggregate Resources	(60,000)	(63,139)	(60,000)	-	0.0 %
4815 - Other Revenue - CW Hydro-Interest on Equity	(365,800)	(365,890)	(365,800)	-	0.0 %
4817 - Other Revenue - OLG C Gaming Proceeds	(2,150,000)	(2,081,222)	(2,150,000)	-	0.0 %
4819 - Other Revenue - Year-End (Surplus)/Deficit	-	(1,008,654)	-	-	0.0 %
<i>Total Revenues</i>	(3,499,940)	(4,561,092)	(3,565,940)	(66,000)	1.9 %
<b><u>Expenses</u></b>					
5800 - Other Expenses - OLG C Payment to County	451,500	101,425	-	(451,500)	-100.0 %
5804 - Other Expenses - Elora LCBO Expenditures	4,800	5,087	5,550	750	15.6 %
5806 - Other Expenses - West Garafraxa Office Expenditures	7,300	6,918	7,500	200	2.7 %
5820 - Other Expenses - Transfers to Reserves	1,698,500	2,988,451	2,150,000	451,500	26.6 %
<i>Total Expenses</i>	2,162,100	3,101,882	2,163,050	950	0.0 %
<b><i>Net Budget Other Revenues and Expenses</i></b>	<b>(1,337,840)</b>	<b>(1,459,210)</b>	<b>(1,402,890)</b>	<b>(65,050)</b>	<b>4.9 %</b>

### Major Changes Impacting This Budget

1. The increase in investment earnings is mainly due to a \$50,000 increase in budgeted GIC and bank interest revenue.
2. Effective April 1, 2013, the Township is not longer required to pay the County 21% of the monies received from the OLG C. As such, 100% of the funds received are budgeted to be transferred into the OLG C reserve fund. Monies received fund capital projects in the following year's capital budget.
3. Centre Wellington's policy calls for the year end surplus/deficit to be directed to the general capital reserve. The 2012 surplus was \$1,008,654.



**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Net Debt**

This cost centre includes the total tax supported debt payments for the Township net of the development charges allocated to fund the growth related portion of the payments.

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4821 - Transfer from P&R DC Reserve Fund	-	-	(284,754)	(284,754)	0.0 %
4822 - Transfer from Fire DC Reserve Fund	-	-	(21,160)	(21,160)	0.0 %
4823 - Transfer from Corporate DC Reserve Fund	-	-	(8,235)	(8,235)	0.0 %
4824 - Transfer from PW DC Reserve Fund	-	-	(12,263)	(12,263)	0.0 %
<i>Total Revenues</i>	-	-	(326,412)	(326,412)	0.0 %
<b><u>Expenses</u></b>					
5851 - P&R Debt Payments	-	-	581,605	581,605	0.0 %
5852 - Fire Debt Payments	-	-	34,052	34,052	0.0 %
5853 - Planning Debt Payments	-	-	8,235	8,235	0.0 %
5854 - PW Debt Payments	-	-	187,228	187,228	0.0 %
<i>Total Expenses</i>	-	-	811,120	811,120	0.0 %
<b><i>Net Budget Net Debt</i></b>	-	-	<b>484,708</b>	<b>484,708</b>	<b>0.0 %</b>

**Major Changes Impacting This Budget**

1. 2013 comparative information is located on each specific departmental budget identified above. Net tax supported debt payments in 2013 totalled \$500,258. Therefore net tax supported debt payments have decreased \$15,580 or 3.11% from 2013.
2. PW debt payments includes \$66,260 which represents the annual repayment of a loan from the Township's reserves to payout long-term debt with CIBC in 2012.



2014  
USER PAY  
OPERATING BUDGET



**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Environmental Services - Administration (Infrastructure)**

Environmental Services operate and maintain the water treatment and distribution systems, and the wastewater collection systems and treatment plants in Centre Wellington. Along with the Transportation Services, Environmental Services also maintains the Township's storm sewer collection system.

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4320 - Environmental Services - Administration - Revenue	-	(1,031)	-	-	0.0 %
<i>Total Revenues</i>	-	(1,031)	-	-	0.0 %
<b><u>Expenses</u></b>					
5210 - Environmental Services - Administration - Wages & Benefits	574,001	535,752	587,358	13,358	2.3 %
5240 - Environmental Services - Administration - Administration	94,741	58,357	91,841	(2,900)	-3.1 %
5250 - Environmental Services - Administration - Operations & Maintenance	1,162,313	1,115,479	1,220,602	58,289	5.0 %
5260 - Environmental Services - Administration - Fleet Repair & Maintenance	(51,900)	(22,432)	(39,750)	12,150	-23.4 %
5860 - Environmental Services - Administration - Cost Recovery	(1,779,155)	(1,686,125)	(1,860,051)	(80,896)	4.5 %
<i>Total Expenses</i>	-	1,031	-	1	0.0 %
<b><i>Net Budget Environmental Services - Administration (Infrastructure)</i></b>	-	-	-	1	0.0 %

**Major Changes Impacting This Budget**

1. Environmental Services cost recovery represents the allocation of environmental services administration costs to the waterworks and sanitary sewer system budgets.
2. The increase in operations and maintenance is mainly due to an increase in insurance premiums and wide area network charges from Centre Wellington Communications Inc. Wide area network charges allocated to the Environmental budget are based on the number, and departmental type, of connections within the Township.



**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Environmental Services - Waterworks (Infrastructure)**

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4330 - Environmental Services - Waterworks - Revenue	(3,588,370)	(3,568,639)	(3,559,370)	29,000	-0.8 %
4820 - Environmental Services - Waterworks - Transfers from Reserves	(394,258)	(394,258)	(387,032)	7,226	-1.8 %
<i>Total Revenues</i>	(3,982,628)	(3,962,897)	(3,946,402)	36,226	-0.9 %
<b><u>Expenses</u></b>					
5450 - Environmental Services - Waterworks - Pump Plant R&M	451,900	479,535	515,600	63,700	14.1 %
5453 - Environmental Services - Waterworks - Hydrants & Mains R&M	239,800	385,658	250,500	10,700	4.5 %
5456 - Environmental Services - Waterworks - SCADA R&M	68,000	73,389	69,900	1,900	2.8 %
5459 - Environmental Services - Waterworks - Purification	184,200	186,305	204,800	20,600	11.2 %
5462 - Environmental Services - Waterworks - Services	118,300	131,937	121,500	3,200	2.7 %
5465 - Environmental Services - Waterworks - Backflow Prevention and Other	122,800	107,441	122,100	(700)	-0.6 %
5820 - Environmental Services - Waterworks - Transfers to Reserves	1,389,358	1,235,200	1,227,542	(161,816)	-11.6 %
5850 - Environmental Services - Waterworks - Debt Payments	661,025	655,260	653,239	(7,786)	-1.2 %
5865 - Environmental Services - Waterworks - Cost Recovery Applied	747,245	708,172	781,221	33,976	4.5 %
<i>Total Expenses</i>	3,982,628	3,962,897	3,946,402	(36,226)	-0.9 %
<b><i>Net Budget Environmental Services - Waterworks (Infrastructure)</i></b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0 %</b>

**Major Changes Impacting This Budget**

1. The cost recovery applied line item represents the proportionate share of environmental administration costs that are allocated to the waterworks budget.
2. An increase in utility costs at Township well locations accounts for \$55,000 of the increase in the pump plant R&M line item.
3. A decrease in the transfer to the waterworks capital reserve is expected based on the budgeted revenues and expenditures for 2014.



**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Environmental Services - Sanitary Sewer System - Fergus (Infrastructure)**

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4340 - Environmental Services - Sanitary Sewer System - Fergus - Revenue	(2,345,500)	(2,329,416)	(2,334,000)	11,500	-0.5 %
<i>Total Revenues</i>	(2,345,500)	(2,329,416)	(2,334,000)	11,500	-0.5 %
<b><u>Expenses</u></b>					
5405 - Environmental Services - Sanitary Sewer System - Fergus - Mains R&M	107,800	13,133	100,700	(7,100)	-6.6 %
5408 - Environmental Services - Sanitary Sewer System - Fergus - Laterals	105,500	31,372	113,800	8,300	7.9 %
5411 - Environmental Services - Sanitary Sewer System - Fergus - SCADA R&M	6,200	1,370	10,200	4,000	64.5 %
5414 - Environmental Services - Sanitary Sewer System - Fergus - Pumping Stations	40,100	28,649	52,200	12,100	30.2 %
5417 - Environmental Services - Sanitary Sewer System - Fergus - WWTP	698,100	492,215	631,600	(66,500)	-9.5 %
5423 - Environmental Services - Sanitary Sewer System - Fergus - Other	106,100	97,687	105,100	(1,000)	-0.9 %
<i>Total Expenses</i>	1,063,800	664,426	1,013,600	(50,200)	-4.7 %
<b><i>Net Budget Environmental Services - Sanitary Sewer System - Fergus (Infrastructure)</i></b>	<b>(1,281,700)</b>	<b>(1,664,990)</b>	<b>(1,320,400)</b>	<b>(38,700)</b>	<b>3.0 %</b>

**Major Changes Impacting This Budget**

1. Reduced contingency storage as a result of the Elora wastewater treatment plant (WWTP) expansion (biosolids) and a new contract for further contingency storage accounts for the decrease in the Fergus WWTP expenditures.
2. The Township's assumption of a pumping station in a recent development in Fergus accounts for the increase in the pumping station expenditure line item.



**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Environmental Services - Sanitary Sewer System - Elora (Infrastructure)**

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4345 - Environmental Services - Sanitary Sewer System - Elora - Revenue	(1,220,000)	(1,216,866)	(1,225,000)	(5,000)	0.4 %
4346 - Environmental Services - Sanitary Sewer System - Elora - LPSS Revenue	(216,000)	(223,217)	(227,000)	(11,000)	5.1 %
4347 - Environmental Services - Sanitary Sewer System - Elora - GRAS Service Revenue	(10,800)	(6,060)	(11,000)	(200)	1.9 %
<i>Total Revenues</i>	(1,446,800)	(1,446,142)	(1,463,000)	(16,200)	1.1 %
<b><u>Expenses</u></b>					
5405 - Environmental Services - Sanitary Sewer System - Elora - Mains R&M	59,000	8,632	59,700	700	1.2 %
5408 - Environmental Services - Sanitary Sewer System - Elora - Laterals	45,500	4,054	30,100	(15,400)	-33.8 %
5411 - Environmental Services - Sanitary Sewer System - Elora - SCADA R&M	6,200	-	7,300	1,100	17.7 %
5414 - Environmental Services - Sanitary Sewer System - Elora - Pumping Stations	60,600	75,849	74,900	14,300	23.6 %
5415 - Environmental Services - Sanitary Sewer System - Elora - GRAS Pumping Station	9,520	5,340	9,732	212	2.2 %
5417 - Environmental Services - Sanitary Sewer System - Elora - WWTP	436,000	347,838	420,200	(15,800)	-3.6 %
5420 - Environmental Services - Sanitary Sewer System - Elora - LPSS Expense	63,600	40,134	43,700	(19,900)	-31.3 %
5423 - Environmental Services - Sanitary Sewer System - Elora - Other	44,800	42,177	46,100	1,300	2.9 %
<i>Total Expenses</i>	725,220	524,025	691,732	(33,488)	-4.6 %
<b><i>Net Budget Environmental Services - Sanitary Sewer System - Elora (Infrastructure)</i></b>	<b>(721,580)</b>	<b>(922,118)</b>	<b>(771,268)</b>	<b>(49,688)</b>	<b>6.9 %</b>

**Major Changes Impacting This Budget**

1. The construction of a biosolids facility as part of the Elora wastewater treatment plant (WWTP) expansion and a new contract for further contingency storage accounts for the decrease in the Elora WWTP expenditures. These savings are offset by increased chemical and utility costs at the expanded WWTP.
2. The Township's assumption of a pumping station in a recent development in Elora accounts for the increase in the pumping station expenditure line item.





**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Environmental Services - Sanitary Sewer - Other (Infrastructure)**

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4820 - Environmental Services - Sanitary Sewer - Transfers from Reserves	(589,502)	(589,502)	(581,022)	8,480	-1.4 %
<i>Total Revenues</i>	(589,502)	(589,502)	(581,022)	8,480	-1.4 %
<b><u>Expenses</u></b>					
5820 - Environmental Services - Sanitary Sewer - Other - Transfers to Reserves	895,502	1,579,557	945,076	49,574	5.5 %
5850 - Environmental Services - Sanitary Sewer - Other - Debt Payments	665,370	619,099	648,784	(16,586)	-2.5 %
5865 - Environmental Services - Sanitary Sewer - Other - Cost Recovery Applied	1,031,910	977,952	1,078,830	46,920	4.5 %
<i>Total Expenses</i>	2,592,782	3,176,609	2,672,690	79,908	3.1 %
<b><i>Net Budget Environmental Services - Sanitary Sewer - Other (Infrastructure)</i></b>	<b>2,003,280</b>	<b>2,587,107</b>	<b>2,091,668</b>	<b>88,388</b>	<b>4.4 %</b>

**Major Changes Impacting This Budget**



**Township of Centre Wellington  
2014 Operating Budget Summary  
With 2013 Budget and Actual Results**

**Municipal Risk Management Officer (Infrastructure)**

	2013 Budget	2013 Actual	2014 Approved Budget	2013/2014 Budget Change	
				\$	%
<b><u>Revenues</u></b>					
4207 - Municipal RMO - Revenue	-	(25,846)	(159,000)	(159,000)	0.0 %
<i>Total Revenues</i>	-	(25,846)	(159,000)	(159,000)	0.0 %
<b><u>Expenses</u></b>					
5210 - Municipal RMO - Wages & Benefits	-	19,078	115,250	115,250	0.0 %
5240 - Municipal RMO - Administration	-	6,462	9,000	9,000	0.0 %
5250 - Municipal RMO - Operations & Maintenance	-	305	5,000	5,000	0.0 %
5260 - Municipal RMO - Fleet Repair & Maintenance	-	-	4,750	4,750	0.0 %
5820 - Municipal RMO - Transfers to Reserves	-	-	6,000	6,000	0.0 %
5860 - Municipal RMO - Cost Recovery Applied	-	-	19,000	19,000	0.0 %
<i>Total Expenses</i>	-	25,846	159,000	159,000	0.0 %
<b><i>Net Budget Municipal Risk Management Officer (Infrastructure)</i></b>	-	-	-	-	<b>0.0 %</b>

**Major Changes Impacting This Budget**

1. Cost recovery applied represents an estimate of the administration expenses and Transportation department overhead costs allocated to the Municipal RMO department.
2. The transfer to reserves is for the future replacement of the Municipal RMO's vehicle.



2014  
CAPITAL BUDGETS  
(TAX SUPPORTED & USER PAY)



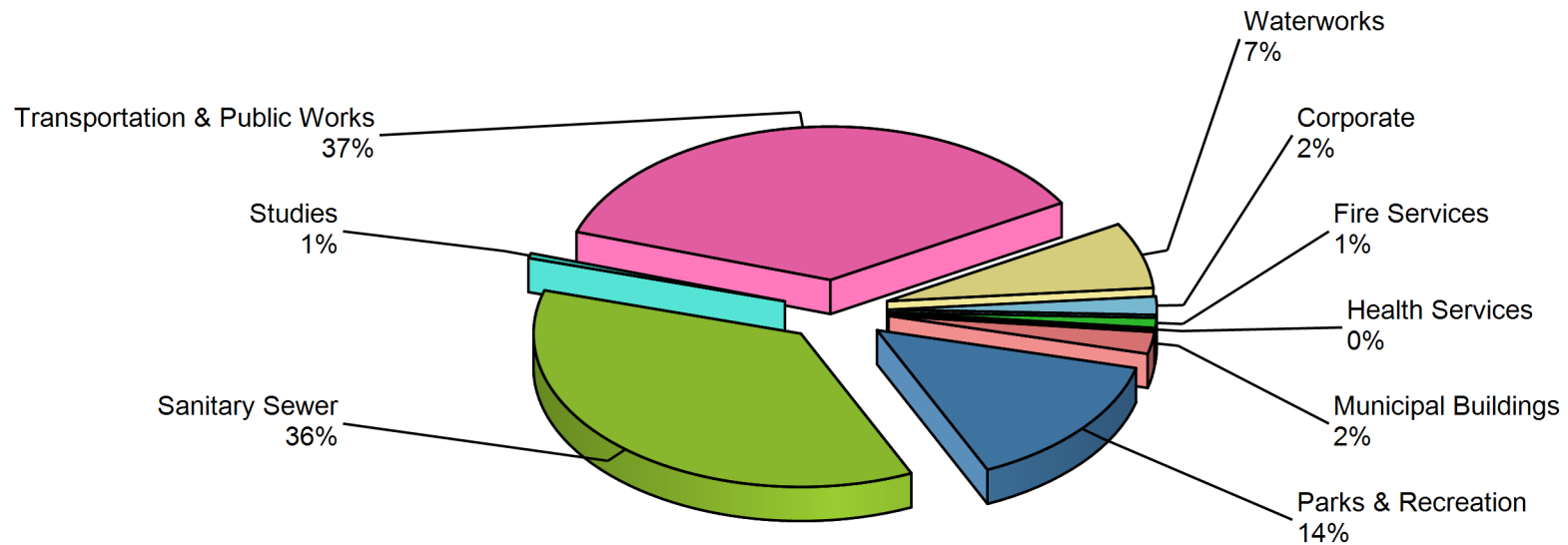
## TOWNSHIP OF CENTRE WELLINGTON SUMMARY OF CAPITAL PROJECT FINANCING 2014 CAPITAL BUDGET

Financing Method	Corporate	Fire Services	Health Services	Municipal Buildings	Parks & Recreation	Studies	Transportation & Public Works	Total
Debenture	-	-	-	-	-	-	-	-
Developer/Partner Contribution	-	-	-	-	100,000	-	548,000	648,000
Development Charges (DC's)	-	-	-	-	180,000	18,000	695,400	893,400
Other	-	-	-	-	130,000	-	-	130,000
Reserves	252,850	138,090	10,000	299,000	1,445,850	50,000	3,519,580	5,715,370
Subsidies	-	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>252,850</b>	<b>138,090</b>	<b>10,000</b>	<b>299,000</b>	<b>1,855,850</b>	<b>68,000</b>	<b>4,762,980</b>	<b>7,386,770</b>

Financing Method	Sanitary Sewer	Waterworks	Total
Debenture	3,500,000	-	3,500,000
Developer/Partner Contribution	-	205,000	205,000
Development Charges (DC's)	-	147,600	147,600
Other	-	-	-
Reserves	235,600	557,920	793,520
Subsidies	1,000,000	-	1,000,000
<b>TOTAL</b>	<b>4,735,600</b>	<b>910,520</b>	<b>5,646,120</b>

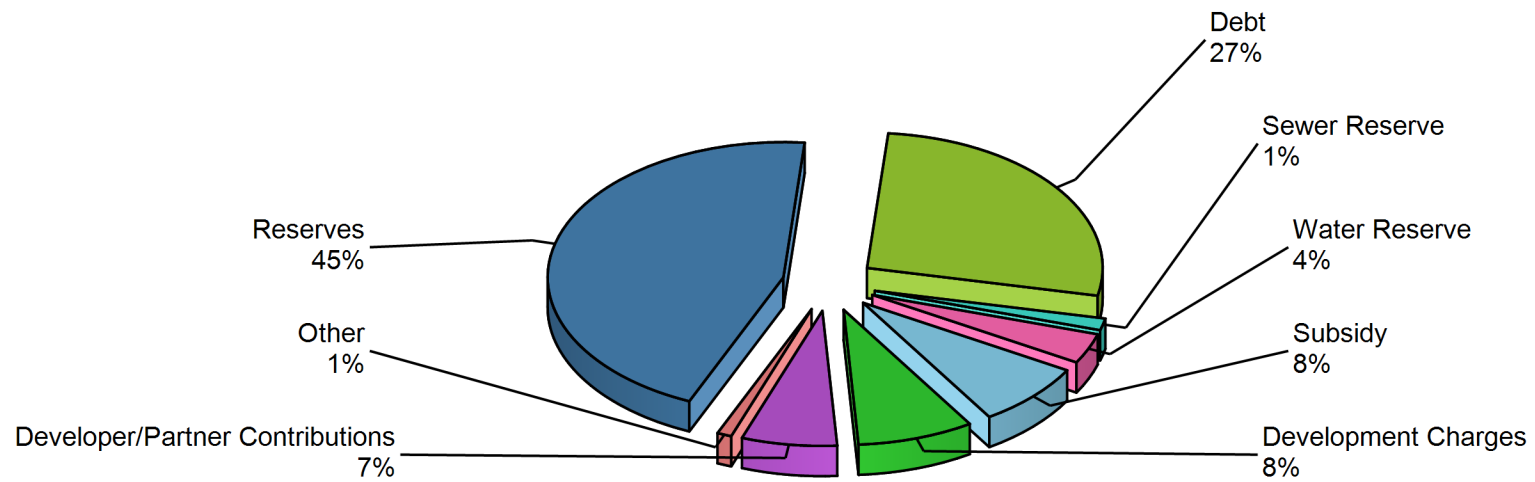


# Township of Centre Wellington 2014 Capital Budget Gross Expenditures (\$13,032,890)





# Township of Centre Wellington 2014 Capital Budget Sources of Financing (\$13,032,890)





## TOWNSHIP OF CENTRE WELLINGTON 2014 CAPITAL BUDGET (in '000s)

REF #	PROJECT #	PROJECT TITLE	2014 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING		
				SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	SEWER RESERVE	WATER RESERVE	WATER/SEWER DEBT
<b>STUDIES</b>														
<u>Studies</u>														
1	105-0346	Cultural Resource Centre Development	8.0					8.0	8.0					
2	2011-008	Update Corporate Strategic Action Plan - 2014	10.0					10.0	10.0					
3	2013-038	Energy Conservation Plan - Township Buildings	30.0					30.0	30.0					
4	810-0287	Growth Servicing Strategy	20.0		18.0			2.0	2.0					
	Total Studies		68.0	-	18.0	-	-	50.0	50.0	-	-	-	-	-
			<b>68.0</b>	-	<b>18.0</b>	-	-	<b>50.0</b>	<b>50.0</b>	-	-	-	-	-
<b>CORPORATE</b>														
<u>Corporate - IT&amp;S</u>														
5	105-0106	Corporate Phone System	130.0					130.0	30.0			50.0	50.0	
6	105-0116	Centre Wellington Public Web Site	50.0					50.0	40.0			5.0	5.0	
7	2014-052	Implementation of MS Dynamics Human Resources Module	10.0					10.0	6.0			2.0	2.0	
	Total Corporate - IT&S		190.0	-	-	-	-	190.0	76.0	-	-	57.0	57.0	-
<u>Corporate - Other</u>														
8	2012-005	Folding and Inserting System	30.0					30.0	30.0					
9	2014-001	Warning Signage for Township Access Points to Grand River	10.0					10.0	10.0					
10	2014-033	Records Management	15.0					15.0	9.0			3.0	3.0	
11	2014-051	Wayfinding Signage Program	20.0					20.0	20.0					
	Total Corporate - Other		75.0	-	-	-	-	75.0	69.0	-	-	3.0	3.0	-
			<b>265.0</b>	-	-	-	-	<b>265.0</b>	<b>145.0</b>	-	-	<b>60.0</b>	<b>60.0</b>	-
<b>MUNICIPAL BUILDINGS</b>														
<u>Municipal Buildings</u>														
12	2011-021	Civic Centre Exterior Caulking	10.0					10.0	10.0					
13	2011-023	West Garafraxa Office - Replace Office Roof Shingles	12.0					12.0	12.0					
14	2014-032	Civic Centre - Lamp Post Replacement	21.0					21.0	21.0					
15	2014-055	Tourism Office Rennovations	35.0					35.0	35.0					
16	2014-067	Civic Centre Accessibility (Lift and Public Washroom Upgrades)	180.0					180.0	180.0					



## TOWNSHIP OF CENTRE WELLINGTON 2014 CAPITAL BUDGET (in '000s)

REF #	PROJECT #	PROJECT TITLE	2014 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING				
				SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	SEWER RESERVE	WATER RESERVE	WATER/SEWER DEBT		
17	2014-068	Civic Centre HVAC Upgrades	15.0					15.0	15.0							
		Total Municipal Buildings	273.0	-	-	-	-	273.0	273.0	-	-	-	-	-	-	-
			<b>273.0</b>	-	-	-	-	<b>273.0</b>	<b>273.0</b>	-	-	-	-	-	-	-
		<b><u>FIRE SERVICES</u></b>														
		<u>Fire Services</u>														
18	2012-002	Traffic Signals - Opticom - 2014	20.0					20.0	20.0							
19	2014-078	Volunteer Firefighter Recruit Personal Protective Equipment	35.0					35.0	35.0							
		Total Fire Services	55.0	-	-	-	-	55.0	55.0	-	-	-	-	-	-	-
			<b>55.0</b>	-	-	-	-	<b>55.0</b>	<b>55.0</b>	-	-	-	-	-	-	-
		<b><u>HEALTH SERVICES</u></b>														
		<u>Cemeteries</u>														
20	2014-048	Belsyde Cemetery - Chapel Roof	10.0					10.0	10.0							
		Total Cemeteries	10.0	-	-	-	-	10.0	10.0	-	-	-	-	-	-	-
			<b>10.0</b>	-	-	-	-	<b>10.0</b>	<b>10.0</b>	-	-	-	-	-	-	-
		<b><u>TRANSPORTATION &amp; PUBLIC WORKS</u></b>														
		<u>Public Works - Other</u>														
21	2014-009	Sidewalk Machine - Snowblower and Blade	135.0		135.0											
22	2014-031	PW Office - Office Up-Grades / AC Unit	35.0					35.0	35.0							
23	2014-042	Regulatory and Warning Road Sign Replacement	10.0					10.0	10.0							
24	2014-049	New Packer for Grader	20.0					20.0	20.0							
25	2014-050	Bucket Attachment - Backhoe	7.0					7.0	7.0							
		Total Public Works - Other	207.0	-	135.0	-	-	72.0	72.0	-	-	-	-	-	-	-
		<u>Roadways - Rural</u>														
26	2012-087	Fifth Line N. – Cnty Rd. 18 – Maple Leaf Acres	280.0					280.0	280.0							
27	2013-010	Second Line - Side Road 6 to County Road 7	1,650.0					1,650.0	1,650.0							
28	301-0325	Second Line – Highway #6 to Side Road 6	150.0					150.0	150.0							
		Total Roadways - Rural	2,080.0	-	-	-	-	2,080.0	2,080.0	-	-	-	-	-	-	-





## TOWNSHIP OF CENTRE WELLINGTON 2014 CAPITAL BUDGET (in '000s)

REF #	PROJECT #	PROJECT TITLE	2014 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING		
				SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	SEWER RESERVE	WATER RESERVE	WATER/SEWER DEBT
<u>Roadways - Urban</u>														
29	2010-057	Carlton Place from Metcalfe St to Victoria St Reconstruction {SFA}	211.0			211.0								
30	2010-069	Hill St W - Maple St to Beatty Line	280.0		168.0		112.0	112.0						
31	2012-048	Price St - Mill St to Church St	50.0				50.0	50.0						
32	2014-037	2014 Sidewalk Replacement and Condition Survey	10.0				10.0	10.0						
33	301-0216	Water Street - High St to Bridge St	614.0		368.4		245.6	157.3			42.4	45.9		
34	301-0330	Gerrie Rd - Colborne St to Patrick Blvd	115.0				115.0	115.0						
35	301-0384	Irvine Street - John St to Colborne St	40.0		24.0		16.0	6.2			4.7	5.1		
36	301-0403	Norman Craig Square (Fergus Cenotaph) – Tower St. S.	25.0				25.0	25.0						
37	301-0404	Melville St - Church St to Colborne St	260.0				260.0	260.0						
38	F0068	Carlton Place - Victoria St to WR 7 {SFA}	337.0			337.0								
		<b>Total Roadways - Urban</b>	<b>1,942.0</b>	<b>-</b>	<b>560.4</b>	<b>548.0</b>	<b>-</b>	<b>833.6</b>	<b>735.5</b>	<b>-</b>	<b>-</b>	<b>47.1</b>	<b>51.0</b>	<b>-</b>
<u>Structures</u>														
39	2014-035	Bridge and Culvert Structure Inspection	90.0				90.0	90.0						
40	301-0104	Bridge Repairs and Remediation	100.0				100.0	100.0						
		<b>Total Structures</b>	<b>190.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>190.0</b>	<b>190.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
			<b>4,419.0</b>	<b>-</b>	<b>695.4</b>	<b>548.0</b>	<b>-</b>	<b>3,175.6</b>	<b>3,077.5</b>	<b>-</b>	<b>-</b>	<b>47.1</b>	<b>51.0</b>	<b>-</b>
<b>SANITARY SEWER</b>														
<u>Sanitary Sewer System</u>														
41	2010-026	Water Street - High St to Bridge St	40.0				40.0				40.0			
42	2014-023	Fergus WWTP - Gas Detection System Replacement (Headworks Building)	25.0				25.0				25.0			
43	2014-027	Fergus WWTP - Air Exchange Unit Replacement (Headworks Building)	45.0				45.0				45.0			
44	2014-028	Elora WWTP - HVAC (Administration Building)	12.0				12.0				12.0			
45	2014-029	Fergus WWTP - Standby Power (Secondary Treatment Area)	125.0				125.0				125.0			
46	2014-030	Fergus WWTP - Mechanical Bar Screen (Headworks Building)	26.0				26.0				26.0			
47	360-0254	St David Street N - Menzies Ln. to Garafraxa St.	-350.0				-350.0				-350.0			



## TOWNSHIP OF CENTRE WELLINGTON 2014 CAPITAL BUDGET (in '000s)

REF #	PROJECT #	PROJECT TITLE	2014 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING		
				SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	SEWER RESERVE	WATER RESERVE	WATER/SEWER DEBT
48	360-0403	Norman Craig Square (Fergus Cenotaph) – Tower St. S.	125.0					125.0				125.0		
49	360-0404	Melville St - Church St to Colborne St	15.0					15.0				15.0		
50	360-9650	LPS Grinder Pumps	15.0					15.0				15.0		
51	370-0154	Elora Wastewater Treatment Plant Upgrades	4,500.0	1,000.0				3,500.0						3,500.0
		Total Sanitary Sewer System	4,578.0	1,000.0	-	-	-	3,578.0	-	-	-	78.0	-	3,500.0
			<b>4,578.0</b>	<b>1,000.0</b>	-	-	-	<b>3,578.0</b>	-	-	-	<b>78.0</b>	-	<b>3,500.0</b>
		<b><u>WATERWORKS</u></b>												
		<u>Waterworks System</u>												
52	2014-019	Tower St N - St Patrick St W to St George St W	15.0					15.0					15.0	
53	2014-044	Distribution Repair Tool	5.0					5.0					5.0	
54	2014-045	Water Meter Reader	7.0					7.0					7.0	
55	2014-046	Water Main Flushing Meter	5.0					5.0					5.0	
56	2014-047	EPH#1 - Security Fencing	20.0					20.0					20.0	
57	2014-060	PTTW Monitoring and Reporting	50.0					50.0					50.0	
58	2014-076	Bulk Water Fill Station	80.0					80.0					80.0	
59	330-0254	St David Street N - Menzies Ln. to Garafraxa St.	-200.0					-200.0					-200.0	
60	330-0373	Water Meter Transmitter Maintenance	15.0					15.0					15.0	
61	330-0403	Norman Craig Square (Fergus Cenotaph) – Tower St. S.	190.0					190.0					190.0	
62	330-0404	Melville St - Church St to Colborne St	75.0					75.0					75.0	
63	F0023	Water Street - High St to Bridge St	246.0		147.6			98.4					98.4	
64	F0069	Carlton Place - Water Main Replacement {SFA}	205.0			205.0								
		Total Waterworks System	713.0	-	147.6	205.0	-	360.4	-	-	-	-	360.4	-
			<b>713.0</b>	-	<b>147.6</b>	<b>205.0</b>	-	<b>360.4</b>	-	-	-	-	<b>360.4</b>	-
		<b><u>PARKS &amp; RECREATION</u></b>												
		<u>Facilities - CW Community Sportsplex</u>												
65	510-0375	Emergency Plan Generator - Sportsplex	15.0					15.0	15.0					
66	510-0447	CWCS Sportsplex Building - Aquatics Facade	200.0					200.0	200.0					
		Total Facilities - CW Community Sportsplex	215.0	-	-	-	-	215.0	215.0	-	-	-	-	-



## TOWNSHIP OF CENTRE WELLINGTON 2014 CAPITAL BUDGET (in '000s)

REF #	PROJECT #	PROJECT TITLE	2014 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING		
				SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	SEWER RESERVE	WATER RESERVE	WATER/SEWER DEBT
<u>Facilities - Victoria Park Senior's Centre</u>														
67	760-0318	Victoria Park Senior Centre Expansion	860.0			100.0		760.0	760.0					
		Total Facilities - Victoria Park Senior's Centre	860.0	-	-	100.0	-	760.0	760.0	-	-	-	-	-
<u>Parks</u>														
68	2010-144	Victoria Park (Elora) - Phase II Implementation	75.0					75.0	75.0					
69	2010-165	Small Scale BMX/Mountain Bike Course	25.0		22.5			2.5	2.5					
70	550-0014	Bissell Park Accessible Washrooms	60.0					60.0	60.0					
71	550-0322	Southridge Development - Accessible Play Equipment	230.0		90.0		130.0	10.0	10.0					
72	550-0397	Maple Park - Play Structure	45.0					45.0	45.0					
73	F0156	Park Identification - All Parks	10.0					10.0	10.0					
74	F0158	Westminster Highlands Park - Play Equipment & Basketball Court (Fergus)	75.0		67.5			7.5	7.5					
		Total Parks	520.0	-	180.0	-	130.0	210.0	210.0	-	-	-	-	-
<u>Parks and Recreation - Other</u>														
75	2010-163	Aerator	30.0					30.0	30.0					
76	2014-020	Emerald Ash Borer Program	10.0					10.0	10.0					
		Total Parks and Recreation - Other	40.0	-	-	-	-	40.0	40.0	-	-	-	-	-
			<b>1,635.0</b>	-	<b>180.0</b>	<b>100.0</b>	<b>130.0</b>	<b>1,225.0</b>	<b>1,225.0</b>	-	-	-	-	-
<b>VEHICLE REPLACEMENT</b>														
77	210-9500	Building - Vehicle Replacement	26.0					26.0	26.0					
78	303-9500	Public Works Vehicle Replacement	390.0					390.0	390.0					
79	360-9500	Sanitary Sewer Vehicle Replacement	30.0					30.0			30.0			
80	330-9500	Water Vehicle Replacement	65.0					65.0				65.0		
			<b>511.0</b>	-	-	-	-	<b>511.0</b>	<b>416.0</b>	-	-	<b>30.0</b>	<b>65.0</b>	-
<b>EQUIPMENT REPLACEMENT</b>														
81	205-9600	Fire Equipment Replacement	83.1					83.1	83.1					
82	105-9601	IT&S Hardware Equipment Replacement	63.6					63.6	63.6					
83	105-9600	IT&S Software Replacement	44.3					44.3	44.3					
84	505-9600	P&R Facilities Equipment Replacement	141.5					141.5	141.5					
85	505-9700	P&R Parks Equipment Replacement	79.4					79.4	79.4					



## TOWNSHIP OF CENTRE WELLINGTON 2014 CAPITAL BUDGET (in '000s)

REF #	PROJECT #	PROJECT TITLE	2014 BUDGET	EXTERNAL FINANCING				NET COST TO TOWNSHIP	TAX SUPPORTED INTERNAL SOURCES OF FUNDING			USER PAY SUPPORTED INTERNAL SOURCES OF FUNDING			
				SUBSIDY	DEV CHGS	DEV CONTR	OTHER		RESERVES	OTHER	DEBT	SEWER RESERVE	WATER RESERVE	WATER/SEWER DEBT	
86	303-9600	Public Works Equipment Replacement	52.1					52.1	52.1						
87	360-9600	Sanitary Sewer Equipment Replacement	20.5					20.5				20.5			
88	330-9600	Water Equipment Replacement	21.5					21.5					21.5		
			<b>505.9</b>	-	-	-	-	<b>505.9</b>	<b>463.9</b>	-	-	<b>20.5</b>	<b>21.5</b>		<b>-</b>
		<b>GRAND TOTAL</b>	<b>13,032.9</b>	<b>1,000.0</b>	<b>1,041.0</b>	<b>853.0</b>	<b>130.0</b>	<b>10,008.9</b>	<b>5,715.4</b>	<b>0.0</b>	<b>0.0</b>	<b>235.6</b>	<b>557.9</b>		<b>3,500.0</b>



2014  
VEHICLE REPLACEMENT  
SCHEDULES



**TOWNSHIP OF CENTRE WELLINGTON  
VEHICLE REPLACEMENT FORECAST  
PUBLIC WORKS  
2014 - 2024**

Vehicle Description	2014 COST	Inflation Factor = 3%										
		(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
		2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
<b>SMALL TRUCKS</b>												
1 12-31 Dodge Ram Pick-up	30,000							35,800				
2 07-03 Dodge Ram Pick-up (Davidson)	30,000			31,800								40,300
3 11-05 Dodge Pick-up (Rosso)	30,000				32,800						39,100	
4 09-06 Dodge Journey (Baker)	30,000					33,800						
5 09-04 Chev Pick-up (Hesseltine)	30,000		30,900						36,900			
6 12-37 Ford F350 1 1/2 ton	50,000							59,700				
7 11-83 Chev 4X4 1 1/2 ton (Elora Shop Truck)	65,000					73,200						
8 12-36 Ford F350 1 1/2 ton	50,000							59,700				
9 11-75 4x4 Chev 1 1/2 ton	65,000					73,200						
<b>HEAVY EQUIPMENT</b>												
1 06-23 Volvo Grader	275,000				300,500							
2 11-15 John Deere 870G Grader	275,000							338,200				
3 08-32 Volvo 960 Grader	275,000					309,500						
4 01-77 Volvo Grader - retire	275,000											
5 12-35 John Deere Rubber Tire Loader	150,000									190,000		
6 03-81 Case 580 Backhoe	95,000			100,800								
7 08-30 John Deere SJ 4WD Backhoe	95,000				103,800							
8 94-18 Case 580 Backhoe 4WD SupK - retire	95,000											
9 08-16 John Deere Backhoe SJ 4WD	95,000					106,900						
10 13-56 Elgin Pelican Street Sweeper (Elora) - 2013	190,000										247,900	
11 05-19 Broombear Sweeper (Fergus)	210,000		216,300									
12 09-20 Pelican Sweeper (Elora)	190,000						220,300					
<b>DUMP TRUCKS &amp; SNOW PLOWS</b>												
1 05-98 International 7500 Single Axle	195,000		200,900									
2 12-33 International Single Axle	195,000							239,800				
3 00-68 International Single Axle - retire	195,000											
4 02-79 International Single Axle	195,000	195,000										262,100
5 03-85 International Single Axle	195,000	195,000										262,100
6 03-82 Ford Single Axle	195,000			206,900								
7 08-42 - Sterling Tandem	210,000			222,800								
8 10-63 International 7300 Tandem	210,000						243,400					
9 14-71 International 7600 Tandem - 2013	210,000										274,000	
10 14-72 International 7600 Tandem - 2013	210,000										274,000	
11 05-99 International 7600 Tandem	210,000			222,800								
12 11-66 International 7600 Tandem	210,000							250,800				



**TOWNSHIP OF CENTRE WELLINGTON  
VEHICLE REPLACEMENT FORECAST  
PUBLIC WORKS  
2014 - 2024**

Vehicle Description	Inflation Factor = 3%	(1.000)	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
	2014 COST	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
<b>SIDEWALK &amp; GRASS</b>													
1 09-64 Trackless (Fergus)	125,000						144,900						
2 10-51 Kubota 3080 (Fergus)	35,000							41,800					
3 09-62 Kubota (Elora)	35,000						40,600						
4 97-65 Kubota	15,000		15,500										
5 12-34 Kubota 3080 Mower (Fergus)	35,000									44,300			
6 11-29 John Deere (Elora)	35,000								43,000				
7 06-22 Kubota 2880 Mower (Fergus)	35,000			37,100									
8 12-07 3748 Kubota Tractor	60,000									76,000			
9 06-25 Trackless (Elora)	125,000				136,600								
<b>TOTAL VEHICLE REPLACEMENT</b>	<b>5,530,000</b>	<b>390,000</b>	<b>463,600</b>	<b>822,200</b>	<b>573,700</b>	<b>596,600</b>	<b>649,200</b>	<b>447,800</b>	<b>657,900</b>	<b>310,300</b>	<b>835,000</b>	<b>564,500</b>	
<b>Reserve Forecast</b>													
January 1 Reserve Balance		183,000	253,000	292,400	44,200	47,500	37,900	3,700	130,900	70,000	344,700	141,700	
Less: Vehicle replacements		(390,000)	(463,600)	(822,200)	(573,700)	(596,600)	(649,200)	(447,800)	(657,900)	(310,300)	(835,000)	(564,500)	
Add: Revenues from sale of vehicles		30,000	53,000	99,000	77,000	67,000	85,000	45,000	57,000	45,000	92,000	34,000	
Add: Operating budget contribution		430,000	450,000	475,000	500,000	520,000	530,000	530,000	540,000	540,000	540,000	540,000	
December 31 Reserve Balance		253,000	292,400	44,200	47,500	37,900	3,700	130,900	70,000	344,700	141,700	151,200	

Estimated Useful Life	
Foreman Trucks	6 yrs.
Trucks	8 yrs.
Heavy Equipment	10 yrs.
Dump Trucks & Snow Plows	10 yrs.
Sidewalk & Grass	10 yrs.



**TOWNSHIP OF CENTRE WELLINGTON  
VEHICLE REPLACEMENT FORECAST  
PARKS & RECREATION  
2014 - 2024**

Vehicle Description	Inflation Factor = 3% (1.000)  2014 COST	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
		2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
<b>SMALL TRUCKS</b>												
1 E06-48 - Blue Dodge 4X4 truck (2006 - Parks & Watering)	31,000							37,000				
2 E13-53 - Blue Chev truck (2013 - CWCS)	25,000											
3 E04-51 - Chev Duel Wheel With Box (2004 - Parks)	50,000					56,300						
4 E06-07 - Blue Dodge truck with cap (2006 - Horticulturist)	25,000							29,900				
5 E02-50 - Blue Ford truck (2002 - Parks)	25,000						29,000					
6 E11-52 - Blue Ford Ranger 4X4 truck (2011 - Mgr P&FO)	25,000											33,600
<b>TRACTORS &amp; MOWERS</b>												
1 EGF1800 - Kubota Tractor/Mower (2002)	15,000							17,400				
2 EM5030 - Kubota Tractor FE Loader (1999)	40,000			42,400								
3 E3GTM - Gang Turf Mower (2005)	55,000								67,600			
4 E08-43 - John Deere Tractor FE Loader (2009)	45,000									57,000		
5 EF2560 - Kubota Tractor (4WD) Mower (2002)	25,000				27,300							
6 E09-36GTM - Gang Turf Mower (2009)	55,000										71,800	
7 EF2260 - Kubota Mower (2001)	15,000				16,400							
8 E13-3080 - Kubota F3080 60" Riding Mower (2013)	22,000											
<b>ICE RESURFACERS</b>												
1 CWCS Olympia (2012)	90,000										117,400	
2 Elora Olympia (2000)	90,000		92,700									
<b>TOTAL VEHICLE REPLACEMENT</b>	<b>633,000</b>	<b>-</b>	<b>92,700</b>	<b>42,400</b>	<b>43,700</b>	<b>56,300</b>	<b>46,400</b>	<b>66,900</b>	<b>67,600</b>	<b>57,000</b>	<b>189,200</b>	<b>33,600</b>
<b>Reserve Forecast</b>												
<b>January 1 Reserve Balance</b>		<b>28,250</b>	<b>58,250</b>	<b>5,550</b>	<b>13,150</b>	<b>24,450</b>	<b>30,150</b>	<b>55,750</b>	<b>63,850</b>	<b>73,750</b>	<b>99,250</b>	<b>2,550</b>
<b>Less: Vehicle replacements</b>		<b>-</b>	<b>(92,700)</b>	<b>(42,400)</b>	<b>(43,700)</b>	<b>(56,300)</b>	<b>(46,400)</b>	<b>(66,900)</b>	<b>(67,600)</b>	<b>(57,000)</b>	<b>(189,200)</b>	<b>(33,600)</b>
<b>Add: Revenues from sale of vehicles</b>		<b>-</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>7,000</b>	<b>7,000</b>	<b>5,000</b>	<b>2,500</b>	<b>2,500</b>	<b>7,500</b>	<b>5,000</b>
<b>Add: Operating budget contribution</b>		<b>30,000</b>	<b>35,000</b>	<b>45,000</b>	<b>50,000</b>	<b>55,000</b>	<b>65,000</b>	<b>70,000</b>	<b>75,000</b>	<b>80,000</b>	<b>85,000</b>	<b>85,000</b>
<b>December 31 Reserve Balance</b>		<b>58,250</b>	<b>5,550</b>	<b>13,150</b>	<b>24,450</b>	<b>30,150</b>	<b>55,750</b>	<b>63,850</b>	<b>73,750</b>	<b>99,250</b>	<b>2,550</b>	<b>58,950</b>

Estimated Useful Life	
Trucks	12-13 yrs
Tractors & Mowers	12-14 yrs
CWCS Ice Resurfacer	10 yrs
Elora Ice Resurf.	15 yrs





**TOWNSHIP OF CENTRE WELLINGTON  
VEHICLE REPLACEMENT FORECAST  
FIRE DEPARTMENT  
2014 - 2024**

Vehicle Description	Inflation Factor = 3%	(1.000)	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
	2014 COST	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
<b>FERGUS STATION</b>													
1 E1 Pumper Rescue - 2005	500,000											652,400	
2 Timberwolf Mini Pumper - 2007	400,000												
3 Tanker-47 (Freightliner FL-80) - 1997	350,000					393,900							
4 Rescue-45 (Freightliner FL-80) - 1996	375,000				409,800								
5 Boat - B49 - 2012	18,000												
6 Argo-1 Conquest (All Terrain Vehicle V899-38) - 2000	35,000		36,100										
7 Truck-45B (2007 Dodge Ram)	35,000						40,600						
<b>ELORA STATION</b>													
1 Pump/Rescue-61 (KME) - 2011	500,000												
2 Aerial-64 (E-One Custom Cab) - 2001	820,000								1,008,500				
3 Tanker-67 (International 7500) KME - 2014	350,000												
4 Rescue-65 (International 4700) - 1994	375,000			397,800									
5 Boat - B69 - 2013	18,000												
6 Truck-65B (2003 Silverado)	35,000				38,200								
<b>ADMINISTRATION</b>													
1 2012 Dodge Ram (T. Mulvey) - 2012	40,000										50,700		
2 2013 Expedition (B. Patton) - 2012	40,000										50,700		
3 2012 Dodge Caravan (L. Bolen) - 2012	35,000										44,300		
<b>TOTAL VEHICLE REPLACEMENT</b>	<b>3,926,000</b>	<b>-</b>	<b>36,100</b>	<b>397,800</b>	<b>448,000</b>	<b>393,900</b>	<b>40,600</b>	<b>-</b>	<b>1,008,500</b>	<b>145,700</b>	<b>652,400</b>	<b>-</b>	<b>-</b>
<b>Reserve Forecast</b>													
January 1 Reserve Balance		15,300	220,300	417,200	277,900	118,400	34,500	328,900	683,900	40,400	264,700	(27,700)	
Less: Vehicle replacements		-	(36,100)	(397,800)	(448,000)	(393,900)	(40,600)	-	(1,008,500)	(145,700)	(652,400)	-	-
Add: Revenues from sale of vehicles		-	3,000	3,500	8,500	5,000	5,000	-	10,000	15,000	5,000	-	-
Add: Operating budget contribution		205,000	230,000	255,000	280,000	305,000	330,000	355,000	355,000	355,000	355,000	355,000	355,000
Add: Transfer from Fire Equipment Replacement Reserve		-	-	-	-	-	-	-	-	-	-	-	-
December 31 Reserve Balance		220,300	417,200	277,900	118,400	34,500	328,900	683,900	40,400	264,700	(27,700)	327,300	

Estimated Useful Life	
Pumper	18 yrs.
Aerial	20 yrs.
Tanker	20 yrs.
Rescue	20 yrs.
Boat	15 yrs.
Argo	15 yrs.
Truck	10 yrs.



**TOWNSHIP OF CENTRE WELLINGTON  
VEHICLE REPLACEMENT FORECAST  
BUILDING  
2014 - 2024**

Vehicle Description	Inflation Factor = 3% (1.000) 2014 COST	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
		2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
1 12-01 Chrysler 200	26,000					29,300						
2 06-02 Chrysler Sebring	26,000	26,000							32,000			
3 07-04 Dodge Caliber	26,000		26,800							32,900		
4 08-03 Dodge Caliber	26,000			27,600							33,900	
<b>TOTAL VEHICLE REPLACEMENT</b>	<b>104,000</b>	<b>26,000</b>	<b>26,800</b>	<b>27,600</b>	<b>-</b>	<b>29,300</b>	<b>-</b>	<b>-</b>	<b>32,000</b>	<b>32,900</b>	<b>33,900</b>	<b>-</b>
<b><i>Reserve Forecast</i></b>												
January 1 Reserve Balance		28,300	18,300	10,500	1,900	17,900	7,600	23,600	39,600	26,600	12,700	(2,200)
Less: Vehicle replacements		(26,000)	(26,800)	(27,600)	-	(29,300)	-	-	(32,000)	(32,900)	(33,900)	-
Add: Revenues from sale of vehicles		3,000	3,000	3,000	-	3,000	-	-	3,000	3,000	3,000	-
Add: Operating budget contribution		13,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000
December 31 Reserve Balance		18,300	10,500	1,900	17,900	7,600	23,600	39,600	26,600	12,700	(2,200)	13,800

Note - The above schedule is based on the future replacement of small cars with small SUVs

Estimated Useful Life	
Small Cars	7 yrs.



**TOWNSHIP OF CENTRE WELLINGTON  
VEHICLE REPLACEMENT FORECAST  
ENVIRONMENTAL SERVICES  
2014 - 2024**

Vehicle Description	Inflation Factor = 3% (1.000)  2014 COST	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
		2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
<b>SMALL TRUCKS</b>												
1 05-44 Chev Pick-up - Water	35,000	35,000								44,300		
2 08-09 Chev 4X4 Pick-up (Minto) - Waste Water	35,000			37,100						44,300		
3 08-27 Chev Pick-up - Water	35,000			37,100								47,000
4 11-02 Dodge RAM Pick-up (Chilton) - Water	35,000				38,200						45,700	
5 10-14 Dodge Ram 3500 1 1/2 Ton - Water	55,000				60,100							
6 11-86 Chev Pick-up - Water	35,000					40,600						
7 03-87 Cube Van - Water	40,000		41,200								52,200	
8 13-06 Dodge Grand Caravan - Water	30,000								36,900			
9 13-46 Chev Pick-up - Waste Water - 2012	35,000							41,800				
10 11-08 GMC Pick-up - Waste Water	35,000					39,400						
11 07-41 Chev Pick-up - Water	35,000		36,100								45,700	
12 08-26 Dodge Dakota - Water/Waste Water	25,000			26,500								
13 10-11 Dodge Ram Pick-up (Kerr) - Waste Water	35,000					39,400						
<b>OTHER</b>												
1 14-80 Vactor Flusher Truck - 2013 - Water/Waste Water	375,000										489,300	
2 10-17 Vactor Flusher Truck - Water/Waste Water	375,000							447,800				
3 04-28 GMC Camera Truck - Waste Water	130,000					146,300						
4 03-88 Kubota Mower - Water	30,000	30,000										40,300
5 03-89 Kubota Mower - Waste Water	30,000	30,000										40,300
<b>TOTAL VEHICLE REPLACEMENT</b>	<b>1,405,000</b>	<b>95,000</b>	<b>77,300</b>	<b>100,700</b>	<b>98,300</b>	<b>225,100</b>	<b>40,600</b>	<b>489,600</b>	<b>36,900</b>	<b>88,600</b>	<b>632,900</b>	<b>127,600</b>
<b>Reserve Forecast</b>												
January 1 Reserve Balance		125,500	154,500	215,200	261,500	325,200	269,100	400,500	137,900	306,000	426,400	53,500
Less: Vehicle replacements		(95,000)	(77,300)	(100,700)	(98,300)	(225,100)	(40,600)	(489,600)	(36,900)	(88,600)	(632,900)	(127,600)
Add: Revenues from sale of vehicles		4,000	8,000	7,000	12,000	9,000	2,000	42,000	5,000	4,000	50,000	4,000
Add: Operating budget contribution		120,000	130,000	140,000	150,000	160,000	170,000	185,000	200,000	205,000	210,000	210,000
December 31 Reserve Balance		154,500	215,200	261,500	325,200	269,100	400,500	137,900	306,000	426,400	53,500	139,900

Estimated Useful Life	
Foreman Trucks	6 yrs.
Trucks	8 yrs.
Larger Vehicles	10 yrs.



**TOWNSHIP OF CENTRE WELLINGTON  
VEHICLE REPLACEMENT FORECAST  
MUNICIPAL FD TRAINING OFFICER  
2014 - 2024**

Vehicle Description	Inflation Factor = 3%	(1.000)	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
	2014 COST	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
1 2012 Dodge Ram 1500 4X4 (Karn)	40,000						46,400						
<b>TOTAL VEHICLE REPLACEMENT</b>	40,000	-	-	-	-	-	46,400	-	-	-	-	-	-
<b>Reserve Forecast</b>													
January 1 Reserve Balance		10,000	16,000	22,000	28,000	34,000	40,000	2,600	8,600	14,600	20,600	26,600	
Less: Vehicle replacements		-	-	-	-	-	(46,400)	-	-	-	-	-	-
Add: Revenues from sale of vehicles		-	-	-	-	-	3,000	-	-	-	-	-	-
Add: Operating budget contribution		6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
December 31 Reserve Balance		16,000	22,000	28,000	34,000	40,000	2,600	8,600	14,600	20,600	26,600	32,600	

Estimated Useful Life	
Truck	7 yrs



**TOWNSHIP OF CENTRE WELLINGTON  
VEHICLE REPLACEMENT FORECAST  
MUNICIPAL RISK MANAGEMENT OFFICER  
2014 - 2024**

Vehicle Description	Inflation Factor = 3%	(1.000)	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
	2014 COST	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
1 2014 Jeep Cherokee (2013)	35,000							41,800					
<b>TOTAL VEHICLE REPLACEMENT</b>	35,000	-	-	-	-	-	-	41,800	-	-	-	-	-
<b>Reserve Forecast</b>													
January 1 Reserve Balance		-	6,000	12,000	18,000	24,000	30,000	36,000	3,200	9,200	15,200	21,200	
Less: Vehicle replacements		-	-	-	-	-	-	(41,800)	-	-	-	-	-
Add: Revenues from sale of vehicles		-	-	-	-	-	-	3,000	-	-	-	-	-
Add: Operating budget contribution		6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	
December 31 Reserve Balance		6,000	12,000	18,000	24,000	30,000	36,000	3,200	9,200	15,200	21,200	27,200	

Estimated Useful Life	
SUV	7 yrs



2014  
EQUIPMENT REPLACEMENT  
SCHEDULES



**TOWNSHIP OF CENTRE WELLINGTON  
EQUIPMENT REPLACEMENT FORECAST  
INFORMATION TECHNOLOGY & SERVICES  
2014 - 2023**

Description of Equipment	2014 Cost	Units	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
<i>Assumed rate of inflation</i>			0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
<b>Servers</b>												
Primary Virtual Server 1	12,000	1		12,000					12,000			
Primary Virtual Server 2	12,000	1		12,000					12,000			
Primary Virtual Server 3	12,000	1		12,000					12,000			
DR Virtual Server 1	11,000	1						11,000				
DR Virtual Server 2	11,000	1	11,000					11,000				
Lab Virtual Server	9,000	1					9,000					9,000
Domain Controller	4,000	1		4,000					4,000			
Systems Monitoring / Management Server	10,000	1					10,000					10,000
Backup Server	8,000	1					8,000					8,000
Network Monitoring Server	4,000	1			4,000					4,000		
Mail Archive Server	8,000	1			8,000					8,000		
Mail Gateway	4,000	1				4,000					4,000	
Web Gateway	5,000	1	5,000					5,000				
Storage Area Network (SAN)	30,000	1				30,000					30,000	
Tape Archive	5,000	1				5,000					5,000	
<b>Workstations</b>												
Desktops - Four Year Replacement Cycle - Based on 88 Units	1,100	22	24,200	24,200	24,200	24,200	24,200	24,200	24,200	24,200	24,200	24,200
Laptops - Four Year Replacement Cycle - Based on 32 Units	1,600	8	12,800	12,800	12,800	12,800	12,800	12,800	12,800	12,800	12,800	12,800
<b>Network Devices</b>												
Core Firewalls	6,000	2					12,000					12,000
Edge Firewalls	900	2	1,800					1,800				
Switches - Eight Year Replacement Cycle - Based on 28 Units	2,500	3.5	8,800	8,800	8,800	8,800	8,800	8,800	8,800	8,800	8,800	8,800
<b>Wireless Devices</b>												
802.1 Corporate Wireless Devices	500	15				7,500					7,500	
802.1 SCADA Wireless Devices	2,000	5			10,000					10,000		
802.1 Wireless Controller	5,000	1					5,000					5,000
5GHz Wireless Backup Systems	10,000	1						10,000				
<b>Uninterruptible Power Supply Devices</b>												
Civic Centre - System	8,000	1					8,000					
Civic Centre - Batteries	2,000	1		2,000				2,000				2,000
DR Site - System	8,000	1									8,000	
DR Site - Batteries	2,000	1				2,000				2,000		
<b>GIS Equipment</b>												
GPS Handheld Unit 1	10,000	1			10,000							
GPS Handheld Unit 2	10,000	1							10,000			
<b>TOTAL EQUIPMENT REPLACEMENT</b>			<b>63,600</b>	<b>87,800</b>	<b>77,800</b>	<b>94,300</b>	<b>97,800</b>	<b>86,600</b>	<b>95,800</b>	<b>69,800</b>	<b>100,300</b>	<b>91,800</b>
<b>Reserve Forecast</b>												
January 1 Reserve Balance			119,100	125,500	107,700	99,900	75,600	52,800	41,200	20,400	30,600	10,300
Less: Equipment replacements			(63,600)	(87,800)	(77,800)	(94,300)	(97,800)	(86,600)	(95,800)	(69,800)	(100,300)	(91,800)
Add: Revenues from sale of equipment			-	-	-	-	-	-	-	-	-	-
Add: Operating budget contribution			70,000	70,000	70,000	70,000	75,000	75,000	75,000	80,000	80,000	80,000
<b>December 31 Reserve Balance</b>			<b>125,500</b>	<b>107,700</b>	<b>99,900</b>	<b>75,600</b>	<b>52,800</b>	<b>41,200</b>	<b>20,400</b>	<b>30,600</b>	<b>10,300</b>	<b>(1,500)</b>

Estimated Useful Life			
Servers	5 Yrs	5Ghz Wireless Devices	8 Yrs
Workstations	4 Yrs	UPS Batteries	4 Yrs
Laptops	4 Yrs	UPS Devices	9 Yrs
Network Devices	5 Yrs	GPS Handhelds	8 Yrs
802.1 Wireless Devices	5 Yrs		



**TOWNSHIP OF CENTRE WELLINGTON  
SOFTWARE REPLACEMENT FORECAST  
INFORMATION TECHNOLOGY & SERVICES  
2014 - 2023**

Description of Software	2014 Cost	Units	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Assumed rate of inflation			0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
<b>Workstation Software</b>												
Workstation Operating Systems	200	30				6,000						6,000
Office Tools - Spreadsheet, Word Processing, etc.	300	120						36,000				
Workstation Document Graphics Tools	150	10	1,500			1,500				1,500		
Business and Technical Drawing Tools	200	10	2,000			2,000				2,000		
PDF Document Creation	200	40	8,000			8,000				8,000		
Workstation Security Tools	100	120		12,000				12,000				12,000
<b>Server Software</b>												
Server Operating Systems	10,000	1	10,000					10,000				
Server OS Connection Access Licenses	40	100	4,000					4,000				
E-Mail Server Connection Access Licenses	130	125	16,250					16,250				
Server Security Tools	250	10	2,500					2,500				
Building Access Control System	2,000	1		2,000					2,000			
<b>TOTAL SOFTWARE REPLACEMENT</b>			<b>44,250</b>	<b>14,000</b>	<b>-</b>	<b>17,500</b>	<b>-</b>	<b>80,750</b>	<b>2,000</b>	<b>11,500</b>	<b>-</b>	<b>18,000</b>
<b>Reserve Forecast</b>												
January 1 Reserve Balance			67,500	36,250	37,250	52,250	49,750	64,750	(1,000)	12,000	15,500	30,500
Less: Software replacements			(44,250)	(14,000)	-	(17,500)	-	(80,750)	(2,000)	(11,500)	-	(18,000)
Add: Revenues from sale of software			-	-	-	-	-	-	-	-	-	-
Add: Operating budget contribution			13,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
<b>December 31 Reserve Balance</b>			<b>36,250</b>	<b>37,250</b>	<b>52,250</b>	<b>49,750</b>	<b>64,750</b>	<b>(1,000)</b>	<b>12,000</b>	<b>15,500</b>	<b>30,500</b>	<b>27,500</b>

<b>Estimated Useful Life</b>			
<b>Workstations:</b>		<b>Servers:</b>	
Operating System	6 Yrs	Operating Systems	5 Yrs
Office Tools	6 Yrs	Email	3 Yrs
Workstation Tools	6 Yrs	Virus Scanning	5 Yrs
Security Tools	4 Yrs		





**TOWNSHIP OF CENTRE WELLINGTON  
EQUIPMENT REPLACEMENT FORECAST  
PUBLIC WORKS  
2014 - 2024**

Equipment Description	Inflation Factor = 3%	(1.000)	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
	2014 COST	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
<b>Hand Equipment</b>													
Hedge Trimmer - Gas (1)	1,200		1,200								1,500		
Weed Eaters (9)	700	700	700	700	800	800	800	800	900	900	900	900	900
Chain Saws (6)	800	1,600	1,600		1,800	1,800	1,800		2,000	2,000	2,000	2,000	
Quick Cut Saws (1)	1,500	1,500			1,600			1,800			2,000		
Push Mowers (2)	500	500	500				600	600					700
<b>Small Equipment</b>													
Water Pumps (3)	800	800			900	900	900			1,000	1,000	1,100	
Roadside Mower - Lely (1)	15,000	15,000					17,400						20,200
Water Tanks (2)	10,000	10,000	10,300				11,600	11,900					13,400
Compactor (Jumping Jack) (1)	5,000	5,000				5,600				6,300			
Sidewalk Sanders (2)	10,000	10,000				11,300	11,600				13,000	13,400	
2008 Bandit Wood Chipper	35,000			37,100									
99-67 Linemarker Paint Machine	5,000		5,200								6,500		
13-67 Linemarker Paint Machine	5,000								6,100				
Plate Tamper (1)	5,000	5,000					5,800						6,700
Pressure Washer (2)	10,000				10,900	11,300				12,700	13,000		
Provision for Miscellaneous Equipment		2,000	2,500	3,000	3,500	4,000	4,500	5,000	5,500	6,000	6,500	7,000	
<b>TOTAL EQUIPMENT REPLACEMENT</b>	<b>105,500</b>	<b>52,100</b>	<b>22,000</b>	<b>40,800</b>	<b>19,500</b>	<b>35,700</b>	<b>55,000</b>	<b>20,100</b>	<b>14,500</b>	<b>30,400</b>	<b>44,900</b>	<b>63,400</b>	
<b>Reserve Forecast</b>													
January 1 Reserve Balance		84,200	57,100	60,100	44,300	54,800	49,100	24,100	34,000	49,500	49,100	34,200	
Less: Equipment replacements		(52,100)	(22,000)	(40,800)	(19,500)	(35,700)	(55,000)	(20,100)	(14,500)	(30,400)	(44,900)	(63,400)	
Add: Revenues from sale of equipment		-	-	-	-	-	-	-	-	-	-	-	
Add: Operating budget contribution		25,000	25,000	25,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	
December 31 Reserve Balance		57,100	60,100	44,300	54,800	49,100	24,100	34,000	49,500	49,100	34,200	800	



**TOWNSHIP OF CENTRE WELLINGTON  
EQUIPMENT REPLACEMENT FORECAST  
ENVIRONMENTAL SERVICES  
2014 - 2024**

Equipment Description	Inflation Factor = 3%	(1.000)	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
	2014 COST	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
<b>WATERWORKS</b>													
Quick Cut Saw (1)	1,500	1,500					1,700						2,000
Tapping Machine (1)	3,000	3,000						3,600					
Large Generator (2)	75,000							89,600		95,000			
Locator Equipment	5,000	5,000					5,800						6,700
Leak Detection System	25,000										32,600		
Uninterruptible Power Supply Devices - Systems (4)	4,000						18,400						
Uninterruptible Power Supply Devices - Batteries (4)	2,000	8,000			8,800			9,600			10,400		
Provision for Miscellaneous Equipment		4,000	4,500	4,500	5,000	5,000	5,500	5,500	5,500	6,000	6,000	6,000	6,000
<b>Total - Waterworks</b>	<b>115,500</b>	<b>21,500</b>	<b>4,500</b>	<b>4,500</b>	<b>13,800</b>	<b>5,000</b>	<b>31,400</b>	<b>108,300</b>	<b>5,500</b>	<b>101,000</b>	<b>49,000</b>	<b>14,700</b>	
<b>SANITARY SEWER</b>													
Sewer Machine - Flex Rods (Electric) (1)	2,000					2,300							
Small Generator (1)	1,000				1,100						1,300		
Lateral Hand Sewer Camera (1)	15,000		15,500					17,900					
Automatic Lateral Sewer Camera (1)	80,000			84,900									107,500
Mainline Sewer Camera (1)	90,000										117,400		
Portable Generator (1)	1,500	1,500				1,700					2,000		
Kohler Portable Generator (1)	35,000		36,100										
Compactor (Jumping Jack) (1)	5,000	5,000			5,500			6,000			6,500		
Provision for Miscellaneous Equipment		4,000	4,500	4,500	5,000	5,000	5,500	5,500	5,500	6,000	6,000	6,000	6,000
<b>Total - Sanitary Sewer</b>	<b>229,500</b>	<b>10,500</b>	<b>56,100</b>	<b>89,400</b>	<b>11,600</b>	<b>9,000</b>	<b>5,500</b>	<b>29,400</b>	<b>5,500</b>	<b>6,000</b>	<b>133,200</b>	<b>113,500</b>	
<b>WATER POLLUTION CONTROL PLANTS</b>													
Weed Eater (1)	700		700			800			900				900
Mig Welder	1,000	1,000											1,300
Hydraulic Ram Set	2,500	2,500											3,400
Provision for Miscellaneous Equipment		6,500	7,000	7,000	7,500	7,500	8,000	8,000	8,000	9,000	9,000	9,000	9,000
<b>Total - Water Pollution Control Plants</b>	<b>4,200</b>	<b>10,000</b>	<b>7,700</b>	<b>7,000</b>	<b>7,500</b>	<b>8,300</b>	<b>8,000</b>	<b>8,000</b>	<b>8,900</b>	<b>9,000</b>	<b>9,000</b>	<b>14,600</b>	
<b>TOTAL EQUIPMENT REPLACEMENT</b>	<b>349,200</b>	<b>42,000</b>	<b>68,300</b>	<b>100,900</b>	<b>32,900</b>	<b>22,300</b>	<b>44,900</b>	<b>145,700</b>	<b>19,900</b>	<b>116,000</b>	<b>191,200</b>	<b>142,800</b>	
<b>Reserve Forecast</b>													
January 1 Reserve Balance		279,000	292,000	283,700	247,800	284,900	337,600	372,700	307,000	367,100	331,100	219,900	
Less: Equipment replacements		(42,000)	(68,300)	(100,900)	(32,900)	(22,300)	(44,900)	(145,700)	(19,900)	(116,000)	(191,200)	(142,800)	
Less: WPCP equipment replacements included in capital budget		-	-	-	-	-	-	-	-	-	-	-	
Add: Revenues from sale of equipment		-	-	-	-	-	-	-	-	-	-	-	
Add: Operating budget contribution		55,000	60,000	65,000	70,000	75,000	80,000	80,000	80,000	80,000	80,000	80,000	
December 31 Reserve Balance		292,000	283,700	247,800	284,900	337,600	372,700	307,000	367,100	331,100	219,900	157,100	



**TOWNSHIP OF CENTRE WELLINGTON  
EQUIPMENT REPLACEMENT FORECAST  
FIRE SERVICES  
2014 - 2023**

Equipment Description	Inflation Factor = 3% (1.000)  2014 COST	EQUIPMENT FORECAST									
		(1.000) 2014	(1.030) 2015	(1.061) 2016	(1.093) 2017	(1.126) 2018	(1.159) 2019	(1.194) 2020	(1.230) 2021	(1.267) 2022	(1.305) 2023
<b>RESCUE &amp; MEDICAL EQUIPMENT</b>											
1 Gas Resuscitators & Detectors	N/A	2,650	2,730	186	4,371	2,054	2,724	-	-	7,157	3,066
2 Hydraulic Equipment	N/A	14,800	7,210	49,332	11,474	-	12,520	13,135	-	-	-
3 Rope Rescue Equipment	N/A	5,700	-	9,230	6,447	2,026	8,926	1,612	13,713	3,724	9,786
4 Other	N/A	8,000	3,142	1,857	11,801	7,879	1,507	-	9,839	-	-
<b>SUPPRESSION EQUIPMENT</b>											
5 Extinguishers	N/A	800	-	-	1,311	-	1,298	-	1,377	-	-
6 Portable Pumps	N/A	4,000	-	-	3,825	5,065	4,637	-	-	-	-
7 Exhaust Fans	N/A	-	7,828	-	-	-	-	-	-	3,800	-
8 Hoses	N/A	2,500	14,832	14,216	10,982	5,628	-	12,000	-	7,854	8,090
9 Nozzles	N/A	2,000	5,150	5,305	-	7,316	-	-	8,609	-	9,133
10 Generators	N/A	7,000	4,120	-	13,113	-	-	-	2,460	7,601	13,048
11 Ladders	N/A	500	-	-	546	2,251	1,159	2,985	-	1,837	3,262
12 Other	N/A	5,060	24,473	54,700	3,191	2,409	5,449	358	50,548	19,052	-
<b>FIREFIGHTER PERSONNEL EQUIPMENT</b>											
13 Radios	N/A	4,000	4,120	4,244	4,371	4,502	4,637	4,776	4,919	5,067	5,219
14 Pagers	N/A	4,000	4,120	4,244	2,185	2,251	2,319	2,388	2,460	2,534	2,610
15 S.C.B.A. & Cylinders	N/A	11,700	10,094	1,910	24,805	2,026	288,659	102,688	6,149	-	-
16 Bunker Gear	N/A	-	95,790	-	-	-	-	-	-	-	-
17 Personal Protective Equipment	N/A	10,380	10,691	11,012	11,343	11,683	12,033	12,394	12,766	13,149	13,544
<b>TOTAL EQUIPMENT REPLACEMENT</b>		<b>83,090</b>	<b>194,299</b>	<b>156,233</b>	<b>109,764</b>	<b>55,088</b>	<b>345,869</b>	<b>152,337</b>	<b>112,841</b>	<b>71,775</b>	<b>67,757</b>
<b>Reserve Forecast</b>											
January 1 Reserve Balance		102,300	119,210	39,911	13,677	48,913	153,825	(17,045)	5,618	67,777	171,002
Less: Equipment replacements		(83,090)	(194,299)	(156,233)	(109,764)	(55,088)	(345,869)	(152,337)	(112,841)	(71,775)	(67,757)
Add: Revenues from sale of equipment		-	-	-	-	-	-	-	-	-	-
Less: Transfer to Fire Vehicle Replacement Reserve		-	-	-	-	-	-	-	-	-	-
Add: Operating budget contribution		100,000	115,000	130,000	145,000	160,000	175,000	175,000	175,000	175,000	175,000
December 31 Reserve Balance		119,210	39,911	13,677	48,913	153,825	(17,045)	5,618	67,777	171,002	278,245



**TOWNSHIP OF CENTRE WELLINGTON**  
**Detailed Equipment Replacement**  
**FIRE SERVICES**  
**2014 - 2023**

ITEM	STATION	QTY	2014 UNIT PRICE	LIFE	Inflation										TOTAL
					1.000	1.030	1.061	1.093	1.126	1.159	1.194	1.230	1.267	1.305	
					2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	
<b>RESCUE &amp; MEDICAL</b>															
<b>GAS RESUSCITATORS &amp; DETECTORS</b>															
O-2 Resuscitators	FERGUS	3	175	10			186			406				457	1,048
O-2 Resuscitators	ELORA	3	175	10					197					457	654
Multi Gas Detector	FERGUS	2	2,000	5				2,185					2,534		4,719
Multi Gas Detector	ELORA	2	2,000	5				2,185					2,534		4,719
CO Detector	FERGUS	1	1,000	5	1,000					1,159					2,159
First-Aid Mannequin	FER/ELOR	1	1,650	7	1,650								2,090		3,740
Rescue litter	FERGUS	1	1,650	10					1,857						1,857
Rescue litter	ELORA	1	1,650	10			1,700							2,153	3,852
CO Detector	ELORA	1	1,000	5			1,030			1,159					2,189
					2,650	2,730	186	4,371	2,054	2,724	-	-	7,157	3,066	24,938
<b>HYDRAULIC EQUIPMENT</b>															
Hydraulic Main Power Pack # 1	FERGUS	1	10,500	15				11,474							11,474
Hydraulic Main Power Pack # 1 (will not be replaced)	ELORA	1	10,500	15											-
Hydraulic Portable Power Pack # 2	FERGUS	1	7,000	15						8,115					8,115
Hydraulic Cutter # 1	ELORA	1	13,000	15			13,792								13,792
Hydraulic Exchanger Spreader	FERGUS	1	11,000	15							13,135				13,135
Hydraulic Combi tool # 1	FERGUS	1	10,000	15	10,000										10,000
Hydraulic Spreader # 1	ELORA	1	13,500	15			14,322								14,322
Hydraulic Cutter	FERGUS	1	7,000	15			7,210								7,210
Hydraulic Ram # 1	FERGUS	1	3,800	15						4,405					4,405
Hydraulic Ram # 1	ELORA	1	10,500	15			11,139								11,139
Hydraulic Ram # 2 (Extension Kit 1)	FERGUS	1	3,500	15											-
Hydraulic Ram # 3	FERGUS	1	5,800	15			6,153								6,153
Manual Hydraulic Kit (will not be replaced)	FERGUS	3	3,700	15											-
Manual Hydraulic Kit	ELORA	1	3,700	15			3,925								3,925
Hydraulic Hoses	FERGUS	2 x 150ft	2,400	15	4,800										4,800
Hydraulic Hoses (will not be replaced)	ELORA	2 x 150ft	2,300	15											-
					14,800	7,210	49,332	11,474	-	12,520	13,135	-	-	-	108,470
<b>ROPE RESCUE EQUIPMENT</b>															
Full Body Rescue Harnesses	FERGUS	7	400	5	2,800					3,246			1,520	1,044	8,610
Full Body Rescue Harnesses	ELORA	7	400	5	2,800					3,246			1,520	1,044	8,610
Rescue Rope 900 ft.	FERGUS	4 x 300ft	450	5			983			1,043				2,349	4,375
Rescue Rope 900 ft.	ELORA	4 x 600ft	900	5			983	2,026						4,697	7,707
Personal Flotation Device	FERGUS	10	250	12			2,652								2,652
Personal Flotation Device	ELORA	17	250	12			4,509								4,509
Water Rescue Suits	FERGUS	5	1,000	10				2,185				2,460			4,645
Water Rescue Suits	ELORA	5	1,000	10				2,185				2,460			4,645
Water Throw Ropes	FERGUS	11	50	10	100		159				179	184		326	949
Water Throw Ropes	ELORA	9	50	10				109						326	435
Rope Gun	FERGUS	1	3,500	20								4,305			4,305
Rope Gun	ELORA	1	3,500	20								4,305			4,305
Safety Harness	FERGUS	4	300	7						696	716				1,412
Safety Harness	ELORA	4	300	7						696	716				1,412
Rescue Helmets	FERGUS	10	90	10			955						342		1,297
Rescue Helmets	ELORA	13	90	10			955						342		1,297
					5,700	-	9,230	6,447	2,026	8,926	1,612	13,713	3,724	9,786	61,164



**TOWNSHIP OF CENTRE WELLINGTON**  
**Detailed Equipment Replacement**  
**FIRE SERVICES**  
**2014 - 2023**

ITEM	STATION	QTY	2014 UNIT PRICE	LIFE	Inflation										TOTAL
					1.000	1.030	1.061	1.093	1.126	1.159	1.194	1.230	1.267	1.305	
<b>OTHER</b>															
Air Chisels	FERGUS	1	3,500	15						3,939					3,939
Air Chisels	ELORA	1	3,500	15						3,939					3,939
Cribbing	ELORA	45	50	10			1,857								1,857
Cribbing	FERGUS	45	50	10		1,803									1,803
Defib	ELORA	2	2,000	7	4,000							4,919			8,919
Defib	FERGUS	2	2,000	7	4,000							4,919			8,919
High Pressure Air Bag Set	FERGUS	3 (S/M/L)	1,800	10				5,901							5,901
High Pressure Air Bag Set	ELORA	3	1,800	10				5,901							5,901
High Angle Stretcher	FERGUS	1	1,300	10		1,339									1,339
High Angle Stretcher	ELORA	1	1,300	10						1,507					1,507
					8,000	3,142	1,857	11,801	7,879	1,507	-	9,839	-	-	44,024
<b>TOTAL RESCUE &amp; MEDICAL</b>					<b>31,150</b>	<b>13,081</b>	<b>60,604</b>	<b>34,093</b>	<b>11,959</b>	<b>25,678</b>	<b>14,747</b>	<b>23,552</b>	<b>10,882</b>	<b>12,852</b>	<b>238,597</b>
<b>SUPPRESSION EQUIPMENT</b>															
<b>EXTINGUISHERS</b>															
Dry Powder Extinguishers	FERGUS	5	200	14	400			437		232		246			1,315
Dry Powder Extinguishers	ELORA	5	200	14	400			437		232		246			1,315
Water Extinguishers	FERGUS	3	160	7						185		197			382
Water Extinguishers	ELORA	3	160	7						185		197			382
CO/2 Extinguishers	FERGUS	2	200	7				219		232		246			696
CO/2 Extinguishers	ELORA	2	200	7				219		232		246			696
					800	-	-	1,311	-	1,298	-	1,377	-	-	4,787
<b>PORTABLE PUMPS</b>															
Portable Pumps # 1 (18hp)	FERGUS	1	4,500	15					5,065						5,065
Portable Pumps # 1 (18hp)	ELORA	1	4,500	15											-
Portable Pumps # 2 (11hp)	FERGUS	1	4,000	15						4,637					4,637
Portable Pumps # 2 (11hp)	ELORA	1	3,500	15				3,825							3,825
Portable Pumps # 3 (11hp)	FERGUS	1	4,000	15	4,000										4,000
					4,000	-	-	3,825	5,065	4,637	-	-	-	-	17,526
<b>EXHAUST FANS</b>															
Positive Pressure Fan	FERGUS	1	2,300	15				2,369							2,369
Positive Pressure Fan	ELORA	1	2,300	15				2,369							2,369
Negative Pressure Fan	FERGUS	2	1,500	20				1,545				1,900			3,445
Negative Pressure Fan	ELORA	2	1,500	20				1,545				1,900			3,445
					-	7,828	-	-	-	-	-	3,800	-	-	11,628
<b>HOSES</b>															
Fire Hose 1 1/2" (Upgrade to 1 3/4")	FERGUS	24 x 50ft	500	10			2,575	2,122	1,639		1,791		633	652	9,413
Fire Hose 1 1/2" (Upgrade to 1 3/4")	ELORA	24 x 50ft	500	10	2,500		2,575	2,122	1,639		1,791		1,267	1,305	13,199
Fire Hose 2 1/2"	FERGUS	16 x 50ft	550	10			2,266	2,334	1,803		1,970		1,393	1,435	11,202
Fire Hose 2 1/2"	ELORA	16 x 50ft	550	10			2,266	2,334	1,803		1,970		1,393	1,435	11,202
Fire Hose 4"	FERGUS	17 x 100ft	625	10			2,575	2,652	2,049	2,814	2,239		1,583	1,631	15,543
Fire Hose 4"	ELORA	18 x 100ft	625	10			2,575	2,652	2,049	2,814	2,239		1,583	1,631	15,543
					2,500	14,832	14,216	10,982	5,628	-	12,000	-	7,854	8,090	76,101
<b>NOZZLES</b>															
Nozzles 1 1/2"	FERGUS	16	1,500	20			3,090	3,183		1,688		1,845		1,957	11,763
Nozzles 1 1/2"	ELORA	16	1,500	20					3,377		1,845		1,957		7,178
Nozzles 2 1/2"	FERGUS	7	2,000	20			2,060	2,122				2,460		2,610	9,251
Nozzles 2 1/2"	ELORA	8	2,000	20	2,000					2,251		2,460		2,610	9,320
					2,000	5,150	5,305	-	7,316	-	-	8,609	-	9,133	37,513



**TOWNSHIP OF CENTRE WELLINGTON**  
**Detailed Equipment Replacement**  
**FIRE SERVICES**  
**2014 - 2023**

ITEM	STATION	QTY	2014 UNIT PRICE	LIFE	Inflation										TOTAL
					1.000	1.030	1.061	1.093	1.126	1.159	1.194	1.230	1.267	1.305	
					2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	
<b>GENERATORS</b>															
Portable Generator # 1	FERGUS	1	6,000	10				6,556							6,556
Portable Generator # 1 (6500wt)	ELORA	1	6,000	10				6,556							6,556
Portable Generator # 2	FERGUS	1	3,500	10	3,500									4,567	8,067
Portable Generator # 2 (3500wt)	ELORA	1	2,000	10							2,460				2,460
Portable Generator # 3	FERGUS	1	3,500	10	3,500									4,567	8,067
Portable Generator # 3 (1500wt)	ELORA	1	3,000	10								3,800			3,800
Portable Generator # 4	FERGUS	1	4,000	10		4,120									4,120
Portable Generator # 4 (1500wt)	ELORA	1	3,000	10								3,800	3,914		7,715
					7,000	4,120	-	13,113	-	-	-	2,460	7,601	13,048	47,341
<b>LADDERS</b>															
Ladders 36'	FERGUS	1	2,000	10										2,610	2,610
Folding ladder	FERGUS	1	1,450	10								1,837			1,837
Ladders 36'	ELORA	2	2,000	15						2,388					2,388
Ladders 24'	FERGUS	1	1,500	10				1,688							1,688
Ladders 24'	ELORA	2	1,500	15											-
Roof Ladder	FERGUS	2	500	10					563						563
Roof Ladder	ELORA	2	500	15			546								546
Attic Ladder	FERGUS	2	500	10						580					580
Attic Ladder	ELORA	3	500	15						580					580
Adjustable Ladder	FERGUS	1	500	10							597				597
Adjustable Ladder	ELORA	1	500	10	500									652	1,152
					500	-	-	546	2,251	1,159	2,985	-	1,837	3,262	12,541
<b>OTHER</b>															
Chain Saw Vent Master 2	FERGUS	2	3,700	10			3,811	3,925							7,736
Chain Saw Vent Master	ELORA	2	3,700	10	3,700	3,811									7,511
Rescue Circular Saw	FERGUS	1	1,500	10			1,545								1,545
Rescue Circular Saw	ELORA	2	1,500	10			1,545						1,900		3,445
Flashlights	FERGUS	14	150	7	300	309	318	328	338			369	950		2,912
Flashlights	ELORA	14	150	7	300	309	318	328	338			369	950		2,912
Portable Water Back Packs	FERGUS	8	260	10	260	268	276	568					659		2,031
Portable Water Back Packs	ELORA	6	260	10					1,171				659		1,829
Port-A-Tank #1 (1,500 gal)	FERGUS	2	1,700	10						1,971					1,971
Port-A-Tank	ELORA	2	1,700	10						1,971					1,971
Fire Brooms	FERGUS	12	75	5	150	155	159	164	169	174	179	184			1,334
Fire Brooms	ELORA	8	75	5	150	155	159	164	169	174	179	184			1,334
Reciprocating Saw	FERGUS	1	500	10						580					580
Reciprocating Saw	ELORA	1	500	10						580					580
Axes	FERGUS	7	100	7	100	103	106		113				123		545
Axes	ELORA	10	100	7	100	103	106		113				123		545
Gas Storage Cans	ELORA	6	250	10				820					633		1,453
Gas Storage Cans	FERGUS	6	250	10				820					633		1,453
Bunker Gear Washing Machine	ELORA	1	9,000	15		9,270									9,270
Pressure Washer	ELORA	1	3,000	15			3,183								3,183
Pressure Washer	FERGUS	1	3,000	15		3,090									3,090
Air Compressor	ELORA	1	3,500	25											-
Air Compressor	FERGUS	1	3,500	25			3,713								3,713
Thermo Imaging Camera	ELORA	2	20,000	5			21,218					24,597			45,815
Thermo Imaging Camera	FERGUS	2	20,000	5			21,218					24,597			45,815
Fire Safety Trailer	TCW	1	10,000	10									12,668		12,668
					5,060	24,473	54,700	3,191	2,409	5,449	358	50,548	19,052	-	165,239
<b>TOTAL SUPPRESSION EQUIPMENT</b>					<b>21,860</b>	<b>56,403</b>	<b>74,221</b>	<b>32,968</b>	<b>22,668</b>	<b>12,543</b>	<b>15,344</b>	<b>62,994</b>	<b>40,144</b>	<b>33,533</b>	<b>372,676</b>



**TOWNSHIP OF CENTRE WELLINGTON**  
**Detailed Equipment Replacement**  
**FIRE SERVICES**  
**2014 - 2023**

ITEM	STATION	QTY	2014 UNIT PRICE	LIFE	Inflation										TOTAL
					1.000	1.030	1.061	1.093	1.126	1.159	1.194	1.230	1.267	1.305	
					2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	
<b>FIREFIGHTER PERSONNEL EQUIPMENT</b>															
<b>RADIOS</b>															
Portable Radios	FERGUS	18	1,000	8	2,000	2,060	2,122	2,185	2,251	2,319	2,388	2,460	2,534	2,610	<b>22,928</b>
Portable Radios	ELORA	16	1,000	8	2,000	2,060	2,122	2,185	2,251	2,319	2,388	2,460	2,534	2,610	<b>22,928</b>
					<b>4,000</b>	<b>4,120</b>	<b>4,244</b>	<b>4,371</b>	<b>4,502</b>	<b>4,637</b>	<b>4,776</b>	<b>4,919</b>	<b>5,067</b>	<b>5,219</b>	<b>45,856</b>
<b>PAGERS</b>															
Pagers	FERGUS	32	500	8	2,000	2,060	2,122	1,093	1,126	1,159	1,194	1,230	1,267	1,305	<b>14,555</b>
Pagers	ELORA	30	500	8	2,000	2,060	2,122	1,093	1,126	1,159	1,194	1,230	1,267	1,305	<b>14,555</b>
					<b>4,000</b>	<b>4,120</b>	<b>4,244</b>	<b>2,185</b>	<b>2,251</b>	<b>2,319</b>	<b>2,388</b>	<b>2,460</b>	<b>2,534</b>	<b>2,610</b>	<b>29,110</b>
<b>S.C.B.A. &amp; CYLINDERS</b>															
Self Contain Breathing Apparatus	FERGUS	18	7,000	15						146,069					<b>146,069</b>
Self Contain Breathing Apparatus	ELORA	16	7,000	15						129,839					<b>129,839</b>
SCBA Air Compressor	FERGUS	1	80,000	15							95,524				<b>95,524</b>
SCBA Cylinders	FERGUS	35	1,000	15	5,000	4,120		10,927		5,796		6,149			<b>31,993</b>
Voice Amplifiers	FERGUS	18	450	7	900	927	955	1,475	1,013						<b>5,270</b>
Voice Amplifiers	ELORA	16	450	7	1,800	927	955	1,475	1,013						<b>6,170</b>
SCBA Cylinders	ELORA	32	1,000	15	4,000	4,120		10,927		6,956	7,164				<b>33,167</b>
					<b>11,700</b>	<b>10,094</b>	<b>1,910</b>	<b>24,805</b>	<b>2,026</b>	<b>288,659</b>	<b>102,688</b>	<b>6,149</b>	<b>-</b>	<b>-</b>	<b>448,032</b>
<b>BUNKER GEAR</b>															
Bunker Gear	FERGUS	32	1,500	10		49,440									<b>49,440</b>
Bunker Gear	ELORA	30	1,500	10		46,350									<b>46,350</b>
					<b>-</b>	<b>95,790</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>95,790</b>
<b>PERSONAL PROTECTIVE EQUIPMENT</b>															
Personal Protective Equipment	FERGUS	32	1,730	10	5,190	5,346	5,506	5,671	5,841	6,017	6,197	6,383	6,575	6,772	<b>59,498</b>
Personal Protective Equipment	ELORA	30	1,730	10	5,190	5,346	5,506	5,671	5,841	6,017	6,197	6,383	6,575	6,772	<b>59,498</b>
					<b>10,380</b>	<b>10,691</b>	<b>11,012</b>	<b>11,343</b>	<b>11,683</b>	<b>12,033</b>	<b>12,394</b>	<b>12,766</b>	<b>13,149</b>	<b>13,544</b>	<b>118,995</b>
<b>TOTAL PERSONNEL EQUIPMENT</b>					<b>30,080</b>	<b>124,815</b>	<b>21,409</b>	<b>42,704</b>	<b>20,462</b>	<b>307,648</b>	<b>122,247</b>	<b>26,295</b>	<b>20,750</b>	<b>21,372</b>	<b>737,782</b>
<b>GRAND TOTAL - FIRE EQUIPMENT</b>					<b>83,090</b>	<b>194,299</b>	<b>156,233</b>	<b>109,764</b>	<b>55,088</b>	<b>345,869</b>	<b>152,337</b>	<b>112,841</b>	<b>71,775</b>	<b>67,757</b>	<b>1,349,055</b>



**TOWNSHIP OF CENTRE WELLINGTON  
PARKS EQUIPMENT REPLACEMENT FORECAST  
PARKS & RECREATION  
2014 - 2024**

Equipment Description	QTY	Year Install	LIFE	Inflation Factor = 3%	(1,000) 2014 UNIT COST	(1,000)	(1,030)	(1,061)	(1,093)	(1,126)	(1,159)	(1,194)	(1,230)	(1,267)	(1,305)	(1,344)
						2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
<b>GENERAL PARK</b>																
<b>Bleachers</b>																
CWSC Grounds (80 seat unit)	30	old	10 years		26,000	26,000			28,400					32,900		
Elora CC Diamonds (40 seat unit)	5	old	10 years		3,000							3,600	3,700			
Elora Lion's Park (40 seat unit)	3	old	10 years		3,000			3,200				3,600	3,700			
Forfar Park (60 seat ut) - <b>DO NOT REPLACE</b>	2	old	10 years		3,000											
Highland Park - Tye (80 seat unit)	6	old	10 years		8,000		8,200						9,800	10,100		
Highland Park - (40 seat unit)	4	old	10 years		3,000	3,000						3,600		3,800		
Belwood Ball Diamond (80 seat unit)	3	old	10 years		8,000		8,200						9,800	10,100		
St Mary's School (40 seat unit)	2	old	10 years		3,000		3,100					3,600				
						29,000	19,500	3,200	28,400	-	-	14,400	27,000	56,900	-	-
<b>Benches &amp; Tables</b>																
Picnic Tables (various locations)	50	old	10 years		500			1,100				1,200				
Park Benches	25	old	10 years		600	600		600		700			700			
					600	-	1,700	-	700	-	1,200	700	-	-	-	-
<b>Fencing</b>																
Fencing						-	-	-	-	-	-	-	-	-	-	-
<b>Tennis Courts</b>																
Tower Street Tennis Courts (TSTC) - fencing		1999	20 years		25,000			27,300								
TSTC - Re-colour coat surface		2010	10 years		25,000											
TSTC - Re-asphalt & colour surface			15 years		25,000						29,000					
TSTC - Replace lights		old	15 years		45,000						58,000					
CWSCS - fencing		2009	20 years		25,000											
CWSCS - re-coulour coat surface		2009	5 years		7,500		7,700							9,200		
CWSCS - Re-asphalt & re-colour coat		2009	15 years		25,000											
CWSCS - replace lights		2009	15 years		45,000											
						-	7,700	-	27,300	-	87,000	-	-	9,200	-	-
<b>Light Towers</b>																
ECC Diamonds - "A"		old	2018		100,000								123,000			
ECC Diamonds - "B"		old	2019		100,000											
CWSC - Hardball		old	2013		80,000				90,000							
Victoria Park Soccer		2003	2020		120,000									152,000		
Victoria Park Rugby/Soccer		2003	2020		40,000									50,700		
Tye/Highland Park Diamonds		old	2015		100,000						119,400					
Belwood Ball Diamond		1997	2021		100,000											
						-	-	-	-	90,000	-	119,400	123,000	202,700	-	-





**TOWNSHIP OF CENTRE WELLINGTON  
PARKS EQUIPMENT REPLACEMENT FORECAST  
PARKS & RECREATION  
2014 - 2024**

Equipment Description	QTY	Year Install	LIFE	Inflation Factor = 3%	(1,000) 2014 UNIT COST	(1,000)	(1,030)	(1,061)	(1,093)	(1,126)	(1,159)	(1,194)	(1,230)	(1,267)	(1,305)	(1,344)
						2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
<b>Shelters (25 years)</b>																
Elora Community Centre	1	1990	25 years		50,000							59,700				
CWSC Centre	1	old			40,000								49,200			
Bissell Park	1	1995	25 years		capital											
Hoffer Park	1	old	25 years		20,000									25,300		
Confederation Park - <b>DO NOT REPLACE</b>	1	old	not replace													
Veteran's Park (Salem) - <b>DO NOT REPLACE</b>	1	old	25 years		35,000											
Maple Park (Belwood)	1	old	10 years		50,000					58,000						
						-	-	-	-	-	58,000	59,700	49,200	25,300	-	-
<b>Playground Equipment</b>																
Belwood - Douglas Park (swings, spring toy, structure & slide)			15 years		36,500						29,000					
Belwood - Maple Park (swings & slide)	1	2009	15 years		25,000										32,600	
ECC - play equipment	1		15 years		66,500											
Elora - Hoffer Park (swings, slide, mini-play structure)		2011	15 years		45,000											
Elora - O'Brien Park	1		15 years		66,500											89,400
Elora - Keating Park - play equipment	1		15 years		36,500	25,000										
Elora - Drimie Park - play equipment	1		15 years		70,000					78,800						
Elora - Foote Park - play equipment	1		15 years		36,500								30,700			
CWCS - play equipment	1		15 years		66,500		25,000	45,000								
Fergus - Strathallan park - play equipment	1		15 years		46,500											
Fergus - Victoria Park (play structure)	1		15 years		46,500											
Fergus - Tait Park - play equipment	1		15 years		36,500									44,900		
Fergus - Stait Park - play equipment	1		15 years		36,500				27,300							
Fergus - Graham Park (swings)	1		15 years		36,500							43,600				
Fergus - Ferrier Park (play structure)	1		15 years		55,000						63,800					
Fergus - Wilkie Park (play structure)	1		15 years		36,500											
Fergus - Confederation Park (play structure)	1		15 years		36,500					31,500						
Fergus - Webster Park - play equipment	1	2008	15 years		36,500										47,600	
Fergus - Webster park - arch climber	1		15 years		4,000											
Fergus - Beatty Park - play equipment	1	2008	15 years		46,500										64,300	
Fergus - Holman Park - play equipment	1	2008	15 years		36,500											49,100
Salem - Veteran's Park - play equipment & swings	1		15 years		36,500			29,700								
						25,000	25,000	74,700	27,300	110,300	92,800	43,600	75,600	-	144,500	138,500



**TOWNSHIP OF CENTRE WELLINGTON  
PARKS EQUIPMENT REPLACEMENT FORECAST  
PARKS & RECREATION  
2014 - 2024**

Equipment Description	QTY	Year Install	LIFE	Inflation Factor = 3% (1,000) 2014 UNIT COST	(1,000)	(1,030)	(1,061)	(1,093)	(1,126)	(1,159)	(1,194)	(1,230)	(1,267)	(1,305)	(1,344)
					2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
<b>SPORT SPECIFIC EQUIPMENT</b>															
<b>Backstops (Baseball)</b>															
Forfar Park Diamond - <b>DO NOT REPLACE</b>	1		not replace												
Tye/Highland Park Diamond	1	old	15 years	50,000					56,300						
Highland Park - small dia.	2	2002	15 years	5,000									12,700		
Webster Park	1	old													
St. Mary's School Diamond	1	2000	15 years	10,000							11,900				
Belwood Diamond - <b>DO NOT REPLACE</b>	1	old	15 years	50,000											
ECC Diamonds A	1	old	15 years	50,000						58,000					
ECC Diamond B	1	old	15 years	50,000							59,700				
FCC Diamond	1	old	15 years	50,000					56,300	58,000	71,600		12,700		67,200
					-	-	-	-						-	67,200
<b>Portable/Permanent Uprights (Soccer/Rugby/Basketball)</b>															
Soccer- Victoria Park North	1	set	2002 10 years	5,000											6,700
Soccer- Victoria Park South	1	set	2002 10 years	7,000		5,200									
Soccer- Victoria Park West	1	set	2003 10 years	7,000											
Soccer- Strathallan Park	1	set	old 10 years	3,000	3,000										
Soccer- CWCS Grounds	2	set	old 10 years	5,000	10,000										
Basketball- Belwood Ball Diam	1	net	old 10 years	4,000			4,200								
Basketball - Douglas Park	1	net	old 10 years	4,000		4,100									
Basketball- Elora CC	2	nets	old 10 years	8,000					9,000						
					13,000	9,300	4,200	-	9,000	-	-	-	-	-	6,700
<b>Ramps &amp; Other Equipment (Skateboard)</b>															
Skateboard park	1	old	15 years	60,000									79,000		
<b>Splash Pads</b>															
O'Brien Park	1	2003	15 years	150,000										195,700	
<b>REPAIR &amp; MAINTENANCE EQUIPMENT</b>															
<b>Lawn Mowers &amp; Weed Eaters</b>															
Weedeaters (2 per 2 years)	4	vary	4 years	500	1,000		1,100			1,200			1,300		1,300
Hand Mowers (1 per 4 years)	2	old	4 years	800	800		800			900		1,000	1,000		
Aereator	1	old	5 years	2,000			2,100					2,500			
Lawn Roller	1	old	5 years	5,000		5,200				5,800					
FCC Ball Groomer	1	old	5 years	10,000	10,000							12,300			
ECC Ball Groomer	1	old	5 years	10,000					11,300						
					11,800	5,200	4,000	-	11,300	7,900	-	15,800	2,300	-	1,300



**TOWNSHIP OF CENTRE WELLINGTON  
PARKS EQUIPMENT REPLACEMENT FORECAST  
PARKS & RECREATION  
2014 - 2024**

Equipment Description	QTY	Year Install	LIFE	Inflation Factor = 3%	(1,000) 2014 UNIT COST	(1,000)	(1,030)	(1,061)	(1,093)	(1,126)	(1,159)	(1,194)	(1,230)	(1,267)	(1,305)	(1,344)
						2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
<b>Greenhouses</b>																
Polyhouse	2	2006	10 years		6,000								14,800			
Heaters	5	2006	10 years		1,500								8,000			
						-	-	-	-	-	-	-	22,800	-	-	-
<b>Signage</b>																
Parks By-Laws				Operating Budget												
Park Identification				Capital Budget												
<b>TOTAL EQUIPMENT REPLACEMENT</b>						<b>79,400</b>	<b>66,700</b>	<b>87,800</b>	<b>83,000</b>	<b>277,600</b>	<b>303,700</b>	<b>309,900</b>	<b>314,100</b>	<b>388,100</b>	<b>340,200</b>	<b>213,700</b>
<b>Reserve Forecast</b>																
January 1 Reserve Balance						56,500	32,100	35,400	37,600	74,600	7,000	33,300	53,400	69,300	11,200	1,000
Less: Equipment replacements						(79,400)	(66,700)	(87,800)	(83,000)	(277,600)	(303,700)	(309,900)	(314,100)	(388,100)	(340,200)	(213,700)
Add: Revenues from sale of equipment						-	-	-	-	-	-	-	-	-	-	-
Add: Operating budget contribution						55,000	70,000	90,000	120,000	210,000	330,000	330,000	330,000	330,000	330,000	330,000
December 31 Reserve Balance						<b>32,100</b>	<b>35,400</b>	<b>37,600</b>	<b>74,600</b>	<b>7,000</b>	<b>33,300</b>	<b>53,400</b>	<b>69,300</b>	<b>11,200</b>	<b>1,000</b>	<b>117,300</b>





**TOWNSHIP OF CENTRE WELLINGTON  
FACILITIES EQUIPMENT REPLACEMENT FORECAST  
PARKS & RECREATION  
2014 - 2024**

			Inflation Factor = 3%	(1.000)	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)	
			2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024			
Equipment Description	QTY	LIFE	2014 UNIT COST	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024		
<b>Various Arena Equipment</b>																
Hockey Nets	2 set	15 years	3,000 set						3,500			3,800				
Lacrosse Nets	2 set	15 years	1,500 set						1,700			1,900				
Ice Surface Edger (propane)	1	5 years	6,000		6,200					7,200						
Score Clock	1	15 years	20,000				21,900									
30 Second Clocks	2	15 years	4,000						4,600							
Power Electrical Box (for shows)	1	20 years	10,000						11,600							
P.A. System- speakers	3	10 years	2,400													10,000
P.A. System- amplifier	1	10 years	10,000													10,000
P.A. System - cd player	1	10 years	500						600							
Oscillating Fans	3	15 years	2,000										7,800			
				0	6,200	0	21,900	0	22,000	7,200	0	5,700	7,800	20,000		
<b>Lobby Equipment</b>																
Display Case	1	40 years	5,000													
Benches	3	20 years	2,500		2,600											
				0	2,600	0	0	0	0	0	0	0	0	0	0	0
<b>Hall Equipment</b>																
Tables 6' rectangle)	50	5 years	125 /table	1,300		1,300		1,400	1,400	1,500		1,600				
Tables - round	25	5 years	200/table	1,000		1,100		1,100	1,200	1,200		1,300				
Chairs	300	5 years	50/chair	3,000		3,200		3,400	3,500	3,600		3,800				
Podiums	1	20 years	500													
Sound System	1	10 years	3,000			3,200										
Speakers	2	10 years	1,000			1,100										
Acqustic Tiles	24	10 years	6,000				7,200									
Projector	1	5 years	800	800												
Bar Freezer	1	10 years	800								1,000					
Beer Fridge	1	10 years	7,000						7,900							
				6,100	0	9,900	7,200	5,900	14,000	6,300	1,000	6,700	0	0		
<b>Cleaning Equipment</b>																
Floor Scrubbers	1	5 years	7,500			8,000				9,000						
Snow blower	1	5 years	1,000				1,100			1,350						
Carpet Cleaner	1	7 years	1,000			1,100	1,100									
Floor polisher	1	10 years	2,000						2,400							
				0	0	9,100	2,200	0	2,400	10,350	0	0	0	0	0	0
<b>ELORA COMMUNITY CENTRE SUB-TOTAL</b>				<b>32,450</b>	<b>49,350</b>	<b>50,550</b>	<b>36,100</b>	<b>5,900</b>	<b>110,700</b>	<b>80,550</b>	<b>54,100</b>	<b>32,950</b>	<b>57,700</b>	<b>100,000</b>		
<b>CENTRE WELLINGTON COMMUNITY SPORTSPLEX</b>																
<b>Site Works</b>																
Parking Lot (line painting)							5,500					6,100				
				0	0	0	5,500	0	0	0	0	6,100	0	0		
<b>Building Exterior</b>																
Caulking																
Front Entrance Roof Painting			6,000													
Windows					14,000											
Doors				3,100						3,500		3,300				
				9,100	14,000	0	0	0	0	3,500	0	3,300	0	0		



**TOWNSHIP OF CENTRE WELLINGTON  
FACILITIES EQUIPMENT REPLACEMENT FORECAST  
PARKS & RECREATION  
2014 - 2024**

Equipment Description	QTY	LIFE	Inflation Factor = 3% (1.000) 2014 UNIT COST	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
				2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
<b>Building Interior</b>														
Ceilings-common and service areas														
Mezzanine upgrades														
Community hall washroom upgrades										10,000				
Fitness change rooms upgrades														
Walls - common and service areas						22,000		48,700		50,600		53,800		
Community hall folding door covering repairs														
Floors- common and service areas					37,500		45,750			45,750	44,000	34,000		
Interior Doors - common and service areas			1,500	1,600			1,600	1,700	1,700	1,700	1,800	34,000		
Lighting Fixtures - common and service areas									44,200	2,000				
Plumbing Fixtures - common and service areas														
Appliances - Other									25,500	25,500				
T.V. Monitor Program			15,000											
Vending Machine			3,000											4,000
Pool Windows			3,500											
Lighting for Streetscape			3,000											
Plumbing for Cross Connections			2,000											
Floor Scrubber														
Concession equipment (small, large & vending machines)					2,500			2,500				2,500		
Cabinetry			5,000								19,200			
Storage Lockers					10,300					10,000		10,000		
			<b>33,000</b>	<b>51,900</b>	<b>22,000</b>	<b>47,350</b>	<b>52,900</b>	<b>71,400</b>	<b>145,550</b>	<b>65,000</b>	<b>134,300</b>	<b>0</b>	<b>4,000</b>	
<b>Electrical Systems</b>														
Distribution Panel - Main/intermediate														
Fire Alarm - Panel							22,000							
Emergency Lighting														
Exterior Lighting System														
Pad B Lighting														
Door System/Entry System					12,000									
Security Surveillance						10,000								60,000
			<b>0</b>	<b>12,000</b>	<b>10,000</b>	<b>22,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>60,000</b>
<b>Mechanical system</b>														
Heating system														
replace pad A arean gas heating								15,000						
Dehumidifier - Pad A														
Exhaust Systems							11,100							
Unity Hall HVAC														
Pool Office HVAC			15,000											
Domestic Water - Hot Water Boilers and Tanks							15,000							
Domestic Water Recirculating System												1,700		
Condenser Replacement Pad B													71,300	
Compressor Replacement													48,400	
Domestic Water Treatment System										5,900				
Fire Hoses Cabinets														
Sanitary Waste Removal System														
Storm Water including Roof Drains			3,100						3,300	3,500				
			<b>18,100</b>	<b>0</b>	<b>0</b>	<b>26,100</b>	<b>15,000</b>	<b>3,300</b>	<b>9,400</b>	<b>0</b>	<b>1,700</b>	<b>119,700</b>	<b>0</b>	



**TOWNSHIP OF CENTRE WELLINGTON  
FACILITIES EQUIPMENT REPLACEMENT FORECAST  
PARKS & RECREATION  
2014 - 2024**

		Inflation Factor = 3%	(1,000)	(1,000)	(1,030)	(1,061)	(1,093)	(1,126)	(1,159)	(1,194)	(1,230)	(1,267)	(1,305)	(1,344)
Equipment Description	QTY	LIFE	2014 UNIT COST	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
<b>Pad A Arena, Dressing Room Equipment</b>														
Hockey Nets	2 sets	15 years	2,000/set										5,500	
Lacrosse Nets	2 sets	15 years	1,000/set										4,800	
Ice Surface Edger	1	5 years	6,000	6,000					7,000					
Sound System								22,500						
Score Clocks	1	15 years	20,000											
30 Second Clocks	2	15 years	4,000		4,100									
Oscillating fan	2	15 years	1000/unit										2,600	
				<b>6,000</b>	<b>4,100</b>	<b>0</b>	<b>0</b>	<b>22,500</b>	<b>7,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,900</b>	<b>0</b>
<b>Pad B Arena, Dressing Room Equipment</b>														
Hockey Nets	2 sets	15 years	2,000/set								4,900			
Lacrosse Nets	2 sets	15 years	1,000/set								2,500			
Score Clocks	1	15 years	20,000								24,600			
30 Second Clocks	2	15 years	4,000									5,100		
				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>32,000</b>	<b>5,100</b>	<b>0</b>	<b>0</b>
<b>Aquatic Centre</b>														
Water Slide	1	20 years	25,000									32,600		
				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>32,600</b>	<b>0</b>	<b>0</b>
<b>Pool Equipment</b>														
Various Pool Toys		varies	250	300				300	300		300			
Lifeguard Equipment		varies	750	800				800	900		900			
Various Pool Equipment		varies	5,500	5,500		6,000		6,400	6,400		6,800			
AquaFit Equipment		varies	575	600				600	700		700			
Pool Maintenance Equipment		varies	4,000					4,500	4,600		4,900			
				<b>7,200</b>	<b>0</b>	<b>0</b>	<b>6,000</b>	<b>6,200</b>	<b>12,900</b>	<b>0</b>	<b>13,600</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Hall Equipment</b>														
Tables - 8' rectangle	50	5 years	130/table	1,300	1,300	1,400		1,500		1,600	1,600	1,600	1,700	
Tables - round	35	5 years	200/table		1,400	1,500		1,600		1,700	1,700	1,800	1,800	
Chairs	500	5 years	50/chair			2,700		2,800		3,000	3,100	3,200	3,300	
Podiums	2	20 years	250/unit				300							
Sound System	1	10 years	3,000					3,400						
Speakers	4	10 years	500/each						2,300					
Flooring VCT	921 sq.m	15 years	60,000					67,500						
Dividing Wall	1	30 years	75,000								92,200			
				<b>1,300</b>	<b>2,700</b>	<b>5,600</b>	<b>300</b>	<b>76,800</b>	<b>2,300</b>	<b>6,300</b>	<b>98,600</b>	<b>6,600</b>	<b>6,800</b>	<b>0</b>
<b>Cleaning Equipment</b>														
Snow blower	1	5 years	1,000		1,100					1,400				
Floor Scrubber	1	5 years	7,500								9,000		10,400	
				<b>0</b>	<b>1,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,400</b>	<b>9,000</b>	<b>0</b>	<b>10,400</b>	<b>0</b>
<b>Greenhouse</b>														
Poly for Greenhouses				2,000		-		-						
Benches				6,000		-		-						
				<b>8,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Weight Room / Fitness Equipment</b>														
Weight Equipment		varies	30,700			13,600		14,600						
Cardio Equipment		varies	70,000			32,900				20,300	2,500	2,500		
				<b>0</b>	<b>0</b>	<b>46,500</b>	<b>0</b>	<b>14,600</b>	<b>0</b>	<b>20,300</b>	<b>2,500</b>	<b>2,500</b>	<b>0</b>	<b>0</b>
<b>CWCS SUB-TOTAL</b>				<b>82,700</b>	<b>85,800</b>	<b>84,100</b>	<b>107,250</b>	<b>188,000</b>	<b>96,900</b>	<b>186,450</b>	<b>220,700</b>	<b>192,200</b>	<b>149,800</b>	<b>64,000</b>
<b>VICTORIA PARK SENIOR CENTRE</b>														
<b>Site Works</b>														
Sidewalks											6,000			
Fencing (railing) phase 2 of entrance			6,000								5,400			
				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,400</b>	<b>0</b>	<b>0</b>	<b>0</b>



**TOWNSHIP OF CENTRE WELLINGTON  
FACILITIES EQUIPMENT REPLACEMENT FORECAST  
PARKS & RECREATION  
2014 - 2024**

Equipment Description	QTY	LIFE	Inflation Factor = 3% (1.000) 2014 UNIT COST	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
				2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
<b>Building Exterior</b>														
Re-roof with shingles and flat roofs		35 years												
Eaves Troughs		20 years							1,000					
Soffit & Fascia		35 years												
Exterior Walls														
				0	0	0	0	0	1,000	0	0	0	0	0
<b>Building Interior</b>														
Ceilings-common and service areas														
Walls - common and service areas														
Floors - common and service areas						4,500	10,000							
Lighting Fixtures - common and service areas										5,800				
Plumbing Fixtures - common and service areas													5,000	
Appliances - Other					1,500					1,700				
Cabinetry														
Countertops														
				0	1,500	4,500	10,000	0	0	7,500	0	0	5,000	0
<b>Electrical System</b>														
Distribution Panel - Main/intermediate														
Fire Alarm - Panel													5,000	
Fire Alarm System - Pull stations												3,300		
Emergency Lighting						4,500								
Exterior Lighting System														
Door System/Entry System														
Security Surveillance												2,100		
				0	0	4,500	0	0	0	0	0	5,400	5,000	0
<b>Mecahnical Systems</b>														
Air Make-up Systems														
Domestic Water Shut-off Valves and Mains											3,600			
Domestic Water - Risers and Laterals					650									
Domestic Water - Hot water Boilers and Tanks												1,200		
Domestic Water Recirculating System												1,100		
Domestic Water Treatment System														
Other (Sump Pumps)					2,700									
				0	3,350	0	0	0	0	0	3,600	2,300	0	0
<b>VICTORIA PARK SENIOR CENTRE SUB-TOTAL</b>				0	4,850	9,000	10,000	0	1,000	7,500	15,000	7,700	10,000	0





**TOWNSHIP OF CENTRE WELLINGTON  
FACILITIES EQUIPMENT REPLACEMENT FORECAST  
PARKS & RECREATION  
2014 - 2024**

Equipment Description	QTY	LIFE	Inflation Factor = 3% 2014 UNIT COST	(1.000)	(1.030)	(1.061)	(1.093)	(1.126)	(1.159)	(1.194)	(1.230)	(1.267)	(1.305)	(1.344)
				2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
<b>FERGUS GRAND THEATRE</b>														
<b>Site Work</b>														
Sidewalks				0	0	0	0	0	0	0	0	0	0	0
<b>Building Exterior</b>														
Roof system														
front metal canopy		25 years												
main & secondary roof (EPDM)		25 years												
Caulking									2,500					
Eaves		30 years												
Exterior Walls														
Windows														
Doors				0	0	0	0	0	2,500	0	3,600	0	0	0
<b>Building Interior</b>														
Ceilings-common and service areas		10 years												
Walls - common and service areas		5 years												
Floors- common and service areas		5 years					3,800							
Plumbing Fixtures - common and service areas				0	0	0	3,800	0	0	0	4,800	0	0	0
<b>Electrical Systems</b>														
Distribution Panel - Main/intermediate						1,800				1,900				
Emergency Lighting							2,700							
Exterior Lighting System				0	1,600	1,800	2,700	0	0	1,900	0	0	0	0
<b>Mechanical Systems</b>														
Heating System - common and service areas			95,000										50,000	50,000
Domestic Water Shut-off Valves and Mains								2,200			2,400			
Domestic Water - Risers and Laterals									4,600					
Domestic Water - Hot water Boilers and Tanks											1,200			
Storm Water including Roof Drains				0	0	0	0	3,300	4,600	1,200	3,600	0	50,000	50,000
<b>FERGUS GRAND THEATRE SUB-TOTAL</b>				0	1,600	1,800	6,500	3,300	7,100	3,100	12,000	0	50,000	50,000
<b>BELWOOD HALL</b>														
<b>Site Work</b>														
Sidewalks				0	0	0	0	0	0	0	0	0	0	0
<b>Building Exterior</b>														
Paint siding														
Replace metal roof on entire building (\$22,500 in 2007)		40 years	25,000	25,000										
Eaves trough - Soffit & Fascia (\$3,500 in 2007)														
Windows (\$16,800 in 2007)					20,000									
Siding board & batten (\$17,750 in 2007)					20,000									
Caulking												1,000		
Doors						2,200								
				25,000	40,000	0	0	0	0	0	0	1,000	0	0



**TOWNSHIP OF CENTRE WELLINGTON  
FACILITIES EQUIPMENT REPLACEMENT FORECAST  
PARKS & RECREATION  
2014 - 2024**

			(1,000)	(1,030)	(1,061)	(1,093)	(1,126)	(1,159)	(1,194)	(1,230)	(1,267)	(1,305)	(1,344)
Inflation Factor = 3%			(1,000)	(1,030)	(1,061)	(1,093)	(1,126)	(1,159)	(1,194)	(1,230)	(1,267)	(1,305)	(1,344)
Equipment Description	QTY	LIFE	2014 UNIT COST	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
<b>Building Interior</b>													
Ceilings - common and services areas					900								
Floors - common and service areas				4,600									50,000
Lighting Fixtures - common and service areas				1,200				2,000					
Plumbing Fixtures - common and service areas											2,500		
Appliances - Other				750					850				
			0	6,550	900	0	0	2,000	850	0	2,500	0	50,000
<b>Electrical System</b>													
Distribution Panel - Main/intermediate													
Emergency Lighting			1,300										
			1,300	0	0	0	0	0	0	0	0	0	0
<b>Mechanical System</b>													
Heating System - common and service areas									1,000				
Domestic Water Supply and Distribution				1,100									
Domestic Water - Risers and Laterals													
Domestic Water Treatment System													
Sanitary Waste Removal System				1,100				1,150					
			0	2,200	0	0	0	1,150	1,000	0	0	0	0
<b>BELWOOD HALL SUB-TOTAL</b>			<b>26,300</b>	<b>48,750</b>	<b>900</b>	<b>0</b>	<b>0</b>	<b>3,150</b>	<b>1,850</b>	<b>0</b>	<b>3,500</b>	<b>0</b>	<b>50,000</b>
<b>CWCS CAMPGROUND WASHROOM</b>													
<b>Building Exterior</b>													
Roof systems													
Soffit and fascia													
<b>Building Interior</b>													
Walls - common and service areas							1,700						
			0	0	0	0	1,700	0	0	0	0	0	0
<b>CWCS CAMPGROUND SUB-TOTAL</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL EQUIPMENT REPLACEMENT</b>			<b>141,450</b>	<b>190,350</b>	<b>146,350</b>	<b>165,350</b>	<b>198,900</b>	<b>218,850</b>	<b>279,450</b>	<b>301,800</b>	<b>236,350</b>	<b>293,600</b>	<b>264,000</b>
<b>Reserve Forecast</b>													
January 1 Reserve Balance			84,400	66,950	13,600	17,250	14,900	12,000	42,150	34,700	7,900	49,550	36,950
Less: Equipment replacements			(141,450)	(190,350)	(146,350)	(165,350)	(198,900)	(218,850)	(279,450)	(301,800)	(236,350)	(293,600)	(264,000)
Add: Revenues from sale of equipment													
Add: Operating budget contribution			40,000	50,000	60,000	70,000	100,000	150,000	170,000	170,000	170,000	170,000	170,000
User Fee Contribution			84,000	87,000	90,000	93,000	96,000	99,000	102,000	105,000	108,000	111,000	114,000
December 31 Reserve Balance			66,950	13,600	17,250	14,900	12,000	42,150	34,700	7,900	49,550	36,950	56,950



# 10-YEAR CAPITAL FORECAST



# TOWNSHIP OF CENTRE WELLINGTON

## 10-Year Capital Forecast: 2014 - 2023

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	Total
<b>STUDIES</b>											
Studies											
105-0009 - Municipal Servicing Standards Update	0	10,000	0	5,000	0	5,000	0	5,000	0	5,000	30,000
105-0346 - Cultural Resource Centre Development	8,000	0	0	0	0	0	0	0	0	0	8,000
2010-082 - Development Charges Study - 2018	0	0	0	0	64,000	0	0	0	0	0	64,000
2010-083 - Official Plan Review - 2020	0	0	0	0	0	0	70,000	0	0	0	70,000
2010-084 - Zoning By-Law Review - 2016	0	0	10,500	0	0	0	0	0	0	0	10,500
2010-085 - Zoning By-Law Review - 2021	0	0	0	0	0	0	0	10,500	0	0	10,500
2010-086 - Update Parks, Recreation & Culture Master Plan	0	0	70,000	0	0	0	0	0	0	0	70,000
2010-087 - Indoor Turf Training Facility Feasibility Study	0	0	0	43,000	0	0	0	0	0	0	43,000
2010-088 - Fire Master Plan	0	54,000	0	0	0	0	0	0	0	0	54,000
2011-008 - Update Corporate Strategic Action Plan - 2014	10,000	15,000	0	0	0	0	0	0	0	0	25,000
2011-009 - Update Corporate Strategic Action Plan - 2018	0	0	0	0	25,000	0	0	0	0	0	25,000
2011-011 - Review of the 2015 - 2018 Corporate Strategic Action Plan	0	5,000	5,000	5,000	0	0	0	0	0	0	15,000
2011-012 - Review of the 2019 - 2022 Corporate Strategic Action Plan	0	0	0	0	0	5,000	5,000	5,000	0	0	15,000
2012-006 - Township Wide Job Evaluation Study	0	0	0	0	30,000	0	0	0	0	0	30,000
2013-019 - Update to Growth Strategy - 2019	0	0	0	0	0	186,000	0	0	0	0	186,000
2013-038 - Energy Conservation Plan - Township Buildings	30,000	0	0	0	0	0	0	0	0	0	30,000
2014-004 - Tier 3 Water Quantity Risk Assessment	0	0	0	500,000	0	0	0	0	0	0	500,000
2014-005 - Heritage Master Plan	0	0	0	100,000	0	0	0	0	0	0	100,000
2014-006 - Stormwater Master Plan	0	75,000	75,000	0	0	0	0	0	0	0	150,000



# TOWNSHIP OF CENTRE WELLINGTON

## 10-Year Capital Forecast: 2014 - 2023

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	Total
2014-071 - Water and Wastewater Rate Study - 2015	0	60,000	0	0	0	0	0	0	0	0	60,000
2014-072 - Water and Wastewater Rate Study - 2020	0	0	0	0	0	0	60,000	0	0	0	60,000
810-0287 - Growth Servicing Strategy	20,000	40,000	0	0	0	0	0	0	0	0	60,000
F0004 - Transportation Plan	0	25,000	225,000	0	0	0	0	0	0	0	250,000
<b>Total for Studies</b>	<b>68,000</b>	<b>284,000</b>	<b>385,500</b>	<b>653,000</b>	<b>119,000</b>	<b>196,000</b>	<b>135,000</b>	<b>20,500</b>	<b>0</b>	<b>5,000</b>	<b>1,866,000</b>
<b>Total STUDIES</b>	<b>68,000</b>	<b>284,000</b>	<b>385,500</b>	<b>653,000</b>	<b>119,000</b>	<b>196,000</b>	<b>135,000</b>	<b>20,500</b>	<b>0</b>	<b>5,000</b>	<b>1,866,000</b>
<b>CORPORATE</b>											
Corporate - IT&S											
105-0106 - Corporate Phone System	130,000	0	0	0	0	0	0	0	0	0	130,000
105-0116 - Centre Wellington Public Web Site	50,000	0	0	0	0	0	0	0	0	0	50,000
2014-052 - Implementation of MS Dynamics Human Resources Module	10,000	0	0	0	0	0	0	0	0	0	10,000
2014-053 - Upgrade MS Dynamics Financial System	0	20,000	0	0	0	0	0	0	0	0	20,000
2014-054 - Business Continuity/Disaster Recovery Assessment	0	20,000	0	0	0	0	0	0	0	0	20,000
<b>Total for Corporate - IT&amp;S</b>	<b>190,000</b>	<b>40,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>230,000</b>
Corporate - Other											
2012-005 - Folding and Inserting System	30,000	0	0	0	0	0	0	0	0	0	30,000
2014-001 - Warning Signage for Township Access Points to Grand River	10,000	0	0	0	0	0	0	0	0	0	10,000
2014-033 - Records Management	15,000	0	0	0	0	0	0	0	0	0	15,000
2014-038 - Update Corporate Strategic Action Plan - 2022	0	0	0	0	0	0	0	0	25,000	0	25,000
2014-039 - Review of the 2023 - 2026 Corporate Strategic Action Plan	0	0	0	0	0	0	0	0	0	5,000	5,000
2014-051 - Wayfinding Signage Program	20,000	0	0	0	0	0	0	0	0	0	20,000
<b>Total for Corporate - Other</b>	<b>75,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>5,000</b>	<b>105,000</b>
<b>Total CORPORATE</b>	<b>265,000</b>	<b>40,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>5,000</b>	<b>335,000</b>



# TOWNSHIP OF CENTRE WELLINGTON

## 10-Year Capital Forecast: 2014 - 2023

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	Total
<b><u>MUNICIPAL BUILDINGS</u></b>											
Municipal Buildings											
2011-020 - LCBO Roof Replacement	0	0	50,000	0	0	0	0	0	0	0	50,000
2011-021 - Civic Centre Exterior Caulking	10,000	0	0	0	0	0	0	0	0	0	10,000
2011-023 - West Garafraxa Office - Replace Office Roof Shingles	12,000	0	0	0	0	0	0	0	0	0	12,000
2014-032 - Civic Centre - Lamp Post Replacement	21,000	0	0	0	0	0	0	0	0	0	21,000
2014-055 - Tourism Office Rennovations	35,000	165,000	0	0	0	0	0	0	0	0	200,000
2014-061 - Civic Centre - Resurface Rear Parking Lot	0	0	30,000	0	0	0	0	0	0	0	30,000
2014-067 - Civic Centre Accessibility (Lift and Public Washroom Upgrades)	180,000	0	0	0	0	0	0	0	0	0	180,000
2014-068 - Civic Centre HVAC Upgrades	15,000	100,000	0	0	0	0	0	0	0	0	115,000
<b>Total for Municipal Buildings</b>	<b>273,000</b>	<b>265,000</b>	<b>80,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>618,000</b>
<b>Total MUNICIPAL BUILDINGS</b>	<b>273,000</b>	<b>265,000</b>	<b>80,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>618,000</b>
<b><u>FIRE SERVICES</u></b>											
Fire Services											
2010-002 - Equipment for Additional Full Time Firefighters	0	0	0	0	0	0	0	0	0	34,900	34,900
2010-078 - Tanker	0	0	0	0	0	0	0	0	0	376,000	376,000
2010-079 - Pumper	0	0	0	0	0	0	0	0	0	590,000	590,000
2010-080 - New Fire Hall	0	0	0	0	0	0	0	0	2,250,000	0	2,250,000
2010-081 - Equipment for Additional Volunteer Firefighters	0	0	0	0	0	0	0	0	0	174,500	174,500
2012-002 - Traffic Signals - Opticom - 2014	20,000	0	0	0	0	0	0	0	0	0	20,000
2012-003 - Traffic Signals - Opticom - 2015	0	20,000	0	0	0	0	0	0	0	0	20,000
2014-078 - Volunteer Firefighter Recruit Personal Protective Equipment	35,000	0	0	0	0	0	0	0	0	0	35,000
F0017 - Fire/EMS Unit	0	0	0	0	0	0	0	0	0	376,000	376,000



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2014 - 2023

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	Total
F0020 - Fire Extinguisher Training Unit	0	15,000	0	0	0	0	0	0	0	0	15,000
<b>Total for Fire Services</b>	<b>55,000</b>	<b>35,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,250,000</b>	<b>1,551,400</b>	<b>3,891,400</b>
<b>Total FIRE SERVICES</b>	<b>55,000</b>	<b>35,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,250,000</b>	<b>1,551,400</b>	<b>3,891,400</b>
<b><u>HEALTH SERVICES</u></b>											
Cemeteries											
2009-052 - Belsyde Cemetery - Columbarium "B"	0	0	0	0	45,000	0	0	0	0	0	45,000
2014-048 - Belsyde Cemetery - Chapel Roof	10,000	0	0	0	0	0	0	0	0	0	10,000
405-0064 - Belsyde Cemetery Expansion	0	0	190,000	0	0	0	0	0	0	0	190,000
405-0189 - Elora Cemetery – Chapel Repairs	0	20,000	0	0	0	0	0	0	0	0	20,000
<b>Total for Cemeteries</b>	<b>10,000</b>	<b>20,000</b>	<b>190,000</b>	<b>0</b>	<b>45,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>265,000</b>
<b>Total HEALTH SERVICES</b>	<b>10,000</b>	<b>20,000</b>	<b>190,000</b>	<b>0</b>	<b>45,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>265,000</b>
<b><u>TRANSPORTATION &amp; PUBLIC WORKS</u></b>											
Public Works - Other											
2010-030 - Single Axle Truck (with dump/plow/sander/wing)	0	0	0	200,000	0	0	0	0	0	0	200,000
2010-031 - Single Axle Truck (with dump/plow/sander/wing)	0	0	200,000	0	0	0	0	0	0	0	200,000
2014-009 - Sidewalk Machine - Snowblower and Blade	135,000	0	0	0	0	0	0	0	0	0	135,000
2014-010 - Sidewalk Machine - Snowblower & Blade	0	0	135,000	0	0	0	0	0	0	0	135,000
2014-011 - Chipper	0	50,000	0	0	0	0	0	0	0	0	50,000
2014-012 - Rubber Tire Excavator	0	0	0	250,000	0	0	0	0	0	0	250,000
2014-013 - New Pick-up Truck	0	38,000	0	0	0	0	0	0	0	0	38,000
2014-031 - PW Office - Office Up-Grades / AC Unit	35,000	0	0	0	0	0	0	0	0	0	35,000
2014-042 - Regulatory and Warning Road Sign Replacement	10,000	0	0	0	0	0	0	0	0	0	10,000



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2014 - 2023

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	Total
2014-049 - New Packer for Grader	20,000	20,000	0	0	0	0	0	0	0	0	40,000
2014-050 - Bucket Attachment - Backhoe	7,000	0	0	0	0	0	0	0	0	0	7,000
2014-077 - Road Condition Assessment	0	30,000	0	30,000	0	30,000	0	30,000	0	30,000	150,000
303-0299 - New Centralized Operations Facility	0	0	0	3,951,000	0	0	0	0	0	0	3,951,000
F0120 - Stumper Machine	0	0	54,000	0	0	0	0	0	0	0	54,000
F0122 - New Pick-up Truck	0	0	38,000	0	0	0	0	0	0	0	38,000
F0123 - New Utility Truck	0	0	0	43,000	0	0	0	0	0	0	43,000
F0124 - Additional Vehicle/Equipment Needs	0	0	0	0	0	0	0	0	0	978,000	978,000
<b>Total for Public Works - Other</b>	<b>207,000</b>	<b>138,000</b>	<b>427,000</b>	<b>4,474,000</b>	<b>0</b>	<b>30,000</b>	<b>0</b>	<b>30,000</b>	<b>0</b>	<b>1,008,000</b>	<b>6,314,000</b>
Roadways - Rural											
2009-047 - Second Line East – Side Rd 10 to Side Rd14 Phase 2	0	0	0	0	0	0	0	250,000	0	0	250,000
2010-074 - Eramosa/WG Townline - WR 29 to Fourth Line	0	0	0	790,000	0	0	0	0	0	0	790,000
2010-091 - Eighth Line Reconstruction - Wellington Rd 18 to Sideroad 5	0	775,000	0	0	0	0	0	0	0	0	775,000
2010-092 - Third Line - Carroll Creek to WR 17	0	0	0	0	0	250,000	0	0	0	0	250,000
2012-064 - Middlebrook Rd. – 8th Line to Cnty Rd.7	0	0	0	0	0	0	1,000,000	0	0	0	1,000,000
2012-065 - 8th Line W. – Seiling Pit to Cnty Rd. 17 (Phase 2)	0	0	0	0	0	0	370,000	0	0	0	370,000
2012-066 - 8th Line W. – Middle Brook Rd. to Cnty Rd. 18	0	0	0	0	0	0	0	370,000	0	0	370,000
2012-067 - 8th Line W. – Grand River to Middle Brook Rd.	0	0	0	0	0	0	0	660,000	0	0	660,000
2012-069 - 8th Line E. – Cnty Rd. 21 to SR 10	0	0	0	0	0	0	0	0	430,000	0	430,000
2012-070 - 8th Line E. – SR 14 to SR 10	0	0	0	0	0	0	0	0	480,000	0	480,000
2012-072 - Fourth Line E. – SR 10 to SR 4	0	0	0	0	0	0	0	0	660,000	0	660,000
2012-073 - Sixth Line E. – Cnty R. 21 (Inverhaugh) to Side Rd.10	0	0	0	570,000	0	0	0	0	0	0	570,000





## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2014 - 2023

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	Total
2012-074 - Side Rd. 4 – Cnty Rd. 21 (Inverhaugh) to Cnty Rd. 7	0	0	0	0	0	0	650,000	0	0	0	650,000
2012-077 - Guelph St. – Second Line to Elora St.	0	0	0	0	0	0	290,000	0	0	0	290,000
2012-078 - Gerrie Rd. – Side Rd 10 (south) to SR 15	0	0	0	0	0	400,000	0	0	0	0	400,000
2012-079 - SR 15 – Gerrie Rd. to Hwy.#6 (Phase 1)	0	0	0	0	550,000	0	0	0	0	0	550,000
2012-080 - SR 15 – James St. (Salem) to Gerrie Rd. (Phase 2)	0	0	0	0	0	400,000	0	0	0	0	400,000
2012-081 - Jones Base Line South – Scotland St. to 4th Line (Nichol)	0	0	0	0	0	0	0	0	360,000	0	360,000
2012-082 - Jones Base Line South – 4th Line to 6th Line (Nichol)	0	0	0	0	0	0	520,000	0	0	0	520,000
2012-083 - Gerrie Rd. – Side Rd 10 (south) to SR 5	0	0	0	0	0	0	370,000	0	0	0	370,000
2012-084 - Gerrie Rd. – SR 5 - Cnty Rd.17	0	0	0	0	0	0	0	370,000	0	0	370,000
2012-085 - Irvine St. – Bricker Ave to SR 15 {SFA}	0	0	0	0	0	0	0	0	0	423,000	423,000
2012-087 - Fifth Line N. – Cnty Rd. 18 – Maple Leaf Acres	280,000	0	0	0	0	0	0	0	0	0	280,000
2012-093 - 4th Line (WG) : Eramosa-Garafraxa Townline to Cnty Rd. 18	0	0	0	0	0	0	0	0	440,000	0	440,000
2013-001 - Side Road 20 - Fifth Line to Sixth Line Reconstruction	0	0	0	200,000	0	0	0	0	0	0	200,000
2013-002 - Side Road 20 - First Line to Second Line Paving	0	0	200,000	0	0	0	0	0	0	0	200,000
2013-003 - Side Road 20 - Second Line to Third Line Paving	0	0	0	0	200,000	0	0	0	0	0	200,000
2013-004 - Side Road 20 - Third Line to Fourth Line Paving	0	0	0	0	0	200,000	0	0	0	0	200,000
2013-005 - Side Road 20 - Fourth Line to Fifth Line Paving	0	0	0	0	0	0	200,000	0	0	0	200,000
2013-006 - Side Road 20 - Fifth Line to Sixth Line Paving	0	0	0	0	0	0	0	200,000	0	0	200,000
2013-007 - First Line - Side Road 10 to Municipal #6641	0	0	200,000	0	0	0	0	0	0	0	200,000



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2014 - 2023

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	Total
2013-009 - First Line - Municipal #6687 to Side Road 15	0	200,000	0	0	0	0	0	0	0	0	200,000
2013-010 - Second Line - Side Road 6 to County Road 7	1,650,000	0	0	0	0	0	0	0	0	0	1,650,000
2013-014 - Sideroad 18 Reconstruction - Mid Section	0	0	0	0	0	0	0	0	0	1,350,000	1,350,000
2013-020 - Sideroad 18 - Midsection - Surface Asphalt {SFA}	0	0	162,750	0	0	0	0	0	0	0	162,750
2013-027 - Eramosa/WG Townline - Sixth Line to WR26 - Rebuild to 'A' Gravel	0	0	0	570,000	0	0	0	0	0	0	570,000
301-0325 - Second Line – Highway #6 to Side Road 6	150,000	0	0	0	0	0	0	0	0	0	150,000
F0083 - Second Line - Highway 6 to Jones Baseline	0	0	0	0	0	0	0	0	1,252,000	0	1,252,000
F0086 - Second Line - Highway 6 to Guelph St	0	0	0	0	0	0	0	0	0	1,109,000	1,109,000
F0101 - Sideroad 10 (Queen Mary) - Highway 6 to Jones Baseline	0	0	0	0	0	0	0	0	214,000	0	214,000
F0102 - Fourth Line - Jones Baseline to Highway 6	0	0	0	0	0	0	0	0	327,000	0	327,000
F0103 - Sixth Line - Highway 6 to WR 7	0	0	0	0	0	0	0	300,000	0	0	300,000
F0104 - Stephen Court - Guelph Line West	0	0	0	0	0	0	0	200,000	0	0	200,000
F0108 - Sideroad 25 - WR 16 to Eighth Line	0	0	0	0	0	0	0	0	0	669,000	669,000
F0109 - Fourth Line E. – SR 14 to SR 10	0	0	0	0	0	0	0	0	620,000	0	620,000
<b>Total for Roadways - Rural</b>	<b>2,080,000</b>	<b>975,000</b>	<b>562,750</b>	<b>2,130,000</b>	<b>750,000</b>	<b>1,250,000</b>	<b>3,400,000</b>	<b>2,350,000</b>	<b>4,783,000</b>	<b>3,551,000</b>	<b>21,831,750</b>
Roadways - Urban											
2010-052 - Colborne St Phase II - Geddes St to North Queen St	0	0	415,000	0	0	0	0	0	0	0	415,000
2010-053 - Colborne St Phase III - John St to Wilson Cres	0	0	0	0	445,000	0	0	0	0	0	445,000
2010-054 - York St - Waterloo St to Cnty Rd 7 {SFA}	0	0	0	0	820,000	0	0	0	0	0	820,000
2010-055 - David St - Irvine St to Geddes St	0	0	0	0	0	894,000	0	0	0	0	894,000
2010-056 - Henderson St - Smith St to James St	0	0	0	126,000	0	0	0	0	0	0	126,000



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2014 - 2023

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	Total
2010-057 - Carlton Place from Metcalfe St to Victoria St Reconstruction {SFA}	211,000	0	0	0	0	0	0	0	0	0	211,000
2010-058 - Gerrie Road (reconstruction from rural to urban standard) {SFA}	0	0	0	0	1,368,000	0	0	0	0	0	1,368,000
2010-059 - County Road 7 and York Street (Traffic Signalization) {SFA}	0	0	0	0	200,000	0	0	0	0	0	200,000
2010-061 - McQueen Blvd - Millburn Blvd to McTavish St {SFA}	0	0	0	0	0	0	0	0	0	946,000	946,000
2010-062 - McQueen Blvd - Fergus/Nichol Boundary to Guelph St {SFA}	0	0	0	0	0	0	0	0	0	1,283,000	1,283,000
2010-063 - Guelph St. - Elora St. to Second Line {SFA}	0	0	0	0	0	0	0	0	0	2,565,000	2,565,000
2010-065 - Intersection/Signalization - McQueen Blvd and Scotland St	0	0	0	0	0	0	0	0	0	200,000	200,000
2010-066 - St Andrew St - Gartshore St to Tom St {SFA}	0	0	0	850,000	0	0	0	0	0	0	850,000
2010-067 - Township Bypass/Ring Road Development	0	0	0	0	0	0	0	4,049,000	0	0	4,049,000
2010-069 - Hill St W - Maple St to Beatty Line	280,000	0	0	0	0	0	0	0	0	0	280,000
2010-070 - Reconstruction of Colborne St from Gerrie Rd to Beatty Line - Internal to Nigus Holdings {SFA}	0	0	0	0	0	0	1,970,000	0	0	0	1,970,000
2010-071 - Reconstruction of Colborne St from Gerrie Rd to Beatty Line - External to Nigus Holdings {SFA}	0	0	0	0	0	0	544,000	0	0	0	544,000
2010-072 - Reconstruction of Beatty Line from South of Garafraxa St to Millage Lane {SFA}	0	0	0	0	0	0	1,670,000	0	0	0	1,670,000
2010-189 - Mill St. W. Sidewalk – Metcalfe St. to Price St. (south side)	0	0	0	0	0	0	0	0	110,000	0	110,000
2011-014 - St David Street N - Woodhill Dr to Side Road 19	0	0	0	0	0	0	0	0	0	200,000	200,000
2012-008 - Elora St. - Tower St. to Perth St.	0	0	0	0	0	560,000	0	0	0	0	560,000
2012-012 - John St. - Provost Lane to Tower St.	0	230,000	0	0	0	0	0	0	0	0	230,000
2012-013 - Queen St. E. - Hillside Dr. to River St.	0	360,000	0	0	0	0	0	0	0	0	360,000



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2014 - 2023

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	Total
2012-016 - Woodhill Dr. (Resurf) - Black to St. David St. N.	0	0	0	0	0	0	0	0	0	230,000	230,000
2012-017 - Parkside Dr. (Resurf) - Black to St. David St. N.	0	0	0	0	0	0	0	0	0	150,000	150,000
2012-019 - Chalmers St. - Church St. to Colborne St.	0	330,000	0	0	0	0	0	0	0	0	330,000
2012-022 - Church St. - Metcalfe St. to Price St.	0	0	260,000	0	0	0	0	0	0	0	260,000
2012-028 - Campbell Ave. Resurfacing - Woodhill Dr. to Elizabeth Cres.	0	0	0	0	0	0	0	0	0	95,000	95,000
2012-029 - Philip Crt. Resurfacing	0	0	0	0	0	0	0	0	0	60,000	60,000
2012-032 - Glengarry Cres. - Gartshore St. to Dickson Dr.	0	0	0	0	185,000	0	0	0	0	0	185,000
2012-033 - Dickson Dr. - Glengarry Cres. to cul-de-sac	0	0	0	80,000	0	0	0	0	0	0	80,000
2012-039 - James St - Metcalfe St to Price St	0	0	0	0	0	0	300,000	0	0	0	300,000
2012-042 - McNab St - High St. to Bridge St.	0	0	0	0	1,600,000	0	0	0	0	0	1,600,000
2012-048 - Price St - Mill St to Church St	50,000	330,000	0	0	0	0	0	0	0	0	380,000
2012-055 - Victoria St - McNab Roundabout to York St	0	0	0	380,000	0	0	0	0	0	0	380,000
2012-060 - Moir St. - Geddes St. to Princess St. {SFA}	0	100,000	0	0	0	0	0	0	0	0	100,000
2012-075 - Beatty Line N. – SR 18 to SR 15	0	0	200,000	0	0	0	0	0	0	0	200,000
2013-021 - Hill St. Drainage Within Subdivision, Elora	0	0	0	575,000	0	0	0	0	0	0	575,000
2014-037 - 2014 Sidewalk Replacement and Condition Survey	10,000	0	0	0	0	0	0	0	0	0	10,000
301-0037 - Gregson Court Storm Water Management	0	130,000	0	0	0	0	0	0	0	0	130,000
301-0216 - Water Street - High St to Bridge St	614,000	614,000	307,000	0	0	0	0	0	0	0	1,535,000
301-0254 - St David Street N - Menzies Ln. to Garafraxa St. - Preliminary	0	0	320,000	0	0	0	0	0	0	0	320,000
301-0330 - Gerrie Rd - Colborne St to Patrick Blvd	115,000	0	0	0	0	0	0	0	0	0	115,000



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2014 - 2023

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	Total
301-0367 - Tower St. S. – Right Hand Turn Lane Improvements at Bridge St.	0	90,000	0	0	0	0	0	0	0	0	90,000
301-0384 - Irvine Street - John St to Colborne St	40,000	0	0	0	0	0	0	0	0	0	40,000
301-0403 - Norman Craig Square (Fergus Cenotaph) – Tower St. S.	25,000	0	0	0	0	0	0	0	0	0	25,000
301-0404 - Melville St - Church St to Colborne St	260,000	0	0	0	0	0	0	0	0	0	260,000
F0024 - Union Street W - Tower St to Guelph Rd	0	0	0	0	0	1,270,000	0	0	0	0	1,270,000
F0027 - Gerrie Rd/Colborne Intersection Signalization {SFA}	0	0	0	0	200,000	0	0	0	0	0	200,000
F0037 - Garafraxa St - Maiden Lane to Beatty Line {SFA}	0	0	0	676,000	0	0	0	0	0	0	676,000
F0040 - Forfar Street E - St David to James St	0	0	0	0	0	0	0	261,000	0	0	261,000
F0046 - Churchill Crescent	0	0	0	582,000	629,000	0	0	0	0	0	1,211,000
F0056 - St George St E - Herrick St to Gartshore St	0	0	0	0	0	620,000	0	0	0	0	620,000
F0059 - St George St W - Maple St to Beatty Line	0	0	0	0	0	0	0	335,000	0	0	335,000
F0068 - Carlton Place - Victoria St to WR 7 {SFA}	337,000	0	0	0	0	0	0	0	0	0	337,000
F0072 - Graham Street - Colborne St to Gerrie Road {SFA}	0	0	0	0	183,000	0	0	0	0	0	183,000
F0100 - St David Street N - Garafraxa St to Edinburgh Ave	0	0	145,000	0	0	0	0	0	0	0	145,000
<b>Total for Roadways - Urban</b>	<b>1,942,000</b>	<b>2,184,000</b>	<b>1,647,000</b>	<b>3,269,000</b>	<b>5,630,000</b>	<b>3,344,000</b>	<b>4,484,000</b>	<b>4,645,000</b>	<b>110,000</b>	<b>5,729,000</b>	<b>32,984,000</b>
Storm Drainage											
2012-054 - Trunk Storm - Moir St. to the Gorge	0	270,000	0	0	0	0	0	0	0	0	270,000
F0118 - Nichol Drain #2 - Trunk Storm Outlet	0	0	0	0	0	0	0	0	0	760,000	760,000
<b>Total for Storm Drainage</b>	<b>0</b>	<b>270,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>760,000</b>	<b>1,030,000</b>
Structures											
2010-076 - Sideroad 15 - Queen Mary Bridge - 30-WG	0	0	0	985,000	0	0	0	0	0	0	985,000



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2014 - 2023

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	Total
2011-043 - Sideroad 11 Bridge - 28-P	0	0	0	0	0	0	0	0	0	1,100,000	1,100,000
2012-096 - Second Line Bridge Deck (31-WG)	0	0	0	0	0	0	0	0	0	2,000,000	2,000,000
2012-097 - Irvine St. (9-N) Portage Bridge Repairs	0	660,000	0	0	0	0	0	0	0	0	660,000
2014-035 - Bridge and Culvert Structure Inspection	90,000	0	90,000	0	90,000	0	90,000	0	90,000	0	450,000
2014-040 - Fifth Line Bridge (16-WG)	0	1,600,000	0	0	0	0	0	0	0	0	1,600,000
2014-041 - Seventh Line Bridge - 9-WG	0	0	0	0	1,200,000	0	0	0	0	0	1,200,000
2014-043 - Washington St. Bridge (12-N)	0	0	0	250,000	0	0	0	0	0	0	250,000
2014-073 - Fourth Line - 5-E	0	0	0	0	0	0	0	1,700,000	0	0	1,700,000
301-0030 - Sideroad 20 Bridge: 27-WG	0	0	1,700,000	0	0	0	0	0	0	0	1,700,000
301-0085 - Third Line - Carroll Creek Bridge - 24-P	0	0	0	0	0	1,700,000	0	0	0	0	1,700,000
301-0104 - Bridge Repairs and Remediation	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000
F0111 - First Line Bridge (24-WG)	0	0	0	0	0	0	626,000	0	0	0	626,000
F0112 - Highway 6 and St David St Bridge Repair	0	0	2,600,000	0	0	0	0	0	0	0	2,600,000
F0113 - Victoria Street Pedestrian Bridge Reconstruction	0	0	383,000	0	0	0	0	0	0	0	383,000
F0116 - Weisenberg Road Bridge (5-P)	0	0	0	0	0	0	543,000	0	0	0	543,000
<b>Total for Structures</b>	<b>190,000</b>	<b>2,360,000</b>	<b>4,873,000</b>	<b>1,335,000</b>	<b>1,390,000</b>	<b>1,800,000</b>	<b>1,359,000</b>	<b>1,800,000</b>	<b>190,000</b>	<b>3,200,000</b>	<b>18,497,000</b>
<b>Total TRANSPORTATION &amp; PUBLIC WORKS</b>	<b>4,419,000</b>	<b>5,927,000</b>	<b>7,509,750</b>	<b>11,208,000</b>	<b>7,770,000</b>	<b>6,424,000</b>	<b>9,243,000</b>	<b>8,825,000</b>	<b>5,083,000</b>	<b>14,248,000</b>	<b>80,656,750</b>
<b><u>SANITARY SEWER</u></b>											
Sanitary Sewer System											
2010-024 - St Andrew St W - Bredalbane St to Provost Lane	0	0	388,000	0	0	0	0	0	0	0	388,000
2010-026 - Water Street - High St to Bridge St	40,000	40,000	20,000	0	0	0	0	0	0	0	100,000
2010-042 - David St SPS Upgrade	0	0	0	0	0	0	872,600	0	0	0	872,600
2010-043 - Colborne Street - Phase III - John St to Wilson Cres {SFA}	0	0	0	0	130,000	0	0	0	0	0	130,000



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2014 - 2023

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	Total
2010-044 - Sanitary Force Main - David St SPS to Cty Rd 7 Bridge	0	0	0	0	0	0	215,000	0	0	0	215,000
2010-045 - First Line SPS & Force Main to existing system (Waterloo St or Park Rd) {SFA}	0	0	0	0	0	0	0	0	946,200	0	946,200
2010-046 - Colborne St - Gerrie Rd Easterly {SFA}	0	0	0	0	0	0	94,600	0	0	0	94,600
2010-048 - McQueen Blvd - Milburn Blvd to McTavish St {SFA}	0	0	0	0	0	0	0	0	0	42,100	42,100
2010-049 - St Andrew St E - Gartshore St to Tom St {SFA}	0	0	0	980,000	0	0	0	0	0	0	980,000
2010-050 - Trunk Sanitary Sewer on Tom St from St Andrew St to Garafraxa St {SFA}	0	0	0	1,001,600	0	0	0	0	0	0	1,001,600
2010-051 - Extension of Beatty Line Sanitary Sewer from Garafraxa St to Colborne St {SFA}	0	0	0	0	0	178,700	0	0	0	0	178,700
2012-009 - Elora St. - Tower St. to Perth St.	0	0	0	0	0	130,000	0	0	0	0	130,000
2012-014 - Queen St. E. - Hillside Dr. to River St.	0	15,000	0	0	0	0	0	0	0	0	15,000
2012-020 - Chalmers St. - Church St. to Colborne St.	0	15,000	0	0	0	0	0	0	0	0	15,000
2012-023 - Church St. - Metcalfe St. to Price St.	0	0	15,000	0	0	0	0	0	0	0	15,000
2012-031 - St. Andrew St. W. & Menzies Lane - Tower St to St. David St.	0	0	0	0	0	0	0	620,000	0	0	620,000
2012-035 - Colborne St - Phase II - Geddes St to North Queen St	0	0	15,000	0	0	0	0	0	0	0	15,000
2012-036 - Henderson St - Smith St to James St	0	0	0	15,000	0	0	0	0	0	0	15,000
2012-040 - James St - Metcalfe St to Price St	0	0	0	0	0	0	15,000	0	0	0	15,000
2012-043 - McNab St - High St. to Bridge St.	0	0	0	0	425,000	0	0	0	0	0	425,000
2012-049 - Price St - Mill St to Church St	0	10,000	0	0	0	0	0	0	0	0	10,000
2012-056 - Victoria St - McNab Roundabout to York St	0	0	0	15,000	0	0	0	0	0	0	15,000



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2014 - 2023

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	Total
2012-058 - David St - Irvine St to Geddes St	0	0	0	0	0	25,000	0	0	0	0	25,000
2013-015 - Sideroad 18 Reconstruction - Mid Section	0	0	0	0	0	0	0	0	0	530,000	530,000
2013-028 - Grand River Crossing of Beatty Line Trunk Sanitary Sewer to Union St. SPS {SFA}	0	0	0	0	0	0	0	0	0	3,500,000	3,500,000
2014-014 - John St. - Provost Lane to Tower St.	0	25,000	0	0	0	0	0	0	0	0	25,000
2014-018 - St David Street N - Garafraxa St to Edinburgh Ave	0	0	560,000	0	0	0	0	0	0	0	560,000
2014-023 - Fergus WWTP - Gas Detection System Replacement (Headworks Building)	25,000	0	0	0	0	0	0	0	0	0	25,000
2014-027 - Fergus WWTP - Air Exchange Unit Replacement (Headworks Building)	45,000	0	0	0	0	0	0	0	0	0	45,000
2014-028 - Elora WWTP - HVAC (Administration Building)	12,000	0	0	0	0	0	0	0	0	0	12,000
2014-029 - Fergus WWTP - Standby Power (Secondary Treatment Area)	125,000	0	0	0	0	0	0	0	0	0	125,000
2014-030 - Fergus WWTP - Mechanical Bar Screen (Headworks Building)	26,000	26,000	0	0	0	0	0	0	0	0	52,000
2014-062 - Union Street W - Tower St to Guelph Rd	0	0	0	0	0	315,000	0	0	0	0	315,000
360-0254 - St David Street N - Menzies Ln. to Garafraxa St.	-350,000	0	590,000	0	0	0	0	0	0	0	240,000
360-0403 - Norman Craig Square (Fergus Cenotaph) – Tower St. S.	125,000	0	0	0	0	0	0	0	0	0	125,000
360-0404 - Melville St - Church St to Colborne St	15,000	0	0	0	0	0	0	0	0	0	15,000
360-9650 - LPS Grinder Pumps	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	150,000
370-0154 - Elora Wastewater Treatment Plant Upgrades	4,500,000	0	0	0	0	0	0	0	0	0	4,500,000
F0039 - Garafraxa St Sanitary Sewer Extension from Maiden Lane to Beatty Line {SFA}	0	0	0	285,000	0	0	0	0	0	0	285,000
F0042 - Forfar Street E - St David St to James St	0	0	0	0	0	0	0	85,000	0	0	85,000





## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2014 - 2023

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	Total
F0048 - Churchill Crescent	0	0	0	375,000	404,000	0	0	0	0	0	779,000
F0058 - St George St E - Herrick St to Gartshore St	0	0	0	0	0	250,000	0	0	0	0	250,000
F0061 - St George St W - Maple St to Beatty Line	0	0	0	0	0	0	0	90,000	0	0	90,000
F0074 - Graham Street - Colborne St to Gerrie Road {SFA}	0	0	0	0	50,000	0	0	0	0	0	50,000
F0078 - Mill Street - Irvine St to Chalmers St {SFA}	0	0	0	0	320,600	0	0	0	0	0	320,600
F0085 - Second Line - Highway 6 to Jones Baseline (Scotland St) {SFA}	0	0	0	0	0	0	0	0	0	810,600	810,600
F0097 - Union St Force Main - Union St SPS to Fergus WPCP {SFA}	0	0	0	0	0	0	0	0	0	284,600	284,600
F0098 - Union Street - SPS Upgrade {SFA}	0	0	0	0	0	0	0	0	0	2,500,000	2,500,000
F0099 - Southwest Trunk - Union St to Highway 6 {SFA}	0	0	0	0	0	0	0	0	0	2,029,000	2,029,000
F0171 - Future Expansion of Fergus WPCP	0	0	0	0	0	15,000,000	0	0	0	0	15,000,000
<b>Total for Sanitary Sewer System</b>	<b>4,578,000</b>	<b>146,000</b>	<b>1,603,000</b>	<b>2,686,600</b>	<b>1,344,600</b>	<b>15,913,700</b>	<b>1,212,200</b>	<b>810,000</b>	<b>961,200</b>	<b>9,711,300</b>	<b>38,966,600</b>
<b>Total SANITARY SEWER</b>	<b>4,578,000</b>	<b>146,000</b>	<b>1,603,000</b>	<b>2,686,600</b>	<b>1,344,600</b>	<b>15,913,700</b>	<b>1,212,200</b>	<b>810,000</b>	<b>961,200</b>	<b>9,711,300</b>	<b>38,966,600</b>
<b><u>WATERWORKS</u></b>											
Waterworks System											
2010-014 - Tower St S - Union St to Albert St	0	0	88,000	0	0	0	0	0	0	0	88,000
2010-015 - Tower St S - Albert St to Prince's St	0	0	119,000	0	0	0	0	0	0	0	119,000
2010-018 - St Andrew St W - Provost Lane to St David St.	0	0	122,000	0	0	0	0	0	0	0	122,000
2010-019 - Colquhoun St - Beatty Line to Johnston St	0	0	215,000	0	0	0	0	0	0	0	215,000
2010-020 - St Andrew St W - Breadalbane St to Colquhoun St	0	0	96,000	0	0	0	0	0	0	0	96,000
2010-021 - Colquhoun St - Breadalbane St to Johnston St S	0	0	226,000	0	0	0	0	0	0	0	226,000
2010-022 - Johnston St - Colquhoun St to 37 metres North	0	0	33,000	0	0	0	0	0	0	0	33,000



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2014 - 2023

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	Total
2010-023 - St Andrew St W - Breadalbane St to Provost Lane	0	0	355,000	0	0	0	0	0	0	0	355,000
2010-032 - Colborne St - Phase II - Geddes St to North Queen St	0	0	150,000	0	0	0	0	0	0	0	150,000
2010-033 - Colborne St - Phase III - John St to Wilson Cres	0	0	0	0	155,000	0	0	0	0	0	155,000
2010-034 - Gerrie Road Water Main Extension {SFA}	0	0	0	0	341,700	0	0	0	0	0	341,700
2010-036 - York St - Waterloo St to WR 7 {SFA}	0	0	0	0	194,500	0	0	0	0	0	194,500
2010-037 - Trunk Water Main on St Andrew St E from Gartshore St to Tom St	0	0	0	290,000	0	0	0	0	0	0	290,000
2010-041 - Colborne St - Gerrie Rd Easterly {SFA}	0	0	0	0	0	0	126,200	0	0	0	126,200
2012-010 - Elora St. - Tower St. to Perth St.	0	0	0	0	0	140,000	0	0	0	0	140,000
2012-015 - Queen St. E. - Hillside Dr. to River St.	0	150,000	0	0	0	0	0	0	0	0	150,000
2012-021 - Chalmers St. - Church St. to Colborne St.	0	95,000	0	0	0	0	0	0	0	0	95,000
2012-024 - Church St. - Metcalfe St. to Price St.	0	0	95,000	0	0	0	0	0	0	0	95,000
2012-038 - Henderson St - Smith St to James St	0	0	0	80,000	0	0	0	0	0	0	80,000
2012-041 - James St - Metcalfe St to Price St	0	0	0	0	0	0	75,000	0	0	0	75,000
2012-044 - McNab St - High St. to Bridge St.	0	0	0	0	390,000	0	0	0	0	0	390,000
2012-050 - Price St - Mill St to Church St	0	100,000	0	0	0	0	0	0	0	0	100,000
2012-057 - Victoria St - McNab Roundabout to York St	0	0	0	95,000	0	0	0	0	0	0	95,000
2012-059 - David St - Irvine St to Geddes St	0	0	0	0	0	385,000	0	0	0	0	385,000
2013-016 - Sideroad 18 Reconstruction - Mid Section	0	0	0	0	0	0	0	0	0	610,000	610,000
2013-029 - High St - Trunk Watermain McNab - York {SFA}	0	0	0	0	199,700	0	0	0	0	0	199,700



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2014 - 2023

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	Total
2014-015 - John St. - Provost Lane to Tower St.	0	10,000	0	0	0	0	0	0	0	0	10,000
2014-019 - Tower St N - St Patrick St W to St George St W	15,000	0	0	0	0	0	0	0	0	0	15,000
2014-044 - Distribution Repair Tool	5,000	0	0	0	0	0	0	0	0	0	5,000
2014-045 - Water Meter Reader	7,000	0	0	0	0	0	0	0	0	0	7,000
2014-046 - Water Main Flushing Meter	5,000	0	0	0	0	0	0	0	0	0	5,000
2014-047 - EPH#1 - Security Fencing	20,000	0	0	0	0	0	0	0	0	0	20,000
2014-060 - PTTW Monitoring and Reporting	50,000	0	0	0	0	0	0	0	0	0	50,000
2014-076 - Bulk Water Fill Station	80,000	0	0	0	0	0	0	0	0	0	80,000
330-0254 - St David Street N - Menzies Ln. to Garafraxa St.	-200,000	0	475,000	0	0	0	0	0	0	0	275,000
330-0373 - Water Meter Transmitter Maintenance	15,000	0	0	0	0	0	0	0	0	0	15,000
330-0403 - Norman Craig Square (Fergus Cenotaph) – Tower St. S.	190,000	0	0	0	0	0	0	0	0	0	190,000
330-0404 - Melville St - Church St to Colborne St	75,000	0	0	0	0	0	0	0	0	0	75,000
F0023 - Water Street - High St to Bridge St	246,000	246,000	123,000	0	0	0	0	0	0	0	615,000
F0025 - Union Street W - Tower St to Guelph Rd	0	0	0	0	0	260,000	0	0	0	0	260,000
F0038 - Garafraxa St - Beatty Line to Maiden Lane {SFA}	0	0	0	247,100	0	0	0	0	0	0	247,100
F0041 - Forfar Street E - St David St to James St	0	0	0	0	0	0	0	115,000	0	0	115,000
F0047 - Churchill Crescent	0	0	0	167,000	182,000	0	0	0	0	0	349,000
F0057 - St George St E - Herrick St to Gartshore St	0	0	0	0	0	230,000	0	0	0	0	230,000
F0060 - St George St W - Maple St to Beatty Line	0	0	0	0	0	0	0	100,000	0	0	100,000
F0069 - Carlton Place - Water Main Replacement {SFA}	205,000	0	0	0	0	0	0	0	0	0	205,000
F0073 - Graham Street - Colborne St to Gerrie Road {SFA}	0	0	0	0	55,000	0	0	0	0	0	55,000



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2014 - 2023

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	Total
F0080 - New Municipal Wells Combined Water Systems Including Well Head Protection	0	0	0	0	0	0	2,102,600	0	0	0	2,102,600
F0084 - Second Line - Highway 6 to Jones Baseline (Scotland St) {SFA}	0	0	0	0	0	0	0	0	0	460,000	460,000
F0087 - Second Line - Highway 6 to Guelph St {SFA}	0	0	0	0	0	0	0	0	0	674,900	674,900
F0093 - Trunk Water Main Extension on Scotland St to Second Line {SFA}	0	0	0	0	0	0	0	0	0	405,800	405,800
F0094 - Highway 6 South to Second Line {SFA}	0	0	0	0	0	0	0	0	0	357,400	357,400
F0095 - McQueen Blvd - Millburn Blvd to McTavish St {SFA}	0	0	0	0	0	0	0	0	0	178,700	178,700
F0096 - Guelph St. - Second Line to McQueen Blvd. {SFA}	0	0	0	0	0	0	0	0	0	810,600	810,600
<b>Total for Waterworks System</b>	<b>713,000</b>	<b>601,000</b>	<b>2,097,000</b>	<b>879,100</b>	<b>1,517,900</b>	<b>1,015,000</b>	<b>2,303,800</b>	<b>215,000</b>	<b>0</b>	<b>3,497,400</b>	<b>12,839,200</b>
<b>Total WATERWORKS</b>	<b>713,000</b>	<b>601,000</b>	<b>2,097,000</b>	<b>879,100</b>	<b>1,517,900</b>	<b>1,015,000</b>	<b>2,303,800</b>	<b>215,000</b>	<b>0</b>	<b>3,497,400</b>	<b>12,839,200</b>
<b><u>PARKS &amp; RECREATION</u></b>											
Facilities - CW Community Sportsplex											
2011-067 - Announcement System - CWCS	0	25,000	0	0	0	0	0	0	0	0	25,000
2014-059 - CWCS - Parking Lot Partial Replacement	0	80,000	0	0	0	0	0	0	0	0	80,000
510-0375 - Emergency Plan Generator - Sportsplex	15,000	0	600,000	0	0	0	0	0	0	0	615,000
510-0447 - CWCS Sportsplex Building - Aquatics Facade	200,000	0	0	0	0	0	0	0	0	0	200,000
F0128 - Pad B - New Seating Area Heating	0	20,000	0	0	0	0	0	0	0	0	20,000
<b>Total for Facilities - CW Community Sportsplex</b>	<b>215,000</b>	<b>125,000</b>	<b>600,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>940,000</b>
Facilities - Elora Community Centre											
2011-068 - Announcement System - ECC	0	0	20,000	0	0	0	0	0	0	0	20,000
2011-074 - Elora Community Centre - Skateboard Area	0	150,000	0	0	0	0	0	0	0	0	150,000
2011-079 - Elora Community Centre - Replace Hall Roof	0	0	0	195,000	0	0	0	0	0	0	195,000



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2014 - 2023

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	Total
2014-021 - Elora Community Centre - Compressor Replacement	0	50,000	0	0	0	0	0	0	0	0	50,000
2014-058 - Elora Community Centre - Surveillance Cameras	0	15,000	0	0	0	0	0	0	0	0	15,000
2014-064 - Elora Community Centre Ice Pad Replacement	0	0	0	1,200,000	0	0	0	0	0	0	1,200,000
2014-065 - Emergency Plan Generator - Elora Community Centre	0	0	0	0	350,000	0	0	0	0	0	350,000
<b>Total for Facilities - Elora Community Centre</b>	<b>0</b>	<b>215,000</b>	<b>20,000</b>	<b>1,395,000</b>	<b>350,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,980,000</b>
Facilities - Fergus Grand Theatre											
2011-013 - Fergus Grand Theatre - Front Lobby Washroom & Accessibility	0	50,000	50,000	0	0	0	0	0	0	0	100,000
2014-057 - Fergus Grand Theatre Sprinkler System	0	0	0	0	0	0	75,000	0	0	0	75,000
<b>Total for Facilities - Fergus Grand Theatre</b>	<b>0</b>	<b>50,000</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>175,000</b>
Facilities - Victoria Park Senior's Centre											
760-0318 - Victoria Park Senior Centre Expansion	860,000	0	0	0	0	0	0	0	0	0	860,000
<b>Total for Facilities - Victoria Park Senior's Centre</b>	<b>860,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>860,000</b>
Grounds - CW Community Sportsplex											
2009-077 - CWCS Grounds Site Master Plan	0	0	0	25,000	0	0	0	0	0	0	25,000
2011-064 - CWCS Grounds Site Master Plan - Phase I	0	0	0	0	100,000	0	0	0	0	0	100,000
2011-065 - CWCS Grounds Site Master Plan - Phase II	0	0	0	0	0	150,000	0	0	0	0	150,000
2011-066 - CWCS Grounds Site Master Plan - Phase III	0	0	0	0	0	0	250,000	0	0	0	250,000
F0141 - Woodlot Management Plan	0	0	0	0	15,000	0	0	0	0	0	15,000
<b>Total for Grounds - CW Community Sportsplex</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>115,000</b>	<b>150,000</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>540,000</b>
Parks											
2009-072 - Victoria Park - Asphalt Stone Dust Track Surface	0	35,000	0	0	0	0	0	0	0	0	35,000



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2014 - 2023

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	Total
2009-078 - Confederation Park - Upgrades to Park Trail for Accessibility	0	0	15,000	0	0	0	0	0	0	0	15,000
2010-003 - Milligan Park - Plan Implementation Phase I	0	15,000	0	0	0	0	0	0	0	0	15,000
2010-144 - Victoria Park (Elora) - Phase II Implementation	75,000	237,000	0	0	0	0	0	0	0	0	312,000
2010-145 - Victoria Park (Elora) - Phase III Implementation	0	0	0	300,000	0	0	0	0	0	0	300,000
2010-147 - Milligan Park - Plan Implementation Phase II	0	0	80,000	0	0	0	0	0	0	0	80,000
2010-148 - Tait Park - Landscaping and Trail (Fergus) - Phase II	0	0	42,000	0	0	0	0	0	0	0	42,000
2010-164 - Dog Leash Free Park Area	0	0	26,800	0	0	0	0	0	0	0	26,800
2010-165 - Small Scale BMX/Mountain Bike Course	25,000	0	0	0	0	0	0	0	0	0	25,000
2010-166 - Introductory Skateboard Zones	0	0	0	0	26,800	0	0	0	0	0	26,800
2010-167 - New Skateboard Area	0	0	0	0	162,100	0	0	0	0	0	162,100
2010-168 - Minor Children's Splash Pad - # 1	0	0	0	0	0	141,700	0	0	0	0	141,700
2010-169 - Minor Children's Splash Pad - # 2	0	0	0	0	0	0	0	0	141,700	0	141,700
2010-170 - Community Allotment Gardens - Two Gardens	0	0	0	0	0	0	0	0	10,700	0	10,700
2010-171 - Barrier Free Children's Play Structures - # 1	0	0	0	0	0	225,500	0	0	0	0	225,500
2010-172 - Barrier Free Children's Play Structures - # 2 (Sorbara Development - Phase III)	0	0	0	225,500	0	0	0	0	0	0	225,500
2010-173 - Multi-use Courts - Two Courts - # 1	0	0	0	73,400	0	0	0	0	0	0	73,400
2010-174 - Multi-use Courts - Two Courts - # 2	0	0	0	0	0	0	0	73,400	0	0	73,400
2010-176 - Elora Meadows Development Park - Neighbourhood Play Equipment	0	39,200	0	0	0	0	0	0	0	0	39,200
2010-177 - Future Parkland (35.1 acres)	0	0	0	0	1,733,000	0	0	0	0	0	1,733,000
2010-194 - Southridge Development Park - Washroom Building	0	0	0	150,000	0	0	0	0	0	0	150,000



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2014 - 2023

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	Total
2010-195 - Irrigated & Lit Soccer Fields (2 Full) - Sorbara Development - Phase I	0	0	440,200	0	0	0	0	0	0	0	440,200
2010-196 - Sorbara Development - Phase II	0	0	150,000	0	0	0	0	0	0	0	150,000
2010-197 - Sorbara Development - Phase IV	0	0	0	0	150,000	0	0	0	0	0	150,000
2010-199 - Irrigated & Lit Soccer Field - (1 Full)	0	0	0	220,100	0	0	0	0	0	0	220,100
2010-200 - Irrigated Soccer Field - (1 Full)	0	0	0	0	0	0	0	72,500	0	0	72,500
2011-058 - Gibbons Drive Park Trail and Play Structure	0	0	75,000	0	0	0	0	0	0	0	75,000
2011-061 - West Garafraxa Sports Fields - Develop Master Plan	0	35,000	75,000	10,000	0	0	0	0	0	0	120,000
2011-070 - Forfar Park - Washroom Building	0	0	0	0	0	165,000	0	0	0	0	165,000
2011-071 - Strathallan Park - Soccer Field and Parking Lot	0	55,000	105,000	0	0	0	0	0	0	0	160,000
2011-073 - Revell Park - Play Equipment	0	0	0	0	39,200	0	0	0	0	0	39,200
2011-075 - Parks - Trails and Landscaping - 5 Elora Parks	0	0	35,000	0	0	0	0	0	0	0	35,000
2011-076 - Douglas Park - Trail Development	0	0	50,000	0	0	0	0	0	0	0	50,000
2014-016 - Beatty Hollow Neighbourhood Park	0	150,000	0	0	0	0	0	0	0	0	150,000
2014-017 - Bonaire Park (Fergus)	0	75,000	0	0	0	0	0	0	0	0	75,000
2014-024 - Bissell Park - Refrigerated Outdoor Rink and Change House	0	900,000	100,000	0	0	0	0	0	0	0	1,000,000
2014-026 - Bissell Park - Parking Lot	0	0	0	300,000	0	0	0	0	0	0	300,000
550-0014 - Bissell Park Accessible Washrooms	60,000	0	0	0	0	0	0	0	0	0	60,000
550-0322 - Southridge Development - Accessible Play Equipment	230,000	0	0	0	0	0	0	0	0	0	230,000
550-0323 - Irrigated Soccer Fields - (5 Full)	0	150,000	145,200	0	0	0	0	0	0	0	295,200
550-0397 - Maple Park - Play Structure	45,000	0	0	0	0	0	0	0	0	0	45,000
F0146 - Major Children's Splash Pad	0	0	0	206,700	0	0	0	0	0	0	206,700



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2014 - 2023

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	Total
F0147 - Tait Park - Landscaping and Trail (Fergus) - Phase I	0	0	9,500	0	0	0	0	0	0	0	9,500
F0150 - Veteran's Park (Salem)	0	0	0	15,000	0	0	0	0	0	0	15,000
F0151 - Acquisition of Green Space (between Fergus/Elora)	0	0	0	400,000	0	0	0	0	0	0	400,000
F0152 - Forfar Park - Convert to Soccer Fields and Parking Lot Expansion (Fergus)	0	0	0	0	0	105,000	0	0	0	0	105,000
F0156 - Park Identification - All Parks	10,000	10,000	10,000	10,000	10,000	10,000	10,000	0	0	0	70,000
F0157 - Granwood Gate Park - Play Equipment and Landscaping (Elora)	0	0	0	0	50,000	50,000	0	0	0	0	100,000
F0158 - Westminster Highlands Park - Play Equipment & Basketball Court (Fergus)	75,000	75,000	0	0	0	0	0	0	0	0	150,000
F0160 - Harper Street Park - Park Plan and Implementation (Fergus)	0	0	10,000	15,000	0	0	0	0	0	0	25,000
<b>Total for Parks</b>	<b>520,000</b>	<b>1,776,200</b>	<b>1,368,700</b>	<b>1,925,700</b>	<b>2,171,100</b>	<b>697,200</b>	<b>10,000</b>	<b>145,900</b>	<b>152,400</b>	<b>0</b>	<b>8,767,200</b>
Parks and Recreation - Other											
2010-152 - Dedicated Youth Space	0	0	0	0	640,000	0	0	0	0	0	640,000
2010-153 - Indoor Turf Training Facility	0	0	0	0	0	0	1,720,000	0	0	0	1,720,000
2010-154 - Multipurpose Park Vehicle	0	0	134,000	0	0	0	0	0	0	0	134,000
2010-155 - Landscape Truck	0	0	0	0	0	0	70,000	0	0	0	70,000
2010-157 - Backhoe Tractor	0	0	0	0	0	0	64,000	0	0	0	64,000
2010-158 - Turf Comb	0	6,000	0	0	0	0	0	0	0	0	6,000
2010-159 - Disc Seeder	0	0	0	0	0	0	23,000	0	0	0	23,000
2010-160 - Top Dresser	0	21,000	0	0	0	0	0	0	0	0	21,000
2010-161 - Water Trailer	0	0	0	0	0	0	8,000	0	0	0	8,000
2010-162 - Lawn Sweeper	0	14,000	0	0	0	0	0	0	0	0	14,000
2010-163 - Aerator	30,000	0	0	0	0	0	0	0	0	0	30,000
2014-008 - 60" Mower	0	0	0	27,000	0	0	0	0	0	0	27,000
2014-020 - Emerald Ash Borer Program	10,000	50,000	100,000	200,000	0	0	0	0	0	0	360,000
<b>Total for Parks and Recreation - Other</b>	<b>40,000</b>	<b>91,000</b>	<b>234,000</b>	<b>227,000</b>	<b>640,000</b>	<b>0</b>	<b>1,885,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,117,000</b>
<b>Total PARKS &amp; RECREATION</b>	<b>1,635,000</b>	<b>2,257,200</b>	<b>2,272,700</b>	<b>3,572,700</b>	<b>3,276,100</b>	<b>847,200</b>	<b>2,220,000</b>	<b>145,900</b>	<b>152,400</b>	<b>0</b>	<b>16,379,200</b>





# TOWNSHIP OF CENTRE WELLINGTON

## 10-Year Capital Forecast: 2014 - 2023

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	Total
<b><u>EQUIPMENT REPLACEMENT</u></b>											
Fire - Equipment Replacement											
205-9600 - Fire Equipment Replacement	83,090	194,299	156,233	109,764	55,088	345,869	152,337	112,841	71,775	67,757	1,349,053
<b>Total for Fire - Equipment Replacement</b>	<b>83,090</b>	<b>194,299</b>	<b>156,233</b>	<b>109,764</b>	<b>55,088</b>	<b>345,869</b>	<b>152,337</b>	<b>112,841</b>	<b>71,775</b>	<b>67,757</b>	<b>1,349,053</b>
IT Hardware - Equipment Replacement											
105-9601 - IT&S Hardware Equipment Replacement	63,600	87,800	77,800	94,300	97,800	86,600	95,800	69,800	100,300	91,800	865,600
<b>Total for IT Hardware - Equipment Replacement</b>	<b>63,600</b>	<b>87,800</b>	<b>77,800</b>	<b>94,300</b>	<b>97,800</b>	<b>86,600</b>	<b>95,800</b>	<b>69,800</b>	<b>100,300</b>	<b>91,800</b>	<b>865,600</b>
IT Software - Equipment Replacement											
105-9600 - IT&S Software Replacement	44,250	14,000	0	17,500	0	80,750	2,000	11,500	0	18,000	188,000
<b>Total for IT Software - Equipment Replacement</b>	<b>44,250</b>	<b>14,000</b>	<b>0</b>	<b>17,500</b>	<b>0</b>	<b>80,750</b>	<b>2,000</b>	<b>11,500</b>	<b>0</b>	<b>18,000</b>	<b>188,000</b>
P&R Facilities - Equipment Replacement											
505-9600 - P&R Facilities Equipment Replacement	141,450	190,350	146,350	165,350	198,900	218,850	279,450	301,800	236,350	293,600	2,172,450
<b>Total for P&amp;R Facilities - Equipment Replacement</b>	<b>141,450</b>	<b>190,350</b>	<b>146,350</b>	<b>165,350</b>	<b>198,900</b>	<b>218,850</b>	<b>279,450</b>	<b>301,800</b>	<b>236,350</b>	<b>293,600</b>	<b>2,172,450</b>
P&R Parks - Equipment Replacement											
505-9700 - P&R Parks Equipment Replacement	79,400	66,700	87,800	83,000	277,600	303,700	309,900	314,100	388,100	340,200	2,250,500
<b>Total for P&amp;R Parks - Equipment Replacement</b>	<b>79,400</b>	<b>66,700</b>	<b>87,800</b>	<b>83,000</b>	<b>277,600</b>	<b>303,700</b>	<b>309,900</b>	<b>314,100</b>	<b>388,100</b>	<b>340,200</b>	<b>2,250,500</b>
Public Works - Equipment Replacement											
303-9600 - Public Works Equipment Replacement	52,100	22,000	40,800	19,500	35,700	55,000	20,100	14,500	30,400	44,900	335,000
<b>Total for Public Works - Equipment Replacement</b>	<b>52,100</b>	<b>22,000</b>	<b>40,800</b>	<b>19,500</b>	<b>35,700</b>	<b>55,000</b>	<b>20,100</b>	<b>14,500</b>	<b>30,400</b>	<b>44,900</b>	<b>335,000</b>
Sewer - Equipment Replacement											
360-9600 - Sanitary Sewer Equipment Replacement	20,500	63,800	96,400	19,100	17,300	13,500	37,400	14,400	15,000	142,200	439,600
<b>Total for Sewer - Equipment Replacement</b>	<b>20,500</b>	<b>63,800</b>	<b>96,400</b>	<b>19,100</b>	<b>17,300</b>	<b>13,500</b>	<b>37,400</b>	<b>14,400</b>	<b>15,000</b>	<b>142,200</b>	<b>439,600</b>



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2014 - 2023

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	Total
Water - Equipment Replacement											
330-9600 - Water Equipment Replacement	21,500	4,500	4,500	13,800	5,000	31,400	108,300	5,500	101,000	49,000	344,500
<b>Total for Water - Equipment Replacement</b>	<b>21,500</b>	<b>4,500</b>	<b>4,500</b>	<b>13,800</b>	<b>5,000</b>	<b>31,400</b>	<b>108,300</b>	<b>5,500</b>	<b>101,000</b>	<b>49,000</b>	<b>344,500</b>
<b>Total EQUIPMENT REPLACEMENT</b>	<b>505,890</b>	<b>643,449</b>	<b>609,883</b>	<b>522,314</b>	<b>687,388</b>	<b>1,135,669</b>	<b>1,005,287</b>	<b>844,441</b>	<b>942,925</b>	<b>1,047,457</b>	<b>7,944,703</b>
<b><u>VEHICLE REPLACEMENT</u></b>											
Building - Vehicle Replacement											
210-9500 - Building - Vehicle Replacement	26,000	26,800	27,600	0	29,300	0	0	32,000	32,900	33,900	208,500
<b>Total for Building - Vehicle Replacement</b>	<b>26,000</b>	<b>26,800</b>	<b>27,600</b>	<b>0</b>	<b>29,300</b>	<b>0</b>	<b>0</b>	<b>32,000</b>	<b>32,900</b>	<b>33,900</b>	<b>208,500</b>
Fire - Vehicle Replacement											
2012-037 - Municipal FD Training Officer - Vehicle Replacement	0	0	0	0	0	46,400	0	0	0	0	46,400
205-9500 - Fire - Vehicle Replacement	0	36,100	397,800	448,000	393,900	40,600	0	1,008,500	145,700	652,400	3,123,000
<b>Total for Fire - Vehicle Replacement</b>	<b>0</b>	<b>36,100</b>	<b>397,800</b>	<b>448,000</b>	<b>393,900</b>	<b>87,000</b>	<b>0</b>	<b>1,008,500</b>	<b>145,700</b>	<b>652,400</b>	<b>3,169,400</b>
Parks & Recreation - Vehicle Replacement											
505-9500 - P&R Vehicle Replacement	0	92,700	42,400	43,700	56,300	46,400	66,900	67,600	57,000	189,200	662,200
<b>Total for Parks &amp; Recreation - Vehicle Replacement</b>	<b>0</b>	<b>92,700</b>	<b>42,400</b>	<b>43,700</b>	<b>56,300</b>	<b>46,400</b>	<b>66,900</b>	<b>67,600</b>	<b>57,000</b>	<b>189,200</b>	<b>662,200</b>
Public Works - Vehicle Replacement											
303-9500 - Public Works Vehicle Replacement	390,000	463,600	822,200	573,700	596,600	649,200	447,800	657,900	310,300	835,000	5,746,300
<b>Total for Public Works - Vehicle Replacement</b>	<b>390,000</b>	<b>463,600</b>	<b>822,200</b>	<b>573,700</b>	<b>596,600</b>	<b>649,200</b>	<b>447,800</b>	<b>657,900</b>	<b>310,300</b>	<b>835,000</b>	<b>5,746,300</b>
Sewer - Vehicle Replacement											
360-9500 - Sanitary Sewer Vehicle Replacement	30,000	0	50,350	0	225,100	0	265,700	0	44,300	244,650	860,100
<b>Total for Sewer - Vehicle Replacement</b>	<b>30,000</b>	<b>0</b>	<b>50,350</b>	<b>0</b>	<b>225,100</b>	<b>0</b>	<b>265,700</b>	<b>0</b>	<b>44,300</b>	<b>244,650</b>	<b>860,100</b>
Water - Vehicle Replacement											
2014-404 - Municipal Risk Management Officer - Vehicle Replacement	0	0	0	0	0	0	41,800	0	0	0	41,800



## TOWNSHIP OF CENTRE WELLINGTON 10-Year Capital Forecast: 2014 - 2023

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	Total
330-9500 - Water Vehicle Replacement	65,000	77,300	50,350	98,300	0	40,600	223,900	36,900	44,300	388,250	1,024,900
<b>Total for Water - Vehicle Replacement</b>	<b>65,000</b>	<b>77,300</b>	<b>50,350</b>	<b>98,300</b>	<b>0</b>	<b>40,600</b>	<b>265,700</b>	<b>36,900</b>	<b>44,300</b>	<b>388,250</b>	<b>1,066,700</b>
<b>Total VEHICLE REPLACEMENT</b>	<b>511,000</b>	<b>696,500</b>	<b>1,390,700</b>	<b>1,163,700</b>	<b>1,301,200</b>	<b>823,200</b>	<b>1,046,100</b>	<b>1,802,900</b>	<b>634,500</b>	<b>2,343,400</b>	<b>11,713,200</b>
<b>Grand Total:</b>	<b>13,032,890</b>	<b>10,915,149</b>	<b>16,138,533</b>	<b>20,685,414</b>	<b>16,061,188</b>	<b>26,354,769</b>	<b>17,165,387</b>	<b>12,663,741</b>	<b>10,049,025</b>	<b>32,408,957</b>	<b>175,475,053</b>



## Township of Centre Wellington 10-Year Capital Forecast - Financing

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	Total
<b>Total Capital Expenditures</b>	<b>13,032,890</b>	<b>10,915,149</b>	<b>16,138,533</b>	<b>20,685,414</b>	<b>16,061,188</b>	<b>26,354,769</b>	<b>17,165,387</b>	<b>12,663,741</b>	<b>10,049,025</b>	<b>32,408,957</b>	<b>175,475,053</b>
<b>External Sources of Financing</b>											
Subsidies	1,000,000	1,506,667	2,866,666	656,667	800,000	1,020,000	737,600	1,133,333	-	2,066,666	11,787,599
Development Charges	1,041,000	1,534,230	2,017,050	3,084,153	2,850,145	1,979,905	4,838,200	3,349,485	3,182,360	4,229,300	28,105,828
Developer/Partner Contributions	853,000	100,000	162,750	4,039,700	4,062,500	178,700	4,404,800	-	946,200	17,270,700	32,018,350
Other	130,000	-	-	-	-	-	-	-	-	-	130,000
<b>Total External Sources of Financing</b>	<b>3,024,000</b>	<b>3,140,897</b>	<b>5,046,466</b>	<b>7,780,520</b>	<b>7,712,645</b>	<b>3,178,605</b>	<b>9,980,600</b>	<b>4,482,818</b>	<b>4,128,560</b>	<b>23,566,666</b>	<b>72,041,777</b>
<b>Internal Sources of Financing</b>											
Debentures	3,500,000	900,000	-	-	-	15,000,000	-	-	-	-	19,400,000
Water Capital Reserve	471,420	529,320	1,971,160	1,132,200	649,500	885,000	105,000	215,000	-	540,000	6,498,600
Sanitary Sewer Capital Reserve	185,100	218,400	1,624,200	1,210,200	844,000	735,000	199,750	810,000	15,000	545,000	6,386,650
Vehicle Replacement Reserves	511,000	696,500	1,390,700	1,163,700	1,301,200	823,200	1,046,100	1,802,900	634,500	2,343,400	11,713,200
Equipment Replacement Reserves	505,890	643,449	609,883	522,314	687,388	1,135,669	1,005,287	844,441	942,925	1,047,457	7,944,703
Other Reserves and Reserve Funds	4,835,480	4,786,583	5,496,124	8,876,480	4,866,455	4,597,295	4,828,650	4,508,582	4,328,040	4,366,434	51,490,123
<b>Total Internal Sources of Financing</b>	<b>10,008,890</b>	<b>7,774,252</b>	<b>11,092,067</b>	<b>12,904,894</b>	<b>8,348,543</b>	<b>23,176,164</b>	<b>7,184,787</b>	<b>8,180,923</b>	<b>5,920,465</b>	<b>8,842,291</b>	<b>103,433,276</b>
<b>Total Sources of Financing</b>	<b>13,032,890</b>	<b>10,915,149</b>	<b>16,138,533</b>	<b>20,685,414</b>	<b>16,061,188</b>	<b>26,354,769</b>	<b>17,165,387</b>	<b>12,663,741</b>	<b>10,049,025</b>	<b>32,408,957</b>	<b>175,475,053</b>

### Assumptions

1. Bridges and culverts with estimated total capital expenditures in excess of \$500,000 are assumed to be financed as 1/3 Township funded, 1/3 Federal subsidy, and 1/3 Provincial subsidy.
2. Development specific capital projects are assumed to be 100% front-end funded through a service financing agreement by the developer/partner.



## OTHER INFORMATION



## Township of Centre Wellington Analysis - Projected Reserves Activity 2014 Budget

<u>Description</u>	<u>Balance at Jan. 1/14</u>	<u>Projected Transfers in - 2014</u>	<u>Projected Transfers out - 2014</u>	<u>Investment or Other Revenue</u>	<u>Projected Balance at Dec. 31/14</u>
<b><u>Reserve Accounts</u></b>					
<b><u>General - Capital Reserves</u></b>					
General Capital Res (Budget Transfer)	795,430	1,350,500	1,149,380	-	996,550
General Capital Res (Closed Projects)	1,027,060	-	-	-	1,027,060
Sub-total	<u>1,822,490</u>	<u>1,350,500</u>	<u>1,149,380</u>	<u>-</u>	<u>2,023,610</u>
<b><u>Fire - Capital Reserves</u></b>					
Fire Safety Trailer Reserve	13,310	-	-	-	13,310
Sub-total	<u>13,310</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>13,310</u>
<b><u>Public Works - Capital Reserves</u></b>					
Street Lights Reserve - Fergus	166,360	20,000	-	-	186,360
Street Lights Reserve - Elora	33,470	18,000	-	-	51,470
Street Lights Reserve - Rural	1,590	10,000	-	-	11,590
Elora Meadows Storm Sewer Reserve	14,720	3,000	-	-	17,720
Winter Maintenance Reserve	150,000	-	-	-	150,000
Hill St W Sidewalk Reserve	9,300	-	-	-	9,300
St George St W Drainage Reserve	27,300	-	-	-	27,300
WR7 & WR22 Sidewalk Reserve	9,520	-	-	-	9,520
Sub-total	<u>412,260</u>	<u>51,000</u>	<u>-</u>	<u>-</u>	<u>463,260</u>
<b><u>Environmental Services - Capital Reserves</u></b>					
Water Meter Repair/Replacement Reserve	2,213,750	446,000	136,670	-	2,523,080
Education Reserve	8,330	-	-	-	8,330
Sub-total	<u>2,222,080</u>	<u>446,000</u>	<u>136,670</u>	<u>-</u>	<u>2,531,410</u>
<b><u>Waterworks - Capital Reserves</u></b>					
Capital Reserve (Budget Transfer)	3,696,370	914,690	377,720	-	4,233,340
Capital Reserve (Closed Projects)	85,860	-	-	-	85,860
Sub-total	<u>3,782,230</u>	<u>914,690</u>	<u>377,720</u>	<u>-</u>	<u>4,319,200</u>
<b><u>Sanitary Sewer - Capital Reserves</u></b>					
Capital Reserve (Budget Transfer)	2,879,180	586,530	83,000	-	3,382,710
Capital Reserve (Closed Projects)	19,360	-	-	-	19,360
Grinder Pump Repl. (Budget Transfer)	303,590	50,400	15,000	-	338,990
Sub-total	<u>3,202,130</u>	<u>636,930</u>	<u>98,000</u>	<u>-</u>	<u>3,741,060</u>
<b><u>Parks &amp; Recreation - Capital Reserves</u></b>					
P&R: Facilities Repairs and Maintenance Reserve	-	84,000	84,000	-	-
Sub-total	<u>-</u>	<u>84,000</u>	<u>84,000</u>	<u>-</u>	<u>-</u>



## Township of Centre Wellington Analysis - Projected Reserves Activity 2014 Budget

<u>Description</u>	<u>Balance at Jan. 1/14</u>	<u>Projected Transfers in - 2014</u>	<u>Projected Transfers out - 2014</u>	<u>Investment or Other Revenue</u>	<u>Projected Balance at Dec. 31/14</u>
<u>Vehicle Replacement Reserves</u>					
FIRE: Vehicle Replacement Reserve	15,300	205,000	-	-	220,300
Municipal FD Training Officer: Vehicle Replacement Reserve	10,000	6,000	-	-	16,000
BLDG: Vehicle Replacement Reserve	28,300	13,000	26,000	3,000	18,300
PW: Vehicle Replacement Reserve	183,000	430,000	390,000	30,000	253,000
ENV: Vehicle Replacement Reserve	125,500	120,000	95,000	4,000	154,500
Municipal RMO: Vehicle Replacement Reserve	-	6,000	-	-	6,000
P&R: Vehicle Replacement Reserve	28,250	30,000	-	-	58,250
Sub-total	390,350	810,000	511,000	37,000	726,350
<u>Equipment Replacement Reserves</u>					
IT&S: Equipment Replacement Reserve	119,100	70,000	63,600	-	125,500
IT&S: Software Replacement Reserve	67,500	13,000	44,250	-	36,250
FIRE: Equipment Replacement Reserve	102,300	100,000	83,090	-	119,210
PW: Equipment Replacement Reserve	84,200	25,000	52,100	-	57,100
ENV: Equipment Replacement Reserve	279,000	55,000	42,000	-	292,000
P&R: Facilities Equipment Replacement Reserve	84,400	124,000	141,450	-	66,950
P&R: Parks Equipment Replacement Reserve	56,500	55,000	79,400	-	32,100
Sub-total	793,000	442,000	505,890	-	729,110
<u>Other Reserves</u>					
Working Capital	1,109,660	-	-	-	1,109,660
Contingency Reserve	169,890	-	-	-	169,890
Photocopiers Loan from Reserve	(41,340)	14,510	-	-	(26,830)
2012 CIBC Debt Repayment Loan from Reserve	(218,070)	85,730	-	-	(132,340)
VPSC Expansion Loan from Reserve	-	-	549,000	-	(549,000)
Civic Centre Accessibility Loan from Reserve	-	-	180,000	-	(180,000)
Space Needs Reserve	52,320	192,000	-	-	244,320
Building: Dispute Resolution Reserve	35,000	-	-	-	35,000
Heritage Reserve	7,500	2,500	-	-	10,000
Election Reserve	84,000	18,000	102,000	-	-
Heritage Plaque Reserve	7,000	1,000	-	-	8,000
Physician Recruitment Reserve	27,550	-	-	-	27,550
WSIB Reserve	521,340	75,000	71,500	-	524,840
Insurance Claim Reserve	39,840	30,000	30,000	-	39,840
Employee Future Benefit Reserve	62,780	28,000	28,000	-	62,780
Cenotaph R&M Reserve	5,000	1,000	-	-	6,000
Planning OMB Reserve	61,790	-	-	-	61,790
DC OMB Hearing Reserve	21,870	-	-	-	21,870
Deposit Allowance Reserve	62,850	-	-	-	62,850
Land Sale Reserve	368,290	-	-	-	368,290
Fergus Theatre Reserve	20,990	4,000	-	-	24,990
Irvine Street DC Credits Reserve	21,700	40,000	6,200	-	55,500
Water Street DC Credits Reserve	91,970	10,000	-	-	101,970
Columbarium Reserve	51,000	14,250	-	-	65,250
Heritage CRB Hearing Reserve	1,500	500	-	-	2,000
Central Operations Facility Reserve	348,000	-	-	-	348,000
Cemetery Expansion Reserve	25,650	2,600	-	-	28,250
GRCA Levy Stabilization Reserve	280	-	-	-	280
CWCI Loan Reserve	1,200,000	-	-	-	1,200,000
Sub-total	4,138,360	519,090	966,700	-	3,690,750
Grand Total	16,776,210	5,254,210	3,829,360	37,000	18,238,060



**Township of Centre Wellington  
Analysis - Projected Reserves Activity  
2014 Budget**

<u>Description</u>	<u>Balance at Jan. 1/14</u>	<u>Projected Transfers in - 2014</u>	<u>Projected Transfers out - 2014</u>	<u>Investment or Other Revenue</u>	<u>Projected Balance at Dec. 31/14</u>
<b><u>Reserve Funds</u></b>					
Cash-In-Lieu Parkland	185,760	-	20,000	2,200	167,960
Cash-In-Lieu Parking	54,290	-	-	700	54,990
Elora Clock Fund	18,120	-	-	200	18,320
VPC - Seniors Reserve	164,850	32,100	154,000	1,300	44,250
OLGC Slot Revenue	1,991,720	2,150,000	2,000,000	25,800	2,167,520
Gas Tax Revenue	64,860	772,900	822,900	500	15,360
Waterworks Lifecycle Reserve Fund	1,414,380	-	78,700	17,200	1,352,880
Sanitary Sewer Lifecycle Reserve Fund	2,419,280	-	87,100	29,700	2,361,880
Newdon Industries Public Swim Reserve Fund	13,990	-	1,260	200	12,930
Total	<u>6,327,250</u>	<u>2,955,000</u>	<u>3,163,960</u>	<u>77,800</u>	<u>6,196,090</u>
<b><u>Development Charges</u></b>					
Fire	68,940	68,000	21,160	1,700	117,480
Public Works	31,570	80,000	153,000	1,400	(40,030)
Roads	2,318,430	436,000	666,660	34,400	2,122,170
Parks & Recreation - Indoor	(380,690)	236,000	306,750	(1,800)	(453,240)
Parks & Recreation - Outdoor	519,950	158,000	316,000	8,500	370,450
Corporate	(696,960)	126,000	205,130	(7,100)	(783,190)
Water	(79,240)	318,000	671,630	3,000	(429,870)
Sanitary Sewer	3,809,970	578,000	710,020	54,800	3,732,750
Total	<u>5,591,970</u>	<u>2,000,000</u>	<u>3,050,350</u>	<u>94,900</u>	<u>4,636,520</u>





**Township of Centre Wellington  
Analysis of Current and Projected Debt  
Fiscal 2014**

		<i>A</i>	<i>B</i>	<i>C</i>	<i>D</i>	<i>C + D</i>	<i>A + B - C</i>
<b>Year Issued</b>	<b>Reason For Debt</b>	<b>Balance at Jan 1, 2014</b>	<b>New Debt</b>	<b>2014 Principal Payments</b>	<b>2014 Interest Payments</b>	<b>Total Payments</b>	<b>Balance at Dec 31, 2014</b>
2005	Wellington County (Wellington Place Servicing)	227,823	-	113,911	-	113,911	113,912
2005	Centre Wellington Community Complex & Various WW Prj.	7,514,641	-	501,659	374,253	875,912	7,012,982
2006	Fergus Firehall Expansion	329,341	-	18,980	15,072	34,052	310,361
2010	Fergus Water Tower	1,903,313	-	129,678	68,329	198,007	1,773,635
2012	Wellington County (Subwatershed Study)	65,881	-	8,235	-	8,235	57,646
2012	County of Wellington (Elora WWTP)	8,505,056	-	245,449	313,080	558,529	8,259,607
2012	County of Wellington (Refinance 1997 Debt)	1,788,492	-	178,059	56,595	234,654	1,610,433
2014	FCM - Green Municipal Fund (Elora WWTP)	-	10,000,000	-	-	-	10,000,000
		<u>20,334,547</u>	<u>10,000,000</u>	<u>1,195,971</u>	<u>827,329</u>	<u>2,023,300</u>	<u>29,138,576</u>
<b>TOTAL DEBT REPAYMENTS (PRINCIPAL + INTEREST)</b>						<b>2,023,300</b>	
<b>2014 ANNUAL REPAYMENT LIMIT</b>						<b>5,279,577</b>	
<b>NET EXCESS DEBT REPAYMENT CAPACITY</b>						<b>3,256,277</b>	



## Township of Centre Wellington Comparison of Capital Budgets by Year

<u>TAX SUPPORTED CAPITAL</u>	<b>2014</b>	<b>2013</b>	<b>2012</b>	<b>2011</b>	<b>2010</b>
STUDIES	68,000	773,000	90,000	435,000	225,000
CORPORATE	252,850	154,350	218,350	231,300	329,800
MUNICIPAL BUILDINGS	299,000	40,000	-	109,000	175,000
FIRE SERVICES	138,090	461,185	226,295	701,970	104,500
HEALTH SERVICES	10,000	38,000	7,000	8,000	135,000
TRANSP: ROADS URBAN	1,843,880	1,419,200	1,064,500	1,357,000	1,394,100
TRANSP: ROADS RURAL	2,080,000	3,125,300	2,210,000	1,048,000	2,739,500
TRANSP: STRUCTURES	190,000	125,000	525,000	788,000	437,000
TRANSP: STORM DRAINAGE	-	150,000	15,000	260,000	42,000
PUBLIC WORKS MISC	649,100	936,600	598,500	837,600	878,500
PARKS & REC: FACILITIES & OTHER	1,256,450	277,400	598,100	155,600	173,450
PARKS & REC: PARKS	599,400	377,600	354,500	359,000	298,200
<b>GRAND TOTAL - TAX SUPPORTED</b>	<b>7,386,770</b>	<b>7,877,635</b>	<b>5,907,245</b>	<b>6,290,470</b>	<b>6,932,050</b>
 <u>USER PAY CAPITAL</u>					
SANITARY SEWER	4,735,600	14,696,650	1,784,200	1,425,700	922,500
WATER WORKS	910,520	490,550	837,000	1,643,200	2,715,300
<b>GRAND TOTAL - USER PAY</b>	<b>5,646,120</b>	<b>15,187,200</b>	<b>2,621,200</b>	<b>3,068,900</b>	<b>3,637,800</b>
 <b>TOTAL</b>	 <b>13,032,890</b>	 <b>23,064,835</b>	 <b>8,528,445</b>	 <b>9,359,370</b>	 <b>10,569,850</b>
LESS: DEBT FINANCING	(3,500,000)	(12,340,000)	-	(1,470,000)	(1,260,000)
<b>NON-DEBT TOTAL</b>	<b>9,532,890</b>	<b>10,724,835</b>	<b>8,528,445</b>	<b>7,889,370</b>	<b>9,309,850</b>



**Township of Centre Wellington  
Township Grant Approvals  
2014 Budget**

<b>Requests:</b>	<b>2014 Request</b>	<b>Recommendations</b>	<b>2014 APPROVED</b>
<b>Specific Annual:</b>			
Fergus and District Horticultural Society	1,650		1,650
Elora and Salem Horticultural Society	1,950		1,950
Elora Lions Club (Elora Santa Claus Parade)	1,600		1,600
Elora Cataract Trailway Association	5,000		5,000
Fergus Lions Club (Fergus Santa Claus Parade)	1,700		1,700
Royal Canadian Legion Wreaths	450		450
Wellington County Farm and Home Safety Association	500		500
Senior Summer Games	750		750
Ponsonby Recreation Club	1,500		1,500
Centre Wellington Food Bank	5,000		5,000
<b>Total Committed</b>	<b>20,100</b>	<b>0</b>	<b>20,100</b>
<b>Performing/Visual Arts: (Preliminary Budget \$20,000)</b>			
Elora Festival and Singers	4,500	4,500	4,500
Grand Celtic Pipe Band	1,000	1,000	1,000
Fergus Pipe Band	1,500	1,125	1,125
Elora Centre for the Arts	5,000	5,000	5,000
Elora Community Theatre	600	270	270
Elora Arts Council	3,000	2,150	2,150
<b>Total</b>	<b>15,600</b>	<b>14,045</b>	<b>14,045</b>
<b>Special Events: (\$5,000)</b>			
Fergus Scottish Festival and Highland Games	3,000	3,000	3,000
Sensational Elora - A Festival of the Senses	5,000	2,400	2,400
Elora Curling Club	5,000	3,900	3,900
Eglinton and Caledon Hunt	1,000	1,000	1,000
<b>Total</b>	<b>14,000</b>	<b>10,300</b>	<b>10,300</b>
<b>Social/Environmental Organizations: (\$6,000)</b>			
Elora Environment Centre	1,000	1,000	1,000
<b>Total</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
<b>Provision for Emergency &amp; Disaster Relief Funding</b>			
Available	1,300	6,555	6,555
<b>Total</b>	<b>1,300</b>	<b>6,555</b>	<b>6,555</b>
	<b>52,000</b>	<b>31,900</b>	<b>52,000</b>
<b>BUDGET</b>	<b><u>52,000</u></b>		